Sportswear Company

- Owen Hill
- Marc Carney
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Outline

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Industry Overview

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Columbia Overview

SWOT Analysis Columbia

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Recommendation

Executive Summary

- We are recommending to withhold from buying shares of COLM
- We project COLM to be 23.32% overvalued through our DCF valuation
- Averaging our EV to EBITDA to multiple, PE multiple, and DCF valuations provides a share price of \$88.65
- Traded at \$86.89 at market close April 17,
 2023



Industry Overview

(Hiking and Outdoor Equipment)

- Industry contribution to GDP increasing at .2%, US GDP increasing at 2% to 2028
- Larger one-stop retailers limit customer growth
- Consumers increasing health consciousness
- Majority of industry is privately held



SWOT Analysis: Industry

Strengths

- Low imports
- Low capital requirements
- Increasing consumer spending and recreational spending

Weaknesses

- The industry is in the mature life cycle stage
- Low and steady level of assistance



SWOT Analysis: Industry

Opportunities

• Health-conscious trends in the United States

Threats

- Low Performance Drivers
- Prices for hiking and outdoor equipment have been squeezed due to competition
- Online and discount retailers



Columbia Overview

- Founded in 1938 as a global distributor of outdoor and active lifestyle apparel and equipment
- Portfolio made up of 4 companies that generate nearly \$3.5B in 2022
- Spans across 72 countries and 13,000 retailers
- 10th largest company in the hiking and outdoor industry









SWOT Analysis: Columbia

Strengths

- Presence in 72 countries and 13,000 retailers
- Positive brand image

Weaknesses

- Niche company competing with mainstream brands such as Nike and Adidas
- Lacks choices and innovation within product lines
- Marketing not as successful with younger population
- Most competitors are private



SWOT Analysis: Columbia

Opportunities

Increase in ecommerce

Threats

• Big box retailers

Increase in competition over recent years

International regulations

Ratio Analysis (2022)

Liquidity

• COLM has a current ratio of <u>2.89</u> compared to competitor average of 1.84

Activity

• COLM has a days in inventory of <u>214.15</u> compared to the competitors average of 194.33

Leverage

• At a gross profit margin of <u>0.49</u>, COLM is on par relating to the competitors average of .50

DCFValuation

- We calculated a long-term growth rate of .37% for COLM
- ibis world hiking and outdoor equipment gives a cagr of .9% for the next 5 years

Long Term Growth Rate	
EBIT	470792
Тах	115344
NOPAT	355448
Net Reinvestment Rate	
Capital Expenditures (CAPEX)	2967
Total NWC	10698
Net Reinvestment	13665
NOPAT	355448
Net Reinvestment Rate	3.84%
Return on Invested Capital (ROIC)	
NOPAT	355448
Invested Capital	
BV of Equity	3,651,757
Short term debt	0
Long Term Debt	0
Invested Capital	3,651,757
ROIC	9.73%
Long Term Growth Rate	0.37%

DCFValuation

 The implied share price of 66.63 shows COLM at 23.32% overvalued compared to the closing share price of 86.89 on April 17, 2023

Smooth TY Calculations	2023	2024	2025	2026	2027
EBIT	430785	446293	458343	466593	470792
Тах	105542	109342	112294	114315	115344
NOPAT	325242	336951	346049	352278	355448
Add PPE Change	-13105	-10955	-8512	-5828	-2967
Working Capital					
A/R	-24640	-20599	-16006	-10959	-5578
Inventories	-33410	-38230	-29705	-20338	-10352
Other	-5844	-4886	-3796	-2599	-1323
A/P	10475	11986	9313	6376	3246
Accruals	10679	12220	9495	6501	3309
Total NWC	-42741	-39510	-30699	-21019	-10698
Free Cash Flows	269397	286486	306837	325431	341783
WACC	8.24%				
NPV of First 5 Yrs	<u>1202543</u>				
Smooth Terminal Year					344,750

Terminal Value	
Numerator	346040
Denominator	7.86%
Terminal Value	\$ 4,399,880
PV of TV	2,961,576
Enterprise Value	\$4,164,118
Less Net Debt	0
Equity Value	\$4,164,118
Shares Outstanding	62,500
Implied Share Price	\$66.63
Share Price April 17, 2023	86.89
Overvalued	23.32%

Sensitivity Analysis

- WACC of 8.25%
- LTGR of .37%
- Tax rate of 24.50%
- Beta of .92

			WACC			
£	\$66.63	7%	8%	9%	10%	11%
Growth	-1%	68.58	60.66	56.28	49.17	44.87
	0%	76.09	66.29	61.00	52.60	47.63
ern	0.5%	80.72	69.67	63.80	54.58	49.20
Long Term	1%	86.11	73.53	66.95	56.78	50.93
Lor	2%	100.14	83.19	74.69	62.02	54.97

Comparable Through Multiple Analysis

Shares Undervalued

- COLM stock closed at \$86.89 on April 17 •
- EV to EBITDA valuation price of \$107.33 per ٠ share suggests COLM is 23.52% undervalued
- PE Valuation price of \$92.01 per share suggests • COLM is 5.89% undervalued
- If the DCF, EV to EBITDA, and PE valuations are • averaged, the share price is valued at \$88.65, which is 2.03% undervalued

EV to EBITDA Multiple		PE Multiple	
GOLF		GOLF	
EBIT	281,533	Share Price	50.71
Add Depreciation and Amortization	41,706		
EBITDA	323,239	Earnings of YETI	199,278
Share Price 03/31/23	50.71	Shares O/S	72,560
Shares Outstanding	72,560	EPS	2.75
Market Cap	3,679,518		
Short Term Debt	40,336	PE Multiple	18.46
Current Portion of LTD	0	COLM	
Long-Term Debt	527,509	Earnings	311,440
Total Debt	567,845		-
Enterprise Value	4,247,363	Shares O/S	62,500
EBITDA Multiple	13.14	EPS	4.98
COLM		PE Multiple	18.46
EBIT	393,104	Implied Share Price	92.01
Add Depreciation and Amortization	117,399		
EBITDA	510,503	Market Price	86.89
Enterprise Value	6,708,013	Undervalued	-5.89%
Less Net Debt			
Long-Term Debt	0		
EV - Debt	6,708,013		
Shares Outstanding	62,500	AVG. Price of Valuations	% Undervalue
Valuation Share Price	107.33	\$88.65	-2.03%
Market Price 02/02/2023	86.89	Ş66.05	-2.03/0

23.52%

Recommendation

- Refrain from purchasing COLM
- Weak SWOT analysis for both industry and Columbia
- The share price at close on April 17, 2023, was \$86.89 and is undervalued by only 2.03% using our averaged valuation method
- Buy \$50,000 worth of Community Healthcare



Ratios

Ratio Analysis						
Ticker:	COLM	COLM	YETI	YETI	GOLF	GOLF
YEAR:	2021	2022	2021	2022	2021	2022
Liquidity						
Current Ratio	3.11	2.89	1.91	1.76	2.01	1.93
Quick Ratio	2.16	1.50	1.12	0.85	1.15	0.70
Activity						
P/E Ratio	18.10	17.83	34.51	40.11	21.95	15.49
EPS	5.33	4.95	2.40	1.03	2.38	2.75
Total Asset Turnover	1.02	1.14	1.29	1.48	1.07	1.03
Total Receivables Turnover	6.41	6.33	12.88	20.08	12.31	10.48
Days Sales Outstanding	56.95	57.69	28.33	18.18	29.64	34.84
Inventory Turnover	2.35	1.70	1.87	2.24	2.49	1.62
Days In Inventory	155.60	214.15	195.65	162.97	146.54	225.70
Days Payable Outstanding	68.31	67.14	117.39	61.79	58.01	55.86
Cash Conversion Cycle	280.86	338.98	341.37	242.94	234.19	316.40
Leverage Ratios					_	
Debt Ratio	0.35	0.37	0.53	0.51	0.46	0.55
Debt to Equity Ratio	0.54	0.58	1.12	1.05	0.86	1.25
Gross Profit Margin	0.52	0.49	0.58	0.48	0.52	0.52
Net Profit Margin	0.11	0.09	0.15	0.06	0.08	0.09

Multiples

EV to EBITDA Multiple	
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Less Net Debt	
Long-Term Debt	0
EV - Debt	6,708,013
Shares Outstanding	62,500
Valuation Share Price	107.33
Market Price 02/02/2023	95.79
Shares Undervalued	12.05%

PE Multiple	
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Share Price	50.71
Earnings of YETI	199,278
Shares O/S	72,560
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PE Multiple	18.46
COLM	
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Shares O/S	62,500
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PE Multiple	18.46
Implied Share Price	92.01
Market Price	95.79
Overvalued	3.95%

AVG. Price of Valuations	% Overvalued
\$88.65	7.45%

DCF

Long Term Growth Rate	
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Тах	115344
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Net Reinvestment Rate	
Capital Expenditures (CAPEX)	2967
Total NWC	10698
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Enterprise Value	\$4,164,118
Less Net Debt	0
Equity Value	\$4,164,118
Shares Outstanding	62,500
Implied Share Price	\$66.63
Share Price February 2, 2023	95.79
Overvalued	30.45%

Assumptions

Assumptions	Actuals	Projections							
Year Ending Dec 31	2022A	2023E	2024E	2025E	2026E	2027E			
	Income Statement:	-							
Sales Growth	9.75%	4.50%	3.60%	2.70%	1.80%	0.90%			
Gross Margin	49.4%	50.0%	50.0%	50.0%	50.0%	50.0%			
Selling, General and Administrative % of sales	37.7%	38.7%	38.7%	38.7%	38.7%	38.7%			
Operating Margin	11.3%	11.9%	11.9%	11.9%	11.9%	11.9%			
non interest income	22,020	22,020	22,020	22,020	22,020	22,020			
Tax Rate	21.63%	24.50%	24.50%	24.50%	24.50%	24.50%			
	Balance Sheet:								
Minimum Cash	430,241	430,241	430,241	430,241	430,241	430,241			
Days Sales Outstanding (DSO)	58	58	58	58	58	58			
Days Sales Inventory (DSI)	214	214	214	214	214	214			
Prepaid Expenses (% of Sales)	0	0	0	0	0	0			
PPE Change	-126	-13105	-10955	-8512	-5828	-2967			
	Liabilities:								
Days Payable Outstanding (DPO)	67	67	67	67	67	67			
Other Accrued Liabilities, Current (As a % of Sales)	9.49%	9.38%	9.38%	9.38%	9.38%	9.38%			
Long-Term Debt									
Deferred Income Tax Liabilities, Net	143	143	143	143	143	143			
Operating Lease Liability (noncurrent)	310,625	310,625	310,625	310,625	310,625	310,625			
Operating Lease Liability (current)	68,685	68,685	68,685	68,685	68,685	68,685			
Other Liabilities, Noncurrent	33,020	33,020	33,020	33,020	33,020	33,020			
	Stockholders' Equity	:							
Common Stock	12,692	12,692	12,692	12,692	12,692	12,692			
Retained Earnings (Accumulated Deficit)	1,953,734		previou	s plus net inc	ome				

WACC

Covariance	0.0191					
Variance	0.021					
Beta	0.920					
Market Risk Premium	5%					
Risk Free Rate	3.64%	(30 YR F	Rat	e on April	3, 2023	3)
Cost of Equity	8.24%					
Interest Rate	0%					
Tax Rate	24.50%					
After Tax cost of debt	0%					
		Weight		Rates	WACO	:
Debt	0		÷	0.00%	6	
Equity	5,987		1	8.24%	6	8.24%
Total	5,987					8.24%

Income Statement Forecasted

	1	2 Months Ende	d						
Consolidated Statements of Operations - USD (\$) shares in Thousands, \$ in Thousands	Dec. 31, 2019	Dec. 31, 2020	Dec. 31, 2021	Dec. 31, 2022	Dec. 31, 2023	Dec. 31, 2024	Dec. 31, 2025	Dec. 31, 2026	Dec. 31, 202
Revenue from Contract with Customer, Excluding Assessed Tax	\$ 3,042,478	\$ 2,501,554	\$ 3,126,402	\$ 3,464,152	\$ 3,620,039	\$ 3,750,360	\$ 3,851,620	\$ 3,920,949	\$ 3,956,238
Cost of Goods and Services Sold	1,526,808	1,277,665	1,513,947	1,753,074	1,810,019	1,875,180	1,925,810	1,960,475	1,978,11
Gross Profit, Total	1,515,670	1,223,889	1,612,455	1,711,078	1,810,019	1,875,180	1,925,810	1,960,475	1,978,11
Selling, general and administrative expenses	1,136,186	1,098,948	1,180,323	1,304,394	1,399,145	1,449,514	1,488,651	1,515,447	1,529,08
impairment of goodwill and intangible assets				35,600					
Noninterest Income, Other Operating Income	15,487	12,108	18,372	22,020	19,910	20,627	21,184	21,565	21,759
Income from operations	394,971	137,049	450,504	393,104	430,785	446,293	458,343	466,593	470,792
Interest income, net	8,302	435	1,380	2,713					
Other Nonoperating Income (Expense)	2,156	2,039	(373)	1,593					
Income before income tax	405,429	139,523	451,511	397,410	430,785	446,293	458,343	466,593	470,79
Income Tax Expense (Benefit)	74,940	31,510	97,403	85,970	105,542	109,342	112,294	114,315	115,34
Net Income (Loss) Attributable to Parent, Total	\$ 330,489	\$ 108,013	\$ 354,108	\$ 311,440	\$ 325,242	\$ 336,951	\$ 346,049	\$ 352,278	\$ 355,448
Earnings Per Share [Abstract]									
Earnings Per Share, Basic	\$ 4.87	\$ 1.63	\$ 5.37	\$ 4.96					
Earnings Per Share, Diluted	\$ 4.83	\$ 1.62	\$ 5.33	\$ 4.95	5.2	5.4	5.5	5.6	5.7
Retained Earnings [Member]									
Net Income (Loss) Attributable to Parent, Total	\$ 330,489	\$ 108,013	\$ 354,108	\$ 311,440	\$ 325,242	\$ 336,951	\$ 346,049	\$ 352,278	\$ 355,448

Balance Sheet Forecasted

Consolidated Balance Sheets - USD (\$) \$ in Thousands	Dec. 31, 2018	Dec. 31, 2019	Dec. 31, 2020	Dec. 31, 2021	Dec. 31, 2022	Dec. 31, 2023	Dec. 31, 2024	Dec. 31, 2025	Dec. 31, 2026	Dec. 31, 2027
Assets, Current [Abstract]										
Cash and Cash Equivalents, at Carrying Value	\$ 451,795	\$ 686,009	\$ 790,725	\$ 763,404	\$ 430,241	\$ 699,638	\$ 986,124	\$ 1,292,961	\$ 1,618,392	\$ 1,960,176
Short-term Investments			\$ 1,224	\$ 131,145	\$ 722	\$ 722	\$ 722	\$ 722	\$ 722	\$ 722
Accounts Receivable, after Allowance for Credit Loss, Current			\$ 452,945	\$ 487,803	\$ 547,561	\$ 572,201	\$ 592,800	\$ 608,806	\$ 619,765	\$ 625,342
Inventories,net			\$ 556,530	\$ 645,379	\$ 1,028,545	\$ 1,061,955	\$ 1,100,186	\$ 1,129,891	\$ 1,150,229	\$ 1,160,581
Prepaid Expense and Other Assets, Current			\$ 54,197	\$ 86,306	\$ 129,872	\$ 135,716	\$ 140,602	\$ 144,398	\$ 146,997	\$ 148,320
Assets, Current, Total	\$ 451,795	\$ 686,009	\$ 1,855,621	\$ 2,114,037	\$ 2,136,941	\$ 2,470,233	\$ 2,820,434	\$ 3,176,778	\$ 3,536,105	\$ 3,895,142
Assets, Noncurrent [Abstract]										
Property, Plant and Equipment, Net			\$ 309,792	\$ 291,088	\$ 291,214	\$ 304,319	\$ 315,274	\$ 323,787	\$ 329,615	\$ 332,581
Operating Lease, Right-of-Use Asset			\$ 339,244	\$ 330,928	\$ 324,409	\$ 324,409	\$ 324,409	\$ 324,409	\$ 324,409	\$ 324,409
Goodwill			\$ 68,594	\$ 68,594	\$ 81,558	\$ 81,558	\$ 81,558	\$ 81,558	\$ 81,558	\$ 81,558
Intangible Assets, Net (Excluding Goodwill)			\$ 103,558	\$ 101,908	\$ 51,694	\$ 51,694	\$ 51,694	\$ 51,694	\$ 51,694	\$ 51,694
Deferred income tax			\$ 96,126	\$ 92,121	\$ 94,162	\$ 94,162	\$ 94,162	\$ 94,162	\$ 94,162	\$ 94,162
Other Assets, Noncurrent			\$ 63,636	\$ 68,452	\$ 71,568	\$ 71,568	\$ 71,568	\$ 71,568	\$ 71,568	\$ 71,568
Total assets			\$ 2,836,571	\$ 3,067,128	\$ 3,051,546	\$ 3,397,943	\$ 3,759,099	\$ 4,123,956	\$ 4,489,111	\$ 4,851,114
Liabilities, Current [Abstract]										
Accounts payable			\$ 206,697	\$ 283,349	\$ 322,472	\$ 332,947	\$ 344,933	\$ 354,246	\$ 360,623	\$ 363,868
Accrued Liabilities, Current			\$ 257,278	\$ 316,485	\$ 328,759	\$ 339,438	\$ 351,658	\$ 361,153	\$ 367,653	\$ 370,962
Operating Lease, Liability, Current			\$ 65,466	\$ 67,429	\$ 68,685	\$ 68,685	\$ 68,685	\$ 68,685	\$ 68,685	\$ 68,685
Income Taxes Payable			\$ 23,181	\$ 13,127	\$ 18,802	\$ 18,802	\$ 18,802	\$ 18,802	\$ 18,802	\$ 18,802
Total current liabilties			\$ 552,622	\$ 680,390	\$ 738,718	\$ 759,872	\$ 784,078	\$ 802,886	\$ 815,763	\$ 822,318
Liabilities, Noncurrent [Abstract]										
Operating Lease, Liability, Noncurrent			\$ 353,181	\$ 317,666	\$ 310,625	\$ 310,625	\$ 310,625	\$ 310,625	\$ 310,625	\$ 310,625
Income Taxes Payable			\$ 49,922	\$ 44,541	\$ 33,251	\$ 33,251	\$ 33,251	\$ 33,251	\$ 33,251	\$ 33,251
Deferred income tax			\$ 5,205	\$0	\$ 143	\$ 143	\$ 143	\$ 143	\$ 143	\$ 143
Other Liabilities, Noncurrent			\$ 42,870	\$ 35,279	\$ 33,020	\$ 33,020	\$ 33,020	\$ 33,020	\$ 33,020	\$ 33,020
Liabilities, Total			\$ 1,003,800	\$ 1,077,876	\$ 1,115,757	\$ 1,136,911	\$ 1,161,117	\$ 1,179,925	\$ 1,192,802	\$ 1,199,357
Shareholders' Equity:										
Preferred Stock, Value, Issued			\$ 0	\$ 0						
Common Stock, Value, Issued			\$ 20,165	\$ 0	\$ 12,692	\$ 12,692	\$ 12,692	\$ 12,692	\$ 12,692	\$ 12,692
Retained earnings	1,677,920		\$ 1,811,800	\$ 1,993,628	\$ 1,953,734	\$ 2,278,976	\$ 2,615,928	\$ 2,961,976	\$ 3,314,254	\$ 3,669,702
Accumulated Other Comprehensive Income (Loss), Net of	(4,063)	(4,425)								
Tax			\$ 806	\$ (4,376)	\$ (30,637)	\$ (30,637)	\$ (30,637)	\$ (30,637)	\$ (30,637)	\$ (30,637)
Stockholders' Equity, Including Portion Attributable to	\$ 1,673,857	\$ (4,425)	\$ 1,832,771	\$ 1,989,252	\$ 1,935,789	\$ 2,261,031	\$ 2,597,983	\$ 2,944,031	\$ 3,296,309	\$ 3,651,757
Noncontrolling Interest, Total										
Total liabilities and equity	\$ 1,673,857	\$ (4,425)	\$ 2,836,571	\$ 3.067,128	\$ 3.051.546	\$ 3,397,942.44	\$ 3,759,099	\$ 4,123,956	\$ 4,489,111	\$ 4,851,114
		Difference				\$0	\$0	\$ (0)		\$0

Cash Flow Forecasted

Consolidated Statement of Cash Flows - USD (\$) \$ in Thousands	Dec. 31, 2020	Dec. 31, 2021	Dec. 31, 2022	Dec. 31, 2023	Dec. 31, 2024	Dec. 31, 2025	Dec. 31, 2026	Dec. 31, 202
Cash flows from operating activities:								
Net Income	\$ 108,013	\$ 354,108	\$ 311,440	\$ 325,242	\$ 336,951	\$ 346,049	\$ 352,278	\$ 355,448
Adjustments to reconcile net income to net cash provided by operating activities								
Depreciation, Amortization And Non-Cash Lease Expense	\$ 146,601	\$ 115,571	\$ 117,399	- 1				
Provision for uncollectable A/R	\$ 19,156	\$ (10,758)	\$ (2,044)					
Gain (Loss) on Disposition of Assets	\$ 31,342	\$ 1,233	\$ 38,194					
deferred income taxes	\$ (11,263)	\$ (9,798)	\$ (8,118)					
Stock based compensation	\$ 17,778	\$ 19,126	\$ 21,021					
Changes in operating assets and liabilities								
Accounts Recievable	\$ 22,885	\$ (31,622)	\$ (64,495)	\$ (24,640)	\$ (20,599)	\$ (16,006)	\$ (10,959)	\$ (5,578
nventories	\$ 64,884	\$ (100,261)	\$ (399,851)	\$ (33,410)	\$ (38,230)	\$ (29,705)	\$ (20,338)	\$ (10,352
Prepaid expenses and other current assets	\$ 33,712	\$ (24,858)	\$ (25,749)	\$ (5,844)	\$ (4,886)	\$ (3,796)	\$ (2,599)	\$ (1,323
ncrease (Decrease) in Other Noncurrent Assets	\$ (21,224)	\$ 1,231	\$ (2,475)					
Accounts Payable	\$ (49,275)	\$ 75,513	\$ 40,429	\$ 10,475	\$ 11,986	\$ 9,313	\$ 6,376	\$ 3,246
Accrued Liabilities	\$ (52,115)	\$ 66,457	\$ 20,683	\$ 10,679	\$ 12,220	\$ 9,495	\$ 6,501	\$ 3,309
Income Taxes Payable	\$ 9,082	\$ (15,248)	\$ (5,871)					
Operating lease assets and liabilities	\$ (52,112)	\$ (85,176)	\$ (62,749)					
Other liabilities	\$ 8,613	\$ (1,112)	\$ (3,055)					
Net cash provided by operating activities	\$ 276,077	\$ 354,406	\$ (25,241)	\$ 282,502	\$ 297,442	\$ 315,350	\$ 331,259	\$ 344,750
Cash flows from investing activities:								
Payments to Acquire Short-term Investments	\$ (35,044)	\$ (130,191)	\$ (44,876)					
Proceeds from Sale, Maturity and Collection of Short-term Investments	\$ 36,631	\$ 1,184	\$ 176,083					
Capital expenditures	\$ (28,758)	\$ (34,744)	\$ (58,467)	\$ (13,105)	\$ (10,955)	\$ (8,512)	\$ (5,828)	\$ (2,967
Net cash used in investing activities	\$ (27,171)	\$ (163,751)	\$ 72,740	\$ (13,105)	\$ (10,955)	\$ (8,512)	\$ (5,828)	\$ (2,967
Cash flows from financing activities:								
Proceeds from Credit facilities	\$ 402,422	\$ 38,334	\$ 52,918					
Repayments on credit facilities	\$ (403,146)	\$ (38,156)	\$ (52,979)					
Payment on line of credit issuance fees	\$ (3,278)	\$0	\$ (604)					
Proceeds, Issuance of Shares, Share-based Payment Arrangement, Including Option Exercised	\$ 6,919	\$ 28,783	\$ 6,588					
Payment, Tax Withholding, Share-based Payment Arrangement	\$ (4,533)	\$ (5,812)	\$ (4,229)					
Payments for Repurchase of Common Stock	\$ (132,889)	\$ (165,415)	\$ (287,443)					
Payments to Noncontrolling Interests	\$0	\$0	\$0					
Payments of Dividends	\$ (17,195)	\$ (68,623)	\$ (75,082)					
Net cash used in financing activities	\$ (151,700)	\$ (210,889)	\$ (360,831)	\$0	\$0	\$0	\$0	ŚC
Net effect of exchange rate on cash	\$ 7,510	\$ (7,087)	\$ (19,831)	1	1.5.1			4
Net increase (decrease) in cash and cash equivalents	\$ 104,716	\$ (27,321)	\$ (333,163)	\$ 269,397	\$ 286,486	\$ 306,837	\$ 325,431	\$ 341.783
Cash, Cash Equivalents, Restricted Cash and Restricted Cash Equivalents, Beginning Balance	\$ 686,009	\$ 790,725	\$ 763,404	\$ 430,241	\$ 699,638	\$ 986,124	\$ 1,292,961	\$ 1,618,392
Cash, Cash Equivalents, end of year	\$ 790,725	\$ 763,404	\$ 430,241	\$ 699,638	\$ 986,124	\$ 1,292,961	\$ 1,618,392	\$ 1,960,175
Supplemental disclosures of cash flow information:			+				+ -/	
ncome Taxes Paid	\$ 14,687	\$ 129,483	\$ 92,110					
Supplemental disclosures of non-cash investing activities:	3 - 4 - 4 - 4 - 1	1						
Capital expenditures incurred but not yet paid	\$ 3,831	\$ 5,835	\$ 11,103					
Cash per balance Sheet				\$ 699,638	\$ 986,124	\$ 1,292,961	\$ 1,618,392	\$ 1,960,17
Difference				\$ (0)	\$0	\$0	\$ (0)	\$10