CENTRAL MICHIGAN UNIVERSITY

BOARD OF TRUSTEES

June 30, 2022

Central Michigan University Board of Trustees Mt. Pleasant, Michigan June 30, 2022

Chair Richard K. Studley called the meeting of the Board of Trustees to order at 10:00 a.m. in the President's Conference Room located in the Bovee University Center.

Members present: Mr. Todd J. Anson; Ms. Regine C. Beauboeuf; Ms. Sharon Heath; Mr. Isaiah Oliver; Mr. Edward J. Plawecki; Mr. Richard K. Studley, chair; Mr. Robert F. Wardrop II, vice chair.

Member present virtually: Mr. Michael A. Sandler, vice chair.

Also attending in person: Dr. Robert O. Davies, president; Ms. Mary Jane Flanagan, chief of staff to the president and secretary to the Board of Trustees; Mr. Nicholas Long, vice president for finance and administrative services and treasurer of the Board; and Dr. Richard Rothaus, interim provost/executive vice president.

Also attending virtually: Mr. John P. Danner, general counsel; and Mr. John Veilleux, vice president for university communications and chief marketing officer.

PUBLIC COMMENT RELATED TO AGENDA ITEMS: None

REPORT OF THE UNIVERSITY PRESIDENT

EMERITUS RANK: CONSENT AGENDA

Resolutions granting emeritus rank appear for approval as part of the consent agenda.

Persons being granted emeritus rank are listed here with appreciation for their years of service to Central Michigan University.

Lynn Dominguez, Professor, Recreation, Parks and Leisure Services Administration Kelvin R. Jackson, Assistant Analyst, Scholarships and Financial Aid Rumie A. Martinez, Academic Advisor, Advising Student Services/CBA Susan F. Powers, Manager/Access and User Services, Libraries – Access Services Thomas E. Schultz, Lab Manager/Biosafety Officer, Biology Heidi E. Wilkins, Lecturer II, Teacher Education and Professional Development

Lynn Dominguez, Professor, Recreation, Parks and Leisure Services Administration August 1, 1993 – August 15, 2022

WHEREAS, Lynn Dominguez has served since 1993 as a professor of Outdoor and Environmental Recreation in the Department of Recreation, Parks and Leisure Services Administration; and

WHEREAS, She has helped meet the educational needs of students served by her program within the College of Education and Human Services; and

WHEREAS, She has distinguished herself through exemplary and intentional service to the faculty, staff and students, as well as members of the non-academic community who engage in outdoor recreational pursuits; and

WHEREAS, She has contributed actively to the professional and scholarly life of the college, including her leadership in her department and field, and her mentoring and support of students and faculty; Now be it therefore

RESOLVED, That the Board of Trustees expresses appreciation and gratitude to Lynn A. Dominguez for her contributions to Central Michigan University and extends professor emerita rank effective August 16, 2022.

Kelvin R. Jackson, Assistant Analyst, Scholarships and Financial Aid January 9, 1984 – July 15, 2022

WHEREAS, Kelvin Jackson has served Central Michigan University since 1984, first as an employee of the Office of Information Technology; and

WHEREAS, He later began his career with the Office of Scholarships and Financial Aid as the Assistant Systems Analyst; and

WHEREAS, He has provided more than thirty-seven years of dedicated service to Central Michigan University; and

WHEREAS, He has distinguished himself through his service to the Office of Scholarships and Financial Aid by administering numerous critical technical processes and providing financial aid guidance to students and parents over the years; and

WHEREAS, He has earned the admiration and respect from students and colleagues for his knowledge, compassion, and dedication to the CMU community; Now it be therefore

RESOLVED, That the Board of Trustees expresses appreciation and gratitude to Kelvin R. Jackson for his contributions to Central Michigan University and extends emeritus rank effective July 16, 2022.

Rumie A. Martinez, Academic Advisor, Advising Student Services/CBA October 17, 1983 – June 30, 2022

WHEREAS, Rumie Martinez has served students at the university for more than thirty-eight years, most notably as an Academic Advisor for fifteen years and a Student Service Advisor for ten years; and

WHEREAS, She has inspired thousands of students' lives throughout their journey navigating their educational goals at the institution; and

WHEREAS, She has distinguished herself through her service to students and colleagues, as well as through her dedication to the financial and academic well-being of her students; and

WHEREAS, She has contributed to the vibrant success of the Pathways Scholar Mentor Program by mentoring students from freshmen year to graduation; Now be it therefore

RESOLVED, That the Board of Trustees expresses appreciation and gratitude to Rumie A. Martinez for her contributions to Central Michigan University and extends emerita rank.

Susan F. Powers, Manager/Access and User Services, Libraries – Access Services January 16, 2009 – May 31, 2022

WHEREAS, Susan Powers joined CMU Libraries in January 2009 as a Reference Specialist in the Clarke Historical Library, and in 2011 became the Coordinator of Documents on Demand, and in 2017 became the Manager/Librarian for Access and User Services; and

WHEREAS, She introduced a number of new services designed to deliver materials to CMU students and faculty more efficiently, such as the scanning and delivery of materials from the Libraries' collections, RapidILL, and Reprints Desk; and

WHEREAS, She oversaw the merger of the Access Services and Documents on Demand departments into a single unit, and helped them work together to be more responsive and efficient; and

WHEREAS, She served as the liaison librarian for the Betty A. MacDonald Children's Literature Collection; and

WHEREAS, She always demonstrated an excellent customer service attitude and showed kindness, compassion, and consideration in her dealings with others; and

WHEREAS, She served the Libraries, the university, and the profession of librarianship on numerous committees; Now be it therefore

RESOLVED, That the Board of Trustees expresses appreciation and gratitude to Susan F. Powers for her contributions to Central Michigan University and extends emerita rank.

Thomas E. Schultz, Lab Manager/Biosafety Officer, Biology April 17, 1995 – May 31, 2022

WHEREAS, Thomas Schultz has served since 1995 in the Department of Biology; and

WHEREAS, He has taught Microbiology and General Biology classes and labs thereby helping meet the educational needs of students served by the Department of Biology; and

WHEREAS, He has distinguished himself through service to the university by serving as the Biosafety Officer and a member of the IACUC Committee, and to the department as a representative on the Lab Safety Committee and the Biosciences Building Committee; and

WHEREAS, He has contributed actively to the professional life of the department by being a member of the American Society for Microbiology and the American Biological Safety Association; Now be it therefore

RESOLVED, That the Board of Trustees expresses appreciation and gratitude to Thomas E. Schultz for his contributions to Central Michigan University and extends emeritus rank.

Heidi E. Wilkins, Lecturer II, Teacher Education and Professional Development August 16, 2009 – August 15, 2022

WHEREAS, Heidi Wilkins has served since 2009 as a fixed term faculty member in the Department of Teacher Education and Professional Development; and

WHEREAS, She has helped meet the educational needs of students served by the College of Education and Human Services; and

WHEREAS, She has distinguished herself through her service to the faculty, staff, and students; and

WHEREAS, She has contributed actively to the professional and scholarly life of literacy education; Now be it therefore

RESOLVED, That the Board of Trustees expresses appreciation and gratitude to Heidi E. Wilkins for her contributions to Central Michigan University and extends professor emerita rank effective August 16, 2022.

ACADEMIC AND STUDENT AFFAIRS COMMITTEE

COLLEGE OF EDUCATION AND HUMAN SERVICES ORGANIZATION CHANGES

It was moved by Trustee Oliver, seconded by Trustee Plawecki and carried that the following resolution be adopted as submitted.

WHEREAS, the organizational changes outlined below were approved by votes of the affected departments and the college and are endorsed by President Robert O. Davies.

BE IT RESOLVED, that the changes specified below will be made to departments in the College of Education and Human Services at Central Michigan University. These changes will be effective July 1, 2022 and will be fully implemented during the 2022-2023 academic year.

- 1. The programs in the Department of Counseling and Special Education will be divided along programmatic lines and will be merged with departments sharing a similar educational focus:
 - a. Counseling programs and faculty will merge with faculty in the Department of Educational Leadership.
 - The department will be renamed the *Department of Counseling, Educational Leadership, and Higher Education*
 - b. Special Education programs and faculty will merge with faculty in the Department of Teacher Education and Professional Development.
 - The department will be renamed the *Department of Teacher and Special Education*
- 2. The Department of Counseling and Special Education will be dissolved.

GLOBAL CAMPUS PROPOSED NAME CHANGE

It was moved by Trustee Oliver, seconded by Trustee Beauboeuf and carried that the following resolution be adopted as submitted.

BE IT RESOLVED, that the name of the unit known internally as Global Campus and externally as CMU Off-Campus and/or Online Programs be changed to Central Michigan University Innovation and Online. The change will be phased in over a 6-12 month period in coordination with University Communications. All Board of Trustees policy statements referring to Global Campus, Off-Campus or Online Programs will remain applicable to the Central Michigan University Innovation and Online enterprise.

FACULTY PERSONNEL: CONSENT AGENDA

BE IT RESOLVED, That faculty tenure, promotions and professor salary adjustments are approved as submitted.

Tenure effective July 1, 2022

Mariana Rosca, Associate Professor, College of Medicine

Julien Rossignol, Associate Professor, College of Medicine

Tenure effective August 1, 2022

Nancy Mathews, Provost/Executive Vice President/Professor, Biology

Promotion effective July 1, 2022

Kechinyere Iheduru-Anderson, Professor, School of Rehabilitation and Medical Sciences Harold Bell, Professor, College of Medicine

Promotion effective Fall 2022

Ahmed Abdelgawad, Professor, School of Engineering and Technology

Vikesh Amin, Professor, Economics

Chin-Yi Chan, Professor, Mathematics

Carolina Gutierrez-Rivas, Professor, World Languages and Cultures

Jodell Heroux, Professor, Counseling and Special Education

Philip Hong, Professor, School of Accounting

Stephen Juris, Professor, Biology

Daniel Lawson, Professor, English Language and Literature

Steve Leeper, Professor, Art and Design

Neil Mueller, Professor, School of Music

Kelly Murphy, Professor, Philosophy and Religion

Kimberly O'Brien, Professor, Psychology

Paul O'Connor, Professor, School of Health Sciences

Heather Polinsky, Professor, School of Broadcast and Cinematic Arts

Matthew Prewett, Professor, Psychology

Chunbo (Richard) Ren, Professor, Journalism

Scotty Roberts, Professor, Teacher Education and Professional Development

Ishraq Shabib, Professor, School of Engineering and Technology

Katie Squires, Professor, Communication Sciences and Disorders

Benjamin Swarts, Professor, Chemistry and Biochemistry

Crina Tarasi, Professor, Marketing and Hospitality Services Administration Micah Zuhl, Professor, School of Health Sciences

Professor Salary Adjustment effective July 1, 2022

Ahmad Hakemi, Professor, Physician Assistant

Professor Salary Adjustment effective Fall 2022

Anne Alton, Professor, English Language and Literature

William Anderson, Professor, School of Broadcast and Cinematic Arts

Bruce Bonnell, Professor, School of Music

Neil Christiansen, Professor, Psychology

Laura Cochrane, Professor, Sociology, Anthropology and Social Work

Dawn Decker, Professor, Counseling and Special Education

JoEllen DeLucia, Professor, English Language and Literature

Darrin Doyle, Professor, English Language and Literature

Jeffrey Edwards, Professor, School of Health Sciences

Maureen Eke, Professor, English Language and Literature

Marco Fornari, Professor, Physics

Thomas Gehring, Professor, Biology

Sean Goffnett, Professor, Marketing and Hospitality Services Administration

Steven Harrast, Professor, School of Accounting

Doina Harsanyi, Professor, History

Philip Hertzler, Professor, Biology

Zhenyu Huang, Professor, Business Information Systems

Mark Hwang, Professor, Business Information Systems

Koblar (Alan) Jackson, Professor, Physics

Krzysztof Kulawik, Professor, World Languages and Cultures

Carl Lee, Professor, Statistics, Actuarial and Data Sciences

Blaine Long, Professor, School of Rehabilitation and Medical Sciences

Andrew Mahon, Professor, Biology

Tibor Marcinek, Professor, Mathematics

James McDonald III, Professor, Teacher Education and Professional Development

Guy Newland, Professor, Philosophy and Religion

Yae Roh, Professor, Marketing and Hospitality Services Administration

Samuel Spralls, Professor, Marketing and Hospitality Services Administration

Bradley Swanson, Professor, Biology

Ksania Listinova, Professor, Physical 1

Ksenia Ustinova, Professor, Physical Therapy Program

William Wandless, Professor, English Language and Literature

Kirsten Weber, Professor, Communication

Thomas Weirich, Professor, School of Accounting

Najat Yehia, Professor, Nutrition and Dietetics Program

OFFICE OF RESEARCH AND GRADUATE STUDIES QUARTERLY REPORT: CONSENT AGENDA

BE IT RESOLVED, That the Office of Research and Graduate Studies report of awards received during the quarter ended March 31, 2022 in the amount of \$4,259,654 is accepted.



Awards for Research & Sponsored Programs January 1, 2022 through March 31, 2022

Presented to the Board of Trustees June 30, 2022

Quarterly Award Summary

		CN	ΛU			1,000	7 //////
	3 rd Quarter Awards Greater than \$200,000	3 rd Quarter Awards Less than \$200,000	3 rd Quarter Total	Fiscal Year Total	Fiscal Year Total	CMEP Fiscal Year Total	CMU/CMURC/CMEP Combined Fiscal Year Total
Funded Projects	6	31	37	148	3	0	151
COVID 19 Projects	0	0	0	0	0	0	0
Direct Costs	\$2,620,434	\$1,084,902	\$3,705,336	\$16,532,364	\$38,600	\$0	\$16,570,964
Indirect Costs	\$454,787	\$99,531	\$554,318	\$3,116,880	\$0	\$0	\$3,116,880
Total Amount of Awards	\$3,075,221	\$1,184,433	\$4,259,654	\$19,649,244	\$38,600	\$0	\$19,687,844
Total COVID 19 Awards	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Quarterly Award Summary by Type (*Note CMU Only - CMURC/CMEP not included)

Award Type		Sponsor Type		
	Amount		Total	
Research Awards	\$1,993,449	Federal	\$1,039,500	
Non-Research	\$2,266,205	Other	\$924,615	
		Industry	\$131,412	
		Foundation/Non-Profit	\$1,611,825	
		State	\$552,302	
Total	\$4,259,654	Total	\$4,259,654	

HISTORICAL FISCAL YEAR DATA: CMU AND CMURC COMBINED

	FY 2015-	FY 2016-	FY 2017-	FY 2018-	FY 2019-	FY 2020-
	2016	2017	2018	2019	2020	2021
Funded Projects	135	160	168	164	174	166
COVID 19 Funded Projects	0	0	0	0	5	6
Total Amount of Awards	\$12,566,384	\$13,577,786	\$16,951,874	\$18,148,036	\$14,207,711	\$16,877,274
Total COVID 19 Awards	\$0	\$0	\$0	\$0	\$14,698,048	\$63,182,403

College Activity July 1, 2021 to March 31, 2022

College	#	Department	Total Amount
•			
Arts and Media			
	1	Broadcasting & Cinematic Arts	\$2,200.00
CAM Total	1		\$2,200.00
Education and Human Services			
	2	Dean's Office	\$11,376.00
	1	Educational Leadership	\$8,750.00
	4	Fashion, Interior Design & Merchandising	\$13,602.00
	7	Human Development & Family Studies	\$367,286.96
	1	Master of Science Administration	\$8,000.00
	1	Teacher Education & Professional Development	\$21,052.00
CEHS Total	16		\$430,066.96
Health Professions			
	5	Communication Sciences & Disorders	\$72,274.00
	7	Dean's Office	\$429,800.00
	1	Health Sciences	\$104,494.00
	1	Rehabilitation & Medical Sciences	\$97,848.00
CHP Total	14		\$704,416.00
Liberal Arts & Social Sciences	_		4242 424 42
	6	Psychology	\$362,904.00
CLASS Total	1 7	Sociology, Anthropology and Social Work	\$3,000.00
CLASS Total	,		\$365,904.00
College of Medicine			
College of Medicine	38	Medicine	\$7,807,077.13
CMED Total	38	Medicine	\$7,807,077.13
CWED Total	30		\$1,001,011.13
Science and Engineering			
ocience and Engineering	10	Biology	\$2,840,342.00
	5	Chemistry & Biochemistry	\$479,427.00
	1		
	4	Computer Science	\$73,008.00 \$330,884.00
		Earth and Atmospheric Sciences	
	13	Engineering & Technology	\$275,742.00
	1	Geography & Environmental Studies	\$38,866.00
	1	Mathematics	\$8,400.00
	9	Physics	\$2,418,346.00
CS&E Total	44		\$6,465,015.00

Other

OVERALL TOTAL AWARDS	148	TOTAL AWARDED FUNDING	\$19,649,243.59
Other Total	28		\$3,874,564.50
	2	University Recreation	\$500.00
	6	Student Success	\$1,442,982.00
	5	Public Broadcasting	\$1,518,579.33
	2	Police	\$4,636.24
	1	Other	\$46,000.00
	2	Native American Programs	\$90,408.00
	1	Information Technology	\$650,000.00
	1	Global Engagement	\$160.00
	1	Facilities Management	\$69,870.93
	7	Clarke Historical Library	\$51,428.00
Other			

Awards for Research & Sponsored Programs

January 1, 2022 to March 31, 2022 Awards of \$200,000 or more

Grant	F64772
College/Division	College of Medicine
Department/Org Unit	College of Medicine
Principal Investigator	Mariana Rosca
Co-Principal Investigator	
Project Title	Nicotinamide Nucleotide Transhydrogenase and Bioenergetic
-	Metabolism
Organization Name	National Institutes of Health/USDHHS
Award Type	GRANT
Project Start Date	2/15/2022
Project End Date	1/31/2025
Direct Costs Amount	\$300,000.00
F&A Costs Amount	\$139,500.00
Total Amount	\$439,500.00
Cash Match Amount	\$0.00
In-Kind Match Amount	\$0.00
Third Party Match Amount	\$0.00
Total Project Amount	\$439,500.00

Grant P65084

College/Division Government & External Relations Division Department/Org Unit Public Broadcasting Principal Investigator Shannon Franz Co-Principal Investigator Project Title Annual CPB Grant - Television 2021-2023 CSG-DSG-USSG Organization Name Corporation for Public Broadcasting Award Type CONTRACT Project Start Date 10/1/2021 Project End Date 9/30/2023 \$1,142,384.00 Direct Costs Amount F&A Costs Amount Total Amount \$1,142,384.00 Cash Match Amount \$0.00 In-Kind Match Amount \$0.00 \$0.00 Third Party Match Amount Total Project Amount \$1,142,384.00

Grant P65085

Government & External Relations Division College/Division Department/Org Unit Public Broadcasting Principal Investigator Shannon Franz Co-Principal Investigator Project Title 21-23 Annual CPB Grant - Radio Organization Name Corporation for Public Broadcasting Award Type CONTRACT Project Start Date 10/1/2021 Project End Date 9/30/2023 \$257,337.00 Direct Costs Amount F&A Costs Amount \$0.00 Total Amount \$257,337.00 Cash Match Amount \$0.00 In-Kind Match Amount \$0.00 Third Party Match Amount \$0.00 Total Project Amount \$257,337.00

P64786 Grant Science & Engineering College/Division Department/Org Unit Biology Principal Investigator Daelvn Woolnough Co-Principal Investigator Hunter Carrick Project Title A Collaborative Approach to a Holistic Evaluation of the Chippewa River Organization Name Saginaw Chippewa Indian Tribe/Bureau of Indian Affairs/USDOI Award Type SUBCONTRACT Project Start Date 10/1/2021 Project End Date 5/1/2023 \$250,775.00 Direct Costs Amount F&A Costs Amount \$104,225.00 Total Amount \$355,000.00 Cash Match Amount \$0.00 In-Kind Match Amount \$0.00 Third Party Match Amount \$0.00 Total Project Amount \$355,000.00

Grant P64890

College/Division Science & Engineering Department/Org Unit Biology Principal Investigator Anna Monfils Co-Principal Investigator

Project Title Poweshiek Skipperling Conservation: Habitat Management Plans

and Assessment

Organization Name Michigan State University/USFWS/USDOI
Award Type SUBCONTRACT
Project Start Date 10/1/2021

Project End Date 9/30/2024 Direct Costs Amount \$242,182.00 F&A Costs Amount \$38,818.00 Total Amount \$281,000.00 Cash Match Amount \$0.00 In-Kind Match Amount \$0.00 Third Party Match Amount \$0.00 Total Project Amount \$281,000.00

Grant F64889

College/Division Science & Engineering
Department/Org Unit Physics

Principal Investigator Georgios Perdikakis
Co-Principal Investigator Alfredo Estrade Vaz, Matthew Redshaw, Mihai Horoi

Project Title Nuclear Astrophysics and Fundamental Symmetries: Research

Activities at CMU
Organization Name US Department of Energy

Award Type GRANT Project Start Date 2/15/2022 Project End Date 2/14/2025 Direct Costs Amount \$427,756.00 \$172,244.00 F&A Costs Amount Total Amount \$600,000.00 Cash Match Amount \$0.00 In-Kind Match Amount \$0.00 \$0.00 Third Party Match Amount Total Project Amount \$600,000.00

Awards for Research & Sponsored Programs

January 1, 2022 through March 31, 2022 Awards of less than \$200,000

Grant	P64671
College/Division	Academic Division
	Clarke Historical Library
Principal Investigator	
Co-Principal Investigator	negan ratteti
Project Title	Leelanau County Historical Newspaper Digitization & Hosting
Organization Name	Leelanau Historical Society & Museum
Award Type	CONTRACT
Project Start Date	4/1/2021
Project End Date	1/31/2022
Direct Costs Amount	\$45,764.00
F&A Costs Amount	\$15,560.00
Total Amount	\$61,324.00
Cash Match Amount	\$0.00
In-Kind Match Amount	\$0.00
Third Party Match Amount	\$0.00
Total Project Amount	\$61,324.00

Grant P65126

College/Division Department/Org Unit	Academic Division Clarke Historical Library
Principal Investigator	Megan Farrell
Co-Principal Investigator	
Project Title	Pinconning Journal Digitization and Hosting
Organization Name	Bay County Library System
Award Type	CONTRACT
Project Start Date	3/14/2022
Project End Date	9/13/2022
Direct Costs Amount	\$5,970.00
F&A Costs Amount	\$2,030.00
Total Amount	\$8,000.00
Cash Match Amount	\$0.00
In-Kind Match Amount	\$0.00
Third Party Match Amount	\$0.00
Total Project Amount	\$8,000.00

Grant S64416

College/Division	Academic Division
Department/Org Unit	Clarke Historical Library
Principal Investigator	Megan Farrell
Co-Principal Investigator	
Project Title	MOU Between CMU and Michigan Department of Education:
	Digitization of Newspapers
Organization Name	Michigan Department of Education
Award Type	CONTRACT
Project Start Date	10/1/2019
Project End Date	9/30/2022
Direct Costs Amount	\$30,000.00
F&A Costs Amount	\$0.00
Total Amount	\$30,000.00
Cash Match Amount	\$0.00
In-Kind Match Amount	\$0.00
Third Party Match Amount	\$0.00
Total Project Amount	\$30,000.00

Grant P64821

College/Division Academic Division Department/Org Unit Global Engagement Principal Investigator Jennifer Evanuik Co-Principal Investigator Dianne Desalvo Project Title IIE American Passport Project Organization Name Institute of International Education Award Type GRANT 4/30/2021 Project Start Date Project End Date 4/30/2023 \$3,785.00 Direct Costs Amount F&A Costs Amount \$0.00 \$3,785.00 Total Amount Cash Match Amount \$0.00 In-Kind Match Amount \$0.00 Third Party Match Amount \$0.00 \$3,785.00 Total Project Amount

Grant P64935

College/Division College of Medicine Department/Org Unit College of Medicine Principal Investigator Karin Przyklenk Co-Principal Investigator Project Title Ultrasound-mediated Controlled Hypoxemic Reperfusion for Inhibition of Injury Organization Name University of Cincinnati/NIH/USDHHS Award Type SUBCONTRACT Project Start Date 7/1/2021 Project End Date 4/30/2022 Direct Costs Amount \$11,175.77 F&A Costs Amount \$5,196.73 Total Amount \$16,372.50 Cash Match Amount \$0.00 In-Kind Match Amount \$0.00 Third Party Match Amount \$0.00 Total Project Amount \$16,372.50

Grant P65095

College/Division College of Medicine Department/Org Unit College of Medicine Principal Investigator Kathleen Meert Co-Principal Investigator Project Title Start Up Costs - Trumenba Organization Name Pfizer, Incorporated Award Type CONTRACT 12/8/2021 Project Start Date Project End Date 1/31/2022 Direct Costs Amount \$8,874.00 F&A Costs Amount \$3,017.00 Total Amount \$11,891.00 Cash Match Amount \$0.00 In-Kind Match Amount \$0.00 Third Party Match Amount \$0.00 Total Project Amount \$11,891.00

Grant P65121

College/Division College of Medicine College of Medicine Department/Org Unit Principal Investigator Alissa Martin Co-Principal Investigator Project Title VT30-101 Organization Name Venthera, Inc. Award Type CONTRACT Project Start Date 2/1/2022 Project End Date 2/1/2024 \$50,762.00 Direct Costs Amount F&A Costs Amount \$17,259.00 Total Amount \$68,021.00 Cash Match Amount \$0.00 In-Kind Match Amount \$0.00 Third Party Match Amount \$0.00

Grant P65090

Total Project Amount

College/Division College of Medicine, Liberal Arts & Social Sciences, Science & Engineering College of Medicine, Psychology, Chemistry & Biochemistry Department/Org Unit Principal Investigator Julien Rossignol Co-Principal Investigator Jesse Bakke, Douglas Swanson, Ajit Sharma, Gary Dunbar Astrocyte-to-Neuron Conversion Strategy using PAMAM Nanomolecules Project Title Organization Name American Heart Association Award Type GRANT Project Start Date 4/1/2022 Project End Date 3/31/2023 \$70,000.00 Direct Costs Amount F&A Costs Amount \$7,000.00 Total Amount \$77,000.00 Cash Match Amount \$0.00 In-Kind Match Amount \$0.00 Third Party Match Amount \$0.00 Total Project Amount \$77,000.00

\$68,021.00

Grant S65009

College/Division College of Medicine, Science & Engineering Department/Org Unit College of Medicine, Engineering & Technology, Biology Principal Investigator Michael Conway Co-Principal Investigator Maggie Williams, Rebecca Uzarski, Elizabeth Alm Detection of SARS-CoV-2 in Sewage Samples Year 2 Project Title Organization Name Michigan Department of Health and Human Services/USDHHS Award Type SUBCONTRACT Project Start Date 10/1/2021 9/30/2022 Project End Date \$693,648.00 Direct Costs Amount F&A Costs Amount \$138,729.00 Total Amount \$832,377.00 Cash Match Amount \$0.00 \$0.00 In-Kind Match Amount Third Party Match Amount \$0.00 Total Project Amount \$832,377.00

Grant P65086 College/Division Education & Human Services Department/Org Unit Education & Human Services Principal Investigator Julie Cunningham Co-Principal Investigator Project Title Gaylord PS Maker Space Consultation Gaylord Community Schools Organization Name Award Type CONTRACT Project Start Date 1/1/2022 Project End Date 6/30/2022 \$4,352.00 Direct Costs Amount F&A Costs Amount \$2,024.00 Total Amount \$6,376.00 Cash Match Amount \$0.00 In-Kind Match Amount \$0.00 Third Party Match Amount \$0.00 \$6,376.00 Total Project Amount

Grant P64946

College/Division Education & Human Services
Department/Org Unit Human Development & Family Studies
Principal Investigator Gina McGovern
Co-Principal Investigator

Project Title Development of a Measure of Equity-Based Social Emotional Learning Practices

University of Michigan/ William T. Grant Foundation Organization Name Award Type SUBCONTRACT 12/1/2021 Project Start Date Project End Date 11/30/2022 Direct Costs Amount \$3,739.00 F&A Costs Amount \$561.00 Total Amount \$4,300.00 Cash Match Amount \$0.00 In-Kind Match Amount \$0.00 Third Party Match Amount \$0.00

Total Project Amount \$4,300.00

Grant S65098

College/Division Education & Human Services
Department/Org Unit Human Development & Family Studies
Principal Investigator Holly Hoffman

Co-Principal Investigator

Project Title Brazelton Touchpoints Individual Level Training
Organization Name Michigan Department of Education/ USDHHS
Award Type CONTRACT

1/1/2022 Project Start Date Project End Date 12/31/2022 \$21,000.00 Direct Costs Amount F&A Costs Amount \$2,100.00 Total Amount \$23,100.00 \$0.00 Cash Match Amount In-Kind Match Amount \$0.00 Third Party Match Amount \$0.00 Total Project Amount \$23,100.00

S65139 Grant

College/Division Education & Human Services Department/Org Unit Human Development & Family Studies Principal Investigator Margaret Desormes Co-Principal Investigator Holly Hoffman Project Title Child Care Stabilization Grant Organization Name Michigan Department of Education/USDHHS Award Type GRANT 1/31/2020 Project Start Date Project End Date 7/31/2023 \$100,800.00 Direct Costs Amount F&A Costs Amount \$0.00 Total Amount \$100,800.00

Cash Match Amount \$0.00 In-Kind Match Amount \$0.00 Third Party Match Amount \$0.00 \$100,800.00 Total Project Amount

Grant S64353

College/Division Finance & Administrative Services Division Department/Org Unit Facilities Management Principal Investigator Jonathan Webb Co-Principal Investigator

Project Title Central Michigan University North Campus Mitigation Project Organization Name Michigan State Police/FEMA/USDHS

Award Type SUBCONTRACT Project Start Date 2/4/2020 Project End Date 8/2/2021 Direct Costs Amount \$359,732.93 \$0.00 F&A Costs Amount \$359,732.93 Total Amount \$250,469.00 Cash Match Amount In-Kind Match Amount \$0.00 Third Party Match Amount \$0.00 \$610,201.93 Total Project Amount

S64885 Grant

College/Division Finance & Administrative Services Division Department/Org Unit Police

Principal Investigator Larry Klaus Co-Principal Investigator

Project Title 911 Public Service Answering Points Training Fund 2021

Organization Name Michigan State Police

Award Type GRANT Project Start Date 5/31/2021 Project End Date 12/31/2023 Direct Costs Amount \$5,274.00 F&A Costs Amount \$0.00 Total Amount \$5.274.00 Cash Match Amount \$0.00 In-Kind Match Amount \$0.00 Third Party Match Amount \$0.00 Total Project Amount \$5,274.00

P65083 Grant College/Division Government & External Relations Division Department/Org Unit Public Broadcasting Principal Investigator Shannon Franz Co-Principal Investigator Project Title Annual CPB Grant- Television 2021-2022-Interconnection Grant (IC) Organization Name Corporation for Public Broadcasting Award Type CONTRACT Project Start Date 10/1/2021 Project End Date 9/30/2022 Direct Costs Amount \$18,025.00 \$0.00 F&A Costs Amount Total Amount \$18,025.00 Cash Match Amount \$0.00 In-Kind Match Amount \$0.00 Third Party Match Amount \$0.00

Grant P65091

Total Project Amount

College/Division Government & External Relations Division Department/Org Unit Public Broadcasting Principal Investigator Deborah Hameltt Co-Principal Investigator Project Title Michigan Learning Channel Affiliation Agreement Year 2 Organization Name Detroit Public Television/MDE Award Type SUBCONTRACT Project Start Date 11/1/2021 10/31/2022 Project End Date Direct Costs Amount \$83,333.33 F&A Costs Amount \$0.00 Total Amount \$83,333.33 Cash Match Amount \$0.00 In-Kind Match Amount \$0.00 Third Party Match Amount \$0.00 Total Project Amount \$83,333.33

\$18,025.00

Grant P65173

College/Division Government & External Relations Division Department/Org Unit Public Broadcasting Principal Investigator Richard Westover Co-Principal Investigator Amy Robinson Report for America Host Newsroom Project Title Organization Name The GroundTruth Project, Inc. Award Type GRANT Project Start Date 6/1/2022 5/31/2023 Project End Date \$17,500.00 Direct Costs Amount F&A Costs Amount \$0.00 Total Amount \$17,500.00 Cash Match Amount \$27,430.00 In-Kind Match Amount \$0.00 Third Party Match Amount \$8,750.00 Total Project Amount \$53,680.00

P65168 Grant College/Division Liberal Arts & Social Sciences Department/Org Unit Psychology Principal Investigator Sarah Domoff Co-Principal Investigator Project Title Building Capacity for Research and Action for Vulnerable Youth at Pine Rest University of Michigan/NIH/USDHHS Organization Name Award Type SUBCONTRACT Project Start Date 2/28/2022 2/27/2023 Project End Date Direct Costs Amount \$2,000.00 F&A Costs Amount \$0.00 Total Amount \$2,000.00 Cash Match Amount \$0.00 In-Kind Match Amount \$0.00 Third Party Match Amount \$0.00 Total Project Amount \$2,000.00

Grant P64866

College/Division Science & Engineering
Department/Org Unit Biology
Principal Investigator Thomas Gehring
Co-Principal Investigator

Project Title Influencing Breeding Habitat Selection by Migrant Rails/Student

Fellowship

Organization Name Michigan Sea Grant/NOAA/USDOC

Award Type SUBCONTRACT Project Start Date 2/1/2022 Project End Date 1/31/2023 Direct Costs Amount \$10,486.00 \$4,876.00 F&A Costs Amount Total Amount \$15,362.00 \$8,262.00 Cash Match Amount In-Kind Match Amount \$0.00 Third Party Match Amount \$0.00 \$23,624.00 Total Project Amount

Grant P64668

College/Division Science & Engineering
Department/Org Unit Chemistry & Biochemistry

Principal Investigator Benjamin Swarts

Co-Principal Investigator
Project Title Leveraging Glucose Transport and the Hepatic Adaptive Fasting

Response

Organization Name Washington University St. Louis/NIH/USDHHS

Award Type SUBCONTRACT Project Start Date 8/25/2021 Project End Date 7/31/2022 Direct Costs Amount \$13,312.00 F&A Costs Amount \$6,190.00 \$19,502.00 Total Amount Cash Match Amount \$0.00 \$0.00 In-Kind Match Amount Third Party Match Amount \$0.00 \$19,502.00 Total Project Amount

Grant P65140

College/Division Science & Engineering Department/Org Unit Computer Science Principal Investigator Jesse Eickholt Co-Principal Investigator Project Title Automated Spillway Surveillance for Risk Assessment at FishPass Organization Name Great Lakes Fishery Commission Award Type GRANT 3/15/2022 Project Start Date Project End Date 12/31/2023 Direct Costs Amount \$70,608.00 \$2,400.00 F&A Costs Amount Total Amount \$73,008.00 Cash Match Amount \$0.00 In-Kind Match Amount \$0.00 Third Party Match Amount \$0.00 Total Project Amount \$73,008.00

Grant P65052

College/Division Science & Engineering Department/Org Unit Engineering & Technology Principal Investigator Roderick Lammers Co-Principal Investigator Project Title Network for Engineering with Nature Organization Name University of Georgia Research Fdn/US Dept of the Army/USDOD Award Type SUBCONTRACT Project Start Date 1/1/2022 Project End Date 7/29/2022 Direct Costs Amount \$12,121.00 F&A Costs Amount \$2,121,00 Total Amount \$14,242.00 Cash Match Amount \$0.00 In-Kind Match Amount \$0.00 Third Party Match Amount \$0.00 Total Project Amount \$14,242.00

Grant P65135

College/Division Science & Engineering Engineering & Technology Department/Org Unit Principal Investigator Peter Ryan Co-Principal Investigator DTE/ESD E-Challenge 5 Project Title Organization Name Engineering Society of Detroit Award Type GRANT Project Start Date 9/29/2021 Project End Date 12/31/2022 \$10,000.00 Direct Costs Amount F&A Costs Amount \$0.00 Total Amount \$10,000.00 \$0.00 Cash Match Amount In-Kind Match Amount \$0.00 Third Party Match Amount \$0.00 \$10,000.00 Total Project Amount

P65148 Grant

Science & Engineering College/Division Department/Org Unit Engineering & Technology

Principal Investigator Peter Ryan Co-Principal Investigator

Project Title Advanced Battery Concepts Senior Design Project Spring 22 Advanced Battery Concepts Organization Name

Award Type CONTRACT Project Start Date 1/10/2022 Project End Date 5/13/2022 Direct Costs Amount \$1,500.00 F&A Costs Amount \$0.00 Total Amount \$1,500.00 Cash Match Amount \$0.00

In-Kind Match Amount \$0.00 Third Party Match Amount \$0.00 Total Project Amount \$1,500.00

Grant P65153

College/Division Science & Engineering

Department/Org Unit Physics

Principal Investigator Georgios Perdikakis Co-Principal Investigator

Project Title LENZ-GEANT SIMULATIONS at CMU 2 Organization Name Triad National Security, LLC

SUBCONTRACT

Award Type Project Start Date 10/1/2021 Project End Date 9/30/2022 \$4,266.00 Direct Costs Amount F&A Costs Amount \$1,984.00 Total Amount \$6,250.00 Cash Match Amount \$1,544.00 In-Kind Match Amount Third Party Match Amount \$0.00 Total Project Amount \$7,794.00

S64992 Grant

College/Division Student Affairs Division Department/Org Unit Native American Programs

Principal Investigator Colleen Green Co-Principal Investigator

Project Title Student Transition Enrichment Program (STEP) FY 2022 Organization Name Michigan Department of Labor & Economic Opportunity

Award Type CONTRACT Project Start Date 10/1/2021 9/30/2022 Project End Date Direct Costs Amount \$85,408.00 F&A Costs Amount \$0.00 Total Amount \$85,408.00 \$36,607.00 Cash Match Amount In-Kind Match Amount \$0.00

Third Party Match Amount \$0.00 Total Project Amount \$122,015.00

Grant S64989

College/Division Student Recruitment & Retention Division Department/Org Unit Student Success Principal Investigator Evan Montague Holli Black Co-Principal Investigator Project Title Pathways to Academic Student Success (4S) FY 2022 Organization Name Michigan Department of Labor & Economic Opportunity CONTRACT Award Type Project Start Date 10/1/2021 Project End Date 9/30/2022 \$127,419.00 Direct Costs Amount F&A Costs Amount \$0.00 Total Amount \$127,419.00 Cash Match Amount \$54,609.00 In-Kind Match Amount \$0.00 Third Party Match Amount \$0.00 \$182,028.00 Total Project Amount

Grant S65053

College/Division Student Recruitment & Retention Division Department/Org Unit Student Success Principal Investigator Evan Montague Co-Principal Investigator Holli Black Project Title Michigan Gear Up 2021-2022 Organization Name Michigan Department of Labor & Economic Opportunity/USDE Award Type SUBCONTRACT Project Start Date 9/30/2021 Project End Date 9/29/2022 Direct Costs Amount \$141,288.00 F&A Costs Amount \$11,303.00 Total Amount \$152,591.00 Cash Match Amount \$74,173.00 \$5,293.00 In-Kind Match Amount Third Party Match Amount \$0.00 Total Project Amount \$232,057.00

Grant P65096

College/Division The HH & GA Dow College of Health Professions Department/Org Unit Communication Sciences & Disorders Principal Investigator Theresa Jones Co-Principal Investigator Clare-Gladwin RESD Writer's Workshop - Spring 2022 Project Title Clare-Gladwin RESD Organization Name Award Type CONTRACT Project Start Date 1/1/2022 Project End Date 4/29/2022 Direct Costs Amount \$1,065.00 F&A Costs Amount \$495.00 Total Amount \$1,560.00 \$0.00 Cash Match Amount In-Kind Match Amount \$0.00 Third Party Match Amount \$0.00 \$1,560.00 Total Project Amount

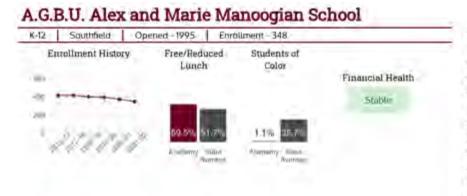
Grant	P65128
College/Division	The HH & GA Dow College of Health Professions
Department/Org Unit	The HH & GA Dow College of Health Professions
Principal Investigator	Imad Haidar
Co-Principal Investigator	
Project Title	AvaSure Analytics
Organization Name	Avasure, LLC
Award Type	CONTRACT
Project Start Date	3/1/2022
Project End Date	8/31/2022
Direct Costs Amount	\$37,314.00
F&A Costs Amount	\$12,686.00
Total Amount	\$50,000.00
Cash Match Amount	\$0.00
In-Kind Match Amount	\$0.00
Third Party Match Amount	\$0.00
Total Project Amount	\$50,000.00

PUBLIC SCHOOL ACADEMY CHANGES: CONSENT AGENDA

The Board of Trustees must approve changes in members of boards of directors of public school academies and change in members and number of members of board of directors of public school academy. Approval of the proposed resolutions which appear for committee review will be requested as part of the consent agenda.

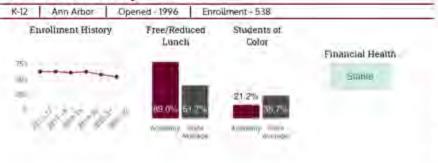
Changes in Members of Boards of Directors of Public School Academies

Please find below background information on the academies that have board member resolutions for consideration.



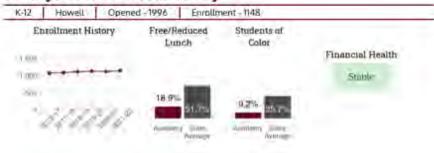
The school truly exemplifies its mission of educating all students in a safe, dignified and supportive setting, partnering with the community to preserve the Armenian language and culture. The school also provides innovative STEM programs for their high school students with opportunities to expand their learning in several technical fields.

Central Academy



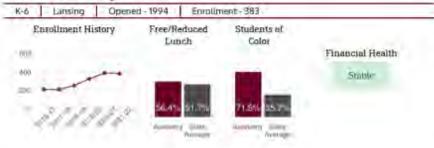
Through a mission grounded in an appreciation of cultures, the school provides a quality educational option. They have been recognized in the past for being the top open-enrollment high school in Michigan for graduates enrolling in college within six months of leaving high school. They serve a student population that is 41% English Language Learners.

Charyl Stockwell Academy



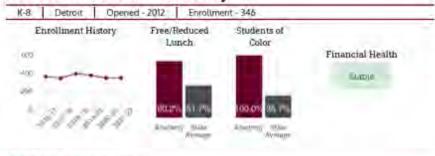
An environment of excellence, including their high school being designated an International Baccalaureate World School, provides students at the school an education that sets them up for a bright future. This school uses both a mastery learning approach and a whole child approach to provide a unique educational option for their community.

Cole Academy



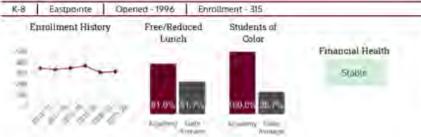
Their mission is to provide a challenging learning environment with high expectations. They recently expanded to a second site and are the recipient of a Charter Schools Program competitive grant through the state to support this expansion. To qualify for the grant, the school met the federal requirements for a high-quality school.

Detroit Innovation Academy



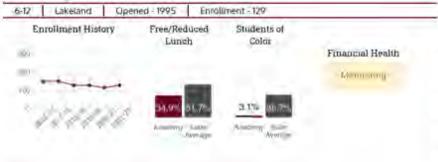
The school's mission is to provide a stimulating and supportive environment that empowers scholars to reach academic excellence and to be leaders in the community. They have a focus on character development that includes monthly moral virtues.

Eaton Academy



The school is celebrating their 25th year. Their mission is that through relentless individualized support and shared ownership, they propel each student on their personal path to long-term success in school, career and life. They focus on instilling characteristics such as collaboration, resilience, critical thinking, inventiveness, and a sense of self and expression within all of their students.

Kensington Woods Schools



As one of the first charter schools in Michigan, the school has been serving their community for more than 25 years. The school offers a small, personalized learning environment for their students with opportunities in the arts and STEM education. They also focus on preparing students for college and have a 100% college acceptance rate.

KIPP Detroit Imani Academy

K Detroit Opening Fall 2022

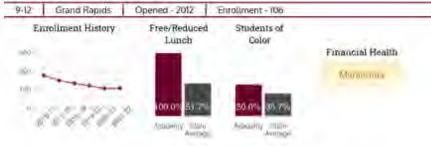
Grades Served K

Applicated Excellment 125 Students

Anticipated Enrollment 125 Students
Anticipated Future Growth 1,300 Students in grades K-12

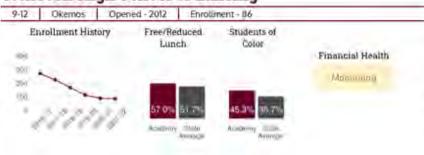
The school plans to open this fall serving kindergarten students and expanding to K-12. They believe that the destiny of students from their community is limitless. High expectations, rigorous curriculum, a culture of achievement and support, and highly effective teachers and leaders are proven strategies that the school will implement to support students in achieving academic excellence. They are partnering with KIPP, one of the nation's most prestigious management partners.

NexTech High School



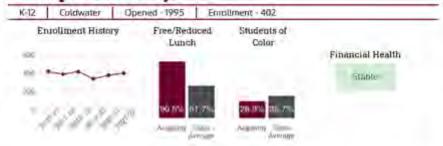
The school utilizes a blended learning educational model where students attend school in an in-person setting for half days, and then utilize the other part of their day completing online work. Open since 2012, the school has utilized the blended learning model for many years.

NexTech High School of Lansing



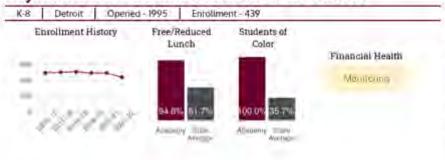
The school utilizes a blended learning educational model where students attend school in an in-person setting for half days, and then utilize the other part of their day completing online work. Open since 2012, the school has utilized the blended learning model for many years.

Pansophia Academy



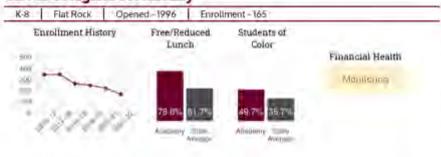
As one of the first charter schools in Michigan, the school has been serving their community for more than 25 years. The school's mission is to provide exceptional learning opportunities in a caring environment through creative and unique experiences which celebrate and empower the individual.

Plymouth Educational Center Charter School



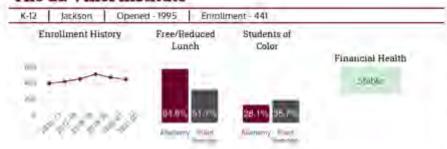
One of the first charter public schools in Michigan, the school has recently partnered with a new education management organization, Distinctive Schools. In engaging with this new partner, the school has a renewed focus of restoring the rich history of the school in the community and providing the highest quality academic program for their students.

River Heights Academy

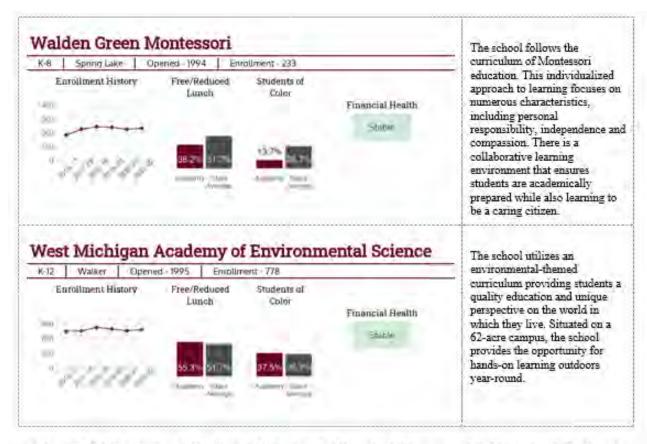


The school is celebrating their 25th year. They recently adopted a new school name and brand as they partnered with a new education management organization, Distinctive Schools. In engaging with this new partner, the school has a renewed focus for their community and providing a quality academic program for their students.

The da Vinci Institute



The school has a studentcentered approach that focuses on the unique needs of each child. Their mission is to prepare students to be well-educated, self-directed learners who are successful in college, work and life, and who are reasonable, responsible, and respectful citizens of a global society.



Change in Members and Number of Members of Board of Directors of Public School Academy
Please find below background information on the academy that has a resolution for consideration.



CHANGE IN MEMBERS OF BOARD OF DIRECTORS OF PUBLIC SCHOOL ACADEMY

A.G.B.U. Alex and Marie Manoogian School

Recitals:

- 1. At its December 8, 2016, meeting this board authorized the issuance of a contract to charter as a public school academy to A.G.B.U. Alex and Marie Manoogian School. On July 1, 2017, the contract was effective.
- 2. This board appointed the initial board of directors of the academy and has subsequently made changes in the membership of the board of directors of the academy. The current number of positions of this board is nine (9).
- 3. The terms of Linda Karibian and Osep Sarafian expire August 30, 2022.
- 4. The board of the academy and university president or designee have recommended Linda Karibian and Osep Sarafian for reappointment to terms which expire August 30, 2026.

BE IT RESOLVED, That Linda Karibian and Osep Sarafian are reappointed to serve as members of the board of directors of A.G.B.U. Alex and Marie Manoogian School commencing the date upon which the oaths of public office are taken, but not prior to August 31, 2022.

Linda Karibian Bloomfield Hills, Michigan retired (to fill a term ending August 30, 2026)

Osep Sarafian Northville, Michigan retired (to fill a term ending August 30, 2026)

Central Academy

Recitals:

- 1. At its December 1, 2017, meeting this board authorized the issuance of a contract to charter as a public school academy to Central Academy. On July 1, 2018, the contract was effective.
- 2. This board appointed the initial board of directors of the academy and has subsequently made changes in the membership of the board of directors of the academy. The current number of positions of this board is five (5).
- 3. Lequana Wallace resigned January 17, 2022, therefore leaving a vacant position on the board of directors. The term of the vacant position expires June 16, 2025.
- 4. The board of the academy and university president or designee have recommended Mohammed Fawaz for appointment to a term which expires June 16, 2025.

BE IT RESOLVED, That Mohammed Fawaz is appointed to serve as a member of the board of directors of Central Academy commencing the date upon which the oath of public office is taken.

Mohammed Fawaz Dearborn, Michigan pharmacist, Modern Health Pharmacy (to fill a term ending June 16, 2025

Charyl Stockwell Academy

Recitals:

- 1. At its April 11, 2013, meeting this board authorized the issuance of a contract to charter as a public school academy to Charyl Stockwell Academy. On July 1, 2013, the contract was effective.
- 2. This board appointed the initial board of directors of the academy and has subsequently made changes in the membership of the board of directors of the academy. The current number of positions of this board is five (5).
- 3. The term of David Price expires August 6, 2022.
- 4. The board of the academy and university president or designee have recommended David Price for reappointment to a term which expires August 6, 2026.

BE IT RESOLVED, That David Price is reappointed to serve as a member of the board of directors of Charyl Stockwell Academy commencing the date upon which the oath of public office is taken, but not prior to August 7, 2022.

David Price Lansing, Michigan retired (to fill a term ending August 6, 2026)

Cole Academy

Recitals:

- 1. At its December 8, 2016, meeting this board authorized the issuance of a contract to charter as a public school academy to Cole Academy. On July 1, 2017, the contract was effective.
- 2. This board appointed the initial board of directors of the academy and has subsequently made changes in the membership of the board of directors of the academy. The current number of positions of this board is five (5).
- 3. Jaynaya James resigned January 6, 2022, therefore leaving a vacant position on the board of directors. The term of the vacant position expires April 4, 2025.
- 4. The board of the academy and university president or designee have recommended Jeremiah Garza for appointment to a term which expires April 4, 2025.

BE IT RESOLVED, That Jeremiah Garza is appointed to serve as a member of the board of directors of Cole Academy commencing the date upon which the oath of public office is taken.

Jeremiah Garza
Holt, Michigan
services specialist-adult independent living services program, Michigan Department of Health and
Human Services
(to fill a term ending April 4, 2025)

Detroit Innovation Academy

Recitals:

- 1. At its April 11, 2019, meeting this board authorized the issuance of a contract to charter as a public school academy to Detroit Innovation Academy. On July 1, 2019, the contract was effective.
- 2. This board appointed the initial board of directors of the academy and has subsequently made changes in the membership of the board of directors of the academy. The current number of positions of this board is five (5).
- 3. Ruth Turner resigned October 30, 2021, therefore leaving a vacant position on the board of directors. The term of the vacant position expires March 1, 2026.
- 4. The board of the academy and university president or designee have recommended Carmella Lewis for appointment to a term which expires March 1, 2026.

BE IT RESOLVED, That Carmella Lewis is appointed to serve as a member of the board of directors of Detroit Innovation Academy commencing the date upon which the oath of public office is taken.

Carmella Lewis
Westland, Michigan
chief executive officer/owner, CDL & Associates, LLC
(to fill a term ending March 1, 2026)

Eaton Academy

Recitals:

- 1. At its April 19, 2018, meeting this board authorized the issuance of a contract to charter as a public school academy to Eaton Academy. On July 1, 2018, the contract was effective.
- 2. This board appointed the initial board of directors of the academy and has subsequently made changes in the membership of the board of directors of the academy. The current number of positions of this board is five (5).
- 3. The terms of Lynese Davis and Onia Pilgrim expire August 19, 2022.
- 4. The board of the academy and university president or designee have recommended Lynese Davis and Onia Pilgrim for reappointment to terms which expire August 19, 2026.

BE IT RESOLVED, That Lynese Davis and Onia Pilgrim are reappointed to serve as members of the board of directors of Eaton Academy commencing the date upon which the oaths of public office are taken, but not prior to August 20, 2022.

Lynese Davis
Detroit, Michigan
resource room teacher, Detroit Premier Academy
(to fill a term ending August 19, 2026)

Onia Pilgrim
Detroit, Michigan
manager, Focus: Hope
(to fill a term ending August 19, 2026)

Kensington Woods Schools

Recitals:

- 1. At its February 14, 2019, meeting this board authorized the issuance of a contract to charter as a public school academy to Kensington Woods Schools. On July 1, 2019, the contract was effective.
- 2. This board appointed the initial board of directors of the academy and has subsequently made changes in the membership of the board of directors of the academy. The current number of positions of this board is five (5).
- 3. The term of Kari Olds expires August 27, 2022.
- 4. The board of the academy and university president or designee have recommended Kari Olds for reappointment to a term which expires August 27, 2026.

BE IT RESOLVED, That Kari Olds is reappointed to serve as a member of the board of directors of Kensington Woods Schools commencing the date upon which the oath of public office is taken, but not prior to August 28, 2022.

Kari Olds Pinckney, Michigan director of human resources, Global Psychological (to fill a term ending August 27, 2026)

KIPP Detroit Imani Academy

Recitals:

- 1. At its December 3, 2020, meeting this board authorized the issuance of a contract to charter as a public school academy to KIPP Detroit Imani Academy. On January 25, 2022, the contract was effective.
- 2. This board appointed the initial board of directors of the academy. The current number of positions of this board is five (5).
- 3. Carolyn Chambers failed to take office, therefore leaving a vacant position on the board of directors. The term of the vacant position expires January 14, 2023.
- 4. The board of the academy and university president or designee have recommended Angy Webb for appointment to a term which expires January 14, 2023, and to an additional term which expires January 14, 2027.

BE IT RESOLVED, That Angy Webb is appointed to serve as a member of the board of directors of KIPP Detroit Imani Academy commencing the date upon which the oath of public office is taken.

Angy Webb Detroit, Michigan retired community developer, Joy Southfield (to fill a term ending January 14, 2027)

NexTech High School

Recitals:

- 1. At its February 16, 2017, meeting this board authorized the issuance of a contract to charter as a public school academy to NexTech High School. On July 1, 2017, the contract was effective.
- 2. This board appointed the initial board of directors of the academy and has subsequently made changes in the membership of the board of directors of the academy. The current number of positions of this board is five (5).
- 3. The term of Ellen Harburn expires July 2, 2022.
- 4. The board of the academy and university president or designee have recommended Ellen Harburn for reappointment to a term which expires July 2, 2026.

BE IT RESOLVED, That Ellen Harburn is reappointed to serve as a member of the board of directors of NexTech High School commencing the date upon which the oath of public office is taken, but not prior to July 3, 2022.

Ellen Harburn Grand Rapids, Michigan advancement administrator, Michigan State University College of Human Medicine (to fill a term ending July 2, 2026)

NexTech High School of Lansing

Recitals:

- 1. At its February 16, 2017, meeting this board authorized the issuance of a contract to charter as a public school academy to NexTech High School of Lansing. On July 1, 2017, the contract was effective.
- 2. This board appointed the initial board of directors of the academy and has subsequently made changes in the membership of the board of directors of the academy. The current number of positions of this board is five (5).
- 3. The term of Leslie Wilson expires July 2, 2022.
- 4. The board of the academy and university president or designee have recommended Leslie Wilson for reappointment to a term which expires July 2, 2026.

BE IT RESOLVED, That Leslie Wilson is reappointed to serve as a member of the board of directors of NexTech High School of Lansing commencing the date upon which the oath of public office is taken, but not prior to July 3, 2022.

Leslie Wilson West Bloomfield, Michigan retired (to fill a term ending July 2, 2026)

Pansophia Academy

Recitals:

- 1. At its February 14, 2019, meeting this board authorized the issuance of a contract to charter as a public school academy to Pansophia Academy. On July 30, 2019, the contract was effective.
- 2. This board appointed the initial board of directors of the academy and has subsequently made changes in the membership of the board of directors of the academy. The current number of positions of this board is five (5).
- 3. The term of John Krajny expires August 30, 2022.
- 4. The board of the academy and university president or designee have recommended John Krajny for reappointment to a term which expires August 30, 2026.

BE IT RESOLVED, That John Krajny is reappointed to serve as a member of the board of directors of Pansophia Academy commencing the date upon which the oath of public office is taken, but not prior to August 31, 2022.

John Krajny Coldwater, Michigan retired (to fill a term ending August 30, 2026)

Plymouth Educational Center Charter School

Recitals:

- 1. At its June 27, 2019, meeting this board authorized the issuance of a contract to charter as a public school academy to Plymouth Educational Center Charter School. On July 1, 2019, the contract was effective.
- 2. This board appointed the initial board of directors of the academy and has subsequently made changes in the membership of the board of directors of the academy. The current number of positions of this board is five (5).
- 3. The term of Deierdre Weir expires August 30, 2022.
- 4. The board of the academy and university president or designee have recommended Deierdre Weir for reappointment to a term which expires August 30, 2026.

BE IT RESOLVED, That Deierdre Weir is reappointed to serve as a member of the board of directors of Plymouth Educational Center Charter School commencing the date upon which the oath of public office is taken, but not prior to August 31, 2022.

Deierdre Weir Bloomfield, Michigan director, training and development, Great Lakes Water Authority (to fill a term ending August 30, 2026)

River Heights Academy

Recitals:

- 1. At its April 16, 2020, meeting this board authorized the issuance of a contract to charter as a public school academy to River Heights Academy. On July 1, 2020, the contract was effective.
- 2. This board appointed the initial board of directors of the academy and has subsequently made changes in the membership of the board of directors of the academy. The current number of positions of this board is five (5).
- 3. The term of Deborah Duyck expires July 22, 2022.
- 4. The board of the academy and university president or designee have recommended Deborah Duyck for reappointment to a term which expires July 22, 2026.

BE IT RESOLVED, That Deborah Duyck is reappointed to serve as a member of the board of directors of River Heights Academy commencing the date upon which the oath of public office is taken, but not prior to July 23, 2022.

Deborah Duyck Center Line, Michigan executive dean, Wayne County Community College District (to fill a term ending July 22, 2026)

The da Vinci Institute

Recitals:

- 1. At its April 19, 2018, meeting this board authorized the issuance of a contract to charter as a public school academy to The da Vinci Institute. On June 30, 2018, the contract was effective.
- 2. This board appointed the initial board of directors of the academy and has subsequently made changes in the membership of the board of directors of the academy. The current number of positions of this board is seven (7).
- 3. Scott Majchszak resigned December 2, 2021, therefore leaving a vacant position on the board of directors. The term of the vacant position expires July 20, 2024.
- 4. The term of Elaine Themm expires July 20, 2022.
- 5. The board of the academy and university president or designee have recommended Kim Haynes for appointment to a term which expires July 20, 2024; and Elaine Themm for reappointment to a term which expires July 20, 2026.

BE IT RESOLVED, That Kim Haynes is appointed to serve as a member of the board of directors of The da Vinci Institute commencing the date upon which the oath of public office is taken.

BE IT FURTHER RESOLVED, That Elaine Themm is reappointed to serve as a member of the board of directors of The da Vinci Institute commencing the date upon which the oath of public office is taken, but not prior to July 21, 2022.

Kim Haynes Jackson, Michigan substitute teacher, EduStaff (to fill a term ending July 20, 2024)

Elaine Themm Jackson, Michigan history faculty, Jackson College (to fill a term ending July 20, 2026)

Walden Green Montessori

Recitals:

- 1. At its December 8, 2016, meeting this board authorized the issuance of a contract to charter as a public school academy to Walden Green Montessori. On July 1, 2017, the contract was effective.
- 2. This board appointed the initial board of directors of the academy and has subsequently made changes in the membership of the board of directors of the academy. The current number of positions of this board is five (5).
- 3. Sierra Swartz resigned November 10, 2021, therefore leaving a vacant position on the board of directors. The term of the vacant position expires April 9, 2023.
- 4. The board of the academy and university president or designee have recommended Kristin Padula for appointment to a term which expires April 9, 2023, and to an additional term which expires April 9, 2027.

BE IT RESOLVED, That Kristin Padula is appointed to serve as a member of the board of directors of Walden Green Montessori commencing the date upon which the oath of public office is taken.

Kristin Padula Spring Lake, Michigan clinical research specialist, Spectrum Health (to fill a term ending April 9, 2027)

West Michigan Academy of Environmental Science

Recitals:

- 1. At its December 3, 2020, meeting this board authorized the issuance of a contract to charter as a public school academy to West Michigan Academy of Environmental Science. On July 1, 2021, the contract was effective.
- 2. This board appointed the initial board of directors of the academy and has subsequently made changes in the membership of the board of directors of the academy. The current number of positions of this board is five (5).

- 3. The term of Annie Regier expires August 17, 2022.
- 4. The board of the academy and university president or designee have recommended Bethany Laursen for appointment to a term which expires August 17, 2026.

BE IT RESOLVED, That Bethany Laursen is appointed to serve as a member of the board of directors of West Michigan Academy of Environmental Science commencing the date upon which the oath of public office is taken, but not prior to August 18, 2022.

Bethany Laursen Grand Rapids, Michigan assistant dean, Michigan State University (to fill a term ending August 17, 2026)

CHANGE IN MEMBERS AND NUMBER OF MEMBERS OF BOARD OF DIRECTORS OF PUBLIC SCHOOL ACADEMY

Michigan Educational Choice Center

Recitals:

- 1. At its June 28, 2018, meeting this board authorized the issuance of a contract to charter as a public school academy to Michigan Educational Choice Center. On July 1, 2018, the contract was effective.
- 2. This board appointed the initial board of directors of the academy and has subsequently made changes in the membership of the board of directors of the academy. The current number of positions of this board is five (5).
- 3. The board of the academy and university president or designee have recommended an increase in the number of members of the board of directors of the academy from five (5) to seven (7).
- 4. James Fuller resigned June 1, 2021, therefore leaving a vacant position on the board of directors. The term of the vacant position expires January 15, 2025.
- 5. The board of the academy and university president or designee have recommended Monifa Gray and Darryl Young for appointment to terms which expire January 15, 2025; and Nicole Guillebeaux to a term which expires January 15, 2026.

BE IT RESOLVED, That the university president or designee is authorized to increase the number of members of the board of directors from five (5) to seven (7). This is effective immediately.

BE IT FURTHER RESOLVED, That Monifa Gray, Darryl Young, and Nicole Guillebeaux are appointed to serve as members of the board of directors of Michigan Educational Choice Center commencing the date upon which the oaths of office are taken.

Monifa Gray Detroit, Michigan legal counsel, Detroit Wayne Integrated Health Network (to fill a term ending January 15, 2025) Darryl Young Southfield, Michigan project manager, Detroit Building Authority (to fill a term ending January 15, 2025)

Nicole Guillebeaux Southfield, Michigan early childhood specialist, Oakland Schools (to fill a term ending January 15, 2026)

FINANCE AND FACILITIES COMMITTEE

OPERATING BUDGET FOR 2022-2023

It was moved by Trustee Plawecki, seconded by Trustee Oliver and carried that the following resolution be adopted as submitted.

BE IT RESOLVED, That the operating budget for 2022-2023 is approved. The operating budget includes the general fund and non-general fund.

Central Michigan University Pro-Forma Operating Budget June 30, 2022

General Fund

		2021-22		2022-23
		Current		Proposed
	(General Fund	(General Fund
	Op	erating Budget	Op	erating Budget
Projected Revenue				
State Appropriations	\$	89,484,800	\$	92,866,100
Tuition and Fees		213,178,255		209,629,248
Departmental Activity		34,464,027		34,030,098
Subtotal		337,127,082		336,525,446
Transfers In		8,507,767		6,856,755
Total Revenue and Transfers In	\$	345,634,849	\$	343,382,201
B				
Projected Expenditures	1 .	ĺ	1 .	į
Compensation	\$	221,331,843	\$	213,066,391
Supplies, equipment & other		49,327,133		46,988,422
Scholarships/Financial Aid		49,959,305		59,620,788
Subtotal		320,618,281		319,675,601
Operational Subsidy		25,016,568		23,706,600
Total Subsidy		25,016,568		23,706,600
Total Expenditures	\$	345,634,849	\$	343,382,201

Note: General Fund expenditures includes subsidy to non-general fund areas

Central Michigan University Pro-Forma Operating Budget June 30, 2022

Non-General Fund

		2021-22		2022-23
		Current		Proposed
	N	on-General Fund	No	n-General Fund
	0	perating Budget	Op	erating Budget
Projected Revenue				
Housing and Dining	\$	46,705,597	\$	46,446,176
Telecommunication Services		13,706,140		12,678,350
Events		9,757,463		8,745,204
Bookstore Activity		7,850,000		7,710,000
Fundraising and Underwriting		4,072,914		4,852,754
Parking Services		1,955,000		2,005,000
Clinical Services		1,363,768		1,000,210
Other Revenue		3,657,477		3,012,100
General Fund Subsidy (Operational & Scholarships)		30,752,158		29,827,388
Net Transfer In		589,441		4,908,060
Total Revenue and Transfers In	\$	120,409,958	\$	121,185,242
Projected Expenditures	1	,		ı
Compensation		47,624,378		47,195,664
Supplies, equipment & other transfers		67,049,990		67,868,790
Scholarships/Financial Aid		5,735,590		6,120,788
Total Expenditures	\$	120,409,958	\$	121,185,242

Central Michigan University University Operating Budget

Revenue and Expenditure Summary June 30, 2022

		Approved		Proposed
		2021-22		2022-23
	Unive	ersity Operating	Univ	ersity Operating
		Budget		Budget
Revenues				
General Fund	\$	337,127,082	\$	336,525,446
Non-General Fund		89,068,359		86,449,794
Net Transfer In		9,097,208		11,764,815
Total University Revenues	\$ 435,292,649		\$	434,740,055
Expenditures				
General Fund	\$	314,882,691	\$	313,554,813
Non-General Fund		120,409,958		121,185,242
Total University Expenditures	\$	435,292,649	\$	434,740,055
Total Net Margin	\$	-	\$	-

Note: Total University Operating Budget Eliminates Interfund Transfers

Specific 2022-2023 Revenue and Expenditure Items of \$1,000,000 or more for Contracting Authority to be Approved with Acceptance of 2022-2023 Operating Budget

1 5 5	
REVENUE	
	Estimated
Item Description	Amount
Covenant Reimbursements	\$2,750,000
University Pediatricians Reimbursements	7,854,889
State of Michigan - Medicaid Payments	39,708,816
Game Guarantee - Football	1,500,000
Total	\$51,813,705
EXPENSES	
	Estimated
Item Description	Amount
Library Media Acquisitions	\$3,080,000
Purchased Electricity	3,049,964
Natural Gas Purchase	4,595,413
Copier/Printer Equipment	1,250,000
Business Bank Card/Line of Credit - Vendor Payments	10,000,000
Furnishings and Other Equipment	2,500,000
Furniture	2,500,000
Insurance Coverage	4,330,000
Employee Benefits and Insurance	30,000,000
Custodial Services	1,650,000
Office Supplies	1,100,000
University Marketing & Advertising	6,000,000
Property Leases - Global Campus Sites	2,000,000
Software/Hardware/Project Purchases	1,000,000
Software/Hardware Maintenance	4,000,000
Supplies & Equipment, Faculty Start-Up	4,250,000
Network Upgrades/Maintenance	4,500,000
Water & Sewer Purchase	1,000,000
Computer Equipment	1,400,000
Physician Adjuster Payments - Medicaid Payments	19,518,244
State of Michigan - Medicaid Payments	6,488,676
State of Michigan (UP) - Medicaid Payments	4,489,512
University Pediatricians - Medicaid Payments	9,734,176
EAB Enrollment Partnership (contract and direct costs)	1,500,000
Residence Hall Dining Services	4,500,000
Retail Dining Services	4,000,000
Bookstore	6,000,000
Connect Cellular Services	10,000,000
Total	<u>\$154,435,985</u>

UNDERGRADUATE AND GRADUATE TUITION 2022-2023

It was moved by Trustee Oliver, seconded by Trustee Anson and carried that the following resolution be adopted as submitted.

BE IT RESOLVED, That the schedules of undergraduate, master's/specialist, and doctoral tuition at the university for on-campus courses commencing on or after August 4, 2022, and for off-campus locations and online courses ending on or after August 15, 2022, are adopted as presented.

BE IT FURTHER RESOLVED, That the President may vary these tuition rates according to cohorts, markets, programs, locations, terms of contracts, or to comply with tuition restraint language.

NOTE: Shaded information is not part of this resolution

Upper/Lower Undergraduate Tuition

Tuition		2022-2023 Rate Per Credit Hour	2021-2022 Rate Per Credit Hour
United States Resident	Undergraduate – Lower Level	\$440	\$425
United States Resident	Undergraduate – Upper Level	\$474	\$450
International Tuition* International Tuition*	Undergraduate – Lower Level	\$800	\$789
	Undergraduate – Upper Level	\$850	\$815

<u>Undergraduate Tuition – Continuing Students</u>

Tuition		2022-2023 Rate Per Credit Hour	2021-2022 Rate Per Credit Hour
United States Resident	Undergraduate	\$469	\$445
International Resident*	Undergraduate	\$800	\$789

Master's / Specialist and Doctoral Tuition

Tuition		2022-2023 Rate Per Credit Hour	2021-2022 Rate Per Credit Hour
United States Resident	Master's/Specialist	\$726	\$682
	Doctoral	\$828	\$778
International Resident*	Master's/Specialist	\$925	\$850
	Doctoral	\$1,010	\$940

^{*} Applies to students who are not eligible for in-state tuition rates.

COLLEGE OF MEDICINE M.D. PROGRAM TUITION FOR 2023-2024

It was moved by Trustee Beauboeuf, seconded by Trustee Heath and carried that the following resolution be adopted as submitted. Trustee Sandler abstained from voting.

BE IT RESOLVED, That annual tuition rates for the College of Medicine's M.D. program, for enrollment commencing on or after July 1, 2023, is adopted as follows:

	Annual Program Tuition	2020-2023 Annual Program Tuition
Michigan Resident	\$44,831	\$43,952
Out-of-State Resident	\$65,343	\$64,062

BE IT FURTHER RESOLVED, That the President may vary tuition for part-time and other off-cycle students.

NOTE: Shaded information is not part of this resolution.

PARKING LOT 75 EASEMENT: CONSENT AGENDA

BE IT RESOLVED, That the Parking Lot 75 Ingress and Egress Easement is approved for the CMU President's signature, at a total consideration of \$1.00.

INGRESS AND EGRESS EASEMENT

KNOW ALL MEN BY THESE PRESENTS, that the Central Michigan University Board of Trustees, of 1200 S Franklin Street, Mt. Pleasant, MI 48858 hereinafter referred to as GRANTOR, for and in consideration of One Dollar (\$1.00), receipt of which is hereby acknowledged, hereby grants, conveys and warrants to Michigan Christian Campus Ministries, INC., a Domestic Nonprofit Corporation, 1171 Trowbridge, East Lansing, MI 48823, hereinafter referred to as GRANTEE, a right-of-way for ingress and egress for said GRANTEE on the following described real estate, situated in the City of Mt. Pleasant, County of Isabella, State of Michigan:

An ingress and egress easement centered on the following description (See Exhibit A, Easement Sketch dated March 16, 2022):

PART OF THE NORTHWEST 1/4 OF SECTION 27, T14N-R4W, CITY OF MT. PLEASANT, ISABELLA COUNTY, MICHIGAN. DESCRIBED AS BEGINNING AT A POINT ON THE SOUTH RIGHT OF WAY LINE OF BROOMFIELD ROAD WHICH IS \$89°49'33"W, ALONG THE NORTH LINE OF SAID SECTION 27, 324.64 FEET AND \$00°10'27"E, AT RIGHT ANGLES TO SAID NORTH LINE, 117.00 FEET FROM THE NORTH 1/4 CORNER OF SAID SECTION 27; THENCE CONTINUING \$00°10'27"E, 124.00 FEET; THENCE \$89°49'33"W, PARALLEL WITH SAID SOUTH RIGHT OF WAY LINE, 55.00 FEET; THENCE \$N00°10'27"W, 124.00 FEET TO A POINT ON SAID SOUTH RIGHT OF WAY LINE, 55.00 FEET TO THE POINT OF BEGINNING. CONTAINING 0.16 ACRES OF LAND, SUBJECT TO ANY EASEMENTS, RESTRICTIONS OR RIGHTS OF WAY OF RECORD.

to have and to hold the same for the uses and purposes herein set forth.

GRANTOR, its heirs, assigns, and successors, hereby covenants to and with GRANTEE, its heirs, assigns, and successors, that its officers, agents, employees or persons under contract with it, and its invitees and licensees may at any and all times, when necessary or convenient to do so, go over and upon said above described real estate for the purposes of ingress and egress to and from GRANTEE's parcel adjacent to and east of this easement for the limited purposes set forth herein.

GRANTOR, its heirs, assigns, and successors, hereby covenants and agrees that it will construct a roadway in the easement area in compliance with all applicable laws and regulations; that it will maintain, repair and replace said roadway, as needed, for ingress

Page 1 of 3

and egress to and from GRANTEE's adjacent parcel and that said maintenance will include snow removal, road repairs and replacement; that such roadway will be constructed and suitable for its intended use prior to the removal of any other driveways used by GRANTEE; that GRANTOR will remove GRANTEE's current driveway access to W. Broomfield St. and construct driveway access to the easement area; that GRANTOR will perform all work installing said roadway and driveway in such a manner as to in no way endanger or interfere with the use of the adjacent property of GRANTEE.

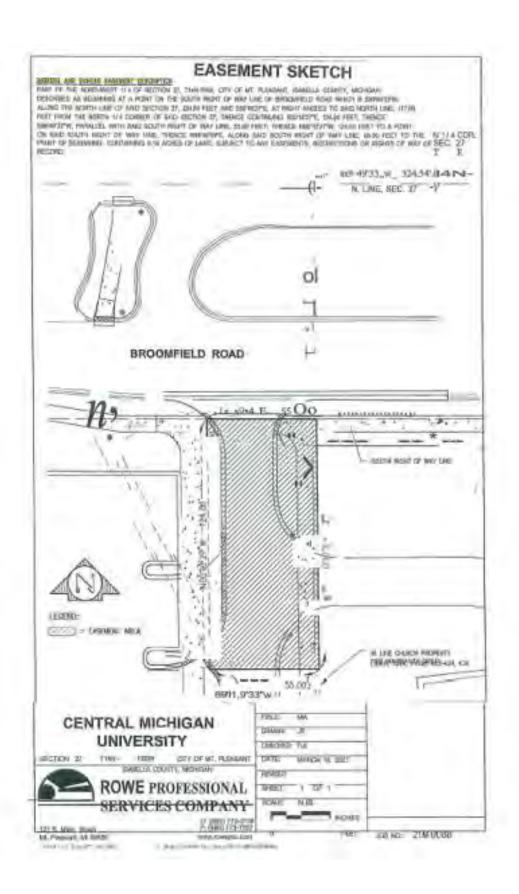
GRANTEE, its heirs, assigns, and successors hereby covenants and agrees that it will allow GRANTOR to, in association with its construction, go over and upon land owned by GRANTEE for the purpose of removing GRANTEE's current driveway connecting to W. Broomfield St.; that it shall not disturb, injure, molest, or in any manner interfere with GRANTOR's construction of roadway and driveway improvements and the removal of GRANTEE's driveway access to W. Broomfield St.; that it will allow GRANTOR to go over and upon land owned by GRANTEE for the purpose of constructing a driveway connecting to the roadway in the easement area; that following completion of the construction of the driveway, GRANTOR shall not use the driveway without the express permission of the GRANTEE.

GRANTOR covenants and agrees that its officers, agents, employees or persons under contract with it will perform all of the work hereby authorized on the premises afore described with care, skill, diligence, and that it will prosecute said work in such a manner as to in no way endanger or interfere with the use of property of the GRANTEE; that the GRANTOR will perform said work in such a way as not to damage the property of the GRANTEE, and that it will save the GRANTEE hamless, to the fullest extent allowed by law, from any and all loss and damage the GRANTEE may sustain resulting from or arising in any way from the construction of the roadway, removal of the current driveway and/or construction of the new driveway; that upon completion of the aforesaid removal and construction activities, GRANTOR shall level, grade and place topsoil on any lawn area disturbed by the removal and construction of said driveways and return the lawn area to its pre-construction condition.

5.	
ppeared Robert Davies, be the same person des	efore me, a Notary Public in and for PhD, President of Central Michigan scribed in and who executed the within If of Central Michigan University Board
_	,Notary Public
County of	
	ppeared Robert Davies, be the same person des and deed for and on beha

Prepared by: Central Michigan University Office of General Counsel 1200 S Franklin St. Warriner Hall 103 Mt. Pleasant, MI 48858 (989)774-3971 When recorded return to: Central Michigan University Office of General Counsel 1200 S Franklin St. Warriner Hall 103 Mt. Pleasant, MI 48858 (989)774-3971

Page 3 of 3



<u>POOLED OPERATING CASH AND ENDOWMENT FUND INVESTMENT POLICIES:</u> CONSENT AGENDA

BE IT RESOLVED, That the Pooled Operating Cash Investment Policy, as amended and dated June 30, 2022 is adopted; and

BE IT FURTHER RESOLVED, That the Endowment Fund Investment Policy, as amended and dated June 30, 2022, is adopted.

CENTRAL MICHIGAN UNIVERSITY CHAPTER 12 MANUAL OF BOARD OF TRUSTEES POLICIES, PRACTICES AND REGULATIONS PAGE 12-25(R)

SUBJECT: POOLED OPERATING CASH INVESTMENT POLICY

The Pooled Operating Cash Investment Policy, as amended and dated June 30, 2022, is adopted as follows:

PURPOSE

The purpose of this investment policy statement is to establish a clear understanding of the philosophy and the investment objectives for the university operating cash accounts. This document will further describe the standards that will be utilized by the university in monitoring investment performance, as well as, serve as a guideline for any investment manager retained.

SCOPE

The short-term investment pool guidelines are intended to cover the investment of university funds that are required for daily liquidity and normal operating needs. The intermediate-term investment pool guidelines are intended to cover funds that are earmarked for use in the next one to five years. The remaining portion of the portfolio determined to be in excess of operational needs and not expected to be needed as working capital funds may be designated as permanent-core and invested in long-term investments.

GENERAL OBJECTIVES

- The primary investment objective for the short-term investment pool accounts will be to provide
 for preservation of capital with a secondary emphasis upon maximization of investment income
 without undue exposure to risk. Funds needed for normal operating expenditures within one
 year will be considered short-term.
- 2. The primary investment objectives for the intermediate-term investment pool accounts will be preservation of capital and maximization of income without undue exposure to risk within the parameters specified in this investment policy statement. Funds needed for expenditures within one to five years will be considered intermediate-term.
- The primary investment objectives for the long-term investment pool accounts will be to provide for long-term growth of principal and income without undue exposure to risk. Funds not needed for expenditures within five years will be considered long-term.

Authority: BTM 12-2-10 at 5677.

History: BTM 5-12-99 at 3934; BTM 7-9-99 at 4006; BTM 12-8-00 at 4267; BTM 9-12-02 at

4538.

SUBJECT: POOLED OPERATING CASH INVESTMENT POLICY

ASSET ALLOCATION

1. Short-Term Investment Pool

The short-term investment pool shall be managed by one or more short-term investment managers, each maintaining a portfolio with an average weighted maturity between one day and one year.

2. Intermediate-Term Investment Pool

The intermediate-term investment pool shall be managed by one or more intermediateterm investment managers, each maintaining a portfolio with an average weighted maturity between one year and five years.

3. Long-Term Investment Pool

Disciplined management of the asset mix among classes of investments is a necessary and desirable responsibility. In the allocation of assets, diversification of investments among asset classes that are not similarly affected by economic, political, or social developments is a highly desirable objective. The university's general policy shall be to diversify investments primarily within both equity and fixed income securities so as to provide a balance that will enhance total return, while avoiding undue risk concentrations in any single asset class or investment category. The diversification does not necessarily depend upon the number of industries or companies in a portfolio or their particular location, but rather upon the broad nature of such investments and of the factors that may influence them.

SUBJECT: POOLED OPERATING CASH INVESTMENT POLICY

ASSET CATEGORY	TARGET			RANGE	BENCHMARK
Equity	60%			30 - 70%	
US Equities		27%		10-40%	Russell 3000
Large Cap			21%	5-30%	
Small/Mid Cap			6%	0-20	
International Developed		11%		5-20%	MSCI EAFE
Equities					
Emerging Markets		7%		0-10	MSCI EME
Global Equities		12		0-20%	MSCI ACWI
Long/Short Equity		3%		0-8	HFRI Equity Hedge (Total)
Fixed Income	32%			0-45%	
Core Fixed Income		20%		0-35%	Bloomberg Aggregate
Emerging Market Debt		0%		0-10%	50% JPM EMBI / 50% JPM GBI-EM
Diversified Fixed Income		12%		0-20%	Bloomberg Global Aggregate Hedged
Real Assets	0%				
Real Assets - Liquid		0%		0-10%	Based on Investment
Multi-Asset	8%			0-15%	
Hedge Funds		8%		0-15%	HFRI FOF: Conservative + 1%

SUBJECT: POOLED OPERATING CASH INVESTMENT POLICY

REBALANCING ASSET ALLOCATION

The university representatives will monitor the asset allocation structure of the long-term investment pool and will attempt to stay within the ranges allowed for each asset class. If the portfolio becomes over-weighted or exceeds the range of percentage for that asset class, the university representatives will develop a plan of action, either for immediate rebalancing of the portfolio or a rebalancing that will occur over the subsequent few months.

TIME HORIZON

Due to the inevitability of short-term market fluctuations, the university intends that the following performance objectives will be achieved by the investment manager(s) over a 5-year moving period, net of investment management fees. Nonetheless, the university reserves the right to evaluate and make any necessary changes regarding the investment manager over a shorter term using the criteria established in the evaluation of investment managers section of this statement.

MANUAL OF BOARD OF TRUSTEES POLICIES, PRACTICES AND REGULATIONS PAGE 12-29(R)

SUBJECT: POOLED OPERATING CASH INVESTMENT POLICY

PERFORMANCE OBJECTIVES

1 Market Benchmarks

- a. The total return for the short-term investment pool and for each short-term investment manager shall exceed the rate of return on 3-month U.S. Treasury bills
- b. The total return for the intermediate-term investment pool and for each intermediate-term investment manager shall exceed the total return of the Merrill Lynch 1-3 Year Government Bond Index
- c. The total return for the long-term investment pool shall exceed the Policy Benchmark, composed of the relevant indexes in the same proportion as the target asset mix. The target weights and benchmarks are summarized in Asset Allocation Long Term Investment Pool Each long-term investment pool manager shall exceed the total return of the appropriate benchmark.

2. Peer Group Ranking

- a. The total return for each intermediate-term investment manager shall rank in the top half of the Intermediate-Term Fixed Income Universe.
- b. The total return for each long-term investment manager shall rank in the top half of the appropriate universe

SUBJECT: POOLED OPERATING CASH INVESTMENT POLICY

EVALUATION OF INVESTMENT MANAGERS

The investment managers will be reviewed on an ongoing basis and evaluated based upon the following additional criteria:

- Ability to exceed the performance objectives stated in this investment policy statement.
- Adherence to the philosophy and style which were articulated to the university at, or subsequent to, the time the investment manager was retained.
- 3. Continuity of personnel and practices at the firm.

Each investment manager shall immediately notify the university representatives in writing of any material changes in its investment outlook, strategy, portfolio structure, ownership, or senior personnel.

INVESTMENT MANAGER REQUIREMENTS

- In today's rapidly changing and complex financial world, no list or types of categories of
 investments can provide continuously adequate guidance for achieving the investment
 objectives. Any such list is likely to be too inflexible to be suitable for the market environment
 in which investment decisions must be made. Therefore, the process by which investment
 strategies and decisions are developed, analyzed, adopted, implemented and monitored, and the
 overall manner in which investment risk is managed, will determine whether an appropriate
 standard of reasonableness, care, and prudence has been met for these investments.
- Although there are no strict guidelines that will be utilized in selecting investment managers, the investment committee will consider the length of time the firm has been in existence, its track record, assets under management, and the amount of assets the university already has invested with the firm.
- 3. The requirements stated below apply to investments in non-mutual and non-pooled funds, where the investment manager is able to construct a separate, discretionary account on behalf of the university. Although the university cannot dictate policy to pooled/mutual fund investment managers, the university's intent is to select and retain only pooled/mutual funds with policies

MANUAL OF BOARD OF TRUSTEES POLICIES, PRACTICES AND REGULATIONS PAGE 12-31/R)

SUBJECT: POOLED OPERATING CASH INVESTMENT POLICY

that are similar to this policy statement. All managers (pooled/mutual and separate), however, are expected to achieve the performance objectives.

- Each investment manager must satisfy the performance objectives and asset allocation guidelines.
- b Each investment manager shall have the full investment discretion with regard to market timing and security selection, consistent with this investment policy statement.
- c. The investment managers shall be evaluated on a quarterly basis and should be prepared to meet with the investment committee at least annually.
- d. No more than 10% of the portfolio, at cost, can be invested in any single issue, except the investments in U.S. government securities.
- For the investment grade accounts, the weighted average credit quality is to be no less than AAA (or its equivalent rating by one of the national rating agencies) for the short-term investment pool accounts, AA for the intermediate-term investment pool accounts, and A for the investment grade long-term investment pool accounts. In addition, the minimum acceptable credit quality at the time of purchase for individual securities in the investment grade accounts shall be A for the short-term investment pool accounts, and BBB for the intermediate-term and investment grade long-term investment pool accounts. The weighted average credit quality is to be no less than B for any non-investment grade investment pool accounts. The diversified fixed income manager shall maintain an overall weighted average credit rating of B or better.
- f Portfolio holdings will be sufficiently liquid to ensure that 10% of the portfolio can be sold on a day's notice with no material impact on market value.
- g. Commercial paper must be, at the time of purchase, rated within the highest classification established by not less than two national rating services.
- h. The average weighted maturity for each short-term investment manager shall be between one day and one year. The average weighted maturity for each intermediate-term investment manager shall be between one year and five years. The duration for each investment grade long-term fixed income investment manager shall be no greater than +20% that of the Bloomberg Aggregate Bond Index.

SUBJECT: POOLED OPERATING CASH INVESTMENT POLICY

- There shall be no investments in non-marketable securities with the exception of hedge funds in the long-term investment pool.
 - Each equity and fixed income investment manager must assure that no position of any one issuer shall exceed 8% of the manager's portfolio at market value, with the exception of securities issued by the U.S. government and its agencies.
- j. The investment managers shall handle the voting of proxies and tendering of shares in a manner that is in the best interest of the university and consistent with the investment objectives contained herein.
- k. The equity and fixed income investment managers shall not affect a purchase, which would cause a position in the portfolio to exceed 5% of the issue outstanding at market value.
- The investment managers shall not utilize derivative securities to increase the actual or
 potential risk posture of the portfolio. Moreover, the investment managers are precluded
 from using derivatives to affect a leveraged portfolio structure unless an exemption is
 approved.

SUBJECT: POOLED OPERATING CASH INVESTMENT POLICY

CONSULTANT'S RESPONSIBILITIES

The investment consultant is responsible for assisting the university in all aspects of managing and overseeing the investment portfolio. The consultant is the primary source of investment education and investment manager information. On an ongoing basis the consultant will:

- Provide the university with quarterly performance reports within 30 days following the end of the quarter.
- Be available to meet with university representatives at least quarterly, or more frequently as needed.
- 3. Supply the university with other reports or information as reasonably requested.
- Notify the university's chief financial officer when any financial instrument falls outside the guidelines contained within this statement.

SUBJECT: ENDOWMENT FUND INVESTMENT POLICY

The Endowment Fund Investment Policy, as amended and dated June 30, 2022, is adopted as follows:

Investment Policy Statement

- I. DEFINITIONS
- II. INVESTMENT PHILOSOPHY
- III. EVALUATION & PERFORMANCE MEASUREMENT
- IV. GUIDELINES & RESTRICTIONS
- V. ACKNOWLEDGEMENT

Authority: BTM 7-14-11 at 5619.

History: BTM 5-12-99 at 3930/3934; BTM 7-9-99 at 4001/4006; BTM 12-8-00 at 4263/4266;

BTM 9-11-02 at 4538; BTM 12-5-02 at 4565/70; BTM 12-2-04 at 4872/76; BTM 12-

1-05 at 5011; 12-7-06 at 5153; BTM 12-3-09 at 5543.

MANUAL OF BOARD OF TRUSTEES POLICIES, PRACTICES AND REGULATIONS PAGE 11-36(R)

SUBJECT: ENDOWMENT FUND INVESTMENT POLICY

I. DEFINITIONS

A. Purpose

The purpose of this Investment Policy Statement is to establish a clear understanding of the investment objectives and philosophy for the Central Michigan University Endowment Fund (hereinafter, "Fund"). This document will describe the standards utilized by the Investment Committee (heremafter, "Committee") in monitoring investment performance, as well as serve as a guideline for any investment manager retained.

While shorter-term investment results will be monitored, adherence to a sound long-term investment policy, which balances short-term distributions with preservation of the real, inflation-adjusted value of assets, is crucial to the long-term success of the Fund.

B. Scope

This document applies to assets that are a part of the Fund and for which the Vice-President for Finance and Administrative Services and investment manager have discretionary authority.

C. Investment Objective

The primary investment objective of the Fund is to achieve an annualized total return (net of fees and expenses), through appreciation and income, equal to or greater than the rate of inflation (as measured by the broad, domestic Consumer Price Index) plus any spending and administrative expenses thus, at a minimum, maintaining the purchasing power of the Fund. The assets are to be managed in a manner that will meet the primary investment objective, while at the same time attempting to limit volatility in year-to-year spending.

D. Fiduciary Duty

In seeking to attain the investment objectives set forth, the Committee shall exercise prudence and appropriate care in accordance with the Uniform Prudent Investor Act (UPIA). UPIA requires fiduciaries to apply the standard of prudence "to any investment as part of the total portfolio, rather than to individual investments." All investment actions and decisions must be based solely on the interest of the Fund. Fiduciaries must provide full and fair disclosure to the Board Committee of all material facts regarding any potential conflicts of interests.

SUBJECT: ENDOWMENT FUND INVESTMENT POLICY

As summarized for the purposes of this Investment Policy Statement, the UPIA states that the Committee is under a duty to the Fund to manage the funds as a prudent investor would, in light of the purposes, scope, objectives and other relevant circumstances. This standard requires the exercise of reasonable care, skill, and caution while being applied to investments not in isolation, but in the context of the portfolio as a whole and as a part of an overall investment strategy having risk and return objectives reasonably suited to the Fund. In making and implementing investment decisions, the Committee has a duty to diversify the investments unless, under special circumstances, the purposes of the Fund are better served without diversifying.

In addition, the Committee must conform to fundamental fiduciary duties of loyalty and impartiality. This requires the Committee to act with prudence in deciding whether and how to delegate authority, in the selection and supervision of agents, and incurring costs where reasonable and appropriate.

E. Description of Roles

Board of Trustees

The Board of Trustees is responsible for adopting the provisions of this Investment Policy.

2. Vice President for Finance and Administrative Services

The Vice President for Finance and Administrative Services (or designee) has daily responsibility for administration of the Fund and will consult with the Committee and the investment consultant on matters relating to the investment of the Fund. The Vice President for Finance and Administrative Services (or designee) will serve as chair of the investment committee and act as primary contact for the Fund's investment managers, investment consultant, and custodian.

3. Investment Committee

The Investment Committee is responsible for recommending to the Vice President for Finance and Administrative Services investment policies and strategies; advising on the hiring and firing of investment managers, custodians, and investment consultants; monitoring performance of the Fund on a regular basis (at least quarterly); and maintaining sufficient knowledge about the Fund and its managers to be reasonably assured of their compliance with the Investment Policy Statement.

SUBJECT: ENDOWMENT FUND INVESTMENT POLICY

4. Investment Consultant

The investment consultant is responsible for assisting the Committee and Vice President for Finance and Administrative Services (or designee) in all aspects of managing and overseeing the investment portfolio. The consultant is the primary source of investment education and investment manager information. On an ongoing basis the consultant will:

- a. Provide proactive recommendations
- Supply the Committee with reports (e.g., asset allocation studies, investment research and education) or information as reasonably requested
- c. Monitor the activities of each investment manager or investment fund
- d. Provide the Committee with quarterly performance reports
- e. Review this Investment Policy Statement with the Committee

F. Spending Policy

The Endowment income to be spent annually will be between 4.0 - 4.75% of the 20-quarter rolling average of the market value of the Endowment pool. The annual spendable income allocation cannot reduce original gift principal. Up to 0.50% of the annual spendable income will be reserved for administrative costs. The spending policy will be reviewed periodically to assure that the overall investment objectives are being

II. INVESTMENT PHILOSOPHY

A. Strategy

The Committee understands the long-term nature of the Fund and believes that investing in assets with higher return expectations outweighs their short-term volatility risk. As a result, the majority of assets will be invested in equity or equity-like securities, including real assets (real estate and natural resources). Real assets provide the added benefit of inflation protection.

Fixed income and certain hedged strategies will be used to lower short-term volatility and provide stability, especially during periods of deflation and negative equity markets. Cash is not a strategic asset of the Fund, but is a residual to the investment process and used to meet short-term liquidity needs.

B. Asset Allocation

Asset allocation will likely be the key determinant of the Fund's returns over the long-term. Therefore, diversification of investments across multiple markets that are not similarly

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SUBJECT: ENDOWMENT FUND INVESTMENT POLICY

affected by economic, political, or social developments is highly desirable. A globally diversified portfolio, with uncorrelated returns from various assets, should reduce the variability of returns across time. In determining the appropriate asset allocation, the inclusion or exclusion of asset categories shall be based on the impact to the total Fund, rather than judging asset categories on a stand-alone basis.

The target asset allocation should provide an expected total return equal to or greater than the primary objective of the Fund, while avoiding undue risk concentrations in any single asset class or category, thus reducing risk at the overall portfolio level. To achieve these goals, the asset allocation will be set with the following target percentages and within the following ranges:

ASSET CATEGORY Equity	TARGET 52%	1.		RANGE 30-65%	Benchmark
(f.S. Equine		19		10-40	Massel, 3000
Large Cap			12	5-22	
Small Odd Cap			-4	0-12	
International Developed Equation		11		3,20	ASCIELFE mt
Emerging Markets		ě		0-10	MICIEMENT
Global Equines		13		0-20	365014097
Long Short Equaty		3		9-10	HFRIL'S Equity
Fixed Income	18%			8-25%	
Core bonds		14		0-20	Sporter page page 1
Unconstrained Bonds		4		9-20	Bounders Asprepair
Diversified Fixed Income		0		B-10	Stoomberg Multinerse
Emerging Market Debt		é		0-0	10% EMB110% GEVEN
Alternatives	30%			0-49%	
Private Equity		15		9-20	Clambringé Associates US AL PE
Real Assets - Hagard		7		9-12	Based on Seventrums
Hedge Funds				p-20	HFMFund of Fund
Орротинізаю	0%			0.10%	
Cesh	9%	-		0-10%	

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SUBJECT: ENDOWMENT FUND INVESTMENT POLICY

C. Active vs. Passive Management

The asset allocation will be implemented using both active and passive investment managers, when each is appropriate. Highly efficient areas of the capital markets will in one likely be managed using primarily index funds and enhanced index portable alpha strategies, due to the low probability of traditional active management outperforming an appropriate benchmark.

D. Investment Styles

The Committee understands investment styles (growth and value) are cyclical, and therefore will target a neutral allocation among styles.

E. Rebalancing

The Vice President for Finance and Administrative Services (or designee) will monitor the asset allocation structure of the Fund and attempt to stay within the ranges allowed for each asset category. If the portfolio moves outside of the ranges the Vice President for Finance and Administrative Services (or designee), with advice from the investment consultant, will develop a plan of action to rebalance. In many cases, the additions of new money or withdrawals for spending will be used to rebalance in a cost effective manner.

Because of the illiquid nature of the private equity and real assets investments, the allocation could move out of range and rebalancing may not be possible. A private capital implementation plan (with target amounts and tuning of capital commitments) will be used to manage the allocation prudently, strive to maintain the target allocation, and maintain vintage year diversification.

F. Liquidity

A goal of the Fund is to maintain a balance between investment goals and liquidity needs. Liquidity is necessary to meet the spending policy payout requirements and any extraordinary events. The Committee understands that in many instances, the most appropriate investment option is one that comes with liquidity constraints. The tradeoff between appropriateness and liquidity will be considered throughout the portfolio construction process.

Illiquid investments include private equity, private real estate, and natural resources. Hedge funds are considered semi-liquid due to lock-up periods, redemptions, restrictions, and in some cases, illiquidity of the underlying investments. The tradeoff between appropriateness and liquidity will be considered throughout the portfolio construction process, but with the following limits:

SUBJECT: ENDOWMENT FUND INVESTMENT POLICY

Classification of Asset

Liquid Semi-liquid Illiquid

Limits

At least 55% of the portfolio No more than 25% of the portfolio No more than 30% of the portfolio

G. Hedged Strategies

These strategies tend to opportunistically invest in a broadly defined market with few constraints and are not considered an asset class. Some strategies, such as hedged equity, will be directional strategies, and tend to be somewhat correlated with market movements, but generally do not closely track a market benchmark. Hedged equity strategies that are more highly correlated to the equity markets will be part of the overall equity allocation. These funds will take both long and short positions, use leverage, and actively manage market exposure.

Other strategies, such as absolute return strategies, are non-directional, non-benchmark driven strategies that attempt to provide positive absolute returns in all market environments. These strategies seek to provide returns with low correlation to the public equity and fixed income markets via structural advantages, including controlling market exposure through hedging and increased exposure to manager skill through unconstrained investment management and opportunistic investing.

For the hedged strategies allocation to achieve the expected objectives without unnecessary risk, the Fund will seek access to skilled hedge fund managers and be well-diversified. Hedge funds may have "lock-up" periods of 1-3 years from the date of investment, during which money generally cannot be withdrawn. Once the lock-up period expires, most hedge funds will then allow redemptions only at scheduled intervals (quarterly, semi-annually, etc.). Hedge funds, therefore, are semi-liquid investments due to the structure of the vehicle rather than the underlying investments (which may or may not be liquid).

SUBJECT: ENDOWMENT FUND INVESTMENT POLICY

For the private equity allocation to achieve the expected objectives without unnecessary risk, the Fund should seek access to top-quality managers and be diversified. Individual funds may be concentrated in a particular sector, stage, or geographic region, but the overall private equity allocation should be diversified. A prudent investment strategy will consider the following areas for diversification.

a. Sub-Category

Assets may be committed to venture capital, buyout, growth equity, special situations (secondaries, distressed, mezzanine, etc.) and opportunistic and value added real estate to build a diversified private equity portfolio. As commitments are drawn down and invested over a period of years, and distributions are returned, the committed capital will be greater than the target allocation in order to reach the target market value.

b. Vintage Year

Capital should be committed continuously and thoughtfully over time. Returns are highly dependent on market cycles and stage of the investment cycle. A portfolio diversified by vintage years will reduce unnecessary risk and provide more consistent long-term returns.

c. Manager

Fund of funds generally will be utilized to mitigate manager specific, as well as deal specific risk, complemented with direct fund strategies.

d. Stage

Investments should be considered across the life cycle of businesses. Within venture capital, this includes early mid, and late stage companies. Buyout investments consist of small, mid, and large market firms, and may be in the form of traditional buyouts, growth equity, recapitalizations, or restructuring.

Geography

Investments should be considered across the U.S. and internationally (developed and emerging markets).

f. Sector

The portfolio should be diversified by sector, as well as across industries within a sector.

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SUBJECT: ENDOWMENT FUND INVESTMENT POLICY

2. Real Assets

The objective of the real assets allocation is to serve as an inflation hedge. The real assets program may invest along the liquidity spectrum. This allocation may consist of real estate, timber, commodities, global natural resource equities, or TIPs.

For the real assets allocation to achieve the expected objectives without unnecessary risk, the Fund should seek access to top-quality managers and be diversified. Individual investments may be concentrated in a particular region, production stage, or commodity exposure, but the overall allocation should be diversified. A prudent investment strategy will consider the following areas for diversification.

Sub-Category

As commitments to real assets are drawn down and invested over a period of years, and distributions are returned, the committed capital will be greater than the target allocation in order to reach the target market value.

Vintage Year

Capital should be committed continuously and thoughtfully over time. Returns are highly dependent on market cycles and stage of the investment cycle. A portfolio diversified by vintage years will reduce unnecessary risk and provide more consistent long-term returns.

c. Manager

Investments should be committed to several private partnerships (or fund of funds) to mitigate manager specific, as well as deal specific risk

d. Geography

Investments should be spread across the U.S. and internationally.

e Stage/Type

There is a wide selection of types of real asset investments, including energy, timber and other commodities. The portfolio will be diversified by type of investment.

SUBJECT: ENDOWMENT FUND INVESTMENT POLICY

3. Opportunistic Bucket

The objective of the Opportunistic Bucket is to provide an opportunity to invest tactically in exceptional opportunities that occasionally present themselves due to anomalies in the market. These opportunities may be short term and may not fit into the target allocation. When no such opportunities exist, the allocation will be 0%, hence the target of 0% and range of 0-10%. The investment time frame may be from a few months to longer term. The investments may be liquid but more likely will be illiquid for the duration of the investment.

Each of these investments will be presented to the Investment Committee for vetting and the Vice President for Finance and Administrative Services for approval prior to funding and each investment will comply with the latest approved Investment Policy Statement.

SUBJECT: ENDOWMENT FUND INVESTMENT POLICY

III. Evaluation & Performance Measurement

A. Total Fund Benchmarks

The Committee seeks to outperform its benchmarks over full market cycles and does not expect that all investment objectives will be attained in each year. Furthermore, the Committee recognizes that over various time periods, the Fund may produce significant deviations relative to the benchmarks. For this reason, investment returns will be evaluated over a full market cycle (for measurement purposes: 5 years).

 The primary objective of the Fund is to achieve a total return, net of fees, equal to or greater than spending, administrative fees, and inflation. The primary objective of the Fund is:

Total Return greater than Consumer Price Index + Spending Policy + Administrative Fees

 A secondary investment objective is to achieve a total return in excess of the Policy Benchmark comprised of each asset category benchmark weighted by its target allocation. The target weights and benchmarks are summarized in Section II.B Investment Policy – Asset Allocation.

SUBJECT: ENDOWMENT FUND INVESTMENT POLICY

B. Manager Evaluation

- 1. Each active liquid investment manager will be reviewed by the Committee on an ongoing basis and evaluated upon the criteria listed below. The Committee expects the managers to outperform the benchmarks over a full market cycle (for measurement purposes: 5 years). The Committee does not expect that all investment objectives will be attained in each year and recognizes that over various time periods, investment managers may produce significant underperformance. Each investment manager will be reviewed on an ongoing basis and evaluated on the following criteria:
 - a. Maintaining a stable organization
 - Retaining key personnel
 - Avoiding regulatory actions against the firm, its principals, or employees
 - d. Adhering to the guidelines and objectives of this Investment Policy Statement
 - Avoiding a significant deviation from the style and capitalization characteristics defined as "normal" for the manager
 - Exceeding the return of the appropriate benchmark and
 - Exceeding the median performance of a peer group of managers with similar styles
 of investing
- Although there are no strict guidelines that will be utilized in selecting managers, the Committee will consider the criteria above, as well as the length of time the firm has been in existence, its track record, assets under management, and the amount of assets the Fund already has invested with the firm.

SUBJECT: ENDOWMENT FUND INVESTMENT POLICY

IV. GUIDELINES & RESTRICTIONS

A. Overview

In today's rapidly changing and complex financial world, no list or types of categories of investments can provide continuously adequate guidance for achieving the investment objectives. Any such list is likely to be too inflexible to be suitable for the market environment in which investment decisions must be evaluated. Therefore, the process by which investment strategies and decisions are developed, analyzed, adopted, implemented and monitored, and the overall manner in which investment risk is managed, will determine whether an appropriate standard of reasonableness, care and prudence has been met for the Fund's investments.

The requirements stated below apply to investments in non-mutual and non-pooled funds, where the investment manager is able to construct a separate, discretionary account on behalf of the Fund. Although the Committee cannot dictate policy to pooled/mutual fund investment managers, the Committee's intent is to select and retain only pooled/mutual funds with policies that are similar to this Investment Policy Statement. All managers (pooled/mutual and separate), however, are expected to achieve the performance objectives. Each traditional equity and fixed income investment manager shall:

- Have full investment discretion with regard to security selection consistent with this Investment Policy Statement
- Immediately notify the Vice President for Finance and Administrative Services (or designee) and consultant in writing of any material changes in the investment philosophy, strategy, portfolio structure, ownership, or senior personnel
- Make no purchase that would cause a position in the portfolio to exceed 5% of the outstanding voting shares of the company or invest with the intent of controlling management.

B. Public Equity Manager Guidelines (including REITs)

Each active equity investment manager shall:

- Assure that no position of any one company exceeds 8% of the manager's total portfolio
 as measured at market
- Vote proxies and share tenders in a manner that is in the best interest of the Fund and consistent with the investment objectives contained herein
- Maintain a minimum of 25 positions in the portfolio to provide adequate diversification;

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SUBJECT: ENDOWMENT FUND INVESTMENT POLICY

- Construct a properly diversified portfolio across sectors and industries.
- U.S. equity managers should have no more than 20% of the total portfolio invested in foreign stocks or American Depository Receipts (ADRs)

C. Public Fixed Income Manager Guidelines

- Each investment grade fixed income investment manager shall:
 - a Maintain an overall weighted average credit rating of A or better by Moody's and Standard & Poor's
- b. Hold no more than 10% of the portfolio in below investment grade (Baa/BBB) securities. Split rated securities will be governed by the lower rating
 - Maintain a duration within +/-20% of the effective duration of the appropriate benchmark (does not apply to TIPS managers)

Each unconstrained and diversified investment manager shall:

- Maintain an overall weighted average credit rating of B or better by Moody's and Standard & Poor's
- Have the flexibility to vary the allocation across global high yield, global credit, emerging market debt, bank loans, securitized assets, and currencies
- c. Assure that any one issuer does not exceed 5% of the manager's portfolio, as measured at market value, except for securities issued by the U.S. government or its agencies
- d The unconstrained bond manager may vary the duration of the portfolio from -3 to +8 years.

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SUBJECT: ENDOWMENT FUND INVESTMENT POLICY

D. Illiquid Guidelines

Each investment will require a signed Subscription Agreement and Limited Partnership Agreement. The Fund may wish to have these documents reviewed by independent legal counsel. As these investments are typically private limited partnerships or offshore corporations, the Committee cannot dictate policy. The Committee, however, can request side letters for revisions or addendums to the Limited Partnership Agreement. The manager is ultimately responsible to manage investments in accordance with the Private Placement Agreement (PPM) and Limited Partnership Agreement.

The Fund is a tax-exempt organization, but certain investments may be subject to taxation on Unrelated Business Taxable Income (UBTI). Given that net risk-adjusted returns are the primary objective of the Fund, potential tax ramifications must be considered during the investment analysis and selection process. The Fund shall seek to minimize UBTI by selecting investment structures and geographic locations most beneficial to the Fund.

E. Derivative Guidelines

- Derivative instruments are permitted only as specified in this policy. Where appropriate, investment managers may use derivative securities for the following reasons:
 - a. Hedging. To the extent that the portfolio is exposed to clearly defined risks and there are available derivative contracts that can be used to reduce those risks in accordance with portfolio objectives, the investment managers are permitted to use such derivatives for hedging purposes.

CENTRAL MICHIGAN UNIVERSITY CHAPTER 11 MANUAL OF BOARD OF TRUSTEES POLICIES, PRACTICES AND REGULATIONS PAGE 11-36(R)

SUBJECT: ENDOWMENT FUND INVESTMENT POLICY

- b. Creation of Market Exposures. Investment managers are permitted to use derivatives to replicate the risk/return profile of an asset or asset class provided that the guidelines for the investment manager allow for such exposures to be created with the underlying assets themselves.
- c. Management of Country and Asset Allocation Exposure. Managers charged with tactically changing the exposure of their portfolio to different countries and/or asset classes are permitted to use derivative contracts for these purposes. Non-U.S. equity and global bond managers may employ an active currency management program and deal in futures and options within the discipline of that currency management program. The use of futures and options to establish a leveraged exposure position is prohibited in a long-only mandate but permissible in a hedge fund strategy.
- d. Leverage. Financial leverage may be employed prudently by hedge fund managers. Derivatives may be used to magnify or mitigate overall portfolio exposure to an asset, asset class, interest rate, or any other financial variable which would be allowed by the investment guidelines contained above for the underlying portfolio.
- The following use of derivatives is expressly prohibited unless an exemption is provided from the Vice President for Finance and Administrative Services:
 - a. Unrelated Speculation. Derivatives shall not be used to create exposures to securities, currencies, indices, or any other financial variable if such exposures would not be allowed by the investment manager's guidelines for the underlying portfolio.

V. ACKNOWLEDGEMENT

We recognize the importance of adhering to the philosophy and strategy detailed in this policy. We agree to work to fulfill the objectives stated herein, within the guidelines and restrictions, to the best of our ability. We acknowledge that open communications are essential to fulfilling this objective, and therefore, recognize that suggestions regarding appropriate adjustments to this Investment Policy Statement or the manner in which investment performance is reviewed are welcome.

STUDENT-MANAGED PORTFOLIOS INVESTMENT POLICY: CONSENT AGENDA

BE IT RESOLVED, That the Exception to Investment Policy, Martha Seger Fund (Board Policy 12-17) be eliminated and replaced with the Student-Managed Portfolios Investment Policy dated and adopted June 30, 2022.

CENTRAL MICHIGAN UNIVERSITY MANUAL OF BOARD OF TRUSTEES POLICIES, PRACTICES AND REGULATIONS

SUBJECT: STUDENT-MANAGED PORTFOLIOS INVESTMENT POLICY

Investment Policy Statement

- I. DEFINITIONS
- II. PROCEDURES
- III. INVESTMENT PHILOSOPHY

CENTRAL MICHIGAN UNIVERSITY MANUAL OF BOARD OF TRUSTEES POLICIES, PRACTICES AND REGULATIONS

SUBJECT: STUDENT-MANAGED PORTFOLIOS INVESTMENT POLICY

I. DEFINITIONS

a. Purpose

The purpose of this investment policy statement is to establish a clear understanding of the philosophy and the investment objectives for the university student-managed portfolios. This document will further describe the standards that will be utilized by the university in monitoring portfolio management.

b. Scope

This document applies to assets that were endowed with the intention of offering Central Michigan University students real-world investment portfolio management experience. This opportunity allows for students to enter their professional finance careers with a solid understanding of investment markets, portfolio analysis, asset allocation, and investment selection.

c. Investment Objective

The primary investment objective of the student-managed portfolios is to achieve a positive compound return with low standard deviation. The time horizon is long term and investments will be primarily in undervalued securities. To accomplish this goal, the fund will diversify monies across securities with low correlation, thereby reducing risk and increasing return.

d. Spending Policy

The individual policy shall be determined at the creation of the fund. Investment earnings may be retained in the investment portfolio or disbursed annually according to endowment spending policy.

e. Investment Portfolio Custodian

The investment portfolio custodian will be selected by the Finance and Administrative Services department and will be the same for each individual student-managed portfolio. Selection of the custodian will be based on customer service level, fee/commission schedule, online portal, and research availability.

f. Student Investment Committees

Each portfolio shall have a responsible student investment committee. Members must be currently enrolled, full-time students at Central Michigan University. Members are expected to manage the portfolio in line with established guidelines, asset allocations, and investment strategy.

This committee will have a lead faculty advisor, appointed by the College of Business Administration Dean, responsible for ensuring the portfolio is managed within guidelines, has veto power over investment recommendations put forth by the student investment committee, and serves as the liaison with the Vice President of Finance and Administrative Services (or designee). The Vice President of Finance and Administrative Services (or designee) will provide the lead faculty advisor with access to statements and current holdings.

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g. New Student-Managed Investment Portfolios

New individually named endowed student-managed investment portfolios must meet a minimum gift of \$500,000. A pooled, generic student-managed investment portfolio must meet a minimum gift of \$50,000. The donor agreement may be more restrictive, but not more expansive than the guidelines of this policy. The office of the Vice President of Finance and Administrative Services (or designee) must be involved in the approval of the endowment agreement.

II. PROCEDURES

a. Investment Recommendation

A research report and visual presentation is required for each investment recommendation brought forth by a member(s) of the student investment committee. The report must clearly provide analysis, forecasts, valuations, risk factors, potential conflicts of interest, as well as a clearly defined recommendation for purchase or sale.

For an investment recommendation to be approved it must first receive majority vote from the student investment committee. Investment recommendations receiving majority vote are then passed to the lead faculty advisor for review before requesting trade execution.

b. Trade Execution

Trade requests may be submitted at most once a week. All trade requests must be sent to the Vice President of Finance and Administrative Services (or designee) and the Treasury and Investments Services Financial Analyst directly from the lead faculty advisor for final review and approval. If the trades are approved, the Vice President of Finance and Administrative Services (or designee) will place the trades with the custodian.

III. INVESTMENT PHILOSOPHY

a. Investment Strategy

Disciplined management of the asset mix among classes of investments is a necessary responsibility. In the allocation of assets, diversification of investments among asset classes that are not similarly affected by economic, political, or social developments is a highly desirable objective. The general policy shall be to diversify investments primarily within both equity and fixed income securities to provide a balance that will enhance total return, while avoiding undue risk concentrations in any single asset class or investment category.

In making asset allocation judgments, the student investment committee will not seek to time subtle changes in financial markets, or to make frequent or minor adjustments. Instead, the student investment committee is expected to develop and adopt expressed guidelines for broad allocations on a long-term basis, in light of current and projected investment environments.

CENTRAL MICHIGAN UNIVERSITY MANUAL OF BOARD OF TRUSTEES POLICIES, PRACTICES AND REGULATIONS

b. Asset Allocation

The asset allocation targets shall be established at the creation of the fund. The student investment committee, under supervision of lead faculty advisor, will use a tactical asset allocation approach in determining the appropriate weights assigned to each asset class. The objective is to diversify investments across multiple non-correlated assets to minimize risks and enhance returns. Fundamental and quantitative data shall be used in making security selection decisions.

Rebalancing recommendations to maintain determined asset allocation ranges will be a responsibility of the student investment committee under supervision of the faculty advisor.

Restrictions:

Equity investments are restricted to securities listed on the major public U.S. stock exchanges. There shall be no investments in non-marketable securities, derivatives, or those traded on the Over the Counter (OTC) market.

Fixed income investments will primarily be invested in investment grade corporate, municipal and government securities. The minimum acceptable credit quality at the time of purchase for individual fixed income securities shall be BBB. A diversified fixed income pooled investment shall have an overall weighted average credit rating of B or better.

No more than 10%, at cost, of the portfolio shall be invested in any single stock or bond issue, except investments in U.S. government securities.

Any security, or combination of securities, that has a feature of potentially incurring unlimited losses is prohibited. Margin accounts are prohibited.

GIFT ADMINISTRATION FEE: CONSENT AGENDA

BE IT RESOLVED, That the Gift Administration Fee is approved and adopted dated June 30, 2022.

ENDOWMENTS / AWARDS / SCHOLARSHIPS: CONSENT AGENDA

BE IT RESOLVED, That the following new endowments are approved. Statements are approved for publication as applicable.

New Endowments

The Harry J. Brunet Specialist in Education Scholarship

Established in 2022 by the Brunet and Foiles families in memory of Harry J. Brunet '56, '81. Harry had a long career in teaching, coaching, and administration in public education. Qualified recipients must be

pursuing a Specialist in Education degree in General Educational Administration (Ed.S) in the PK-12 Educational Leadership Program in the Department of Counseling, Educational Leadership and Higher Education within the College of Education and Human Services.

Dr. Kimber and Judy DeWitt Family Scholarship

Established by Kimber '79 and Judy DeWitt '92, '08 to show their appreciation to CMU's faculty for their educations. Recipient will be a junior or senior undergraduate student enrolled in a biology major within the College of Science and Engineering (or its future equivalent). The recipient of the renewable award must demonstrate financial need and have a cumulative minimum GPA of 3.0 or higher. Preference will be given to students from a historically underrepresented community.

Kathrine Ellen Harrison (née Williams) Elementary Education Endowment

Established in 2022 by the estate of Kathrine E. Harrison. Kathrine attended Central Michigan University and graduated in 1942 with a Bachelor of Science degree and Elementary Teaching Certificate. Funds from this endowment will support a student enrolled in the College of Education and Human services seeking a degree that leads to teacher certification in Elementary Education. Recipients must have a cumulative minimum GPA of 3.0 and must be a junior or senior.

The Philip Kintzele Fund for Excellence in Men's Wrestling

Established in 2022 by Philip Kintzele, former chairperson of CMU's School of Accounting and current member of the Advancement Board. It is the intent of the donor that this gift be used to support an endowment, the earnings of which will subsidize a fund within the Department of Athletics to support and enhance the Men's Wrestling Program.

MICHGAN ARTS AND CULTURAL COUNCIL: CONSENT AGENDA

BE IT RESOLVED, that the College of the Arts and Media and James Stephan Leeper, project director, are authorized to request funding up to \$15,000 from the Michigan Arts and Cultural Council for project support titled "The Creation Poem Project."

AUDIT COMMITTEE REPORT

ENTERPRISE RISK COMMITTEE REPORT

POLICY AND BYLAWS COMMITTEE

TRAFFIC CONTROL ORDERS: CONSENT AGENDA

BE IT RESOLVED, That traffic control orders 21-02 RSVD, 21-03 SS, and 21-04NP as attached, are approved and become effective July 1, 2022, at 12:01 o'clock a.m.

Traffic Control Orders 21-02 and 21-04 Effective July 1, 2022

Traffic Control Order 21-02 RSVD

That in the attached listed lots in maroon are 2 additional Reserved Signs that shall be enforced.

Any vehicle parked in violation of this order shall be in violation of "An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University."

Traffic Control Order 21-03 SS

That in the attached listed lots in maroon are 13 additional Stop Signs that shall be enforced:

Any vehicle parked in violation of this order shall be in violation of "An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University."

Traffic Control Order 21-04 NP

That in the attached listed lots in maroon is 1 additional No Parking Sign that shall be enforced.

Any vehicle parked in violation of this order shall be in violation of "An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University."

Central Michigan University

Traffic Control Order # 21-02 RSVD

The Traffic Engineer Orders:

That in the below listed lots reserved spaces shall enforced:

Lot 1C	Total of 3 signs: 1 CMU Vehicle west side of E row; 1 RHD east side of east row; 1 NW Apartments BMW east side of east row.
Lot 3	Total of 4 signs: 1 RHD Reserved NW; 1 Res Life Assistant Director NW; 2 Career Service No Parking Tow Away south.
Lot 4	Total of 5 signs: 2 CMU Vehicles south side of lot; 2 RHD west side of lot; 1 BMW Supervisor west side of lot.
Lot 6	Total of 2 signs: 2 Service Vehicles south side of lot.
Lot 8	Total of 3 signs: 2 ROTC Reserved Parking south side of west lot; 1 Alumni Staff Vehicles east side of east lot.
Lot 9	Total of 1 sign: 1 BT Permit Only south side of lot.
Lot 10	
	Total of 2 signs: 1 Service Vehicles Only SE side of lot; 1 CMU Bookstore Vehicle Only SE side of lot.
Lot 12	Total of 14 signs: 11 Carl's Center (4 center of lot facing east & 7 facing west); 3 CMU Health Primary & Specialty Clinic Center (all center facing west).
Lot 13	Total of 13 signs: 6 Faculty Staff Only east side of lot; 7 Faculty Staff Only west side of lot.
Lot 14	Total of 8 signs: 4 Special Olympics Visitors east side of lot; 4 SOMI Vehicles north side of lot.

- Lot 15 Total of 2 signs: 2 CMU Service Vehicle north side of lot.
- Lot 16 Total of 8 signs: 1CFA IT Support Parking Only NW side of east section; 7 CMU Service Vehicles Only east side of west section.
- Lot 20 Total 1 sign: Healthcare IT Service Vehicle Only center of lot.
- Lot 21 Total 2 signs: 2 CMU Vehicles only east side of lot.
- Lot 22
 Total 40 signs: 16 Faculty Staff Parking Only north row; 24 Faculty Staff Parking Only south row.
- Lot 23 Total 5 signs: 5 24 hours C.T.K. Church Parking Only SE side of lot.
- Lot 28

 Total 5 signs: 3 Health Services Patients Parking Only SE side of lot; 2 Health Services Patients Parking Only east side of lot.
- Lot 29

 Total 12 signs: 6 Health Services Patients Only south side of lot; 4 Health Services Patients Only NW side of lot; 1 Information Technology Vehicle Only south side of lot; 1 Service Vehicle Only south side of lot.
- Lot 32 Total 2 signs: 1 CDA/CCFA Department Vehicle Only north side of lot; 1 CMU Vehicle Only west side of lot.
- Lot 34

 Total 26 signs: 6 CMU Service Vehicles only (3 on west side of lot, 3 on east side of lot); 10 Maintenance Service Vehicles Only (10 on east side of lot); 2 Facility Maintenance Vehicles Only (east side of lot); 5 Custodial Vehicles Only (west side of lot); 1 OIT Vehicle Only (east side of lot); 2 University Store Vehicles Only (east side of lot).
- Lot 35

 Total 11 signs: 8 CMU Vehicle (6 on south side of lot; 2 on south side of lot); 2 Moving & Delivery
 Truck on north side of lot; 1 Mailroom Vehicle on NW side of lot.

- Biosciences F/S Total 6 signs: 6 Faculty Staff Parking Only east side of lot.
- Lot 37 Total 2 signs: 2 RHD 1 in NW side of lot; 1 NE side of lot.
- Lot 38 Total 2 signs: 2 Resident Hall Director south side of lot.
- Lot 39 Total 5 signs: 2 Resident Hall Director; 3 Health Services Employee Only.
- Lot 41 Total 12 signs: 3 Residence Hall Director on west side of lot; 1 Res Life Vehicle on west side of lot; 1 Facility Management Vehicle Only on west side of lot; 2 Building Maintenance Vehicle on east side of lot; 1 CMU Service Vehicles on east side of lot; 3 Dining Manager Parking only on south side of lot; 1 Pest Management Only on east side of lot.
- Lot 42 Total 5 signs: 4 Resident Hall Director NW side of lot; 1 Police Vehicles Only NW side of lot.
- Lot 43 Total 6 signs: 2 Success Center Staff Only Permit Required NW side of lot; 4 Resident Hall Director NW side of lot.
- Lot 44 Total 4 signs: 4 Campus Dining Management NE side of lot.
- Lot 45 Total 1 sign: 1 Police Vehicles Only west side of lot.
- Lot 46 Total 3 signs: 2 RHD Only Tow Away Zone NE side of lot; 1 Residence Hall Director NE side of lot.
- Lot 47 Total 2 signs: 2 Connect Cellular Services Only NW side of lot.
- Lot 48 Total 6 signs: 5 Biology Department Only north side of lot; 1 Risk Management Environmental Health and Safety Vehicle Only.
- Lot 50

 Total 33 signs: 22 CMU Vehicle (12 N side of N lot and 10 south side of north lot); 4 Residence Life Staff
 Only (3 on south side of lot, 1 on north side of lot); 2 Service Vehicles only west side of lot; 1 Police
 Vehicles only SW side of S lot; 3 Residence Life Staff south side of south lot; 1 Connect Cellular
 Customers Only NE side of south lot.
- Lot 51

 Total 6 signs: 3 CMU Vehicles facing north in lot; 1 OIT Vehicle facing north; 2 Police Vehicles facing north in lot.

Lot 54

Total 14 signs: 1 Parking Services Customers Only sign NW; 2 CMU Custodial Vehicles Only (south side of lot); 1 CMU Powerhouse Service on east side of lot; 3 Service Vehicles Only (1 on west side of lot, 2 on east side of lot); 7 CMU Police Vehicles (3 SW side of lot, 4 south side of lot).

Lot 55F Total 2 signs: 2 Decal F Visitors Must Register at Public Broadcasting (1 south side of lot, 1 north side of lot).

Lot 56 Total 3 signs: 3 CCCD Visitor Parking NE side of lot.

Lot 61 Total 1 sign: 1 No Parking 2 a.m. - 6 a.m.

Lot 62E Total 1 sign: 1 CMU Athletics SW side of lot.

Lot 62W Total 2 signs: 2 Chippewa Athletic Fund Parking SE side of lot.

Lot 65 Total 1 sign: 1 CMU Service Vehicles Only south side of lot.

Lot 68

Total 2 signs:1 CMU Vehicle south side of lot; 1 Vehicles and Equipment Being Serviced south side of lot

Lot 70 Total 3 signs: 3 Team Parking Only SE side of lot.

Moore Service Drive: Total 1 sign: 1 CMU Service Vehicles Only south side of lot.

IAC Service Drive Total 1 sign: 1 Faculty Staff Parking Only in north center of lot.

Anspach Service Drive Total 6 signs: 5 St Mary's Parish Unauthorized Vehicles Will Be Towed NW side of lot; 1 St Mary's Parish Violators Will Be Towed NE side of lot.

Library Drive Total 5 signs: 2 CMU Vehicle facing east on east end of lot; 2 CMU Vehicle facing west on east end of lot; 1 OIT Vehicles Only facing west on east end of lot.

Menominee Total 2 signs: 2 Resident Hall Director east side of lot.

Northwest Apts Total 2 signs: 2 Reserved Signs 0627 and 0628 on the west side of building 3.

Any vehicle parked in violation of this order shall be in violation of "An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University."

Effective Date: June 25, 2021

Effective Date for Additions: July 1, 2022

Traffic Control Order

Order # 21-03 SS

The Traffic Engineer Orders:

That in the below listed lots, Stop Signs shall be enforced:

- Lot 1 Total 3 signs: 1 SE exit, 1 SW exit, 1 NE exit.
- Lot 1A Total 1 sign: 1 NE of exit to Lot 1C.
- Lot 1B Total 1 sign: 1 east exit to 1C entrance.
- Lot 1C Total 1 sign: 1 south exit to Bellows St.
- Lot 3 Total 2 signs: 1 NE exit, 1 SW exit.
- Lot 4 Total 2 signs: 1 east exit to Washington St., 1 south exit from Algonquin LN. into lot 4.
- Lot 6 Total 1 sign: 1 west exit of lot.
- Lot 7 Total 1 sign: 1 east exit of lot.
- Lot 8

 Total 3 signs: 1 north exit to Bellows St., 1 south exit into lot 11, 1 east exit to East Campus Dr.
- Lot 9 Total 1 sign: 1 east exit to Franklin St.
- Lot 10 Total 1 sign: 1 east exit to Franklin St.
- Lot 11 Total 2 signs: 1 west exit to Franklin St., 1 north of north section exit to lot 8.
- Lot 12 Total 1 sign: 1 NE exit to East Campus Dr.
- Lot 13 Total 1 sign: 1 north of East Campus Dr. exit to Bellows St.
- Lot 14 Total 2 signs: 1 south exit to Olympic Dr., 1 west exit East Campus Dr.
- Lot 15 Total 2 signs: 1 SE exit to Powers Service Dr./UC Dr., 1 NW exit to Washington St.
- Lot 16 Total 2 signs: 1 east section south exit to Preston St., 1 north section north exit to lot 4.
- Lot 18 Total 1 sign: 1 SE exit to Preston St.
- Lot 20 Total 1 sign: 1 north exit to lot 8.
- Lot 21 Total 1 sign: 1 SW side of lot.
- Lot 22 Total 2 signs: 1 north exit to Preston St., 1 west exit to West Campus Dr.
- Lot 23 Total 1 sign: 1 west exit to Washington St.
- Lot 27 Total 1 sign: 1 north exit to Preston St.

- Lot 28 Total 1 sign: 1 north exit to Preston St.
- Lot 29 Total 2 signs: 1 north exit to Preston St., 1 east exit to East Campus Dr.
- Lot 30 Total 1 sign: 1 south exit to Ojibway Ct.
- Lot 31 Total 1 sign: 1 NW exit to West Campus Dr.
- Lot 32 Total 1 sign: 1 south end of lot.
- Lot 33 Total 2 signs: 1 NE exit to East Campus Dr., 1 SE exit to lot 33 S.
- Lot 33 Total 3 signs: 1 NE exit to East Campus Dr., 1 south end exit, 1 SE exit to East Campus Dr.
- Lot 34 Total 1 sign: 1 east side exit of lot.
- Lot 37 Total 2 signs: 1 NE exit to Ojibway Ct., 1 NW exit to Ojibway Ct..
- Lot 38 Total 1 sign: 1 south end exit to Broomfield Rd.
- Lot 39 Total 1 sign: west exit to West Campus Dr.
- Lot 40 Total 2 signs: 1 NE exit to lot 42, 1 NW exit to West Campus Dr.
- Lot 41 Total 1 sign: 1 east exit to West Campus Dr.
- Lot 42 Total 1 sign: 1 south end exit to Broomfield Rd.
- Lot 43 Total 1 sign: 1 east exit to Washington St.
- Lot 44 Total 1 sign: 1 SW exit to Washington St.
- Lot 46 Total 2 signs: 1 NW exit to Bioscience Faculty/Staff lot, 1 NE exit to lot 36.
- Lot 47 Total 1 sign: 1 south exit to Broomfield Rd.
- Lot 48 Total 1 sign: 1 NW exit to Ottawa Ct.
- Lot 50 Total 1 sign: 1 east down Woldt Dr. entrance exit to East Campus Drive.
- Lot 51 Total 1 sign: 1 north end exit of lot.
- Lot 52 Total 2 signs: 1 SE exit to lot 50 Woldt Dr. entrance, 1 SW exit to lot 50 Woldt Dr. entrance.
- Lot 53 Total 2 signs: 1 NE exit to lot 50 Woldt Dr. entrance, 1 NW exit to lot 50 Woldt Dr. entrance.
- Lot 54 Total 2 signs: 1 south end entrance, 1 SW exit.
- Lot 55 Total 1 sign: 1 east exit to East Campus Dr.
- Lot 56 Total 2 signs: 1 north exit to Ottawa Ct., 1 south exit to Ojibway Ct.

Lot 61 Total 1 sign: 1 north exit to Broomfield Rd.

Lot 62 E Total 1 sign: 1 east exit to East Campus Dr.

Lot 62 W Total 10 signs: 4 south center of lot, 5 north center of lot, 1 north exit to Broomfield Rd.

Lot 64 Total 2 signs: 1 SE exit to Tower Dr., 1 SW exit to Tower Dr.

Lot 65 Total 1 sign: 1 NE exit to Kewadin Dr.

Lot 68 Total 1 sign: 1 east exit to Tower Dr.

Lot 70 Total 1 sign: 1 east exit to West Campus Dr.

Lot 75 Total 13 signs: 8 adjacent to and/or on the Service Dr., 2 SW enter/exit to West Campus Dr., 1 north exit to Broomfield Rd., 2 connecting lots in 75 east.

Calumet Court - Commuter Total 6 signs: 1 facing south of north end, 1 facing north of north end, 1 facing south of center, 1 facing north of center, 1 facing east of center, 1 facing west of south end exit to East Campus Dr.

Ottawa Court Total 1 sign: 1 west exit to Washington.

Ojibway Court Total 1 sign: 1 west exit to Washington.

Tower Drive Total 2 signs: 1 south exit to West Campus Dr., 1 east exit to East Campus Dr.

UC Drive Total 1 sign: 1 south exit to Preston St.

Anspach Service Drive Total 1 sign: 1 west exit to Washington St.

Kewadin Apartments Total 2 signs: 1 NW exit to Kewadin Dr., 1 east exit to West Campus Dr.

Library Drive Total 1 sign: 1 west end of drive exit to Washington St.

Menominee Total of 1 sign: 1 north exit to Bellows St.

Any vehicle parked in violation of this order shall be in violation of "An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University."

Effective Date: June 25, 2021

Effective Date for Additions: July 1, 2022

The Traffic Engineer Orders:

That in the below listed lots, No Parking/Tow Away shall be enforced:

- Lot 1 Total 4 signs: 4 No Parking Within 40 Feet of Building on south side of CMU Surplus Bldg.
- Lot 1C Total 7 signs: 4 No Parking/Tow Away; 2 east across from reserved sign, 2 NW side of lot, 2 No Parking any time; 1 west side of lot, 1 central west on fence, 1 No Parking Fire Lane Tow Away of lot.
- Lot 3 Total 3 signs: 1 NW 24 hours 1 NW side of lot, 1 south side of lot.
- Lot 6 Total 2 signs: 2 No Parking/Tow Away Zone east side of lot.
- Lot 9 Total 1 sign: 1 No Parking/Tow Away south side of lot.
- Lot 11 Total 4 signs: 1 No Parking, Reserved For Recycling NW of north section, 2 No Parking At Any Time south side of Chippewa Tr., 1 No Parking From Here To Corner north side of Chippewa Tr. next to intersection with Franklin St.
- Lot 18 Total 2 signs: 2 No Parking Between Signs north side of lot.
- Lot 22 Total 4 signs: 4 No Parking east side of lot.
- Lot 23 Total 1 sign: 1 No Parking/Tow Away east side of lot.
- Lot 34 Total 5 signs: 3 No Parking Service Drive Tow Away Zone (2 south on brick columns, 1 west on column)
 2 No Parking Vehicles will be Towed, west side on garage door.
- Lot 35 Total 3 signs: 1 No Parking At Any Time north of lot, 2 No Parking At Service Entrance, one facing east end.
- Lot 37 Total 2 signs: 1 No Parking Tow Away Zone NE of lot, 1 NW of lot.
- Lot 38 Total 3 signs: 1 No Parking Tow Away Zone north side of lot, 2 south side of lot.
- Lot 40 Total 2 signs: 1 No Parking Tow Away Zone north side of lot, 1 NW side of lot.
- Lot 41 Total 4 signs: 2 No Parking In Service Drive Tow Away Zone NE side of lot, 2 No Parking Gator Path north side of lot.
- Lot 43 Total 1 sign: 1 No Parking Beyond This Point SW of lot.
- Lot 46 Total 3 signs: 1 No Parking At Any Time SW side of lot, 2 No Parking Tow Away Zone NE side of lot.
- Lot 47 Total 7 signs: 3 No Parking Fire Lane Tow Away Zone (1 SE side of lot, 1 SW side of lot, 1 south center of lot), 4 No Parking Tow Away Zone (1 NE side of lot, 3 west side of lot).

- Lot 49 Total 1 sign: 1 No Parking Tow Away center on median facing west.
- Lot 50 Total 5 signs: 4 No Parking Tow Away Zone (3 west side of lot, 1 SW side of lot), 1 No Parking Reserved for IT Director west side of lot.
- Lot 53 Total 1 sign: 1 No Parking Tow Away Zone SW side of lot.
- Lot 56 Total 4 signs: 4 No Parking In Crosswalk (1 facing east at east center, 1 facing west at east center, 1 facing east at west center, 1 facing west at west center of lot).
- Lot 62 Total 2 signs: 1 No Parking Fire Lane SE side of lot, 1 No Parking SE side of lot,
- Lot 62

W Total 1 sign: 1 No Parking at Any Time north end of 62 West Campus Dr.

- Lot 65 Total 9 signs: 4 No Parking (1 NE, 1 NW, 1 SW, 1 SE of lot), 2 No Parking Tow Away Zone (1 north, 1 south of lot), 2 Parking On Grass Will Result In Fines (1 NW, 1 SW of lot), 1 No Parking On Grass.
- Lot 67 Total 18 signs: 7 No Parking (2 east side on drive, 3 south on drive, 2 west side of drive), 5 No Parking any Time (3 facing west near west exit/entrance, 2 facing east near west exit/entrance), 3 Parking On Grass Will Result In Fines (1 NW, 1 NE, 1 facing east near west exit/entrance), 3 No Parking Tow Away Zone (1 east, 1 SE, 1 west).
- Lot 68 Total 9 signs: 6 No Parking south on garage, 3 No Parking Any Time SW side of garage.

East Campus Drive Total 3 signs: 3 No Parking/Tow Away Zone east side of road north of Preston St. intersection.

Health Professions Total 1 sign: 1 No Parking Loading Zone, HP loading dock.

Warriner Loading Zone Total 2 signs: 1 No Parking Tow Away Zone west side, 1 Loading Zone/No Parking Permitted west side

Rowe Service Drive Total 1 sign: 1 No Parking Tow Away Zone north side of drive.

Calumet Court Total 1 sign: 1 No Parking Tow Away Zone east side of center.

Music Bldg. Service Drive Total 2 signs: 2 No Parking in Service Drive Tow Away Zone east side at entrance.

Moore Service Drive Total 1 sign: 1 No Parking Loading Zone west sign on light post.

Towers Service Drive Total 4 signs: 2 No Parking in Service Drive Tow Away Zone, 1 east side of south entrance gate, 1 west side of south entrance gate; 2 No Parking Fire Lane Cars will be Towed At Owner's Expense, 1 east side of south entrance gate, 1 west side of south entrance gate.

Towers Circle Drive Total 6 signs: 2 No Parking In Circle Drive facing south at south entrance/exit, 2 No Parking Fire Lane Tow Away Zone (1 south entrance, 1 south exit), 1 No Parking Tow Away Zone north center, 1 No Parking Fire Lane Cars Will Be Towed At Owner's Expense left side gate.

Merrill Loading Zone Total 1 sign: 1 No Parking Tow Away Zone NE side.

Lot 61 Service Drive Total 5 signs: 3 No Parking Tow Away south side of service drive, 2 east side of service drive.

Margo Jonker Stadium Service Drive Total 4 signs: 4 No Parking Tow Away Zone, 2 north side of service drive, 2 east side of service drive.

IAC Service Drive Total 6 signs: 2 No Parking Fire Lane Tow Away Zone west of service drive, 4 No Parking Tow Away Zone (2 west of service drive, 1 north of service drive, 1 east of service drive).

Tower Drive Total 7 signs: 6 No Parking Any Time (2 facing east at center of drive, 1 facing south at center of drive, 2 facing west at east end of drive, 1 facing east at east end of drive), 1 No Parking Tow Away Zone center of drive facing north.

Anspach Service Drive Total 3 signs: 2 Notice Parking Permits Are Required In This Area Unauthorized Will Be Towed NE of service drive. 1 No Parking Tow Away Zone facing east at NW end.

Kewadin Apartments Total 1 signs: 1 No Parking Service Drive SE section.

Library Drive Total 9 signs: 4 No Parking Fire Lane (3 north side of drive, 1 south side of drive), 2 No Parking Tow Away Zone south side of drive, 2 No Parking on east end of lot, 1 No Parking Any Time south side of west end.

Menominee Total of 2 signs: 2 No Parking Tow Away Zone east side.

Powers/UC Service Drive Total of 5 signs: 2 No Parking Tow Away NE side of service drive, 3 Tow Away Zone Auxiliary Services Vehicles Only (1 NE, 2 west of service drive).

Printing Services Total 1 space: 1 Tow Away Fines Apply, NW side of building.

Northwest Apts Total 1 sign: 1 No Parking on west side of building 3.

Any vehicle parked in violation of this order shall be in violation of "An Ordinance to Govern and Control Parking, and Pedestrians at Central Michigan University."

Effective Date: June 25, 2021

Effective Date for Additions: July 1, 2022

NEW TRAFFIC ORDINANCE: CONSENT AGENDA

BE IT RESOLVED, That the CMU Traffic Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University is established, effective on June 29, 2022, at 12:01 a.m. (unless otherwise indicated), as follows:

Traffic Ordinance 15.22 (NEW)

15.22 Drivers are responsible for ensuring license plate information is accurately entered and submitted when registering for or renewing a permit. The driver is subject to receiving a citation if the information does not match, including an incorrect license plate number or a typo.

Traffic Ordinance 15.23 (NEW)

15.23 All vehicles are required to drive and park with the rear license plate exposed to the parking lot traffic lane when utilizing a Central Michigan University parking space, unless a vehicle also displays a front plate.

Traffic Ordinance 15.24 (NEW)

15.24 Backing into a parking space or pulling through and parking in a space will result in a citation being issued due to the inability of the License Plate Recognition (LPR) software being able to read the license plate, unless a vehicle also displays a front plate.

Traffic Ordinance 15.25 (NEW)

15.25 Any vehicle displaying a State or CMU issued front license plate that does not match the State issued rear license plate will be fined a fee in the amount of \$150.00.

TRAFFIC ORDINANCE AMENDMENTS: CONSENT AGENDA

BE IT RESOLVED, That the CMU Traffic Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University is amended, effective on June 29, 2022, at 12:01 a.m. (unless otherwise indicated), as follows:

Traffic Ordinance 8.202 (Amended)

8.202 **Acquiring a university virtual** permit by **registering** the **current** vehicle which is parked in the lot or area.

Traffic Ordinance 8.25 (Amended)

8.25 In any proceeding for violation of the parking provisions of this ordinance, a current university **registered virtual** permit on such motor vehicle shall constitute in evidence a prima facie presumption that the person in whose name the vehicle is registered with Central Michigan University as the principal driver of the vehicle was the person who parked or placed such motor vehicle at the point where, and for the time during which, such violation occurred. In any proceeding for violation of the parking provisions of this ordinance where no current university **registered virtual** permit is on such motor vehicle proof that the particular vehicle described in the complaint was parkin in violation of the parking provisions of the ordinance, together with proof that the defendant named in the complaint was at the time of such parking violation the register owner of such vehicle, shall constitute in evidence a prima facie presumption that the owner of such motor vehicle was the person who parked or placed such motor vehicle at the point where, and for the time during which, such violation occurred.

Traffic Ordinance 14.591 (Amended)

14.591 When any vehicle is found parked in an area specifically reserved for vehicles bearing a **current** university **registered virtual** permit and does not bear such permit, or in a parking space specifically reserved and designated for the exclusive use of one vehicle.

Traffic Ordinance 14.596 (Rescind)

Traffic Ordinance 14.781 (Amended)

14.781 The Traffic Engineer is authorized, using Traffic Control Orders, to determine and designate parking areas and parking lots which may be used only by vehicles with a **current university registered virtual permit**.

Traffic Ordinance 15.1 (Amended)

15.1 Any vehicle parked on Central Michigan University streets or property by a Central Michigan University student, faculty member, staff member, resident of a university housing unit, visitor or vendor, must be registered with the CMU Police Department. There must be a current university registered virtual permit on such vehicle for the period for which a fee is paid as provided in paragraph 16.00 below. Students attending Saturday and evening classes only are excepted.

Traffic Ordinance 15.2 (Amended)

15.2 LICENSE PLATE RECOGNITION (Virtual Permit)

Central Michigan University uses a license plate recognition (LPR) system for parking enforcement. With LPR, most customers will not receive a physical parking permit. The vehicle's license plate is used as a virtual parking permit.

Traffic Ordinance 15.21 (Amended)

15.21 Currently, with very few exceptions, all permits must be purchased online at www.parking.cmich.edu

Traffic Ordinance 15.3 (Amended)

15.3 All students, faculty, and staff members who have registered a vehicle with the university and wish to use another car temporarily must **register the temporary vehicle online by accessing the Parking Services Portal.**

Traffic Ordinance 16.12 (RESCIND)

16.12 Eligible students- \$175 per year. Parking is allowed in designated lots for students. Student residents of Northwest Apartments and Kewadin Village have the option of purchasing this permit which allows resident parking privileges for their housing unit as well as parking privileges allowed other students paying this fee.

Traffic Ordinance 16.17 (Amended)

16.17 Students, faculty, staff and visitors may purchase a temporary **virtual** parking permit **online within the Parking Services Portal.**

Traffic Ordinance 16.2 (Amended)

16.2 Fee refunds. Students withdrawing from or employees leaving the university on or before the close of the first semester may apply for a 50% refund of fees paid for vehicle registration for the academic year. Vendors ceasing to use the permit during the first nine months of the year may request a pro rata refund. Students, faculty and staff who purchase permits but do not use them may receive a full refund by returning the permits to the CMU Police Department, Parking Services Office, within two weeks of the date of purchase.

Traffic Ordinance 17.1 (Amended)

17.1 Each applicant for vehicle registration and operation under 15.1 must **register online**.

Traffic Ordinance 17.2 (Amended)

All faculty, staff, students and vendors are eligible for parking privileges upon **registration of a virtual** permit. Resident **virtual** parking permits are **registered** to sophomores, juniors, seniors, and graduate students on a first-come basis. Freshmen students may be assigned to long-term storage lots away from their residence halls.

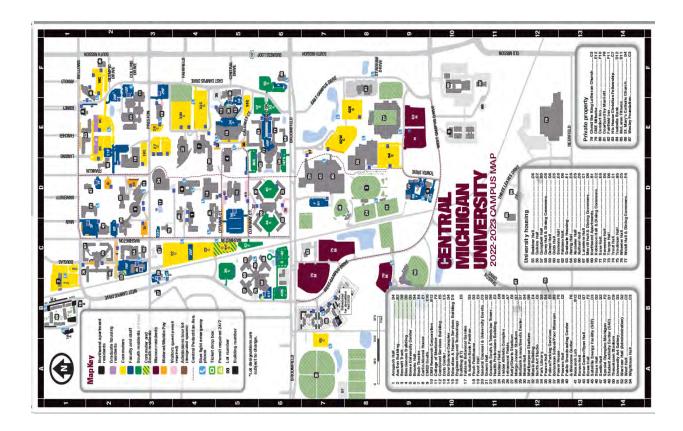
TRAFFIC ORDINANCE AMENDMENTS / CAMPUS MAP: CONSENT AGENDA

BE IT RESOLVED, That the following amendment is made to the ordinance titled "An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University, Mt. Pleasant, Michigan":

8.26 Attached hereto and made a part hereof is a map entitled "Campus Map Central Michigan University, 2022/2023" setting forth and locating parking lots on the campus of Central Michigan University, Mt. Pleasant, Michigan, and setting forth the persons who may use such lots and the time and manner of such permitted use. Violation of the provisions contained on the map and on the reverse side of the map setting forth persons who may use such lots and the time and manner of such permitted use is a violation of this ordinance.

This amendment shall take effect August 29, 2022, at 12:01 o'clock a.m.





APPOINTMENT OF DIRECTORS TO CENTRAL MICHIGAN UNIVERSITY RESEARCH CORPORATION (CMURC): CONSENT AGENDA

BE IT RESOLVED, That the Central Michigan University Board of Trustees, as the sole member of the Central Michigan University Research Corporation, appoints the following persons to the board of directors of the Central Michigan University Research Corporation:

David Ford, term that will expire in May 2025.

Raquel Ledesma Perez, term that will expire May 2025.

Dwayne Powell, Jr., term that will expire May 2025.

Shawna Patterson-Stephens, term that will expire in May 2025.

Jeff Stoutenburg, term that will expire in May 2025.

Richard K. Studley, term that will expire in May 2025.

CONSENT AGENDA

It was moved by Trustee Plawecki, seconded by Trustee Oliver and carried that the items listed on the consent agenda be adopted, approved, accepted or ratified as submitted.

OTHER / NEW BUSINESS: NONE

PUBLIC COMMENT ON ANY ITEM/MATTER NOT LISTED ON THE AGENDA: NONE

CLOSING COMMENTS

The meeting adjourned at 11:53 a.n	The	meeting	adio	ourned	at 1	11:53	a.m
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Mary Jane Flanagan
Secretary to the Board of Trustees

Richard K. Studley Chair, Board of Trustees