



COLLEGE OF

MEDICINE

CENTRAL MICHIGAN UNIVERSITY

COLLEGE BYLAWS

TABLE OF CONTENTS

Overview	3
Faculty of Medicine.....	3
Admissions Committee	4
Bylaw Review Committee	5
Curriculum Committee (CurrComm)	5
Dean’s Policy Advisory Committee (DPAC)	6
Engagement Committee.....	7
Faculty Appointment and Advancement Committee (FAAC).....	8
Nominating Committee.....	8
Student Performance and Conduct Committee (SPCC)	9
Committee Procedures	10
Faculty of Medicine Meetings	11
College-wide Meetings.....	11
CMU Academic Senate	11
Procedure to Amend Bylaws	12

COLLEGE OF MEDICINE BYLAWS

OVERVIEW

The College of Medicine bylaws set forth the shared governance of the College of Medicine and determine the organization and major operating procedures for the College of Medicine consistent with Central Michigan University's (CMU) policies and procedures. The responsibility and authority for some aspects of governance are delegated to the Faculty of Medicine and are described below. In the event of any conflict between these bylaws and CMU policies and procedures the CMU policies and procedures will supersede these bylaws.

The College of Medicine has an enduring commitment to diversity, equity, and inclusion, and to establishing and maintaining a diverse workforce and student body that embraces and reflects this commitment. As part of the appointment or election processes described below, the College of Medicine encourages outreach and engagement to support diverse interests and participation in College of Medicine committees and the Academic Senate.

COMPOSITION OF FACULTY

FACULTY OF MEDICINE

The Faculty of Medicine of the College of Medicine is composed of:

- individuals with faculty appointments who are employed by CMU College of Medicine and CMU Medical Education Partners (a separate 501(c)(3) with its own bylaws);
- representatives, with College of Medicine faculty appointments, to be appointed by each branch campus as defined by the Liaison Committee on Medical Education (LCME), to serve on committees established under these bylaws.

The Faculty of Medicine shall have the power to:

- recommend approval of amendments to these bylaws;
- elect a majority of voting members of the Admissions Committee, Faculty Appointment and Advancement Committee, Curriculum Committee, and the Student Performance and Conduct Committee.
- elect senators to CMU Academic Senate. Note that only CMU College of Medicine employed faculty are eligible to serve on CMU's Academic Senate and its subcommittees.

GOVERNANCE AND OPERATING STRUCTURE

The dean of the College of Medicine is the chief academic officer and primary representative of the College of Medicine to CMU and external partners. This position reports to the provost. The dean shall exercise general executive responsibility for clinical, research, operational policies and procedures, and all educational programs of the College of Medicine. The dean is appointed by the president and receives regular performance reviews from the provost in accordance with CMU policies and procedures. The dean may create ad hoc committees, teams, or task groups at any time as appropriate for consultation or review of the operation of the College of Medicine. The standing committees described later in this section provide forums for faculty participation in shared governance and the development of programmatic policies for the College of Medicine.

ADMISSIONS COMMITTEE

The Admissions Committee is responsible for selection and acceptance of medical students who have demonstrated promise for academic success, and who demonstrate traits consistent with becoming empathetic, highly competent practitioners of the art and science of medicine, consistent with the mission statements of the College of Medicine and CMU.

The Admissions Committee has complete autonomy to provide applicants with offers of admission to the College of Medicine and shall not be influenced in any way by individuals who do not have voting privileges on this committee.

The Admissions Committee is charged with the responsibility and authority to:

- formulate and recommend to the Curriculum Committee the requirements for student admission to the College of Medicine
- develop and implement policy and processes to:
 - set criteria and standards for the evaluation of candidates
 - review applications
 - offer interviews
 - select candidates and develop an alternate list
- formulate and recommend policy, including diversity and inclusion, regarding the recruitment of students
- regularly evaluate admissions policies and procedures

MEMBERSHIP

The Admissions Committee shall be composed of the following membership. The voting membership includes:

- five (5) faculty from the foundational sciences discipline
- five (5) faculty from the clinical disciplines, with at least one member from a branch campus
- two (2) medical students to be elected by the student body

In addition, the admissions committee solicits nominees and elects membership from the following groups:

- two (2) CMU regular faculty members external to the College of Medicine
- two (2) community representatives and/or CMU alumni

Ex-officio, non-voting members are:

- associate dean/student affairs
- director of diversity, equity, and inclusion

Faculty serve a three (3) year term. CMU faculty/alumni, and community representatives of the committee shall be selected by the Admissions Committee, via committee approved criteria, and may serve a three (3) year term. Medical students are elected by the student body as a whole. Medical students may serve up to a two (2) year term. The chair is elected by the committee and serves a three (3) year term. A vice chair will be elected by the committee annually to convene meetings in the event the chair is not available. The chair and vice chair must be a member of the Faculty of Medicine.

BYLAW REVIEW COMMITTEE

The Bylaw Review Committee is responsible for reviewing the bylaws annually; proposing or considering revisions to the bylaws; and resolving differences in interpretation of the bylaws. The membership of the Bylaw Review Committee will be appointed by the respective discipline chairs to best reflect the diversity of expertise and perspectives within their departments and collectively within the College of Medicine. Chairs may solicit recommendations from the department, including self-nominations.

MEMBERSHIP

The Bylaw Review Committee shall be composed of the following, voting, membership:

- one faculty member from each discipline appointed by the discipline chair
- senior associate dean/academic affairs or designee

Members shall serve a three (3) year term. The chair is elected by the committee membership and serves up to three (3) years. A vice chair will be elected by the committee annually to convene meetings in the event the chair is not available.

CURRICULUM COMMITTEE (CURRCOM)

The Curriculum Committee (CurrCom) is charged with the responsibility and authority to:

- define and revise the structure and content of the undergraduate medical curriculum including both preclinical courses and clerkships and the goals, objectives, and assessments
- approve the creation or removal of courses from the educational program
- formulate and recommend policies regarding the educational program
- define and revise structure and content of any joint degree programs and the goals, objectives, and assessments
- approve proposed graduate programs subject to CMU policy and procedures
- conduct regular reviews of courses, clerkships, and the curriculum as a whole

- evaluate and/or analyze data about course or clerkship syllabi and teaching materials, student evaluations of a course or clerkship, and overall student performance in a course or clerkship
- approve annual course/clerkship reports
- approve major changes to the structure of the curriculum
- approve major changes to the grading system for the assessment of student performance

The Curriculum Committee delegates relevant responsibility for the development, implementation, and day-to-day operations of the educational program to the Years 1&2 and Years 3&4 Committees. The Curriculum Committee also delegates relevant responsibility for the management of program evaluation activities to the Program Evaluation Committee (PEC), facilitating a timely and appropriate evaluation process. The Years 1&2, Years 3&4, and PEC committees are standing committees reporting to, and subject to the oversight of, the Curriculum Committee. The charge and membership of each standing committee is described in the appendix.

MEMBERSHIP

The Curriculum Committee (CurrCom) shall be composed of the following membership. The voting membership includes:

- four (4) faculty from the foundational sciences discipline
- six (6) clinical faculty with at least one appointed from a branch campus
- four (4) students (M2-M4 with at least one M3 student from a branch campus)
- associate dean/pre-clinical education
- associate dean/clinical education

Ex-officio, non-voting members are:

- senior associate dean/academic affairs, or designee, who serves as chair
- associate dean/student affairs
- director evaluation and assessment
- designated institutional official (DIO)

Members, except for students, shall serve a three (3) year term. Medical students are elected by the student body as a whole and shall serve a one (1) year term. A vice chair will be elected by the committee annually to serve in the event the chair is not available. The chair may appoint ex-officio members who serve in a role that supports the student/resident education.

DEAN'S POLICY ADVISORY COMMITTEE

The major responsibility of the Dean's Policy Advisory Committee shall be to focus on governance activities of the College of Medicine. This function shall include but not be limited to the following:

- shall advise the Dean regarding the formulation of policies and governing documents for the College of Medicine and evaluation of the effectiveness of such policies and governing documents
- may prepare items to be included in the agenda of the faculty meetings

- may advise and confer with the Dean concerning their recommendation for appointments including that of discipline chairs, associate deans, assistant deans, interim chairs, and other key administrative personnel
- may call upon other members of the faculty and appoint ad hoc committees to assist the Committee in the performance of its duties
- may organize itself, subject to this document, in any manner appropriate to the accomplishment of its duties

MEMBERSHIP

The Dean's Policy Advisory Committee shall be composed of the following voting membership:

- dean who serves as chair
- senior associate deans
- one (1) elected faculty member
- chairs from the following standing committees: Admissions Committee, Curriculum Committee, Diversity, Equity, and Inclusion Committee, and Faculty Appointment and Advancement Committee.

The elected faculty member shall serve a one-year term.

ENGAGEMENT COMMITTEE

The goal of the Engagement Committee is to enhance the organizational environment, a strategic university priority, by supporting our efforts to create and sustain a community of mutual respect, trust and dignity at all levels of the College of Medicine. The committee will help foster and facilitate opportunities for success among students, residents, faculty and staff by:

- Recommending initiatives, programs, policies and practices to promote mutual respect, trust and dignity among students, residents, faculty and staff.
- Promoting an environment where students, residents, faculty and staff feel valued and supported.
- Advising on the best approaches to recruit and retain and develop students, residents, faculty and staff who advance the College of Medicine's mission, vision and values.
- Reviewing current recruitment and retention efforts and identifying opportunities to enhance engagement and enrichment among students, residents, faculty and staff.
- Monitoring the engagement and enrichment initiatives for specific outcomes and to ensure that such initiatives are consistent with the College of Medicine's strategic plan.

Membership

The Engagement Committee shall be composed of the following members. The voting members are:

- four (4) faculty members, one from each discipline
- three (3) medical students (one M1 student and two M3 students representing at least one branch campus)
- two (2) staff members (one from Mt. Pleasant and one from Saginaw)

Ex-Officio Voting member:

- College of Medicine director of engagement and enrichment who serves as chair

Ex-Officio Non-Voting members:

- College of Medicine coordinator of engagement and enrichment
- CMU designee from the division of university engagement and student affairs

Faculty and staff members shall serve a three (3) year term. Medical students are elected by the student body as a whole and serve a one (1) year term.

FACULTY APPOINTMENT AND ADVANCEMENT COMMITTEE (FAAC)

Following the guidelines found in the Faculty Appointment Manual, the Faculty Appointment and Advancement Committee (FAAC) is charged with making recommendations to the dean on:

- the appointment, reappointment and promotion of all faculty, and the tenure and post-tenure review of all tenured faculty
- changes in criteria for faculty academic appointment and making recommendations or modifications to credentialing
- the formulation of policies regarding faculty appointment and advancement
- the quality review process prior to appointment and reappointment of faculty

MEMBERSHIP

The Faculty Appointment and Advancement Committee shall be composed of the following membership. The voting membership includes:

- four (4) faculty from the foundational science discipline at the rank of associate professor or above
- four (4) faculty from the clinical disciplines at the rank of associate professor or above
- one (1) faculty representative at the rank of assistant professor
- one (1) faculty representative from a branch campus

Ex-officio, non-voting members are:

- associate dean/faculty development

Members shall serve a three (3) year term. The dean will appoint a chair from those elected to serve a three (3) year term. A vice chair will be elected by the committee annually to convene meetings in the event the chair is not available.

NOMINATING COMMITTEE

The Nominating Committee is responsible for soliciting nominations and preparing the slate of proposed candidates for election to the standing committees of the bylaws as appropriate. The membership of the Nominations Committee will be appointed by the respective discipline chairs to best reflect the diversity of expertise and perspectives within their departments and collectively within the College of Medicine. Chairs may solicit recommendations from the department, including self-nominations.

MEMBERSHIP

The Nominating Committee shall be composed of the following, voting, membership:

- discipline chairs
- one (1) faculty member from each discipline appointed by the discipline chair

Members shall serve a three (3) year term. The chair is elected by the committee membership and serves up to three (3) years. A vice chair will be elected by the committee annually to convene meetings in the event the chair is not available.

STUDENT PERFORMANCE AND CONDUCT COMMITTEE (SPCC)

The Student Performance and Conduct Committee (SPCC) shall be responsible for the monitoring and review of the academic performance of all students including certifying students for graduation. The committee shall also be responsible for the review of student professionalism and conduct. The committee is charged with making recommendations to the dean on student advancement as a consequence of:

- failure to meet the academic standards as defined by the faculty
- accusation of unprofessional conduct including any unethical or illegal behavior or activity in violation of CMU academic or research integrity policies and related policies of the [Central Michigan University Code of Student Rights, Responsibilities, and Disciplinary Procedures](#); and the [Standards of Conduct for the Teacher-Learner Relationship](#).

In addition, the SPCC makes recommendations on modification of academic standards and/or policies regarding student performance and conduct to the faculty, via the Curriculum Committee.

MEMBERSHIP

The Student Performance and Conduct Committee shall be composed of the following membership. The voting membership includes:

- four (4) foundational science faculty
- five (5) clinical faculty (with at least one member appointed from a branch campus)
- two (2) medical students, one (1) M2 and one (1) M3

Ex-officio, non-voting members are:

- senior associate dean/academic affairs or designee
- associate dean/student affairs

Members, with the exception of students, shall serve a three (3) year term. Medical students are elected for a two (2) year term at the end of the M1 year by the student body as a whole. The chair is appointed by the dean from the elected faculty membership and serves up to three (3) years. A vice-chair will be elected by the committee annually to convene meetings in the event the chair is not available.

COMMITTEE PROCEDURES

Operating procedures and processes may be developed by the committees as needed. Each committee is responsible for developing, maintaining, and distributing its standard operating procedures. The following procedures apply to all College of Medicine bylaw committees mentioned above.

- **Conflict of Interest.** The chair upon calling the committee to order shall ask each member present if they have a perceived or actual conflict of interest with any matter before the committee. In the event of any conflict of interest, real or perceived, the conflicted member of the committee will be excused by the chair from the official proceedings of the committee. If the chair has a real or perceived conflict of interest, the chair may excuse themselves. The vice chair will preside in the chair's absence. Refer to the standard operating procedures of standing committees for specific conflict of interest information.
- **Meeting Schedule.** Committees will meet as often as necessary to carry out their charge. The chair of the committee may call a meeting at any time to discuss matters that are urgent or time sensitive.
- **Attendance.** Attendance of elected committee members is mandatory and requires an excused absence by the chair of the committee. The chair of the committee reserves the right to remove an elected member who attends fewer than half of the scheduled meetings within a six-month period. The Nominating Committee will put forward a replacement to the dean for appointment.
- **Absence of Chair.** The vice chair will preside in the chair's absence.
- **Committee Service.** Faculty can serve as voting members on no more than two CMU College of Medicine bylaw committees concurrently. Faculty appointed or elected to a committee may only serve two (2) consecutive terms.
- **Committee Chairs.** Faculty can serve as chair on only one bylaw committee. Faculty appointed or elected as committee chairs may only serve two (2) consecutive terms.
- **Quorum.** Quorum is considered the presence of a simple majority of the voting members. If quorum is met, matters requiring a vote are considered passed by a simple majority of the voting committee members in attendance.
- **Committee Seats.** If, for any reason, an elected member is not willing or is unable to serve on the committee, the Nominating Committee will provide a replacement to the dean for appointment to fill the seat until the next scheduled election.
- **Student Representation.** Student representatives may only serve on one bylaw committee at a time.
- **Guests.** Guests may be invited by the chair to attend any committee as deemed necessary for the proper conduct of business. Other interested parties may be allowed to attend at the chair's discretion.
- **Committee Meeting Minutes and Standardized Operating Procedures (SOP).** Each College of Medicine standing committee is responsible for each meeting and maintaining minutes and standard operating procedures, at a minimum, on the [Governance Team Site](#).
- **Policy or Governing Documents.** Committees charged with drafting, revising or updating policies or governing documents should refer to the [Establishing College of Medicine Policies and Governing Documents](#) policy and associated workflow documents to ensure appropriate approval processes are followed, and that policies approved by committees delegated with such authority are advanced to the Dean's Policy Advisory Committee for final approval.
- **Interpretation and Guidance.** Committees requiring interpretation or guidance of these Bylaws shall direct their questions through their Chairs to the Senior Associate Dean of Legal Affairs.

MEETINGS OF FACULTY AND STAFF

FACULTY OF MEDICINE MEETINGS

The Faculty of Medicine shall meet at least once during the academic year. The schedule for the meeting will be set and published in advance. Notice of the meeting will be sent to the members of the Faculty of Medicine at least sixty (60) calendar days prior to the meeting. The dean shall preside at the Faculty of Medicine meeting. An agenda will be provided forty-eight (48) hours in advance of the meeting.

Special meetings of the College of Medicine Faculty of Medicine may be called upon by the written request of 40% of the Faculty of Medicine to the dean. Other meetings can be called to address matters that require a vote of the Faculty of Medicine. Appropriate business within the purview of the Faculty of Medicine includes elections and the College of Medicine bylaws. Amendments to the bylaws will be presented and discussed at a meeting of the Faculty of Medicine prior to a vote on the matter. Following the meeting the information provided shall be published to the entire Faculty of Medicine electronically a week prior to any vote being conducted. The vote may be conducted electronically. Any action will be decided by a majority of the Faculty of Medicine who participate in the voting process.

COLLEGE-WIDE MEETINGS

The dean of the college of medicine will conduct at least one college-wide meeting open to all faculty, staff, and students each year. The agenda shall be set by the dean and shall be distributed in advance.

CMU ACADEMIC SENATE

CMU College of Medicine employed Faculty of Medicine will participate in the governance of CMU as all other College faculty through the Academic Senate. The Constitution of the Academic Senate sets forth the role, function, and procedures of the Academic Senate. This information can be found at <https://www.cmich.edu/offices-departments/academic-senate>.

AMENDMENTS

These bylaws shall automatically stand amended when necessary to align with the decisions of CMU leadership and/or the CMU Board of Trustees, or accreditation standards provided by the LCME. Such amendments shall be brought to the attention of the Faculty of Medicine.

PROCEDURE TO AMEND BYLAWS

Substantive amendments to the bylaws must be approved by the Faculty of Medicine and dean of the College of Medicine. Notice of the proposed amendment must be sent to the Faculty of Medicine at least two (2) weeks prior to the submission of ballots. A vote on a proposed amendment shall be preceded by discussion at a meeting of the Faculty of Medicine and may be approved by electronic vote by an affirmative vote of the majority of the total ballots cast by the members of the Faculty of Medicine.

Document History	
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APPENDIX

Years 1&2 Committee Terms of Reference

Charge

The Years 1&2 committee is a standing committee reporting to the Curriculum Committee and supports the function and charge of the bylaws committee. The Years 1&2 Committee is delegated responsibilities for the development, implementation, and day-to-day operations of the pre-clerkship educational program as described below.

Function

The Years 1&2 Committee is responsible for the following:

- overseeing the development and annual review/revision cycle of the years 1&2 curriculum
- proving recommendations on assessment and evaluation procedures, supporting the function of the Program Evaluation Committee
- reviewing program evaluation data from individual courses and years 1&2 of the education program, and recommending changes as needed based upon assessment/evaluation data and current best-practices
- identifying and forwarding recommendations for significant curricular revision to the Curriculum Committee for consideration and approval
- enacting curricular mandates pertaining to the Year 1&2 curriculum approved by the Curriculum Committee
- providing a year-end summary of Years 1&2 committee actions to the curriculum committee

Membership

Membership:

- associate dean/pre-clerkship education (chair)
- years 1&2 directors of course management
- associate dean/clinical education
- senior associate dean for academic affairs*
- director of assessment and evaluation*
- M1 student (to be elected by M1 class)
- M2 student (to be elected by M2 class)

**non-voting status*

Roles and Expectations of Committee Members

- attend all meetings, providing regrets in advance for any missed meetings
- review meeting agendas, including agenda items and related materials in advance of meetings
- actively participate in committee discussions and decisions
- communicate committee discussions and recommendations to any of their respective course faculty, departments, divisions, units, or offices for which they serve in a supervisory role

Committee Process

The Years 1&2 Committee will convene regular meetings once every four (4) weeks. Additional meetings may be called by the Chair, as needed. Approval of items will require a simple majority of

voting members present. Attendance, discussion, and member participation in voting by electronic means is acceptable.

The Committee receives support from the Office of Medical Education. Minutes and meeting notes are maintained in the Office of Medical Education and electronically on the Years 1&2 Committee shared folder.

The Years 3&4 Committee Terms of Reference

Charge

The Year 3-4 Committee is a standing subcommittee of the Curriculum Committee and is charged with the development, implementation, day-to-day operation, and continuous quality improvement of the College's educational program during the third and fourth years. All substantive changes to the educational program or assessment are subject to the consideration and approval of the Curriculum Committee.

Function

The Years 3-4 Committee is responsible for the following:

- Defining clerkship objectives, content, instruction and assessment
- Horizontal integration of programmatic objectives across Years 3 and 4, and vertical integration of clinical content with basic science concepts
- Defining required patient encounters/procedure and acceptable alternative methods of achievement
- Development of clerkship assessments and grading procedures
- Monitoring of teaching sites, student evaluations, comparability, and learning environment
- Approval of annual clerkship reviews completed by clerkship directors, with subsequent provision to the Curriculum Committee
- Dissemination of clerkship syllabi and policies to faculty and residents
- Implementation of recommendations from the Curriculum Committee and enacting of curricular mandates
- Provision of monthly and year-end summary reports to the Curriculum Committee
- Submission of any significant curricular or assessment changes for consideration and approval.
- Assisting the Program Evaluation Committee (PEC) in the Years 3-4 segment review every 3 years
- Making recommendations for CMED policies and procedures pertinent to the third and fourth years.

Membership

Voting membership:

- Associate Dean, Clinical Education (Chair)
- Regional Campus Clinical Assistant Deans
- Clerkship Directors, Year 3 (6)
 - Comprehensive Community Clerkship
 - OB/GYN
 - Psychiatry
 - Hospitalist
 - Surgery
 - Pediatrics

- Clerkship Directors, Year 4 (4)
 - Emergency Medicine
 - Surgery Sub-Internship
 - Medicine Sub-Internship
 - Pediatrics Sub-Internship
- Medical student representative, Year 3 (elected by student body)
- Medical student representative, Year 4 (elected by student body)

Ex-Officio Members (non-voting):

- Senior Associate Dean for Academic Affairs
- Director of Assessment and Program Evaluation
- Manager, Distributed Clinical Education
- Program Assistant, Distributed Clinical Education
- Clerkship Coordinators
- Director, Office of Medical Education

Roles and Expectations of Committee Members:

- Members are expected to attend all meetings. Any anticipated absences should be communicated to the Chair.
- Actively contribute to committee discussions and decisions.
- Members have access to all committee minutes and are expected to review materials sent in advance of any meeting.
- Report back on committee discussions and recommendations to their respective clerkships/departments/faculty/branch campus leads/residents.
- Seek opportunities for ongoing faculty development specific to role as clerkship director, including participation in national organization.

Committee Process

The Years 3-4 Committee will meet each 4-week block or more frequently as called by the Chair. All recommendations to the Curriculum Committee will require a simple majority vote of members present. Attendance by electronic means is acceptable.

A majority of voting members will constitute quorum.

The Committee receives support from the Office of Distributed Clinical Education. Minutes and meeting notes are maintained electronically in the Office of Distributed Clinical Education. Minutes will be available within one week of all meetings. Agendas are distributed on the Friday preceding the next meeting week.

The Program Evaluation Committee Terms of Reference

Charge

The Program Evaluation Committee (PEC) is a standing committee reporting to the Curriculum Committee and supports the function and charge of the Curriculum Committee. The PEC is delegated responsibility for facilitating and conducting a timely, appropriate, and evidence-driven evaluation process of pre-clerkship segment reviews, clerkship segment reviews, and overall curriculum reviews for the purpose of continuous quality improvement.

Function

The PEC is responsible for the following:

- planning and implementing a process for segment and overall curriculum reviews
- examining the alignment between the educational program objectives and courses/clerkships, horizontal integration of content across courses/clerkships, vertical integration of content across segments, and/or the appropriateness of curricular structure, instructional, and assessment methodologies
- review assessment/evaluation data and the overall quality of pre-clerkship, clerkship, and overall medical education
- identifying major areas for improvement in pre-clerkship and clerkship segments, and overall medical education
- making recommendations for areas that need significant improvement in pre-clerkship, clerkship, and overall medical education and submitting them to the relevant Years 1&2 or 3&4 Committee and Curriculum Committee for consideration and approval

Membership

Voting membership:

- director of assessment and program evaluation (chair)
- senior associate dean for academic affairs
- associate dean, clinical education
- associate dean, foundational sciences education
- ad hoc members appointed by the chair

Roles and Expectations of Committee Members

- attend all meetings, providing regrets in advance for any missed meetings
- review meeting agendas, including agenda items and related material in advance of meetings
- actively participate in committee discussions and decisions
- communicate committee discussions and recommendations to any of their respective faculty, departments, divisions, units, or offices for which they serve in a supervisory role

Committee Process

The Curriculum Committee has approved an evaluation schedule for segment and overall curriculum reviews; as such, the PEC will meet as mandated by this schedule. Approval of items will require a simple majority of voting members present. Attendance, discussion, and member participation in voting by electronic means is acceptable. Meeting notes and materials are maintained by the Chair and electronically on the shared folder.