



BOARD OF TRUSTEES

Richard K. Studley, chair

Todd J. Anson

Regine C. Beauboeuf

Sharon L. Heath

Isaiah M. Oliver

Edward J. Plawecki

Michael A. Sandler, vice chair

Robert F. Wardrop II, vice chair

Robert O. Davies, ex officio

Formal Session: December 2, 2021



BOARD OF TRUSTEES

MEETING SCHEDULE

December 1-2, 2021

Committee meetings and the formal session will be live streamed to allow public access. Public comment should be submitted in advance of the meeting to be read by the Secretary to the Board

Wednesday, December 1

- 2:00 – 3:30 **Academic and Student Affairs Committee**
(M. Sandler/chair, S. Heath, I. Oliver, R. Studley)
- 3:45 – 4:15 **Finance and Facilities Committee**
(E. Plawecki/chair, R. Beauboeuf, M. Sandler, R. Studley)
- 4:30 - 6:00 **Trustees-Faculty Liaison Committee**
(I. Oliver/chair, S. Heath, R. Studley)

Thursday, December 2

- 10:00 Formal Session**

BDT: 2021-1124

**CMU BOARD OF TRUSTEES
COMMITTEE ASSIGNMENTS for Fall 2021**

Academic and Student Affairs Committee

Michael Sandler, chair
Sharon L. Heath
Isaiah M. Oliver
Richard K. Studley

Audit Committee

Robert F. Wardrop II, chair
Todd J. Anson
Edward J. Plawecki
Richard K. Studley

Enterprise Risk Committee

Todd J. Anson, chair
Regine C. Beauboeuf
Isaiah M. Oliver
Robert F. Wardrop II

Finance and Facilities Committee

Edward J. Plawecki, chair
Regine C. Beauboeuf
Michael A. Sandler
Richard K. Studley

Policy and Bylaws Committee

Robert F. Wardrop II, chair
Edward J. Plawecki
Michael A. Sandler

Trustees-Faculty Liaison Committee*

Isaiah M. Oliver, chair
Sharon L. Heath
Richard K. Studley

- 1) Katrina Piatek-Jimenez, MTH, chair/Academic Senate
- 2) Brad Swanson, BIO, past chair/Academic Senate
- 3) Aparna Lhila, ECO (term ends August 2022)
- 4) Amanda Garrison, SASW (term ends August 2023)

Trustees-Student Liaison Committee**

Isaiah M. Oliver, chair
Sharon L. Heath
Richard K. Studley

- 1) Kate King, student body president
- 2) Dylan Baker, student body vice president
- 3) Skyler Conran, Program Board president
- 4) Addison Hoekstra, director/Residence Housing Association

Members and chairs of standing committees and special committees are appointed by the Board chair.

* Faculty representation on this committee is according to Board bylaws: academic senate chair, immediate past chair, and two senate members elected by the senate to two-year rotating terms.

** The student body, according to Board bylaws, is represented by the student government association president and up to three students selected by SGA guidelines for the selection of liaison committee representatives.



BOARD OF TRUSTEES

Academic and Student Affairs Committee

AGENDA

Wednesday, December 1, 2021

2:00 – 3:30 p.m.

(M. Sandler/chair, S. Heath, I. Oliver, R. Studley)

Per Board of Trustees Bylaws Article VII, Section 1.F.

The Academic and Student Affairs Committee shall work primarily in areas pertinent to the academic activity of the university and to student life in the university community. It shall deal with subjects including, but not limited to, academic and enrollment policies and goals, academic planning, research and public service activities, the awarding of honorary degrees, and all aspects of student life.

I. Discussion Items:

- A.** Student Government Association president report (Kate King)
- B.** The Herbert H. and Grace A. Dow College of Health Professions (Dean Tom Masterson) and College of Medicine (VP of Health Affairs and Dean George Kikano)
 - Current status of colleges
 - Vision for the futures
 - Desired action steps over next 12-18 months to strengthen and improve
 - Collaboration between colleges today and future plans for expansion or growth for advancement

II. Agenda items to be approved at formal session on December 2:

- A.** Prospective graduates Fall 2021. **(consent agenda)**
- B.** Faculty personnel transactions. **(consent agenda)**
- C.** Office of Research and Graduate Studies quarterly report. **(consent agenda)**
- D.** Public school academy activities. **(consent agenda)**



BOARD OF TRUSTEES

**Finance and Facilities Committee
AGENDA**

Wednesday, December 1, 2021

3:45-4:15 p.m.

(E. Plawecki /chair, R. Beauboeuf, M. Sandler, R. Studley)

Per Board of Trustees Bylaws Article VII, Section 1.I.

The Finance and Facilities Committee shall work primarily in areas dealing with the development of the campus consistent with the Campus Master Plan, finances and personnel. It shall deal with subjects including, but not limited to, property acquisitions and disposals, all other property matters which might arise, investments, finance, and on-going budgetary activity, budget preparation, insurance, pensions, contracts, collective bargaining agreements, compensation and personnel policies for nonbargaining employees.

I. Discussion Items:

A. Current year (fiscal year 2022) budget update. (N. Long)

II. Agenda Items to be approved at formal session on December 2:

A. Deferred maintenance projects 2022-2023.

B. State Capital Outlay Report and Project Request for 2022-2023. **(consent agenda)**

C. Endowments/awards/scholarships. (Jenn Cotter) **(consent agenda)**

D. Contributions quarterly report. (J. Cotter) **(consent agenda)**



Trustees-Faculty Liaison Committee
AGENDA
Wednesday, December 1, 2021
4:30-6:00 p.m.

Trustee Committee Members: Isaiah Oliver, chair; Richard Studley; Sharon Heath

Faculty Committee Members: Katrina Piatek-Jimenez, academic senate chair; Brad Swanson, past academic senate chair; Amanda Garrison and Aparna Lhila, faculty

- I.** Point of Pride presentation – Data Science Major and 9 associated minors
Dr. Carl Lee, Chairperson, Statistics, Data and Actuarial Sciences
Dimitrios Zikos, Director of Health Administration Division, College of Health Professions (Health Analytics minor)

- II.** Discussion topic: Diversity, equity and inclusion within the faculty ranks

What are strategies for faculty members to help with recruitment and retention of diverse colleagues?

How can faculty engage to recruit diverse populations of students to CMU?

Per Board of Trustees Bylaws Article VII, Section 2.C.

A committee comprised of trustees, academic senate representatives and the president and provost shall function as liaison between the Board and the academic senate. This group shall be known as the Trustees-Faculty Liaison Committee. The academic senate shall be represented by four faculty members selected as follows: two senate members elected by the senate to two-year rotating terms, plus the senate chairperson and the immediate past-chairperson.

The Trustees-Faculty Liaison Committee shall meet at periodic intervals to discuss matters of mutual concern to the senate and the Board. Also, the committee shall discuss and recommend to the Board proposed recipients of honorary degrees. The workings of this committee shall in no way supersede procedures agreed to in any collective bargaining agreement with the faculty or the official communication route available to all university staff.



BOARD OF TRUSTEES

A G E N D A
December 2, 2021

- I. Call to Order (10 a.m.)**

- II. Public Comment: related to agenda items**

- III. Report of the University President**

- IV. Emeritus Rank (consent agenda)**
 Note: Emeritus rank will be approved at this meeting. Emeriti will be invited to attend a future Board of Trustees meeting to be recognized.

- V. Academic and Student Affairs Committee**
 (M. Sandler/chair, S. Heath, I. Oliver, R. Studley)
 - A. Prospective graduates Fall 2021. (consent agenda)**

 - B. Faculty personnel transactions. (consent agenda)**

 - C. Office of Research and Graduate Studies quarterly report. (consent agenda)**

 - D. Public school academy activities. (consent agenda)**

- VI. Finance and Facilities Committee**
 (E. Plawecki/chair, R. Beauboeuf, M. Sandler, R. Studley)
 - A. Presentation: Master Capital Plan Update.**
 Vice President/CFO Nick Long and Associate Vice President Jonathan Webb

 - B. Deferred maintenance projects 2022-2023.**
Action Requested: Motion authorizing 2022-2023 deferred maintenance projects and prefunding of projects.

 - C. State Capital Outlay Report and Project Request for 2022-2023. (consent agenda)**

 - D. Endowments/awards/scholarships. (consent agenda)**

 - E. Contributions quarterly report. (consent agenda)**

VII. Audit Committee Report

(R. Wardrop/chair, T. Anson, E. Plawecki, R. Studley)

VIII. Enterprise Risk Committee Report

(T. Anson/chair, R. Beauboeuf, I. Oliver, R. Wardrop)

IX. Trustees-Faculty Liaison Committee Report

(I. Oliver/chair, S. Heath, R. Studley)

X. Consent Agenda

Action requested: Motion to adopt, approve, accept, or ratify items listed on consent agenda as submitted.

- A. Minutes of the September 23, 2021 formal session.
- B. Emeritus Rank.
- C. Prospective graduates Fall 2021.
- D. Faculty personnel transactions.
- E. Office of Research and Graduate Studies quarterly report.
- F. Public school academy activities.
- G. State Capital Outlay Report and Project Request 2022-2023
- H. Endowments/awards/scholarships.
- I. Contributions quarterly report.

XI. Other/New Business

- A. Update from the Presidential Assessment Committee.
- B. President's Three-Year Assessment and Compensation Review for 2022.
Action requested: Motion authorizing the Board Chair and members of the Presidential Assessment Committee to finalize the president's three-year assessment report and establish compensation effective January 1, 2022, based on guidance from Trustees.
- C. Election of Board of Trustees Officers.
Action requested: Motion to elect Board of Trustees officers for calendar year 2022.

XII. Public Comment: on any item/matter not listed on the agenda**XIII. Closing comments****XIV. Adjournment**