Members present: Ms. Sarah R. Opperman, chair; Mr. Brian W. Fannon; Dr. Marilyn French Hubbard; Mr. John D. Hurd; Mr. William R. Kanine; Dr. Sam R. Kottamasu; Mr. Robert F. Wardrop II; Dr. George E. Ross, president.

Member absent: Dr. Patricia A. Maryland

Also attending: Mr. David A. Burdette, vice president for finance and administrative services and treasurer of the Board; Ms. Mary Jane Flanagan, executive assistant to the president and secretary to the Board of Trustees; Dr. E. Gary Shapiro, executive vice president/provost; Ms. Kathleen M. Wilbur, vice president for development and external relations.

The meeting was called to order by Chair Opperman at 9:32 a.m.

Public comment related to agenda items: Faculty members Jeffrey Weinstock, John Hartman, Cherie Strachan, Debra Poole, and Ken Sanney; Graduate student Alison Christian.

DEPARTMENT NAME CHANGE

It was moved by Dr. Hubbard, seconded by Mr. Kanine, and carried, that the following resolution be adopted.

BE IT RESOLVED, That the Department of Geology and Meteorology is changed to the Department of Earth and Atmospheric Sciences.

FACULTY PERSONNEL: CONSENT AGENDA

BE IT RESOLVED, That changes in sabbatical leaves and tenure and promotion recommendations are approved as submitted.

Sabbatical Leave:

George Ronan, Professor, Psychology, requests to change sabbatical leave from 2011-12 spring semester with full pay to 2011-12 spring semester and 2012-13 fall semester with half pay.

Tenure:

Tenure effective July 1, 2011

Robert Fleischmann, Professor, College of Medicine
Mohamad Qatu, Professor, School of Engineering and Technology

Tenure effective August 15, 2011

Hunter Carrick, Professor, Department of Biology
Jeffrey Edwards, Associate Professor, School of Health Sciences
Promotion and Professor Salary Adjustments:

Professor Salary Adjustments effective as provided by law.

Dr. Norma Bailey, Professor, Teacher Education and Professional Development
Dr. Joyce Baugh, Professor, Political Science
Dr. Sharon Bradley-Johnson, Professor, Psychology
Dr. Stephen Colarelli, Professor, Psychology
Ms. Tanya Domina, Professor, Human Environmental Studies
Dr. Gary Dunbar, Professor, Psychology
Dr. Gregory Falls, Professor, Economics
Dr. Bryan Gibson, Professor, Psychology
Dr. Ahmad Hakemi, Professor, School of Rehabilitation and Medical Sciences
Dr. James Hill, Professor, Political Science
Dr. Tamara Jetton, Professor, Teacher Education and Professional Development
Dr. Carl Johnson, Professor, Psychology
Dr. James Johnson Jr., Professor, School of Health Sciences
Dr. Bernard Kerr, Professor, School of Health Sciences
Dr. Douglas Lapp, Professor, Mathematics
Dr. Maria Marron, Professor, Journalism
Dr. Nina Nash-Robertson, Professor, School of Music
Dr. Won Paik, Professor, Political Science
Dr. Orlando Perez, Professor, Political Science
Dr. Michael Pisani, Professor, Management
Mr. Plas Presnell, Professor, Football
Mr. Jerry Reighard, Professor, Gymnastics
Dr. George Ronan, Professor, Psychology
Dr. Suzanne Shellady, Professor, Counseling and Special Education
Dr. Susan Stan, Professor, English Language and Literature
Dr. Jill Taft-Kaufman, Professor, Communication and Dramatic Arts
Dr. Nathaniel Weed, Professor, Psychology
Dr. Joanna White, Professor, School of Music
Dr. John Wright, Professor, Philosophy and Religion

Promotion in rank effective July 1, 2011

Dr. Lana Ivanitskaya, Professor, School of Health Sciences
Promotion in rank effective August 15, 2011

Dr. Timothy Brannan, Professor, Teacher Education and Professional Development
Dr. Deborah Chubb, Professor, Marketing and Hospitality Services
Dr. Carrie Euler, Associate Professor, History
Dr. Laura Frey, Professor, Counseling and Special Education
Dr. Solomon Getahun, Associate Professor, History
Dr. Steve Gorsich, Associate Professor, Biology
Dr. Kyunghee Han, Professor, Psychology
Dr. Roschelle Heuberger, Professor, Human Environmental Studies
Dr. Troy Hicks, Associate Professor, English Language and Literature
Dr. James Irwin, Professor, Economics
Dr. David Jesuit, Professor, Political Science
Dr. Elizabeth Kirby, Associate Professor, Educational Leadership
Dr. Melinda Kreth, Professor, English Language and Literature
Dr. Christopher Latty, Associate Professor, Human Environmental Studies
Dr. Seung-Eun Lee, Professor, Human Environmental Studies
Dr. Jose Maurtua, Professor, School of Music
Dr. Hope May, Professor, Philosophy and Religion
Dr. Kristen McDermott, Professor, English Language and Literature
Dr. Chris Owens, Associate Professor, Political Science
Dr. Gretchen Papazian, Associate Professor, English Language and Literature
Dr. David Patton, Professor, Geography
Dr. Juan Peralta, Associate Professor, Physics
Dr. Amy Ransom, Associate Professor, Foreign Languages, Literatures and Cultures
Dr. Alejandra Rengifo, Professor, Foreign Languages, Literatures and Cultures
Dr. Matthew Roberson, Professor, English Language and Literature
Dr. Jennifer Schisa, Professor, Biology
Dr. Larry Sych, Professor, Political Science
Dr. Jean Toner, Associate Professor, Sociology, Anthropology and Social Work
Dr. Christopher Tycner, Associate Professor, Physics
Dr. Ksenia Ustinova, Associate Professor, School of Rehabilitation and Medical Sciences
Ms. Margaret Ware, Professor, Art and Design
Mr. Al Wildey, Professor, Art and Design
Dr. Zachary Williams, Associate Professor, Marketing and Hospitality Services
NOTE: The effective date for increases to salary associated with these promotions shall be as provided by law.

RESEARCH AND SPONSORED PROGRAMS (ORSP) QUARTERLY REPORT: Consent Agenda

BE IT RESOLVED, That awards received during the quarter ended March 31, 2011, in the amount of $2,477,258 are accepted.

SCHOOL OF EXCELLENCE BOARD OF DIRECTORS: METHOD OF SELECTION, APPOINTMENT, AND REMOVAL: Consent Agenda

BE IT RESOLVED, That the policy titled Public School Academy Board of Directors: Method of Selection, Appointment, and Removal as adopted September 18, 1998, and amended December 7, 2006, and July 12, 2007, shall be further amended to apply to Schools of Excellence in the same manner and extent to which the policy applies to Public School Academies and Strict Discipline Academies; and shall be implemented with new contracts issued to Schools of Excellence.

PUBLIC SCHOOL ACADEMY ACTIVITIES: Consent Agenda

Change in Members of Boards... A.G.B.U. Alex and Marie Manoogian School

Recitals:

1. At its April 15, 2010, meeting this board reauthorized the issuance of a contract to charter as a public school academy to A.G.B.U. Alex and Marie Manoogian School. On July 1, 2010, the contract was effective.

2. This board appointed the initial board of directors of the academy, and has subsequently made changes in the membership of the board of directors of the academy. The current number of members of the board is nine (9).


4. The board of the academy and university president or designee have recommended Edmond Azadian, Esther Lyons, and Richard Marburger for reappointment to terms which expire August 30, 2015.

BE IT RESOLVED, That Edmond Azadian, Esther Lyons, and Richard Marburger are reappointed to serve as members of the board of directors of A.G.B.U. Alex and Marie Manoogian School commencing the date upon which the oaths of public office are taken, but not prior to August 31, 2011.

Edmond Azadian
Southfield, Michigan
executive administrator, Masco Corporation
(to fill a term ending August 30, 2015)
Esther Lyons  
Detroit, Michigan  
retired teacher, Detroit Public Schools  
*(to fill a term ending August 30, 2015)*

Richard Marburger  
Farmington Hills, Michigan  
president emeritus, Lawrence Technological University  
*(to fill a term ending August 30, 2015)*

**Academy of Westland**

Recitals:

1. At its February 19, 2009, meeting this board reauthorized the issuance of a contract to charter as a public school academy to Academy of Westland. On July 1, 2009, the contract was effective.

2. This board appointed the initial board of directors of the academy, and has subsequently made changes in the membership of the board of directors of the academy. The current number of members of the board is five (5).

3. Yolanda Hardy was removed by the local board March 15, 2011, therefore leaving a vacant position on the board of directors. The term of the vacant position expires September 2, 2011.

4. The board of the academy and university president or designee have recommended Craig McMichael for appointment to a term which expires September 2, 2011, and for an additional term expiring September 2, 2015.

BE IT RESOLVED, That Craig McMichael is appointed to serve as a member of the board of directors of Academy of Westland commencing the date upon which the oath of public office is taken.

Craig McMichael  
Detroit, Michigan  
teacher, Detroit Catholic Central High School  
*(to fill a term ending September 2, 2015)*

**ACE Academy**

Recitals:

1. At its April 15, 2010, meeting this board reauthorized the issuance of a contract to charter as a public school academy to ACE Academy. On July 1, 2010, the contract was effective.

2. This board appointed the initial board of directors of the academy, and has subsequently made changes in the membership of the board of directors of the academy. The current number of members of the board is five (5).


4. The term of Cory Chavis expired July 12, 2011.
5. The board of the academy and university president or designee have recommended Shirley Murray for appointment and Cory Chavis for reappointment to terms which expire July 12, 2015.

BE IT RESOLVED, That Shirley Murray is appointed to serve as a member of the board of directors of ACE Academy commencing the date upon which the oath of public office is taken.

BE IT FURTHER RESOLVED, That Cory Chavis is reappointed to serve as a member of the board of directors of ACE Academy commencing the date upon which the oath of public office is taken.

Shirley Murray  
Detroit, Michigan  
educational consultant  
(to fill a term ending July 12, 2015)

Cory Chavis  
Canton, Michigan  
senior pastor/CEO, New Starlight Baptist Church  
(to fill a term ending July 12, 2015)

Charyl Stockwell Academy

Recitals:

1. At its February 23, 2006, meeting this board reauthorized the issuance of a contract to charter as a public school academy to Charyl Stockwell Academy. On July 1, 2006, the contract was effective.

2. This board appointed the initial board of directors of the academy, and has subsequently made changes in the membership of the board of directors of the academy. The current number of members of the board is five (5).

3. The term of Erin Wolfe expires August 6, 2011.

4. The board of the academy and university president or designee have recommended Erin Wolfe for reappointment to a term which expires August 6, 2015.

BE IT RESOLVED, That Erin Wolfe is reappointed to serve as a member of the board of directors of Charyl Stockwell Academy commencing the date upon which the oath of public office is taken, but not prior to August 7, 2011.

Erin Wolfe  
Howell, Michigan  
research associate, University of Michigan  
(to fill a term ending August 6, 2015)

Eaton Academy

Recitals:

1. At its December 4, 2008, meeting this board reauthorized the issuance of a contract to charter as a public school academy to Eaton Academy. On July 1, 2009, the contract was effective.
2. This board appointed the initial board of directors of the academy, and has subsequently made changes in the membership of the board of directors of the academy. The current number of members of the board is five (5).


4. The board of the academy and university president or designee have recommended Jonas Hill for reappointment to a term which expires August 19, 2015.

BE IT RESOLVED, That Jonas Hill is reappointed to serve as a member of the board of directors of Eaton Academy commencing the date upon which the oath of public office is taken, but not prior to August 20, 2011.

Jonas Hill
Detroit, Michigan
assistant project director, Wayne State University
(to fill a term ending August 19, 2015)

El-Hajj Malik El-Shabazz Academy

Recitals:

1. At its February 22, 2007, meeting this board reauthorized the issuance of a contract to charter as a public school academy to El-Hajj Malik El-Shabazz Academy. On July 1, 2007, the contract was effective.

2. This board appointed the initial board of directors of the academy, and has subsequently made changes in the membership of the board of directors of the academy. The current number of members of the board is seven (7).


4. The term of Willie Davis expires July 20, 2011.

5. The board of the academy and university president or designee have recommended Linda Logan for appointment to a term which expires July 20, 2011, and for an additional term expiring July 20, 2015; and Willie Davis for reappointment to a term which expires July 20, 2015.

BE IT RESOLVED, That Linda Logan is appointed to serve as a member of the board of directors of El-Hajj Malik El-Shabazz Academy commencing the date upon which the oath of public office is taken.

BE IT FURTHER RESOLVED, That Willie Davis is reappointed to serve as a member of the board of directors of El-Hajj Malik El-Shabazz Academy commencing the date upon which the oath of public office is taken, but not prior to July 21, 2011.

Linda Logan
Lansing, Michigan
vice president and dean of students, Olivet College
(to fill a term ending July 20, 2015)

Willie Davis
Lansing, Michigan

5605
Island City Academy

Recitals:

1. At its February 17, 2011, meeting this board reauthorized the issuance of a contract to charter as a public school academy to Island City Academy. On July 1, 2011, the contract was effective.
2. This board appointed the initial board of directors of the academy, and has subsequently made changes in the membership of the board of directors of the academy. The current number of members of the board is five (5).
4. The board of the academy and university president or designee have recommended David Sysum for reappointment to a term which expires August 15, 2015.

BE IT RESOLVED, That David Sysum is reappointed to serve as a member of the board of directors of Island City Academy commencing the date upon which the oath of public office is taken, but not prior to August 16, 2011.

    David Sysum
    Eaton Rapids, Michigan
    sales representative, Amgen, Inc.
    (to fill a term ending August 15, 2015)

Kensington Woods High School

Recitals:

1. At its April 15, 2010, meeting this board reauthorized the issuance of a contract to charter as a public school academy to Kensington Woods High School. On July 1, 2010, the contract was effective.
2. This board appointed the initial board of directors of the academy, and has subsequently made changes in the membership of the board of directors of the academy. The current number of members of the board is five (5).
4. The board of the academy and university president or designee have recommended William Thompson for reappointment to a term which expires August 27, 2015.

BE IT RESOLVED, That William Thompson is reappointed to serve as a member of the board of directors of Kensington Woods High School commencing the date upon which the oath of public office is taken, but not prior to August 28, 2011.

    William Thompson
    Brighton, Michigan
    president, W.R. Thompson, PC
    (to fill a term ending August 27, 2015)
Recitals:

1. At its April 14, 2011, meeting this board reauthorized the issuance of a contract to charter as a public school academy to Leaders Preparatory Academy, formerly known as Academy of Lathrup Village. On July 1, 2011, the contract was effective.

2. This board appointed the initial board of directors of the academy, and has subsequently made changes in the membership of the board of directors of the academy. The current number of members of the board is five (5).


4. The board of the academy and university president or designee have recommended Annie Lindsay for appointment to a term which expires September 24, 2011, and for an additional term expiring September 24, 2015.

BE IT RESOLVED, That Annie Lindsay is appointed to serve as a member of the board of directors of Leaders Preparatory Academy commencing the date upon which the oath of public office is taken.

   Annie Lindsay  
   Detroit, Michigan  
   retired educator, Detroit Public Schools  
   (to fill a term ending September 24, 2015)

Macomb Academy

Recitals:

1. At its January 6, 2005, meeting this board reauthorized the issuance of a contract to charter as a public school academy to Macomb Academy. On July 1, 2005, the contract was effective.

2. This board appointed the initial board of directors of the academy, and has subsequently made changes in the membership of the board of directors of the academy. The current number of members of the board is seven (7).

3. The term of Richard Mette expires September 6, 2011.

4. The board of the academy and university president or designee have recommended Richard Mette for reappointment to a term which expires September 6, 2015.

BE IT RESOLVED, That Richard Mette is reappointed to serve as a member of the board of directors of Macomb Academy commencing the date upon which the oath of public office is taken, but not prior to September 7, 2011.

   Richard Mette  
   Rochester, Michigan  
   retired director, special services, Utica Community Schools  
   (to fill a term ending September 6, 2015)

Michigan Technical Academy
Recitals:

1. At its February 17, 2011, meeting this board reauthorized the issuance of a contract to charter as a public school academy to Michigan Technical Academy. On July 1, 2011, the contract was effective.

2. This board appointed the initial board of directors of the academy, and has subsequently made changes in the membership of the board of directors of the academy. The current number of members of the board is seven (7).

3. The terms of Robbya Green-Weir and Percy Richardson expire September 6, 2011.

4. The board of the academy and university president or designee have recommended Robbya Green-Weir and Percy Richardson for reappointment to terms which expire September 6, 2015.

BE IT RESOLVED, That Robbya Green-Weir and Percy Richardson are reappointed to serve as members of the board of directors of Michigan Technical Academy commencing the date upon which the oaths of public office are taken, but not prior to September 7, 2011.

Robbya Green-Weir  
Redford Township, Michigan  
founder, Destin Reese Collaborative  
(to fill a term ending September 6, 2015)

Percy Richardson  
Southfield, Michigan  
managing partner, Great Lakes Benefit Group  
(to fill a term ending September 6, 2015)

Nataki Talibah Schoolhouse of Detroit

Recitals:

1. At its December 7, 2006, meeting this board reauthorized the issuance of a contract to charter as a public school academy to Nataki Talibah Schoolhouse of Detroit. On July 1, 2007, the contract was effective.

2. This board appointed the initial board of directors of the academy, and has subsequently made changes in the membership of the board of directors of the academy. The current number of members of the board is nine (9).


5. The board of the academy and university president or designee have recommended Paula Green-Smith for appointment to a term which expires August 28, 2013; and Reginald Dozier for reappointment to a term which expires August 28, 2015.

BE IT RESOLVED, That Paula Green-Smith is appointed to serve as a member of the board of directors of Nataki Talibah Schoolhouse of Detroit commencing the date upon which the oath of public office is taken.
BE IT FURTHER RESOLVED, That Reginald Dozier is reappointed to serve as a member of the board of directors of Nataki Talibah Schoolhouse of Detroit commencing the date upon which the oath of public office is taken, but not prior to August 29, 2011.

Paula Green-Smith
Detroit, Michigan
president/CEO, Urban Health Resource
(to fill a term ending August 28, 2013)

Reginald Dozier
Detroit, Michigan
attorney, Lewis & Munday, P.C.
(to fill a term ending August 28, 2015)

New Branches School
Recitals:

1. At its December 4, 2008, meeting this board reauthorized the issuance of a contract to charter as a public school academy to New Branches School. On July 1, 2009, the contract was effective.

2. This board appointed the initial board of directors of the academy, and has subsequently made changes in the membership of the board of directors of the academy. The current number of members of the board is seven (7).


4. The board of the academy and university president or designee have recommended Alpheus Potter for appointment to a term which expires May 17, 2013.

BE IT RESOLVED, That Alpheus Potter is appointed to serve as a member of the board of directors of New Branches School commencing the date upon which the oath of public office is taken.

Alpheus Potter
Grand Rapids, Michigan
claims specialist, Progressive Insurance
(to fill a term ending May 17, 2013)

Pansophia Academy
Recitals:

1. At its April 14, 2011, meeting this board reauthorized the issuance of a contract to charter as a public school academy to Pansophia Academy. On July 1, 2011, the contract was effective.

2. This board appointed the initial board of directors of the academy, and has subsequently made changes in the membership of the board of directors of the academy. The current number of members of the board is five (5).

3. The terms of Georgia Balsley and Charlene Hudson expire August 30, 2011.
4. The board of the academy and university president or designee have recommended Georgia Balsley and Charlene Hudson for reappointment to terms which expire August 30, 2015.

BE IT RESOLVED, That Georgia Balsley and Charlene Hudson are reappointed to serve as members of the board of directors of Pansophia Academy commencing the date upon which the oaths of public office are taken, but not prior to August 31, 2011.

Georgia Balsley
Coldwater, Michigan
president, Earthroots, Inc.
(to fill a term ending August 30, 2015)

Charlene Hudson
Coldwater, Michigan
accountant/owner, Hudson Business Services, LLC
(to fill a term ending August 30, 2015)

Plymouth Educational Center Charter School

Recitals:

1. At its April 14, 2011, meeting this board reauthorized the issuance of a contract to charter as a public school academy to Plymouth Educational Center Charter School. On July 1, 2011, the contract was effective.

2. This board appointed the initial board of directors of the academy, and has subsequently made changes in the membership of the board of directors of the academy. The current number of members of the board is seven (7).

3. The terms of Herman Gray and Celia Thomas expire August 30, 2011.

4. The board of the academy and university president or designee have recommended Herman Gray and Celia Thomas for reappointment to terms which expire August 30, 2015.

BE IT RESOLVED, That Herman Gray and Celia Thomas are reappointed to serve as members of the board of directors of Plymouth Educational Center Charter School commencing the date upon which the oaths of public office are taken, but not prior to August 31, 2011.

Herman Gray
West Bloomfield, Michigan
president, DMC Children’s Hospital of Michigan
(to fill a term ending August 30, 2015)

Celia Thomas
Harper Woods, Michigan
vice president, Matrix Human Services
(to fill a term ending August 30, 2015)

Renaissance Public School Academy

Recitals:
1. At its April 24, 2008, meeting this board reauthorized the issuance of a contract to charter as a public school academy to Renaissance Public School Academy. On July 1, 2008, the contract was effective.

2. This board appointed the initial board of directors of the academy, and has subsequently made changes in the membership of the board of directors of the academy. The current number of members of the board is five (5).


4. The board of the academy and university president or designee have recommended Joseph Fabiano for appointment to a term which expires December 7, 2013.

BE IT RESOLVED, That Joseph Fabiano is appointed to serve as a member of the board of directors of Renaissance Public School Academy commencing the date upon which the oath of public office is taken.

Joseph Fabiano
Mt. Pleasant, Michigan
producer/agent, General Agency Company
(to fill a term ending December 7, 2013)

Summit Academy

Recitals:

1. At its February 17, 2011, meeting this board reauthorized the issuance of a contract to charter as a public school academy to Summit Academy. On July 1, 2011, the contract was effective.

2. This board appointed the initial board of directors of the academy, and has subsequently made changes in the membership of the board of directors of the academy. The current number of members of the board is five (5).

3. The term of Michael Porter expires July 22, 2011.

4. The board of the academy and university president or designee have recommended Michael Porter for reappointment to a term which expires July 22, 2015.

BE IT RESOLVED, That Michael Porter is reappointed to serve as a member of the board of directors of Summit Academy commencing the date upon which the oath of public office is taken, but not prior to July 23, 2011.

Michael Porter
Flat Rock, Michigan
owner, Porter Chiropractic Health Center
(to fill a term ending July 22, 2015)

The da Vinci Institute

Recitals:

1. At its April 14, 2011, meeting this board reauthorized the issuance of a contract to charter as a public school academy to The da Vinci Institute. On July 1, 2011, the contract was effective.
2. This board appointed the initial board of directors of the academy, and has subsequently made changes in the membership of the board of directors of the academy. The current number of members of the board is seven (7).


4. The board of the academy and university president or designee have recommended Kenneth Berger for reappointment to a term which expires July 20, 2015.

BE IT RESOLVED, That Kenneth Berger is reappointed to serve as a member of the board of directors of The da Vinci Institute commencing the date upon which the oath of public office is taken, but not prior to July 21, 2011.

Kenneth Berger
Jackson, Michigan
counselor/supervisor, Integro, L.L.C.
(to fill a term ending July 20, 2015)

The Midland Academy of Advanced and Creative Studies

Recitals:

1. At its December 6, 2007, meeting this board reauthorized the issuance of a contract to charter as a public school academy to The Midland Academy of Advanced and Creative Studies. On July 1, 2008, the contract was effective.

2. This board appointed the initial board of directors of the academy, and has subsequently made changes in the membership of the board of directors of the academy. The current number of members of the board is five (5).

3. The term of Joanna Secrist expires August 6, 2011.

4. The board of the academy and university president or designee have recommended Joanna Secrist for reappointment to a term which expires August 6, 2015.

BE IT RESOLVED, That Joanna Secrist is reappointed to serve as a member of the board of directors of The Midland Academy of Advanced and Creative Studies commencing the date upon which the oath of public office is taken, but not prior to August 7, 2011.

Joanna Secrist
Midland, Michigan
vice president, Secrist Toys, Inc.
(to fill a term ending August 6, 2015)

Trillium Academy

Recitals:

1. At its December 7, 2006, meeting this board reauthorized the issuance of a contract to charter as a public school academy to Trillium Academy. On July 1, 2007, the contract was effective.
2. This board appointed the initial board of directors of the academy, and has subsequently made changes in the membership of the board of directors of the academy. The current number of members of the board is seven (7).


4. The board of the academy and university president or designee have recommended Aaron Maike for appointment to a term which expires April 25, 2015.

BE IT RESOLVED, That Aaron Maike is appointed to serve as a member of the board of directors of Trillium Academy commencing the date upon which the oath of public office is taken.

Aaron Maike  
Allen Park, Michigan  
president, Baker College  
(to fill a term ending April 25, 2015)

West Michigan Academy of Environmental Science

Recitals:
1. At its February 19, 2009, meeting this board reauthorized the issuance of a contract to charter as a public school academy to West Michigan Academy of Environmental Science. On July 1, 2009, the contract was effective.

2. This board appointed the initial board of directors of the academy, and has subsequently made changes in the membership of the board of directors of the academy. The current number of members of the board is five (5).

3. The term of Nancy Harris expires August 17, 2011.

4. The board of the academy and university president or designee have recommended Nancy Harris for reappointment to a term which expires August 17, 2015.

BE IT RESOLVED, That Nancy Harris is reappointed to serve as a member of the board of directors of West Michigan Academy of Environmental Science commencing the date upon which the oath of public office is taken, but not prior to August 18, 2011.

Nancy Harris  
Marne, Michigan  
business manager, FountainView  
(to fill a term ending August 17, 2015)

Woodward Academy

Recitals:
1. At its April 14, 2011, meeting this board reauthorized the issuance of a contract to charter as a public school academy to Woodward Academy. On July 1, 2011, the contract was effective.
2. This board appointed the initial board of directors of the academy, and has subsequently made changes in the membership of the board of directors of the academy. The current number of members of the board is seven (7).


4. The board of the academy and university president or designee have recommended Warner McBryde for appointment to a term which expires August 6, 2012.

BE IT RESOLVED, That Warner McBryde is appointed to serve as a member of the board of directors of Woodward Academy commencing the date upon which the oath of public office is taken.

Warner McBryde
Detroit, Michigan
retired professor, Bowie State University
(to fill a term ending August 6, 2012)

CHANGE IN MEMBERS AND NUMBER OF MEMBERS OF BOARD . . .

Jalen Rose Leadership Academy

Recitals:

1. At its February 17, 2011, meeting this board authorized the issuance of a contract to charter as a public school academy to Jalen Rose Leadership Academy. On July 1, 2011, the contract was effective.

2. This board appointed the initial board of directors of the academy. The current number of members of the board is seven (7).

3. The board of the academy and university president or designee have recommended an increase in the number of members of the board of directors of the academy from seven (7) to nine (9).

4. The board of the academy and university president or designee have recommended Dennis Archer, Jr. for appointment to a term which expires December 16, 2012; and Tonya Allen to a term which expires December 16, 2015.

BE IT RESOLVED, That the university president or designee is authorized to amend the contract to charter to increase the number of members of the board of directors from seven (7) to nine (9). This is effective immediately.

BE IT FURTHER RESOLVED, That Dennis Archer, Jr. and Tonya Allen are appointed to serve as members of the board of directors of Jalen Rose Leadership Academy commencing the date upon which the oaths of public office are taken.

Dennis Archer, Jr.
Detroit, Michigan
president, Archer Corporate Services
(to fill a term ending December 16, 2012)

Tonya Allen
Southfield, Michigan
vice president, program, The Skillman Foundation
RATIFICATION OF EXIGENT APPOINTMENTS OF BOARD OF DIRECTORS

Capital Area Academy

Recitals:

1. At its April 15, 2010, meeting this board reauthorized the issuance of a contract to charter as a public school academy to Capital Area Academy. On July 1, 2010, the contract was effective.

2. This board appointed the initial board of directors of the academy, and has subsequently made changes in the membership of the board of directors of the academy. The current number of members of the board is five (5).

3. On May 24, 2011, under exigent conditions, the Interim Executive Director of The Center for Charter Schools, with the approval of the University Board Chair and President, appointed Timothy Aben, Neal Johnson, and Karen Pawlovich to terms which expire June 30, 2011.

BE IT RESOLVED, That the appointments of Timothy Aben, Neal Johnson, and Karen Pawlovich are ratified; service as members of the board of directors of Capital Area Academy commenced the date upon which the oaths of public office were taken.

Timothy Aben
Eaton Rapids, Michigan
retired, State of Michigan
(to fill a term ending June 30, 2011)

Neal Johnson
Mason, Michigan
president, Johnson Diversified Services, Inc.
(to fill a term ending June 30, 2011)

Karen Pawlovich
Haslett, Michigan
retired financial analyst, State of Michigan
(to fill a term ending June 30, 2011)

APPOINTMENT OF INITIAL BOARD OF DIRECTORS OF SCHOOLS OF EXCELLENCE

Eagle Crest Charter Academy

Recitals:

1. At its February 17, 2011, meeting this board authorized the issuance of a contract to charter as a School of Excellence to Eagle Crest Charter Academy for a term not to exceed ten (10) years provided that, before execution of this contract, this university president or designee affirms that all terms of the contract have been agreed upon and that Eagle Crest Charter Academy is able to comply with all terms and conditions of the contract. This contract shall be effective upon execution.

2. As required by law, the Central Michigan University Board of Trustees has established by resolution the method of selection, length of term, and number of members of the board of directors in the policy titled Public School Academy Board of Directors: Method of Selection, Appointment, and Removal.
3. The University president or designee has recommended Robyn Allison to a term which expires December 5, 2012; Brian Polet and Robert Sorensen to terms which expire December 5, 2013; Susan Pierce to a term which expires December 4, 2014; and Stephen Kacmar to a term which expires December 5, 2011, and for an additional term expiring December 5, 2015.

4. The University president or designee has confirmed that the recommendations include representatives from the local community, as required.

BE IT RESOLVED, That Robyn Allison, Brian Polet, Robert Sorensen, Susan Pierce, and Stephen Kacmar are appointed to serve as members of the board of directors of Eagle Crest Charter Academy, a School of Excellence, commencing the date upon which the oaths of public office are taken. At that time, the appointments to the board of directors for Eagle Crest Charter Academy, a Public School Academy, shall terminate.

The initial board of directors for the Eagle Crest Charter Academy, a School of Excellence, shall consist of five (5) positions.

Robyn Allison  
Fennville, Michigan  
bookkeeper, The Organizer  
(to fill a term ending December 5, 2012)

Brian Polet  
Hamlet, Michigan  
general manager, Tolman’s Wholesale  
(to fill a term ending December 5, 2013)

Robert Sorensen  
Muskegon, Michigan  
vice president, Eastbrook Homes  
(to fill a term ending December 5, 2013)

Susan Pierce  
Holland, Michigan  
director, CUC Child Development Center  
(term ending December 5, 2014)

Stephen Kacmar  
Holland, Michigan  
executive director, Best Way Providers, Inc.  
(term ending December 5, 2015)

Holly Academy

Recitals:

1. At its April 14, 2011, meeting this board authorized the issuance of a contract to charter as a School of Excellence to Holly Academy for a term not to exceed ten (10) years provided that, before execution of this contract, this university president or designee affirms that all terms of the contract have been agreed
upon and that Holly Academy is able to comply with all terms and conditions of the contract. This contract shall be effective upon execution.

2. As required by law, the Central Michigan University Board of Trustees has established by resolution the method of selection, length of term, and number of members of the board of directors in the policy titled *Public School Academy Board of Directors: Method of Selection, Appointment, and Removal*.

3. The University president or designee has recommended Stacie Bommersbach to a term which expires May 12, 2012; Michelle Eisert and Fritz Esch to terms which expire May 12, 2013; Kay Hollar and Diane Wujciak to terms which expire May 12, 2014; and Matthew Barcey and Paul Fuhs to terms which expire May 12, 2015.

4. The University president or designee has confirmed that the recommendations include representatives from the local community, as required.

BE IT RESOLVED, That Stacie Bommersbach, Michelle Eisert, Fritz Esch, Kay Hollar, Diane Wujciak, Matthew Barcey, and Paul Fuhs are appointed to serve as members of the board of directors of Holly Academy, a School of Excellence, commencing the date upon which the oaths of public office are taken. At that time, the appointments to the board of directors for Holly Academy, a Public School Academy, shall terminate.

The initial board of directors for the Holly Academy, a School of Excellence, shall consist of seven (7) positions.

Stacie Bommersbach  
Holly, Michigan  
director for rehab, physical medicine and stroke, Genesys Regional Medical Center  
(to fill a term ending May 12, 2012)

Michelle Eisert  
Clarkston, Michigan  
homemaker  
(to fill a term ending May 12, 2013)

Fritz Esch  
Clarkston, Michigan  
retired administrator, Holly Schools  
(to fill a term ending May 12, 2013)

Kay Hollar  
Fenton, Michigan  
retired educator, Fenton Area Public Schools  
(to fill a term ending May 12, 2014)

Diane Wujciak  
Fenton, Michigan  
principal, AT Kearney  
(to fill a term ending May 12, 2014)

Matthew Barcey  
Flint, Michigan  
vice president, Dortch Enterprises, LLC  
(to fill a term ending May 12, 2015)
South Arbor Charter Academy

Recitals:

1. At its April 14, 2011, meeting this board authorized the issuance of a contract to charter as a School of Excellence to South Arbor Charter Academy for a term not to exceed ten (10) years provided that, before execution of this contract, this university president or designee affirms that all terms of the contract have been agreed upon and that South Arbor Charter Academy is able to comply with all terms and conditions of the contract. This contract shall be effective upon execution.

2. As required by law, the Central Michigan University Board of Trustees has established by resolution the method of selection, length of term, and number of members of the board of directors in the policy titled Public School Academy Board of Directors: Method of Selection, Appointment, and Removal.

3. The University president or designee has recommended Christine Crowner to a term which expires May 12, 2012; Edward Fadden to a term which expires May 12, 2013; Christopher Andrews to a term which expires May 12, 2014; and Stephen Anderson and Brian Luallen to terms which expire May 12, 2015.

4. The University president or designee has confirmed that the recommendations include representatives from the local community, as required.

BE IT RESOLVED, That Christine Crowner, Edward Fadden, Christopher Andrews, Stephen Anderson, and Brian Luallen are appointed to serve as members of the board of directors of South Arbor Charter Academy, a School of Excellence, commencing the date upon which the oaths of public office are taken. At that time, the appointments to the board of directors for South Arbor Charter Academy, a Public School Academy, shall terminate.

The initial board of directors for the South Arbor Charter Academy, a School of Excellence, shall consist of five (5) positions.

Christine Crowner
Saline, Michigan
homemaker
(to fill a term ending May 12, 2012)

Edward Fadden
Milan, Michigan
senior vice president, Applied Dynamics International
(to fill a term ending May 12, 2013)

Christopher Andrews
Plymouth, Michigan
manager, Champps
(to fill a term ending May 12, 2014)

Stephen Anderson
Saline, Michigan
vice president of mortgage lending, United Bank and Trust
(to fill a term ending May 12, 2015)

Brian Luallen
Pinckney, Michigan
certified public accountant, Desmon & Creighton, P.C.
(to fill a term ending May 12, 2015)

PRESENTATION:  Dr. Roger Coles, interim dean, College of Graduate Studies

UNDERGRADUATE TUITION FOR 2011-2012

It was moved by Mr. Fannon, seconded by Dr. Kottamasu, and carried, that the following resolution be adopted:

BE IT RESOLVED, That the schedule of undergraduate tuition at the university for on-campus courses commencing on or after August 1, 2011, is adopted as follows:

<table>
<thead>
<tr>
<th></th>
<th></th>
<th>2010-2011 Rate Per Credit Hour</th>
</tr>
</thead>
<tbody>
<tr>
<td>Michigan Resident</td>
<td>Undergraduate</td>
<td>$358</td>
</tr>
<tr>
<td>Out-of-State Resident</td>
<td>Undergraduate</td>
<td>789</td>
</tr>
</tbody>
</table>

These new tuition rates apply to undergraduate students who do not qualify for The CMU Promise™. Any returning undergraduate Promise students will remain on The CMU Promise™ through their guarantee period.

NOTE:  Shaded information is not part of this resolution.  “The 2010-11 undergraduate rates shown are the tuition rates charged to students who were new in the 2010-11 academic year and/or did not qualify for The CMU Promise™.

OPERATING BUDGET 2011-2012

It was moved by Mr. Fannon, seconded by Mr. Hurd, and carried, that the following resolution be adopted:

BE IT RESOLVED, That the operating budget for 2011-2012 is approved.  The operating budget includes the general fund and non-general fund budgets.

Copy on file in the Office of the Secretary

ENDOWMENT FUND INVESTMENT POLICY

It was moved by Mr. Fannon, seconded by Mr. Wardrop, and carried, that the following resolution be adopted:

BE IT RESOLVED, That the Endowment Fund Investment Policy, as amended and dated July 14, 2011, is adopted.
CENTRAL MICHIGAN UNIVERSITY
ENDOWMENT FUND

Investment Policy Statement
Adopted by the Board of Trustees July 14, 2011

I. DEFINITIONS

II. INVESTMENT PHILOSOPHY

III. EVALUATION & PERFORMANCE MEASUREMENT

IV. GUIDELINES & RESTRICTIONS

V. ACKNOWLEDGEMENT
I. DEFINITIONS

A. Purpose
The purpose of this Investment Policy Statement is to establish a clear understanding of the investment objectives and philosophy for the Central Michigan University Endowment Fund (hereinafter, "Fund"). This document will describe the standards utilized by the Investment Committee (hereinafter, “Committee”) in monitoring investment performance, as well as serve as a guideline for any investment manager retained.

While shorter-term investment results will be monitored, adherence to a sound long-term investment policy, which balances short-term distributions with preservation of the real, inflation-adjusted value of assets, is crucial to the long-term success of the Fund.

B. Scope
This document applies to assets that are a part of the Fund and for which the Committee and investment manager have discretionary authority.

C. Investment Objective
The primary investment objective of the Fund is to achieve an annualized total return (net of fees and expenses), through appreciation and income, equal to or greater than the rate of inflation (as measured by the broad, domestic Consumer Price Index) plus any spending and administrative expenses thus, at a minimum, maintaining the purchasing power of the Fund. The assets are to be managed in a manner that will meet the primary investment objective, while at the same time attempting to limit volatility in year-to-year spending.

D. Fiduciary Duty
In seeking to attain the investment objectives set forth, the Committee shall exercise prudence and appropriate care in accordance with the Uniform Prudent Investor Act (UPIA). UPIA requires fiduciaries to apply the standard of prudence “to any investment as part of the total portfolio, rather than to individual investments.” All investment actions and decisions must be based solely on the interest of the Fund. Fiduciaries must provide full and fair disclosure to the Board/Committee of all material facts regarding any potential conflicts of interests.

As summarized for the purposes of this Investment Policy Statement, the UPIA states that the Committee is under a duty to the Fund to manage the funds as a prudent investor would, in light of the purposes, scope, objectives and other relevant circumstances. This standard requires the exercise of reasonable care, skill, and caution while being applied to investments not in isolation, but in the context of the portfolio as a whole and as a part of an overall investment strategy having risk and return objectives reasonably suited to the Fund. In making and implementing investment decisions, the Committee has a duty to diversify the investments unless, under special circumstances, the purposes of the Fund are better served without diversifying.

In addition, the Committee must conform to fundamental fiduciary duties of loyalty and impartiality. This requires the Committee to act with prudence in deciding whether and how to delegate authority, in the selection and supervision of agents, and incurring costs where reasonable and appropriate.

E. Description of Roles

1. Board of Trustees
The Board of Trustees is responsible for adopting the provisions of this Investment Policy.
2. **Investment Committee**
The Investment Committee is responsible for recommending to the Board of Trustees investment policies and strategies; the hiring and firing of investment managers, custodians, and investment consultants; monitoring performance of the Fund on a regular basis (at least quarterly); and maintaining sufficient knowledge about the Fund and its managers to be reasonably assured of their compliance with the Investment Policy Statement.

3. **Vice President for Finance and Administrative Services**
The Vice President for Finance and Administrative Services (or designee) has daily responsibility for administration of the Fund and will consult with the Committee and the investment consultant on matters relating to the investment of the Fund. The Vice President for Finance and Administrative Services (or designee) will serve as primary contact for the Fund’s investment managers, investment consultant, and custodian.

4. **Investment Consultant**
The investment consultant is responsible for assisting the Committee and Vice President for Finance and Administrative Services (or designee) in all aspects of managing and overseeing the investment portfolio. The consultant is the primary source of investment education and investment manager information. On an ongoing basis the consultant will:
   a. Provide proactive recommendations
   b. Supply the Committee with reports (e.g., asset allocation studies, investment research and education) or information as reasonably requested
   c. Monitor the activities of each investment manager or investment fund
   d. Provide the Committee with quarterly performance reports
   e. Review this Investment Policy Statement with the Committee

F. **Spending Policy**
The Endowment income to be spent annually will be 4.5% of the 20-quarter rolling average of the market value of the Endowment pool. The annual spendable income allocation cannot reduce original gift principal. The spending policy will be reviewed periodically to assure that the overall investment objectives of maximizing the benefit intended by the donor are being met.

II. **INVESTMENT PHILOSOPHY**

A. **Strategy**
The Committee understands the long-term nature of the Fund and believes that investing in assets with higher return expectations outweighs their short-term volatility risk. As a result, the majority of assets will be invested in equity or equity-like securities, including real assets (real estate and natural resources). Real assets provide the added benefit of inflation protection.

Fixed income and certain hedged strategies will be used to lower short-term volatility and provide stability, especially during periods of deflation and negative equity markets. Cash is not a strategic asset of the Fund, but is a residual to the investment process and used to meet short-term liquidity needs.

B. **Asset Allocation**
Asset allocation will likely be the key determinant of the Fund’s returns over the long-term. Therefore, diversification of investments across multiple markets that are not similarly affected by economic, political, or social developments is highly desirable. A globally diversified portfolio,
with uncorrelated returns from various assets, should reduce the variability of returns across time. In determining the appropriate asset allocation, the inclusion or exclusion of asset categories shall be based on the impact to the total Fund, rather than judging asset categories on a standalone basis.

The target asset allocation should provide an expected total return equal to or greater than the primary objective of the Fund, while avoiding undue risk concentrations in any single asset class or category, thus reducing risk at the overall portfolio level. To achieve these goals, the asset allocation will be set with the following target percentages and within the following ranges:

<table>
<thead>
<tr>
<th>ASSET CATEGORY</th>
<th>TARGET</th>
<th>RANGE</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>PUBLIC MARKETS</strong></td>
<td>60%</td>
<td>40-95%</td>
</tr>
<tr>
<td><strong>Equity</strong></td>
<td>45</td>
<td>30-65</td>
</tr>
<tr>
<td>U.S. Equities</td>
<td>25</td>
<td>15-35</td>
</tr>
<tr>
<td>Large Cap</td>
<td>12</td>
<td>5-25</td>
</tr>
<tr>
<td>Mid Cap</td>
<td>8</td>
<td>5-15</td>
</tr>
<tr>
<td>Small Cap</td>
<td>5</td>
<td>0-10</td>
</tr>
<tr>
<td>International Equities</td>
<td>20</td>
<td>10-30</td>
</tr>
<tr>
<td>Developed Large Cap</td>
<td>10</td>
<td>5-20</td>
</tr>
<tr>
<td>Developed Small Cap</td>
<td>5</td>
<td>0-10</td>
</tr>
<tr>
<td>Emerging Markets</td>
<td>5</td>
<td>0-10</td>
</tr>
<tr>
<td><strong>Fixed Income</strong></td>
<td>15</td>
<td>10-30</td>
</tr>
<tr>
<td>Investment Grade</td>
<td>10</td>
<td>5-25</td>
</tr>
<tr>
<td>Non-investment Grade</td>
<td>5</td>
<td>0-10</td>
</tr>
<tr>
<td><strong>DIVERSIFYING STRATEGIES</strong></td>
<td>40</td>
<td>0-55</td>
</tr>
<tr>
<td>Hedged Strategies</td>
<td>20</td>
<td>0-25</td>
</tr>
<tr>
<td>Private Equity</td>
<td>5</td>
<td>0-10</td>
</tr>
<tr>
<td>Real Assets</td>
<td>15</td>
<td>0-20</td>
</tr>
<tr>
<td>Real Estate</td>
<td>5</td>
<td>0-10</td>
</tr>
<tr>
<td>Natural Resources</td>
<td>5</td>
<td>0-10</td>
</tr>
<tr>
<td>Commodities</td>
<td>5</td>
<td>0-10</td>
</tr>
<tr>
<td><strong>CASH</strong></td>
<td>0</td>
<td>0-10</td>
</tr>
</tbody>
</table>

C. **Active vs. Passive Management**
The asset allocation will be implemented using both active and passive investment managers. Highly efficient areas of the capital markets will be managed using primarily index funds and enhanced index/portable alpha strategies, due to the low probability of traditional active management outperforming an appropriate benchmark.

D. **Investment Styles**
The Committee understands investment styles (growth and value) are cyclical, and therefore will target a neutral allocation among styles.

E. **Rebalancing**
The Vice President for Finance and Administrative Services (or designee) will monitor the asset allocation structure of the Fund and attempt to stay within the ranges allowed for each asset category. If the portfolio moves outside of the ranges the Vice President for Finance and Administrative Services (or designee), with advice from the investment consultant, will develop a
plan of action to rebalance. In many cases, the additions of new money or withdrawals for spending will be used to rebalance in a cost effective manner.

Because of the illiquid nature of the private equity and real assets investments, the allocation could move out of range and rebalancing may not be possible. Thus, the target and range will be calculated based on initial investment. A private capital implementation plan (with target amounts and timing of capital commitments) will be used to manage the allocation prudently, strive to maintain the target allocation, and maintain vintage year diversification.

F. Liquidity
A goal of the Fund is to maintain a balance between investment goals and liquidity needs. Liquidity is necessary to meet the spending policy payout requirements and any extraordinary events. The Committee understands that in many instances, the most appropriate investment option is one that comes with liquidity constraints. The tradeoff between appropriateness and liquidity will be considered throughout the portfolio construction process.

Illiquid investments include private equity, private real estate, and natural resources. Hedge funds are considered semi-liquid due to lock-up periods, redemptions, restrictions, and in some cases, illiquidity of the underlying investments. The tradeoff between appropriateness and liquidity will be considered throughout the portfolio construction process, but with the following limits:

<table>
<thead>
<tr>
<th>Classification of Asset</th>
<th>Limits</th>
</tr>
</thead>
<tbody>
<tr>
<td>Liquid</td>
<td>At least 55% of the portfolio</td>
</tr>
<tr>
<td>Semi-liquid</td>
<td>No more than 25% of the portfolio</td>
</tr>
<tr>
<td>Illiquid</td>
<td>No more than 20% of the portfolio</td>
</tr>
</tbody>
</table>

G. Hedged Strategies
These strategies tend to opportunistically invest in a broadly defined market with few constraints and are not considered an asset class. Some strategies, such as hedged equity, will be directional strategies, and tend to be somewhat correlated with market movements, but generally do not closely track a market benchmark. These funds will take both long and short positions, use leverage, and actively manage market exposure.

Other strategies, such as absolute return strategies, are non-directional, non-benchmark driven strategies that attempt to provide positive absolute returns in all market environments. These strategies seek to provide returns with low correlation to the public equity and fixed income markets via structural advantages, including controlling market exposure through hedging and increased exposure to manager skill through unconstrained investment management and opportunistic investing.

For the hedged strategies allocation to achieve the expected objectives without unnecessary risk, the Fund will seek access to skilled hedge fund managers and be well-diversified. Hedge funds may have “lock-up” periods of 1-3 years from the date of investment, during which money generally cannot be withdrawn. Once the lock-up period expires, most hedge funds will then allow redemptions only at scheduled intervals (quarterly, semi-annually, etc.). Hedge funds, therefore, are semi-liquid investments due to the structure of the vehicle rather than the underlying investments (which may or may not be liquid).

H. Illiquid Investments
Illiquid investments include private equity, private real estate, and natural resources.
1. **Private Equity**

The objective of the private equity allocation is to outperform, over the long-term, the public equity markets by 3-5 percentage points, net of fees. The return premium exists due to the lower cost of capital, higher risk, lack of liquidity, and the uneven distribution of information and access inherent in private markets.

For the private equity allocation to achieve the expected objectives without unnecessary risk, the Fund should seek access to top-quality managers and be diversified. Individual funds may be concentrated in a particular sector, stage, or geographic region, but the overall private equity allocation should be diversified. A prudent investment strategy will consider the following areas for diversification.

a. **Sub-Category**
   Assets should be committed to venture capital, buyout, and special situations (secondaries, distressed, mezzanine, etc.) to build a diversified private equity portfolio. As commitments to private equity are drawn down and invested over a period of years, and distributions are returned, the committed capital will be greater than the target allocation in order to reach the target market value.

b. **Vintage Year**
   Capital should be committed continuously and thoughtfully over time. Returns are highly dependent on market cycles and stage of the investment cycle. A portfolio diversified by vintage years will reduce unnecessary risk and provide more consistent long-term returns.

c. **Manager**
   Fund of funds will generally be utilized to mitigate manager specific, as well as deal specific risk.

d. **Stage**
   Investments should be considered across the life cycle of businesses. Within venture capital, this includes early, mid, and late stage companies. Buyout investments consist of small, mid, and large market firms, and may be in the form of traditional buyouts, growth equity, recapitalizations, or restructuring.

e. **Geography**
   Investments should be considered across the U.S. and internationally (developed and emerging markets).

f. **Sector**
   The portfolio should be diversified by sector, as well as across industries within a sector.
2. **Private Real Estate**
The objective of the private real estate allocation is to provide low correlation to the public equity and fixed income markets and serve as an inflation hedge.

For the real estate allocation to achieve the expected objectives without unnecessary risk, the Fund should seek access to top-quality managers and be diversified. Individual funds may be concentrated in a particular region or property type, but the overall real estate allocation should be diversified. A prudent investment strategy will consider the following areas for diversification.

a. **Sub-Category**
Private real estate investments should be considered in either value-added or opportunistic funds, which are designed to generate excess return for the overall real estate allocation. These strategies typically require some lease-up, development or repositioning, as well as utilize more leverage than public real estate investment trusts (REITs). As commitments to private real estate are drawn down and invested over a period of years, and distributions are returned, the committed capital will be greater than the target allocation in order to reach the target market value.

b. **Vintage Year**
Capital should be committed continuously and thoughtfully over time. Returns are highly dependent on market cycles and stage of the investment cycle. A portfolio diversified by vintage years will reduce unnecessary risk and provide more consistent long-term returns.

c. **Manager**
By combining public REITs as a core holding (also provides liquidity) with investments in several private partnerships (or fund of funds), manager specific, as well as property specific risk, within the real estate allocation can be diminished.

d. **Geography**
Investments should be considered across the U.S. and internationally.

e. **Property Type**
The portfolio should be diversified across property types (e.g., apartments, office, industrial, and retail).

3. **Natural Resources (Energy and Timber)**
The objective of the natural resources allocation is to provide low correlation to the public equity and fixed income markets and serve as an inflation hedge. These investments should be primarily in the private markets, which offer inefficiencies that can be exploited.

For the natural resource allocation to achieve the expected objectives without unnecessary risk, the Fund should seek access to top-quality managers and be diversified. Individual investments may be concentrated in a particular region, production stage, or commodity exposure, but the overall allocation should be diversified. A prudent investment strategy will consider the following areas for diversification.
a. **Sub-Category**
The target allocations to energy and timber investments will serve as a guideline for committing capital. As commitments to natural resources are drawn down and invested over a period of years, and distributions are returned, the committed capital will be greater than the target allocation in order to reach the target market value.

b. **Vintage Year**
Capital should be committed continuously and thoughtfully over time. Returns are highly dependent on market cycles and stage of the investment cycle. A portfolio diversified by vintage years will reduce unnecessary risk and provide more consistent long-term returns.

c. **Manager**
Investments should be committed to several private partnerships (or fund of funds) to mitigate manager specific, as well as deal specific risk.

d. **Geography**
Investments should be spread across the U.S. and internationally.

e. **Stage/Type**

(1) **Energy**
Investments in energy funds will focus primarily on the upstream end of the energy market with development and production, and to a lesser extent exploration. Exposure to the upstream markets will be gained through private equity investments, working interests, and royalty interests. Investment in downstream activities such as refining, transmission, and distribution may be considered opportunistically. Upstream markets offer two primary benefits:

(a) Inefficiencies, which offer attractive investment opportunities, and

(b) Exposure to the underlying commodity (oil and gas), which provides an inflation hedge.

(2) **Timber**
Investments with Timber Investment Management Organizations (TIMOs) should be diversified by wood type (hard and softwood, species, etc.). Investing in TIMOs exposes the portfolio to timber prices, providing inflation protection, with the potential to generate additional return through the underlying management of the timberland.

III. **Evaluation & Performance Measurement**

A. **Total Fund Benchmarks**
The Committee seeks to outperform its benchmarks over full market cycles and does not expect that all investment objectives will be attained in each year. Furthermore, the Committee recognizes that over various time periods, the Fund may produce significant deviations relative to the benchmarks. For this reason, investment returns will be evaluated over a full market cycle (for measurement purposes: 5 years).
1. The primary objective of the Fund is to achieve a total return, net of fees, equal to or greater than spending, administrative fees, and inflation. The primary objective of the Fund is:

   **Total Return greater than Consumer Price Index + Spending Policy + Administrative Fees**

2. A secondary objective is to achieve a total return in excess of the Broad Policy Benchmark comprised of each broad asset category benchmark weighted by its target allocation.

   **The current Broad Policy Benchmark is:**

<table>
<thead>
<tr>
<th>WEIGHT</th>
<th>INDEX</th>
<th>ASSET CATEGORIES</th>
</tr>
</thead>
<tbody>
<tr>
<td>45%</td>
<td>Russell 3000</td>
<td>U.S. Equity / Hedged Strategies / Real Assets</td>
</tr>
<tr>
<td>30</td>
<td>MSCI ACWI ex-US</td>
<td>Int’l Equity / Hedged Strategies / Real Assets</td>
</tr>
<tr>
<td>25</td>
<td>Barclays Capital Aggregate Bond</td>
<td>Fixed Income / Hedged Strategies</td>
</tr>
</tbody>
</table>

3. Another investment objective is to achieve a total return in excess of the Target Weighted Benchmark comprised of each asset category benchmark weighted by its target allocation.

**B. Manager Evaluation**

1. Each active liquid investment manager will be reviewed by the Committee on an ongoing basis and evaluated upon the criteria listed below. The Committee expects the managers to outperform the benchmarks over a full market cycle (for measurement purposes: 5 years). The Committee does not expect that all investment objectives will be attained in each year and recognizes that over various time periods, investment managers may produce significant underperformance. Each investment manager will be reviewed on an ongoing basis and evaluated on the following criteria:

   a. Maintaining a stable organization
   b. Retaining key personnel
   c. Avoiding regulatory actions against the firm, its principals, or employees
   d. Adhering to the guidelines and objectives of this Investment Policy Statement
   e. Avoiding a significant deviation from the style and capitalization characteristics defined as “normal” for the manager
   f. Exceeding the return of the appropriate benchmark and, for equity managers, produce positive alpha (risk-adjusted return) within the volatility limits set in the “Summary of Quantitative Performance Objectives” table
   g. Exceeding the median performance of a peer group of managers with similar styles of Investing

2. Although there are no strict guidelines that will be utilized in selecting managers, the Committee will consider the criteria above, as well as, the length of time the firm has been in existence, its track record, assets under management, and the amount of assets the Fund already has invested with the firm.

**C. Summary of Quantitative Performance and Risk Objectives**
1. **Liquid Active Managers**

The following table summarizes the quantitative performance objectives for the liquid active managers. Managers failing to meet these criteria over a full market cycle will undergo extensive qualitative and quantitative analysis. This analysis will focus on the manager’s personnel, philosophy, portfolio characteristics, and peer group performance to determine whether the manager is capable of implementing their defined portion of the overall portfolio structure. These managers are expected to outperform their primary benchmark, and the equity (and REIT) managers are expected to maintain a beta (vs. the primary benchmark) of less than 1.20.

<table>
<thead>
<tr>
<th>ASSET CATEGORY</th>
<th>PRIMARY BENCHMARK</th>
<th>PEER UNIVERSE</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Equity</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>U.S. Large Cap</td>
<td>S&amp;P 500</td>
<td>Top 50%</td>
</tr>
<tr>
<td>U.S. Mid Cap</td>
<td>Russell Midcap</td>
<td>Top 50%</td>
</tr>
<tr>
<td>U.S. Small Cap</td>
<td>Russell 2000</td>
<td>Top 50%</td>
</tr>
<tr>
<td>International Developed</td>
<td>MSCI EAFE</td>
<td>Top 50%</td>
</tr>
<tr>
<td>International Small Cap</td>
<td>MSCI EAFE Small Cap</td>
<td>Top 50%</td>
</tr>
<tr>
<td>Emerging Markets</td>
<td>MSCI Emerging Markets</td>
<td>Top 50%</td>
</tr>
<tr>
<td><strong>Fixed Income</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Investment Grade</td>
<td>Barclays Capital Aggregate Bond</td>
<td>Top 50%</td>
</tr>
<tr>
<td>High Yield</td>
<td>Merrill Lynch High Yield</td>
<td>Top 50%</td>
</tr>
<tr>
<td>Bank Loans</td>
<td>CSFB Leveraged Loan</td>
<td>Top 50%</td>
</tr>
<tr>
<td><strong>Hedged Strategies</strong></td>
<td>Appropriate HFRI Index</td>
<td>-</td>
</tr>
<tr>
<td><strong>Real Estate</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>U.S. REITs</td>
<td>FTSE NAREIT</td>
<td>Top 50%</td>
</tr>
<tr>
<td>Global REITs</td>
<td>FTSE EPRE/NAREIT Global Real Estate</td>
<td>Top 50%</td>
</tr>
<tr>
<td><strong>Commodities</strong></td>
<td>Dow Jones AIG Commodities or Rogers International Commodities</td>
<td>-</td>
</tr>
</tbody>
</table>

1 Hedge fund managers are not constrained by traditional benchmarks and will have varying degrees of net exposure. Therefore, hedge fund returns are not easily benchmarked. For performance evaluation purposes however, each manager’s return will be compared to an appropriate HFRI index.

2. **Public Liquid Passive Managers**

Passive (or index) managers are expected to approximate the total return of its respective benchmark. The beta for passive equity managers should approximate 1.00.

3. **Private Illiquid Managers**

Private equity, private real estate, and natural resource funds will be invested with private partnerships. These partnerships typically range from 7-15 years in life, during which time the Fund may not be able to sell the investment. Additionally, the partnership may not produce meaningful returns in the early years (3-5 years), creating a drag on fund performance until these investments begin to liquidate. This is often referred to as the J-curve, due to the shape of the performance. Private, illiquid manager performance will be measured utilizing internal rate of return (IRR) calculations and compared to an appropriate peer group. An IRR calculated from the inception of the partnership will be the primary performance measurement tool utilized for all private equity, private real estate, and natural resource managers.

a. **Private Equity**
Returns will be compared to the appropriate peer group in the Thomson Financial Venture Economics universe of similar style (buyout or venture capital) and vintage year.

b. **Private real estate**
   Returns will be compared to the NCREIF Property Index, which is reported on a time-weighted basis, but will be translated into an IRR for measurement purposes.

c. **Timber**
   Returns will be compared to the NCREIF Timberland Index, which is reported on a time-weighted basis, but will be translated into an IRR for measurement purposes.

d. **Energy**
   There are no suitable benchmarks for private energy. Private energy funds are utilized as an inflation hedge and thus, their returns will be compared to CPI + 8%.

### IV. GUIDELINES & RESTRICTIONS

#### A. Overview

In today's rapidly changing and complex financial world, no list or types of categories of investments can provide continuously adequate guidance for achieving the investment objectives. Any such list is likely to be too inflexible to be suitable for the market environment in which investment decisions must be evaluated. Therefore, the process by which investment strategies and decisions are developed, analyzed, adopted, implemented and monitored, and the overall manner in which investment risk is managed, will determine whether an appropriate standard of reasonableness, care and prudence has been met for the Fund's investments.

The requirements stated below apply to investments in non-mutual and non-pooled funds, where the investment manager is able to construct a separate, discretionary account on behalf of the Fund. Although the Committee cannot dictate policy to pooled/mutual fund investment managers, the Committee's intent is to select and retain only pooled/mutual funds with policies that are similar to this Investment Policy Statement. All managers (pooled/mutual and separate), however, are expected to achieve the performance objectives. Each traditional equity and fixed income investment manager shall:

1. Have full investment discretion with regard to security selection consistent with this Investment Policy Statement
2. Immediately notify the Vice President for Finance and Administrative Services (or designee) and consultant in writing of any material changes in the investment philosophy, strategy, portfolio structure, ownership, or senior personnel
3. Make no purchase that would cause a position in the portfolio to exceed 5% of the outstanding voting shares of the company or invest with the intent of controlling management

#### B. Public Equity Manager Guidelines (including REITs)
Each active equity investment manager shall:

1. Assure that no position of any one company exceeds 8% of the manager’s total portfolio as measured at market
2. Vote proxies and share tenders in a manner that is in the best interest of the Fund and consistent with the investment objectives contained herein
3. Maintain a minimum of 25 positions in the portfolio to provide adequate diversification;
4. Construct a properly diversified portfolio across sectors and industries
5. U.S. equity managers should have no more than 20% of the total portfolio invested in foreign stocks or American Depository Receipts (ADRs)

C. Public Fixed Income Manager Guidelines

1. Each investment grade fixed income investment manager shall:
   a. Maintain an overall weighted average credit rating of A or better by Moody’s and Standard & Poor’s
   b. Hold no more than 10% of the portfolio in below investment grade (Baa/BBB) securities. Split rated securities will be governed by the lower rating
   c. Maintain a duration within +/-20% of the effective duration of the appropriate benchmark (does not apply to TIPS managers)
   d. Assure that any one issuer does not exceed 5% of the manager’s portfolio, as measured at market value, except for securities issued by the U.S. government or its agencies

2. Each high yield/bank loan investment manager shall:
   a. Maintain an overall weighted average credit rating of B or better by Moody’s and Standard & Poor’s
   b. Hold no more than 20% of the portfolio in investments rated below B. Split rated securities will be governed by the lower rating
   c. Assure that any one issuer does not exceed 5% of the manager’s portfolio, as measured at market value, except for securities issued by the U.S. government or its agencies

D. Commodities Manager Guidelines

Each active commodities investment manager shall:

1. Be diversified with exposure to energy, metals, and agricultural commodities.
2. Have no more than 25% in any one commodity contract.
E. Illiquid Guidelines

Each investment will require a signed Subscription Agreement and Limited Partnership Agreement. The Fund may wish to have these documents reviewed by independent legal counsel. As these investments are typically private limited partnerships or offshore corporations, the Committee cannot dictate policy. The Committee, however, can request side letters for revisions or addendums to the Limited Partnership Agreement. The manager is ultimately responsible to manage investments in accordance with the Private Placement Agreement (PPM) and Limited Partnership Agreement.

The Fund is a tax-exempt organization, but certain investments may be subject to taxation on Unrelated Business Taxable Income (UBTI). Given that net risk-adjusted returns are the primary objective of the Fund, potential tax ramifications must be considered during the investment analysis and selection process. The Fund shall seek to minimize UBTI by selecting investment structures and geographic locations most beneficial to the Fund.

F. Derivative Security Guidelines

1. For definition purposes, derivative securities include, but are not limited to, structured notes, lower class tranches of collateralized mortgage obligations (CMOs), collateralized loan obligations (CLOs), principal only (PO) or interest only (IO) strips, inverse floating rate securities, futures contracts, forward contracts, swaps, options, short sales, and margin trading. Before allowing managers to utilize derivative instruments, the Committee shall consider certain criteria including, but not limited to, the following:
   a. Manager’s proven expertise
   b. Value added by utilizing derivatives
   c. Liquidity of instruments
   d. Amount of leverage
   e. Management of counterparty risk
   f. Manager’s internal risk controls and procedures

2. The strategies in which derivatives can be used are:
   a. Index Funds – Derivatives (typically futures contracts) will be used to securitize cash in order to fully replicate the performance of the index being tracked.
   b. Portable Alpha – Derivatives (typically futures or swap contracts) will be used to generate “beta”, while the notional exposure amount is actively managed to generate “alpha”.
   c. Fixed Income – Derivatives will be used as a cost efficient means to control and/or hedge risks such as duration, credit, and currency.
   d. Overlay/Transition Management – Derivatives (typically futures contracts) will be used to securitize cash to maintain the target asset allocation without buying and selling physical securities.
   e. Commodities – Derivatives will be used primarily for market exposure through futures and swaps. Positions should be fully collateralized to ensure leverage is not utilized to increase market exposure.
   f. Hedge Funds – Derivatives will be used for many purposes. These uses include hedging, risk management, leverage, and market exposure.

V. ACKNOWLEDGEMENT

We recognize the importance of adhering to the philosophy and strategy detailed in this policy. We agree to work to fulfill the objectives stated herein, within the guidelines and restrictions, to the best of our ability. We acknowledge that open communications are essential to fulfilling this objective, and therefore, recognize that suggestions regarding appropriate adjustments to this Investment Policy Statement or the manner in which investment performance is reviewed are welcome.
Central Michigan University

Investment Manager

Fund Evaluation Group, LLC

Adopted by CMU Board of Trustees: 11-0714 at 5611

History: BTM 12-3-09 at 5543; BTM 5-12-99 at 3930/3934; BTM 7-9-99 at 4001/4006; BTM 12-8-00 at 4263/4266; BTM 9-11-02 at 4538; BTM 12-5-02 at 4565/70; BTM 12-2-04 at 4872/76; BTM 12-1-05 at 5011; 12-7-06 at 5153.
ELECTRIC SUPPLY CONTRACT EXTENSION

It was moved by Mr. Fannon, seconded by Dr. Kottamasu, and carried, that the following resolution be adopted:

RECITALS:

1. A multiyear utility purchasing contract authority for natural gas, electricity, and wood chips for a maximum term agreement of three years was approved by the Board of Trustees at its January 6, 2005 meeting.


3. A contract amendment to add an additional 12 months extending the contract through December 31, 2010, was approved by the Board at its December 6, 2006 meeting.

4. At its September 18, 2008 meeting the Board approved an amendment to extend the contract beyond the December 31, 2010 termination date. Subsequently, the contract was amended to add an additional 12 months for a total contract length of five years, January 1, 2007 through December 31, 2011.

5. At the September 17, 2009 meeting the Board approved an amendment to extend the contract beyond the December 31, 2011 termination date. Subsequently, the contract was amended to add an additional 12 months for a total contract length of six years, January 1, 2007 through December 31, 2012.

6. Wolverine Power Marketing Cooperative is anticipating a decline in wholesale energy market costs that may provide the university with an opportunity to extend our electric purchase contract at similar or possibly lower rates.

BE IT RESOLVED, That the president or designee is authorized to negotiate and execute an extension of the contract with Wolverine Power Marketing Cooperative beyond the December 31, 2012, termination date and to negotiate and execute future extensions of the contract, provided that the Board receive a summary of the energy rates under such future extensions at the Board meeting following the execution of the extension. Funding will be from the central energy facility operating budget.

CONTRIBUTIONS QUARTERLY REPORT: CONSENT AGENDA

BE IT RESOLVED, That contributions received during the quarter ended March 30, 2011, in the amount of $3,120,867 are accepted.

ENDOWMENTS/AWARDS/SCHOLARSHIPS CONSENT AGENDA

BE IT RESOLVED, That the following endowments/awards/scholarships are established or changed as requested by the donor and the statements approved for publication as applicable:

Veha Chamichian Endowment for Orchestral Studies
Established in 2011 by alumni and friends in honor of Veha Chamichian for all she has done for the University community. Income from this endowment will benefit orchestral studies in the School of
Music. The award will enable the college to acquire orchestra equipment and instruments, provide for student travel opportunities, grant student scholarships, commission works, fund guest artists, purchase or rent music, and provide for other opportunities that directly benefit the CMU Orchestra Program. If funds are used for student scholarship, the recipient will be a full-time student enrolled in the School of Music as a music major who has a minimum GPA of 3.0.

**John and Mary Ann (Kaatz) Click Endowed Award**
Established in 2011 by Patricia Janes ’86, ’92 and Theresa Cusworth ’79, ’88 in honor of their parents, John and Mary Ann (Kaatz) Click. Income from the endowment will support an award for a full-time student enrolled in the College of Education and Human Services, in a service oriented studies program with a minimum GPA of 2.5. The recipient must work a minimum of ten hours per week and submit an essay detailing choice of career, the reason(s) for choosing a service career, and the contribution he/she hope to make through his/her service career.

**Matt Dobek Journalism Endowment**
Established in 2011 by friends, family and the estate of Matthew J. Dobek ’81. The endowment will support journalism students and will help cover expenses related to travel, conference and internship expenses, and study abroad.

**David and Linda Johnson Endowed Award**
Established in 2011 by David C. and Linda M. Johnson ’75, ‘99. Income from the endowment will support a renewable award for a student enrolled in the teacher education program in the College of Education and Human Services. Preference will go to a student from a rural area.

**McDonald Future Science Teachers Scholarship**
Established in 2006 by Jim and Jamie McDonald. Income from the endowment will support a renewable scholarship for a sophomore, junior, or senior elementary education, pre-service teacher with a major or minor in science, biology, physics, or any of the hard sciences with a minimum 3.5 GPA.

**Pre-Medicine and Osteopathic Society Endowed Award**
Established in 2011 by the Pre-Medicine and Osteopathic Society. Income from the endowment will support an award for a junior with a minimum GPA of 3.25, who is an active member of the Pre-Medicine and Osteopathic Society who has passed initiation and been a club member for three semesters.

**Jeanette & Frank Schmalzried Endowed Scholarship**
Established in 2011 by Margo Donahue ‘64 and Kay Schmalzried, in memory of their parents, Jeanette ’60 and Frank Schmalzried. Income from the endowment will support a renewable award for an incoming freshman or transfer student expressing interest in studying education and/or majoring in Teacher Education and Professional Development in the College of Education and Human Services who has earned a minimum GPA of 3.0 while in high school or upon transferring to CMU. The student may be from Pellston, Alanson, or the Mackinaw City, Michigan area. First preference will be given to students from Pellston, Michigan. If there are no recipients from these geographical areas that have an interest and/or are majoring in Teacher Education and Professional Development, then students from the three geographical areas mentioned above who are majoring in other areas of study may receive the award.

**James H. Wanty Endowed Award**
Established in 2011 by James. H. Wanty ’71. Income from the endowment will support a renewable award for a junior or senior enrolled in the College of Business Administration and an entrepreneurship major. Preference will be given to students demonstrating financial need with a minimum GPA of 3.0.

**NAMING OPPORTUNITIES:**

BE IT RESOLVED, That the following rooms in the Education and Human Services building be named in
honor of the donor(s) in grateful recognition of their gifts to Central Michigan University:

<table>
<thead>
<tr>
<th>Name/Location</th>
<th>Donor(s)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Jamie ’03 and Chris Brown ’04 Storage Unit (adjacent to EHS 143)</td>
<td>Jamie and Chris Brown</td>
</tr>
<tr>
<td>Katherine Brown Display Case (adjacent to EHS 413)</td>
<td>Jamie and Chris Brown</td>
</tr>
</tbody>
</table>

**BYLAWS OF THE CENTRAL MICHIGAN UNIVERSITY DEVELOPMENT BOARD: CONSENT AGENDA**

BE IT RESOLVED, That the Bylaws of the Central Michigan University Development Board as amended and dated June 10, 2011 are adopted.

**Bylaws**

**Of the**

**Central Michigan University**

**Development Board**

Approved by Development Board: July 20, 1996
Adopted by Board of Trustees: March 14, 1997
Amended by Development Board: February 19, 2000
Adopted by Board of Trustees: March 17, 2000
Amended by Development Board: October 12, 2001
Adopted by the Board of Trustees: January 8, 2004
Amended by Development Board: June 18, 2004
Adopted by Board of Trustees: October 8, 2004
Amended by Development Board: March 3, 2005
Adopted by Board of Trustees: June 9, 2005
Amended by Development Board: July 14, 2005
Adopted by Board of Trustees: October 14, 2005
Amended by Development Board: February 23, 2006
Adopted by Board of Trustees: February 9, 2007
Amended by Development Board: April 19, 2007
Adopted by Board of Trustees: June 8, 2007
Amended by Development Board: September 20, 2007
Adopted by Board of Trustees: February 8, 2008
Amended by Development Board: April 24, 2008
Adopted by Board of Trustees: June 10, 2011
Bylaws of the Central Michigan University Development Board

*ARTICLE I*

*Name*

The name of the organization constituted and regulated by these bylaws shall be the Central Michigan University Development Board, referred to in the bylaws as the Development Board.

*ARTICLE II*

*Purpose*

The purposes of the Development Board shall be:

1. To lead by example in financial support of Central Michigan University, with each regular member expected to gift to Central Michigan University not less than $2,500 per fiscal year, and each associate member expected to gift to Central Michigan University not less than $500 per fiscal year. Central Michigan University’s fiscal year extends from July 1 to June 30.

2. To assist in the accumulation of funds by the identification, cultivation, and solicitation of individual, corporate, and foundation prospects.

3. To advise and assist in the implementation of strategies to meet fund-raising goals set by the Central Michigan University Board of Trustees.

4. To promote the goals of Central Michigan University in its overall development by participating, as requested, in discussion and planning of construction and related projects.

*ARTICLE III*

*Powers*

In order to accomplish the purposes of the fund, the CMU Board of Trustees delegates the following powers to the Development Board and its various committees as provided in these bylaws.

1. To solicit private support from individual, corporate, and foundation prospects.

2. To acquire or receive gifts and bequests of cash and real or personal property.

3. To plan activities to cultivate prospects for gifts to Central Michigan University.

4. To recommend policies and procedures to the president of the university for the solicitation of private gifts.

5. To appoint chairs to oversee the efforts of volunteers for major fund-raising programs.

6. To elect members of the Development Board consistent with the provisions of these bylaws.
7. To meet, as requested, with the Central Michigan University Board of Trustees or members of the administration to discuss and assist in planning for the future construction or other projects.

**ARTICLE IV**

**Directors/Members**

1. **Elected**
   a. The regular term of membership on the Development Board shall be three years. A rotation of directorships shall be established in such a way that one-third of the board members shall be up for election each year.

   b. Directors will be elected each year by the incumbent members of the Development Board.

   c. If renominated, elected directors may succeed themselves.

   d. The number of elected directors shall be no fewer than twenty.

2. **Designated and Ex-Officio**
   a. In addition to the directors elected under the provisions of **ARTICLE IV** of these bylaws, there shall also be certain ex officio members appointed by constituencies other than the Development Board.
      i. The chair of the Central Michigan University Board of Trustees may appoint two trustees to be directors each year. Trustee members serve as directors with vote.
      ii. The Central Michigan University Council of Dears shall name one or more deans of the university to be ex officio directors without vote. The chair of the Central Michigan University Development Board invites and strongly encourages each college dean to serve as an ex officio member of the board without vote.

   b. The following officers of the university shall be ex officio members of the Development Board without vote:
      i. President
      ii. Vice Presidents

   c. The following senior administrators of the university shall be ex officio members of the Development Board without vote:
      i. Director of Athletics
      ii. Director of Public Broadcasting

3. **Emeriti**
   Any director or former director who has reached age 65 may be elected as a director emeritus. A director emeritus shall have all of the powers and responsibilities of a director, except that such directors shall not be eligible to serve as an officer or as a chairman of a standing committee. Directors emeriti shall not be counted for quorum requirements nor against the number limitations for directors imposed by the bylaws. Such directors will receive all information and mailings and be invited to attend all meetings and events. There shall be no attendance requirements or specified term of office for directors emeritus.

4. **Associate Members**
Any Central Michigan University alumni or friend may be recommended and elected to associate membership of the Development Board for a two-year term. An associate member shall have all of the powers and responsibilities of regular members, including the right to vote, except that such members shall not be eligible to serve as a director, an officer, or as chair of a standing committee. Such members will receive all information, mailings and be invited to attend all meetings and events. Associate members will be required to attend a minimum of one meeting annually. Associate members may not serve more than three terms of two years each at the associate level.

ARTICLE V
Meetings

1. Regular meetings of the Development Board shall be held at least annually at such times as are fixed by the board.

2. Election of new Development Board members and officers will take place at a time designated by the chair.

3. Written notice of the time and place of meetings shall be given to all members by the secretary of the Development Board no later than thirty days prior to the date set for the meeting.

4. One-third of the full number of directors with vote shall constitute a quorum for the transaction of any and all business at a regularly called meeting, and for the election of directors and officers as provided in these bylaws.

5. The action of a majority of the directors present and voting shall be considered action of the Development Board.

6. Each director with vote shall be entitled to vote on matters submitted to the Development Board for action. Proxy voted will not be accepted.

7. Special meetings may be called by the chair of the Development Board on his/her initiative. Written notice of the time, place, and subject matter of each special meeting shall be given to each director at least ten days prior to the meeting date.

8. Members may request an excused absence prior to the scheduled meeting. All other absences will be recorded as unexcused and communicated as part of the minutes. Members are expected to attend not less than two out of every three meetings annually of the Development Board, and a member’s membership shall be reviewed by the Executive Committee if a member does not attend as expected.

9. Members may attend meetings by conference call or other electronic means if requested by the member and approved in advance by the Executive Committee.

ARTICLE VI
Procedure at Meetings

1. Except as otherwise expressly provided in these bylaws, Robert's Rules of Order (Revised) shall govern all matters of parliamentary procedure.
2. Standing orders and rules of practice consistent with these bylaws may be prescribed from time to time by the Development Board or the executive committee in order to facilitate or expedite the conduct of business. The secretary shall keep such orders and rules, if any, as part of the permanent records of the Development Board.

**ARTICLE VII**

*Officers*

1. The officers of the Development Board shall be a chair, vice chair, secretary, and such other officers as the board may deem necessary.

2. The chair and vice chair shall be elected by the directors from among the members of the board for a term of two years and one year, respectively.

3. The secretary of the Development Board shall be the vice president for Development and External Relations of Central Michigan University.

4. The chair may serve up to two consecutive two-year terms.

**ARTICLE VIII**

*Duties of Officers*

1. The chair shall preside at all meetings of the Development Board and shall issue the calls for all regular and special meetings of the board. The chair of the board shall appoint the chairs of all committees, except as otherwise noted in these bylaws.

2. In the absence of the chair, or the chair’s inability to act, the vice chair shall assume and discharge *pro tempore* the powers and duties of the chair.

3. The secretary shall provide written notes of all meetings of the Development Board or any standing or special committees of the board. The secretary shall maintain a record of all meetings of the board and any committees of the board. As vice president for Development and External Relations, the secretary shall coordinate and carry out the programs adopted by the Development Board. The board may authorize or direct that certain functions and duties of the secretary be performed by assistants who need not be members of the board.

4. Any other officers designated by the board shall have duties as the board may assign to them.

**ARTICLE IX**

*Executive Committee*

1. The executive committee of the Development Board shall have and exercise all powers and duties of the full board between meetings of the board. However, the executive committee shall take no action reversing or substantially modifying a prior action of the Development Board.

2. The Executive Committee shall be composed as follows:
   a. Chair of the Development Board
b. Vice Chair of the Development Board  
c. One of the two trustees appointed to the Development Board  
d. President of the university or the president’s designee  
e. Vice President for Development and External Relations as secretary to the committee  
f. Chairs of the standing committees of the Development Board  
g. At large members of the Development Board appointed by the chair

3. Members of the executive committee who are voting members of the Development Board shall be voting members of the executive committee. Executive committee members who are directors without vote shall not vote in the executive committee.

4. Actions of the executive committee are subject to ratification by the Development Board at its next regular or special meeting.

5. The chair of the Development Board shall call any meetings of the executive committee. The executive committee will make its own rules for the conduct of business consistent with these bylaws and shall keep records of all its proceedings, which shall become a part of the minutes of the Development Board. The presence of at least two-thirds of the voting members on the executive committee shall constitute a quorum.

ARTICLE X
Additional Committees

1. The following shall be standing committees of the Development Board:
   a. Executive  
   b. Investment  
   c. Long Range Planning  
   d. Donor Relations and Stewardship  
   e. University Development  
   f. Corporate and Foundation Relations  
   g. Planned Giving  
   h. Athletics Development  
   i. Nominating

2. The Executive Committee shall appoint for one-year terms the members of each standing committee, including a chair and vice-chair. A person may serve as a chair for the same standing committee for no more than two consecutive terms. In the absence of the chair, the vice-chair shall assume the duties of the chair.

3. The Development Board may create such ad hoc committees as it may deem appropriate. The term, membership, function, organization, and procedures of any such committee shall be fixed by the resolution creating it. Between meetings of the Development Board, the chair of the Development Board may exercise the authority of the Development Board with respect to ad hoc committees. However, the chair shall take no action reversing or substantially modifying a prior action of the Development Board. Any action taken by the chair shall be subject to review and ratification at the next meeting of the Development Board.

ARTICLE XI
Amendments

1. Amendments to these bylaws may be made by action of the Development Board. Any proposed amendment, repeal, or new bylaw shall be submitted in writing to the members of the Development Board at least thirty days prior to the meeting when action is to be taken.

2. For purposes of amending the bylaws, a quorum shall require attendance of a majority of the voting members of the Development Board.

3. The bylaws may be amended by a majority vote when a quorum is present.

4. Amendments to these bylaws shall be effective only after they have been adopted by the Central Michigan University Board of Trustees.

Adopted by CMU Board of Trustees: 11-0714.
TRAFFIC ORDINANCE AMENDMENTS/CAMPUS MAP: CONSENT AGENDA

1. The Board of Trustees establishes and amends the CMU Traffic Ordinance to Govern and Control Parking, Traffic and Pedestrians. The Traffic Ordinance becomes law and is enforceable in the courts of Michigan.

2. The CMU Police and the General Counsel have been reviewing the Ordinance and have identified a number of changes which are needed. This resolution would amend the ordinance.

BE IT RESOLVED, That the CMU Traffic Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University is amended, effective on July 15, 2011, at 12:01 a.m., as follows:

Section 3.2 of the Ordinance is hereby amended to read as follows:

§3.2 Stop signs: When stop signs are erected at or near the entrance to any intersection on a roadway, service drive, or in a parking lot, every driver of a vehicle shall stop the vehicle at the sign or at a clearly marked stop line, except when directed to proceed by a public safety officer, shall proceed into the intersection only when such movement can be made in safety and without interfering with other traffic.

Section 4.11 of the Ordinance is hereby amended to read as follows:

§4.11 Driving on one-way streets, alleys, service drives, and parking lots: Vehicular traffic shall move only in the indicated direction upon those streets and parts of streets and in those alleys, service drives, and parking lots where signs have been erected indicating traffic shall move in only one direction.

Section 4.12 of the Ordinance is hereby amended to read as follows:

§4.12 No person shall drive any motor vehicle upon other than established roadway or parking area. This provision shall not apply to University-owned or operated Motorized Utility Vehicles or ATVs, or those approved Motorized Utility Vehicles or ATV’s that have top speeds of 20 MPH or less. Operation of such Motorized Utility Vehicles shall only be at speeds necessary to create minimal forward movement.

Section 5.1 of the Ordinance is hereby amended to read as follows:

§5.1 Signals for turning: The driver of any vehicle upon a street, service drive, or parking lot shall before stopping or turning from a direct line, first see that such movement can be made in safety and shall give a signal required in this chapter.

Section 6.1 of the Ordinance is hereby amended to read as follows:

§6.1 Any person driving a vehicle on a highway, street, roadway, service drive, or parking lot, shall drive the same at a careful and prudent speed not greater than nor less than is reasonable and proper having due regard to the traffic, surface and width of the roadway and of any other condition then existing, and no person shall drive any vehicle upon a street, roadway, service drive, or parking lot at a speed greater than will permit him to bring it to a stop within the assured, clear distance ahead.
Section 8.26 of the Ordinance is hereby amended as follows:

§8.26 Attached hereto and made a part hereof is a map entitled “Campus Map Central Michigan University, 2011-2012” setting forth and locating parking lots on the campus of Central Michigan University, Mt. Pleasant, Michigan, and setting forth the persons who may use such lots and the time and manner of such permitted use. Violation of the provisions contained on the map and on the reverse side of the map setting forth persons who may use such lots and the time and manner of such permitted use is a violation of this ordinance.

This amendment shall take effect August 22, 2011, at 12:01 o’clock a.m.

Section 8.29 of the Ordinance is hereby amended as follows:

§8.29 The fines that the Traffic Violations Bureau is authorized to collect shall be the amounts listed in the Isabella County Trial Court Fine Schedule.

Section 8.295 of the Ordinance is hereby amended to read as follows:

§8.295 Nothing in section 8.29 shall prevent any court in its discretion from assessing a fine or costs different from those set forth in said subsections.

Section 18.01 of the Ordinance is hereby amended to read as follows:

§18.01
(A) This Ordinance shall be read to be consistent with the Michigan Uniform Traffic Code for Cities, Townships, and Villages, adopted in October of 2002, and the Michigan Vehicle Code, MCLA 257.1 through 257.923. Except where this Ordinance contains provisions different from those contained in the Uniform Traffic Code and the Vehicle Code, the provisions of those laws are incorporated into this Ordinance by reference.

(B) References in the Michigan Vehicle Code and Michigan Uniform traffic Code for Cities, Townships, and Villages to LOCAL AUTHORITIES shall mean the CMU POLICE DEPARTMENT.

(C) The CMU Police Department shall publish this section in the manner required by law and shall at the same time publish a supplementary notice setting forth the purpose of the said Michigan Vehicle Code and that of the fact that complete copies of the code are available at the office of the City Clerk for inspection by and distribution to the public at all times.

(D) The penalties provided by the Michigan Vehicle Code and the Michigan Uniform Traffic Code for Cities, Townships, and Villages are adopted by reference, provided, however, that the university may not enforce any provision of the Michigan Vehicle Code or the Michigan Uniform Traffic Code for Cities, Townships, and Villages for which the maximum period of imprisonment is greater than 93 days.
TRAFFIC CONTROL ORDERS: CONSENT AGENDA

BE IT RESOLVED, That traffic control orders 11-01 through 11-20 as attached, are approved and become effective July 15, 2011, at 12:01 o'clock a.m.

BE IT FURTHER RESOLVED, That changes to traffic control orders 06-11, 06-13, 06-14, 06-16, 06-18, 06-19, 06-20, 06-22, 06-23, 06-34, 06-39, 06-40, 06-43, 06-44, 06-45, 06-50, 06-52, 06-53, 06-61, 06-62, 06-92, 06-99, 06-106, 06-120, 06-124, 06-133, 06-134, 06-138, 06-140, 06-143, 06-148, 06-153, 06-166, 06-169, 06-205, 06-218, 06-222, and 06-229, and the rescinding of traffic control orders 06-63, 06-64, 06-219, 06-225, and 06-228 are approved and become effective July 15, 2011, at 12:01 o'clock a.m.

Traffic Control Orders 11-01 Through 11-20
Effective July 15, 2011

Traffic Control Order 11-01

That, in Parking Lot 56, the second row of twenty-three (23) parking spaces, facing the west island shall be designated meter parking.

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

Traffic Control Order 11-02

That, in Parking Lot 3, north end, twenty (20) parking spaces, shall be designated meter parking.

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

Traffic Control Order 11-03

That, the parking areas located on Calumet Court, shall be reserved for Washington Apartment residents, and shall be designated for vehicles with resident permits for this area.

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

Traffic Control Order 11-04

That, Parking Lot 49 shall be reserved for pick-up and drop-off, no parking, of children at the Human Growth and Development Laboratory.

That, the first twelve (12) parking spaces, shall be reserved for 10 minute, pick-up and drop-off, of children at the Human Growth and Development Laboratory.

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

Traffic Control Order 11-05
That, in Parking Lot 6, the three (3) parking spaces in the northeast corner, shall be designated as meter parking.

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

Traffic Control Order 11-06

That, in Parking Lot 62 west, three (3) parking spaces on the northeast side, shall be designated as motorcycle parking.

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

Traffic Control Order 11-07

That, in Parking Lot 33 north, the three (3) parking spaces that are in the southeast corner shall be reserved as motorcycle parking.

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

Traffic Control Order 11-08

That, the east side of Parking Lot 56, the five (5) parking spaces on each side of the sidewalk leading into Parking Lot 56, shall be reserved as handicapped spaces.

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

Traffic Control Order 11-09

That, in Parking Lot 46, the two (2) parking spaces in the northeast corner, shall be reserved for residence hall director parking.

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

Traffic Control Order 11-10

That, in Parking Lot 43, the extreme north end shall be designated as “No Parking Tow Away,” zone.

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

Traffic Control Order 11-11

That, in Parking Lot 33, the west side of the parking lot’s drive shall be designated as “One-Way Traffic,” moving north to south.

The operator of any vehicle in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”
**Traffic Control Order 11-12**

That, in Parking Lot 28, four (4) parking spaces in the southeast corner of the lot shall be reserved for Pharmacy and Health Services patients.

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

**Traffic Control Order 11-13**

That, in Parking Lot 22, on the south end, the three (3) parking spaces on the west side, shall be designated as motorcycle parking.

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

**Traffic Control Order 11-14**

That, in Parking Lot 22, a yield sign shall be installed at the west exit drive, for vehicles traveling south on the west side of the parking lot.

The operator of any vehicle in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

**Traffic Control Order 11-15**

That, in Parking Lot 12, the southern end shall be designated as 15 minute, pick-up and drop-off zone.

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

**Traffic Control Order 11-16**

That, a stop sign shall be installed at the north exit from Parking Lot 11, which connects to Parking Lot 8.

The operator of any vehicle in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

**Traffic Control Order 11-17**

That, a stop sign shall be installed at the south exit of Parking Lot 8, which connects to Parking Lot 11.

The operator of any vehicle in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

**Traffic Control Order 11-18**

That, on Algonquin Court, the two (2) parking spaces south of the Testing Center entrance, shall be reserved for handicapped parking and the other spaces for service vehicles.

The operator of any vehicle in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”
Traffic Control Order 11-19

That, Calumet Court shall be designated as a one-way from north to south.

The operator of any vehicle in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

Traffic Control Order 11-20

That, in Parking Lot 57, the two (2) most northern parking spaces, shall be reserved as handicapped spaces, and the remaining ten (10) parking spaces shall be designated as 15 minute meter parking.

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

Changed and Rescinded Traffic Control Orders

Traffic Control Order 06-11 (change)

That, in the east subsection of Parking Lot 3, in the second row shall of parking west of Grawn Hall, the first six (6) parking spaces from north to south shall be reserved as handicapped spaces.

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

Traffic Control Order 06-13 (change)

That, on the southeast side of Parking Lot 3, the furthest four (4) spaces to the south along the southwest wall of Grawn Hall, shall be reserved for handicapped spaces.

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

Traffic Control Order 06-14 (change)

That, at the south end of Parking Lot 3, north of Ronan Hall, in the middle of the row of parking, from east to west, six (6) spaces shall be reserved as handicapped spaces. (Deleted – one shall be restricted for a designated vehicle and one more shall be reserved as a handicapped space).

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

Traffic Control Order 06-16 (change)

That in Parking Lot 3, the travel lane along the west side, next to the fence, shall be designated as meter parking. (Deleted – shall be designated as a tow-away zone.)

Traffic Control Order 06-18 (change)

That a yield sign shall be installed at the exit from Algonquin Court onto Hopkins Court in Parking Lot 4 for southbound vehicles entering Hopkins Court from Algonquin.
The operator of any vehicle in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

**Traffic Control Order 06-19 (change)**

That, on the south side of Parking Lot 4 (Hopkins Court), six (6) parking spaces shall be reserved as handicapped spaces, three (3) on each side of the north entrance sidewalk into Wightman Hall.

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

**Traffic Control Order 06-20 (change)**

That, on the south side of Parking Lot 4 (Hopkins Court), beginning at the intersection with Washington Street and proceeding to the west, two (2) spaces shall be reserved for residence hall director parking.

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

**Traffic Control Order 06-22 (change)**

That, just south of Calkins Hall on the north side of Parking Lot 4 (Hopkins Court), from east to west, the first two (2) parking spaces shall be reserved for residence hall director, and the next space shall be reserved for a BMW vehicle.

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

**Traffic Control Order 06-23 (change)**

That the first parking space east of the Testing Center entrance located at the north end of Algonquin Court in Parking Lot 4 shall be reserved for “testing center” parking, and the two (2) spaces to the east of these shall be reserved for food service vehicles. Along the west side of Algonquin Court, from north to south, one (1) parking space shall be reserved as a handicapped space, one (1) for service vehicles, five (5) are metered, and two (2) more shall be reserved as handicapped spaces.

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

**Traffic Control Order 06-34 (change)**

That, in Parking Lot 8, the south row of parking spaces, near the Old Field house building, three (3) spaces shall be reserved for motorcycle parking.

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

**Traffic Control Order 06-39 (change)**

That in Parking Lot 10, two (2) spaces on the east row, at the north end, shall be reserved for service vehicles.
Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

**Traffic Control Order 06-40 (change)**

That, in Parking Lot 10, the third and fourth metered parking spaces in the west full row of parking, shall be designated as regular meter parking. *(Deleted – limited to maximum of 15 minutes.)*

**Traffic Control Order 06-43 (change)**

That a stop sign shall be installed at the east exit from Parking Lot 10, for eastbound traffic, at the intersection of Warriner Hall Service Drive and Franklin Street.

The operator of any vehicle in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

**Traffic Control Order 06-44 (change)**

That in the north section of Parking Lot 11, in the east row of the Parking Lot, the first three (3) spaces starting from the south, shall be reserved for ROTC vehicles.

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

**Traffic Control Order 06-45 (change)**

That in the north section of Parking Lot 11, in the west row of the Parking Lot, the first four (4) space starting from the south, shall be reserved as handicapped spaces.

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

**Traffic Control Order 06-50 (change)**

That on the east side of East Campus Drive, adjacent to the sidewalk into Rowe Hall, two (2) spaces shall be reserved as handicapped spaces.

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

**Traffic Control Order 06-52 (change)**

That in Parking Lot 14, at the east end, in the double row in front of the entrance to the Special Olympics Building, from east to west on each row, two (2) spaces, shall be reserved as handicapped spaces and then two (2) spaces shall be reserved for visitors; at the northeast end of Parking Lot 14, four (4) spaces shall be reserved for Special Olympic vehicles; at the north row, in the eastern end of the Parking Lot, from east to west, two (2) spaces shall be reserved as handicapped spaces. *(Delete – and two spaces for school bus loading.)*

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

**Traffic Control Order 06-53 (change)**
That in Parking Lot 14, at the west end, two (2) spaces shall be reserved as handicapped spaces; at the end of the service drive from the west of Parking Lot 14, to Rowe Hall, (Deleted – two spaces shall be reserved for service vehicles).

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

**Traffic Control Order 06-61 (change)**

That, three (3) parking spaces at the east side of Parking Lot 16, outside the west entrance to Wightman Hall shall be reserved as handicapped spaces.

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

**Traffic Control Order 06-62 (change)**

That, one (1) parking space on the west side, at the extreme south end of Parking Lot 16, shall be reserved as a handicapped space.

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

**Traffic Control Order 06-63 (rescinded)**

Omitted, designated school bus loading and unloading parking spaces in Parking Lot 16, shall be regular parking spaces.

**Traffic Control Order 06-64 (rescinded)**

Omitted, designated parking space for Human Growth and Development Laboratory in Parking Lot 16, shall be regular parking spaces.

**Traffic Control Order 06-92 (change)**

That in the northwest area adjacent to Parking Lot 29, on the northeast corner of Foust Hall, in the north row of parking, from west to east, the first three (3) spaces shall be reserved as handicapped spaces and the next four (4) spaces shall be reserved for visitor parking.

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

**Traffic Control Order 06-99 (change)**

That in Parking Lot 32, on the west side of the lot, from north to south, two (2) spaces shall be reserved as handicapped spaces, two (2) spaces shall be reserved for service vehicles, and two (2) spaces shall be reserved for special use; on the east side of the lot, from north to south, five (5) spaces shall be reserved as handicapped spaces.

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”
Traffic Control Order 06-106 (change)

That, in Parking Lot 33 south, the **seven (7)** parking spaces parallel to the service drive in the southwest corner, shall be reserved as handicapped spaces.

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

Traffic Control Order 06-120 (change)

That Parking Lot 37 shall be reserved for visitor and **faculty/staff** parking.

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

Traffic Control Order 06-124 (change)

That Parking Lot 38 shall be reserved for visitor and faculty/staff parking.

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

Traffic Control Order 06-133 (change)

That the first parking space in the northwest corner of Parking Lot 41 shall be reserved as a handicapped space. **The next space to the south shall be reserved for Residence Life, and the next four (4) spaces shall be reserved for residence hall director parking.**

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

Traffic Control Order 06-134 (change)

That in Parking Lot 41, in the northwest section, one (1) parking space on the east side, **north of the fire hydrant**, shall be reserved for a designated **vehicle**.

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

Traffic Control Order 06-138 (change)

That, in Parking Lot 42, at the northwest end, west of the handicapped spaces, **four (4) parking spaces shall be reserved for residence hall director parking, and one (1) space reserved for a police vehicle.**

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

Traffic Control Order 06-140 (change)

That the drive connecting Parking Lot 40 and 42 shall be a tow-away zone, **and the north side of the drive shall be designated taxi for pick-up and drop-off.**
Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

**Traffic Control Order 06-143 (change)**

That, eight (8) parking spaces, directly west of the railroad crossing sign, on the west side of Parking Lot 43, shall be reserved for designated vehicles.

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

**Traffic Control Order 06-148 (change)**

That the easternmost eight (8) spaces on the south side of Parking Lot 46 shall be reserved as handicapped spaces.

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

**Traffic Control Order 06-153 (change)**

That, ten (10) parking spaces on the south side of Parking Lot 50 at the west end, shall be reserved for residence life staff.

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

**Traffic Control Order 06-166 (change)**

That, one (1) parking space east of the Combined Services Building entrance and south of the entrance to the Police Department on the west side of Parking Lot 54, shall be reserved as a handicapped space.

That, one (1) parking space on the east side of Parking Lot 54, at the north end, shall be reserved as a handicapped space, and one (1) space for a designated vehicle.

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

**Traffic Control Order 06-169 (change)**

That, a the south side of Parking Lot 54, in the double row of parking spaces, the first five (5) spaces on east side of the double row shall be reserved for designated vehicles.

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

**Traffic Control Order 06-205 (change)**

That, the ten (10) parking spaces on the southwest side of Parking Lot 70, shall be reserved as handicapped spaces as marked, and twelve (12) spaces on the southwest end of Parking Lot 70 shall be reserved as team parking.
Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

Traffic Control Order 06-218 (change)

That, Ottawa Court, shall be designated as a one-way, running west to east and that a stop sign shall be installed at the crosswalk just west of Down Science Building.

The operator of any vehicle in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

Traffic Control Order 06-219 (rescinded)

Omitted, handicapped spaces shall be re-designated.

Traffic Control Order 06-222 (change)

That, the parking areas located on Ojibway Court and Ottawa Court that are reserved for Washington Apartment residents, shall be designated for vehicles with resident permits for these areas.

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

Traffic Control Order 06-225 (rescinded)

Omitted, handicapped spaces shall be re-designated.

Traffic Control Order 06-228 (rescinded)

Omitted, handicapped spaces shall be re-designated.

Traffic Control Order 06-229 (change)

That, a stop sign shall be installed at the west exit of Ojibway Court, for westbound traffic, at the intersection of Ojibway Court and Washington Street, and Ojibway Court shall be designated as one-way traffic, from east to west.

The operator of any vehicle in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

APPOINTMENT OF CENTRAL MICHIGAN UNIVERSITY RESEARCH CORPORATION (CMURC) DIRECTORS:

BE IT RESOLVED, That the Central Michigan University Board of Trustees, as the sole member of the Central Michigan University Research Corporation, appoints the following person to the board of directors of the Central Michigan University Research Corporation:

Mike Rehberg, term to expire May 2014

BE IT FURTHER RESOLVED, That Richard Barz, Chris Ingersoll, William Kimbell, Jr. and Trustee Sam Kottamasu are reappointed to terms beginning in May 2011 and expiring in May 2014.
CONSENT AGENDA
It was moved by Mr. Wardrop, seconded by Dr. Kottamasu, and carried, that the items listed on the consent agenda be adopted, approved, accepted or ratified as submitted. Trustee Opperman recused herself from the vote to approve the Research and Sponsored Programs Quarterly Report and appointment of CMURC Directors, citing affiliations to her former employer.

Public comment on any item/matter not listed on the agenda: None

The meeting adjourned at 12:10 p.m.

__________________________________________
Mary Jane Flanagan
Secretary to the Board of Trustees

__________________________________________
Sarah R. Opperman
Chair, Board of Trustees