



BOARD OF TRUSTEES

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Formal Session: November 21, 2025



BOARD OF TRUSTEES

**CENTRAL MICHIGAN UNIVERSITY
BOARD OF TRUSTEES
MEETING SCHEDULE
November 20-21, 2025**

Committee meetings and the formal session will be live streamed to allow additional public access. The listed meetings will take place in the Bovee University Center President's Conference Room for those attending in person, unless otherwise indicated.

Thursday, November 20

2:00 – 3:00	p.m.	Academic and Student Affairs Committee <i>(S. Heath/chair, A. Kondur, D.Mallett, J. Stoutenburg)</i>	Pres Conf Room
3:00 – 3:55		Finance and Facilities Committee <i>(E. Plawecki/chair, R. Beauboeuf, A.Kondur, J. Stoutenburg)</i>	Pres Conf Room
4:00 – 4:45		Trustees-Faculty Liaison Committee <i>(S. Heath/chair, A. Kondur, D. McGhee, T. Regis)</i>	Pres Conf Room
4:45 - 5:30		Trustees-Student Liaison Committee <i>(R. Beauboeuf/chair, S. Heath, D. McGhee, J. Stoutenburg)</i>	Pres Conf Room

Friday, November 21

11:30	a.m.	Formal Session	Pres Conf Room
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BOARD OF TRUSTEES

Academic and Student Affairs Committee

AGENDA

Thursday, November 20, 2025

2:00 – 3:00 p.m.

Bovee University Center President's Conference Room

(S.Heath/chair, A. Kondur, D. Mallett, J. Stoutenburg)

The Academic and Student Affairs Committee shall work primarily in areas pertinent to the academic activity of the university and to student life in the university community. It shall deal with subjects including, but not limited to, academic and enrollment policies and goals, academic planning, research and public service activities, the awarding of honorary degrees, and all aspects of student life.

Administrative Liaisons: Vice President Jennifer DeHaemers; Provost Paula Lancaster; Vice President Shawna Patterson-Stephens

I. Discussion Items:

- A.** University Engagement and Student Affairs division update (Shawna Patterson-Stephens) (15 minutes)
 - CMU CARES Team (Andrea Roggenbuck)
- B.** Academic Affairs division report (Paula Lancaster) (15 minutes)
 - Higher Learning Commission accreditation reaffirmation efforts update (Dave Patton, Senior Vice Provost)
- C.** Student Recruitment and Retention division update (Bob Garcia) (15 minutes)
 - Recruitment and enrollment update

II. Agenda items to be approved at formal session on November 21: (10 minutes)

- A.** Prospective graduates Fall 2025. (consent agenda)
- B.** Honorary degree recipients. (consent agenda)
- C.** Faculty personnel transactions. (consent agenda)
- D.** Clarke Historical Library board appointment. (consent agenda)
- E.** Office of Research and Graduate Studies quarterly report. (consent agenda)
- F.** Public school academy activities. (consent agenda)



Finance and Facilities Committee

AGENDA

Thursday, November 20, 2025

3:00 – 3:55 p.m.

Bovee University Center President's Conference Room

(E. Plawecki /chair, R. Beauboeuf, A. Kondur, J. Stoutenburg)

The Finance and Facilities Committee shall work primarily in areas dealing with the development of the campus consistent with the Campus Master Plan, finances and personnel. It shall deal with subjects including, but not limited to, property acquisitions and disposals, all other property matters which might arise, investments, finance, and on-going budgetary activity, budget preparation, insurance, pensions, contracts, collective bargaining agreements, compensation, and personnel policies for non-bargaining employees.

Administrative Liaison: Vice President Mary Hill

I. Discussion Item:

- A. Facilities update. (M. Hill/J.Webb)

II. Agenda Items for discussion during committee; to be approved at formal session on November 21:

- A. Deferred maintenance projects 2026-2027.
- B. Merrill Residence Hall Renovation.
- C. Ronan Hall Renovation.
- D. College of Business Administration and General Administration Buildings Renovations.
- E. Women's and Men's Golf Training Facility.
- F. Campus Utilities Contracts.
- G. Consumers Energy easement for electrical facilities. (consent agenda)
- H. State Capital Outlay Report and Project Request for 2026-2027.
- I. International student deposit.
- J. Temporary delegation of lease authority for Public Broadcasting tower. (consent agenda)
- K. Delegation of lease authority – Wet Lab Leases at the CMU Research Corporation Mount Pleasant location.

- L.** Delegation of lease authority - Smart Zone ground leases.
- M.** Marketing budget increase for fiscal year 2026.
- N.** Advancement Private Support Report as of September 30, 2025. (consent agenda)
- O.** Endowments/awards/scholarships (consent agenda)



Trustees-Faculty Liaison Committee

AGENDA

Thursday, November 20, 2025

4:00-4:45 p.m.

Bovee University Center President's Conference Room

Trustee Committee Members: Sharon Heath, chair; Ashok Kondur; David McGhee; Todd Regis

Faculty Committee Members: Stephen Juris, current academic senate chair; Tracy Davis, past academic senate chair; Vincent Mumford and Cathy Willermet, faculty

Topic: College of Medicine Standardized Patient Program

A Standardized Patient (SP) is an individual trained to portray a specific patient case in a consistent manner. SPs learn to appear as the patient by using specific body language, movement and responses to physical examination. During an interaction with a medical student, the SP presents the case history in response to questioning by the student and/or undergoes physical examinations at the student's direction. Each SP encounter is designed to assess a student's communication and/or physical examination skills. These encounters allow students the opportunity to develop, practice and enhance their medical interviewing skills, communication skills and physical exam techniques. The opportunity to practice on real people and receive feedback on how it feels to be their patient is an experience students only get in this simulated setting making SP work crucial to medical education and impactful for future generations patients.

Presenters: Robert Bouwman, Manager/Standardized Patient Simulation Center, College of Medicine
Students – Tejas Bhat Kakunje; Mikayla Holli Horsley
Standardized Patients – Jamille Schlafley and Patrick Johnston

Committee Description

A committee comprised of trustees, academic senate representatives and the president and provost shall function as liaison between the Board and the academic senate. This group shall be known as the Trustees-Faculty Liaison Committee. The academic senate shall be represented by four faculty members selected as follows: two senate members elected by the senate to two-year rotating terms, plus the senate chairperson and the immediate past chairperson. The Trustees-Faculty Liaison Committee shall meet at periodic intervals to discuss matters of mutual concern to the senate and the Board.

Administrative Liaison: Provost and Executive Vice President Paula Lancaster

T-F Liaison: 2025-1110



Trustees-Student Liaison Committee

AGENDA

Thursday, November 20, 2025

4:45 - 5:30 p.m.

Bovee University Center President's Conference Room

Trustee Committee Members: Regine Beauboeuf, chair; Sharon Heath; David McGhee; Jeff Stoutenburg

Student Committee Members: Akua Amofaa Acheampong (SGA president); Kathryn House (SGA vice president); Kendall Fowler (Program Board president); Max Fusaro (RHA director)

Committee Description:

A committee comprised of trustees, student representatives, and the president or designee shall function as liaison between the Board and the student body. This group shall be known as the Trustees-Student Liaison Committee and will meet at periodic intervals to discuss matters of mutual concern to students and the Board. The student body shall be represented by the Student Government Association president and up to three students selected by SGA according to guidelines for the selection of liaison committee representatives.

Administrative Liaison: Vice President Shawna Patterson-Stephens

- A.** Introductory comments (Patterson-Stephens)
- B.** Student Government Association
 - Report from president and vice president (Akua Amofaa Acheampong; Kathryn House)
- C.** Program Board
 - Report from president (Kendall Fowler)
- D.** Residence Housing Association
 - Report from director (Max Fusaro)



A G E N D A
November 21, 2025

- I. Call to Order (11:30 a.m.)**
- II. Chair comments**
- III. Public Comment: related to agenda items**
- IV. Report of the University President**
- V. Emeritus Rank (consent agenda) (pp. 1–5)**
- VI. Academic and Student Affairs Committee**
 (S.Heath/chair, A. Kondur, D. Mallett, J. Stoutenburg)
 - A. Prospective graduates Fall 2025. (consent agenda) (pp.6-7)**
 - B. Honorary degree recipients. (consent agenda) (p. 8)**
 - C. Faculty personnel transactions. (consent agenda) (pp. 9-11)**
 - D. Clarke Historical Library board appointment. (consent agenda) (p. 12)**
 - E. Office of Research and Graduate Studies quarterly report. (consent agenda) (pp. 13-33)**
 - F. Public school academy activities. (consent agenda) (pp. 34-69)**
- VII. Finance and Facilities Committee**
 (E. Plaweckki/chair, R. Beauboeuf, A. Kondur, J. Stoutenburg)
 - A. Deferred maintenance projects 2026-2027. (pp. 70-71)**
Action Requested: Motion authorizing 2026-2027 deferred maintenance projects and prefunding of projects.
 - B. Merrill Residence Hall Renovation. (p. 72)**
Action Requested: Motion authorizing the Merrill Residence Hall renovation project.
 - C. Ronan Hall Renovation. (p. 73)**
Action Requested: Motion authorizing the Ronan Hall renovation project.
 - D. College of Business Administration and General Administration Buildings Renovations. (p. 74)**
Action Requested: Motion authorizing the renovation of College of Business Administration and general administration spaces.

- E. Women's and Men's Golf Training Facility. (p. 75)
Action Requested: Motion authorizing the construction of the Women's and Men's Golf Training Facility.
- F. Campus Utilities Contracts. (p. 76)
Action Requested: Motion authorizing the contracting for electricity and natural gas.
- G. Consumers Energy easement for electrical facilities. (consent agenda) (p. 77)
- H. State Capital Outlay Report and Project Request for 2026-2027. (pp. 78-110)
Action Requested: Motion approving the capital outlay report and project request submitted to the State Budget Office for 2026-2027.
- I. International student deposit. (pp. 111-112)
Action Requested: Motion authorizing an international student deposit.
- J. Temporary delegation of lease authority for Public Broadcasting tower. (consent agenda) (p. 113)
- K. Delegation of lease authority - Wet Lab Leases at the CMU Research Corporation Mount Pleasant location.
Action Requested: Motion granting authority to the university president to approve CMU Research Corporation lab space leases in Mount Pleasant. (p. 114)
- L. Delegation of lease authority - Smart Zone ground leases. (p. 115)
Action Requested: Motion granting authority to the university president to approve ground leases in University Park.
- M. Marketing budget increase for fiscal year 2026. (p. 116)
Action Requested: Motion authorizing additional marketing funds for fiscal year 2026.
- N. Advancement Private Support Report as of September 30, 2025. (consent agenda) (pp. 117-118)
- O. Endowments/awards/scholarships (consent agenda) (pp. 119-121)

VIII. Audit Committee Report

(T. Regis/chair, D. Mallett, D. McGhee, E. Plawecki)

IX. Trustees-Faculty Liaison Committee Report

(S. Heath/chair, A. Kondur, D. McGhee, T. Regis)

X. Trustees-Student Liaison Committee Report

(R. Beauboeuf/chair, S. Heath, D. McGhee, J. Stoutenburg)

XI. Consent Agenda

Action requested: Motion to adopt, approve, accept, or ratify items listed on consent agenda as submitted.

A. Minutes of October 27, 2025, formal session.

B. Emeritus rank.

- C. Prospective graduates Fall 2025.
- D. Honorary degree recipients.
- E. Faculty personnel transactions.
- F. Clarke Historical Library board appointment.
- G. Office of Research and Graduate Studies quarterly report.
- H. Public school academy activities.
- I. Consumers Energy easement for electrical facilities.
- J. Temporary delegation of lease authority for Public Broadcasting tower.
- K. Advancement Private Support report as of September 30, 2025.
- L. Endowments/awards/scholarships.

XII. Other/New Business

- A. Update and discussion of the Advancing Health Together initiative.

XIII. Public Comment: on any item/matter not listed on the agenda

XIV. Closing comments

XV. Adjournment