



BOARD OF TRUSTEES

Regine C. Beauboeuf, vice chair

Sharon L. Heath

Ashok K. Kondur

Denise W. Mallett, vice chair

David R. McGhee

Edward J. Plawecki

Todd J. Regis, chair

Jeff Stoutenburg

Neil MacKinnon, ex officio

Formal Session: September 18, 2025

CENTRAL MICHIGAN UNIVERSITY
BOARD OF TRUSTEES
MEETING SCHEDULE
September 17-18, 2025

Committee meetings and the formal session will be live streamed to allow additional public access.
The listed meetings will take place in the Bovee University Center (UC) President's Conference Room for those attending in person.

Wednesday, September 17

1:00 – 1:25	Finance and Facilities Committee <i>(E. Plawecki/chair, R. Beauboeuf, A.Kondur, J. Stoutenburg)</i>	Pres Conf Room
1:25 – 1:45	Policy and Bylaws Committee <i>(D. Mallett/chair, R. Beauboeuf, A. Kondur, J. Stoutenburg)</i>	Pres Conf Room
1:45 – 2:45	Academic and Student Affairs Committee <i>(S. Heath/chair, A. Kondur, D.Mallett, J. Stoutenburg)</i>	Pres Conf Room
2:45 – 3:30	Trustees-Faculty Liaison Committee <i>(S. Heath/chair, A. Kondur, D. McGhee; T. Regis)</i>	Pres Conf Room

Thursday, September 18

1:00 p.m.	Formal Session	Pres Conf Room
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Finance and Facilities Committee

AGENDA

Wednesday, September 17, 2025

1:00 – 1:25 p.m.

Bovee University Center President's Conference Room

(E. Plawecki /chair, R. Beauboeuf, A. Kondur, J. Stoutenburg)

Per Board of Trustees Bylaws Article VII, Section 1.I.

The Finance and Facilities Committee shall work primarily in areas dealing with the development of the campus consistent with the Campus Master Plan, finances and personnel. It shall deal with subjects including, but not limited to, property acquisitions and disposals, all other property matters which might arise, investments, finance, and on-going budgetary activity, budget preparation, insurance, pensions, contracts, collective bargaining agreements, compensation, and personnel policies for non-bargaining employees.

Administrative Liaison: Vice President Mary Hill

I. Discussion Items and Agenda Items for discussion during committee to be approved at formal session on September 18:

- A.** Facilities update. (Jonathan Webb)
- B.** Facilities name change from Graduate Housing to University Apartments.
- C.** Lease renewal of Kennedy Square Office Building LLC, Detroit. (consent agenda)
- D.** Advancing Health Together contracts and gift agreements. (consent agenda)
- E.** Advancement Private Support report as of June 30, 2025. (consent agenda)
- F.** Endowments/awards/scholarships. (consent agenda)



BOARD OF TRUSTEES

**Policy and Bylaws Committee
AGENDA**

Wednesday, September 17, 2025

1:25 – 1:45 p.m.

(D. Mallett/chair, R. Beauboeuf, A. Kondur, J. Stoutenburg)

Per Board of Trustees Bylaws Article VII, Section 1.K.

The Policy and Bylaws Committee shall review and recommend policies and bylaws to the Board.

Administrative Liaison: General Counsel John Danner

I. Action Items

A. Revisions to Board of Trustees Bylaws. (consent agenda)



BOARD OF TRUSTEES

Academic and Student Affairs Committee

AGENDA

Wednesday, September 17, 2025

1:45 – 2:45 p.m.

Bovee University Center President's Conference Room

(S.Heath/chair, A. Kondur, D. Mallett, J. Stoutenburg)

Per Board of Trustees Bylaws Article VII, Section 1.F.

The Academic and Student Affairs Committee shall work primarily in areas pertinent to the academic activity of the university and to student life in the university community. It shall deal with subjects including, but not limited to, academic and enrollment policies and goals, academic planning, research and public service activities, the awarding of honorary degrees, and all aspects of student life.

Administrative Liaisons: Vice President Jennifer DeHaemers; Provost Paula Lancaster; Vice President Shawna Patterson-Stephens

II. Discussion Items:

- A.** Academic Affairs division report (Paula Lancaster) (15 minutes)
 - Student Success strategies and overall retention (Evan Montague)
- B.** Student Recruitment and Retention division update (Jennifer DeHaemers) (15 minutes)
 - Fall 2025 Enrollment update
 - Strategic Enrollment Management Plan update
- C.** University Engagement and Student Affairs division update (Shawna Patterson-Stephens) (15 minutes)

III. Agenda items to be approved at formal session on September 18: (6 minutes)

- A.** Prospective graduates Summer 2025. (consent agenda)
- B.** Office of Research and Graduate Studies quarterly report. (consent agenda)
- C.** Public school academy activities. (consent agenda)



**Trustees-Faculty Liaison Committee
AGENDA**

**Wednesday, September 17, 2025
2:45 - 3:30 p.m.**

Bovee University Center President's Conference Room

Trustee Committee Members: Sharon Heath, chair; Ashok Kondur; David McGhee; Todd Regis

Faculty Committee Members: Stephen Juris, current academic senate chair; Tracy Davis, past academic senate chair; Vincent Mumford and TBD, faculty

Topic: CLASS Student Hub (College of Liberal Arts & Social Sciences)

The CLASS HUB connects current and prospective students, alumni, student organizations, and community stakeholders, creating seamless transitions from high school or community college, to CMU, to successful and satisfying careers.

Presenters: Matthew Katz, Ph.D., Career Pathways Coordinator, CLASS Hub, and Senior Lecturer, Philosophy

Josh Adams, CLASS Recruitment and Outreach Coordinator

Kaylynne Costello, Analyst, Office of the Michigan Department of Corrections Ombudsman, CMU alumna 2025, Sociology (Social and Criminal Justice) and Psychology, and Career Peer Advisor

Per Board of Trustees Bylaws Article VII, Section 2.C.

A committee comprised of trustees, academic senate representatives and the president and provost shall function as liaison between the Board and the academic senate. This group shall be known as the Trustees-Faculty Liaison Committee. The academic senate shall be represented by four faculty members selected as follows: two senate members elected by the senate to two-year rotating terms, plus the senate chairperson and the immediate past chairperson.

The Trustees-Faculty Liaison Committee shall meet at periodic intervals to discuss matters of mutual concern to the senate and the Board. Also, the committee shall discuss and recommend to the Board proposed recipients of honorary degrees. The workings of this committee shall in no way supersede procedures agreed to in any collective bargaining agreement with the faculty or the official communication route available to all university staff.

Administrative Liaison: Provost and Executive Vice President Paula Lancaster



BOARD OF TRUSTEES

REVISED AGENDA

September 18, 2025

- I. Call to Order (1:00 p.m.)**
- II. Chair comments**
- III. Public Comment: related to agenda items**
- IV. Report of the University President**
- V. Presentation to the Board of Trustees**
 - College of Business Administration (CBA)
 - Dean Christopher Moberg
 - Associate Deans Misty Bennett and Sanjay Kumar
- VI. Academic and Student Affairs Committee**
 - (S. Heath/chair, A. Kondur, D. Mallett, J. Stoutenburg)
 - A. Prospective graduates Summer 2025. (consent agenda)**
 - B. Office of Research and Graduate Studies quarterly report. (consent agenda)**
 - C. Public school academy changes. (consent agenda)**
- VII. Finance and Facilities Committee**
 - (E. Plawecki/chair, R. Beauboeuf, A. Kondur, J. Stoutenburg)
 - A. Name change for Graduate Housing.**
 - Action requested:** Motion to change the name of Graduate Housing to University Apartments.
 - B. Advancing Health Together contracts and gift agreements. (consent agenda)**
 - C. Advancement Private Support report as of June 30, 2025. (consent agenda)**
 - D. Endowments/awards/scholarships. (consent agenda)**
- VIII. Audit Committee Report**
 - (T. Regis/chair, D. Mallett, D. McGhee, E. Plawecki)
- IX. Policy and Bylaws Committee**
 - (D. Mallett/chair, R. Beauboeuf, A. Kondur, J. Stoutenburg)

A. Revisions to Board of Trustees Bylaws. (**consent agenda**)

X. Trustees-Faculty Liaison Committee Report

(S. Heath/chair, A. Kondur, D. McGhee, D. Mallett)

XI. Consent Agenda

Action requested: Motion to adopt, approve, accept, or ratify items listed on consent agenda as submitted.

- A. Minutes of the June 26, 2025 formal session.
- B. Prospective graduates Summer 2025.
- C. Office of Research and Graduate Studies quarterly report.
- D. Public school academy changes.
- E. Advancing Health Together contracts and gift agreements.
- F. Advancement Private Support report as of June 30, 2025.
- G. Endowments/awards/scholarships.
- H. Revisions to Board of Trustees Bylaws.

XII. Other/New Business

- A. President MacKinnon: Year-end report of university priorities and initiatives for 2024-2025.

- B. Approval of University and Presidential Priorities for 2025-2026.

Action requested: Motion approving university and presidential priorities for the year ended June 30, 2026.

- C. 2025-2026 University Strategic Plan Goals and Measures.

Action requested: Motion approving the 2025-2026 University Strategic Plan Goals and Measures.

- D. Special Board of Trustees meeting.

Action requested: Motion approving a special Board of Trustees meeting on October 27, 2025, for the purpose of accepting the external audit report of the university financial statements.

- E. Election of Board of Trustees Officers.

Action requested: Motion to elect Board of Trustees officers for calendar year 2026.

XIII. Public Comment: on any item/matter not listed on the agenda

XIV. Closing comments

XV. Adjournment