

CENTRAL MICHIGAN UNIVERSITY

BOARD OF TRUSTEES

June 24, 2021

Central Michigan University Board of Trustees
Mt. Pleasant, Michigan
June 24, 2021

Chair Richard K. Studley called the meeting of the Board of Trustees to order at 10:07 a.m. in the President's Conference Room located in the Bovee University Center.

Members present: Mr. Todd J. Anson; Ms. Regine C. Beauboeuf; Ms. Sharon Heath; Mr. Isaiah Oliver; Mr. Edward J. Plawewski; Mr. Michael A. Sandler, vice chair; Mr. Richard K. Studley, chair; Mr. Robert F. Wardrop II, vice chair.

Also attending in person: Dr. Robert O. Davies, president; and Ms. Mary Jane Flanagan, executive assistant to the president and secretary to the Board of Trustees.

Also attending virtually: Mr. John P. Danner, general counsel; Ms. Jennifer DeHaemers, vice president for student recruitment and retention; Mr. Nicholas Long, vice president for finance and administrative services and treasurer of the Board; Dr. Shawna Patterson-Stephens, vice president and chief diversity officer; Mr. Toby Roth, associate vice president for government and external relations; Dr. Mary C. Schutten, provost/executive vice president; Ms. Heidi Tracy, vice president for advancement; Mr. John Veilleux, vice president for university communications and chief marketing officer; and Mr. Tony Voisin, associate vice president for student affairs.

PUBLIC COMMENT RELATED TO AGENDA ITEMS: None

REPORT OF THE UNIVERSITY PRESIDENT

EMERITUS RANK: CONSENT AGENDA

Resolutions granting emeritus rank appear for approval as part of the consent agenda.

Persons being granted emeritus rank will be invited to attend a future Board of Trustees meeting for in-person recognition.

Steven Berglund, Professor, Theatre and Dance
Jorge Brea, Associate Professor, Geography and Environmental Studies
Aydin Cecen, Professor, Economics
Donna Ericksen, Professor, Mathematics
Tammy Griffin, Assistant Director, HR – Central Health Improvement Program
Amy Hauenstein, Associate Director, Undergraduate Recruitment – Admissions
Brent Jensen, Lecturer II, Business Information Systems
John Lopes, Professor, Physician Assistant Program
Mary Montoye, Executive Director, Sponsored Programs
William Saltarelli, Professor, School of Health Sciences
Julia Sherlock, Director, Career Development Center
Kevin Smart, Director, HR – Employee Relations
Dennis St. John, Professor, Mathematics
Robert Stecker, Professor, Philosophy and Religion
Lawrence Sych, Professor, Political Science and Public Administration
Edward (Ted) Tolcher, Senior Director, Advancement
Anthony Voisin, Associate Vice President, Student Affairs
Harold (Al) Wildey, Professor, Art and Design

Steven Berglund, Professor, Theatre and Dance
August 10, 1986 - August 15, 2021

WHEREAS, Steven Berglund has served since 1986 in the Department of Communication and Dramatic Arts and the Department of Theatre and Dance; and

WHEREAS, He has taught an exceptional depth and breadth of acting and directing courses thereby helping meet the educational needs of students served by the College of the Arts and Media; and

WHEREAS, He has distinguished himself through service to the university and college through many varied service roles including serving as Director of University Theatre and as founding chair of the Department of Theatre and Dance; and

WHEREAS, He has contributed actively to the professional and scholarly life of the department, college, university, and community by directing over 70 theatrical productions; Now be it therefore

RESOLVED, That the Board of Trustees expresses appreciation and gratitude to Steven Berglund for his contributions to Central Michigan University and extends professor emeritus rank effective August 16, 2021.

Jorge Brea, Associate Professor, Geography and Environmental Studies
August 7, 1988 – August 15, 2021

WHEREAS, Jorge Brea has served since 1988 as an Assistant Professor of Geography, then later as an Associate Professor; and

WHEREAS, He has taught extensively at Central Michigan University on Latin America, population and demographics, urban geography, and issues of international development, both on-campus and through Global Campus; and

WHEREAS, He has developed the widely-read reference “Population Dynamics in Latin America” for the Population Reference Bureau, and also co-authored a popular textbook on Latin America; and

WHEREAS, He has distinguished himself through his service to students, alumni, and residents of the State of Michigan through his coordinating of faculty and student exchanges with the Universidad Católica, Santo Domingo, Dominican Republic; Now be it therefore

RESOLVED, That the Board of Trustees expresses appreciation and gratitude to Jorge A. Brea for his contributions to Central Michigan University and extends professor emeritus rank effective August 16, 2021.

Aydin Cecen, Professor, Economics
August 12, 1984 – August 15, 2021

WHEREAS, Aydin Cecen has served since 1984 as Assistant, Associate and Professor of Economics at Central Michigan University; and

WHEREAS, He has helped meet the educational needs of students served by the College of Arts and Sciences and College of Business Administration; and

WHEREAS, He has distinguished himself as a teacher and researcher in the fields of nonlinear dynamics, international economics, and economic growth; and

WHEREAS, He has contributed actively to the graduate studies in economics, and published in professional economic journals; Now be it therefore

RESOLVED, That the Board of Trustees expresses appreciation and gratitude to Aydin Cecen for his contributions to Central Michigan University and extends professor emeritus rank effective August 16, 2021.

**Donna Ericksen, Professor, Mathematics
August 10, 1986 – August 15, 2021**

WHEREAS, Donna Ericksen has served as a faculty member and provided thirty-five years of dedicated service to Central Michigan University and the Department of Mathematics; and

WHEREAS, She has endeavored to meet the educational needs of elementary education students served by the College of Science and Engineering with her primary research interests in the areas on how children learn mathematical concepts and new ways for preservice elementary teachers to teach mathematical concepts to their future students; and

WHEREAS, She has gone above and beyond by serving for several years on numerous university and department committees, many times in the position of committee chair; and

WHEREAS, She has distinguished herself through her service to the students, the Department of Mathematics, the College of Science & Engineering and the university; Now be it therefore

RESOLVED, That the Board of Trustees expresses appreciation and gratitude to Donna B. Ericksen for her contributions to Central Michigan University and extends professor emerita rank effective August 16, 2021.

**Tammy Griffin, Assistant Director, HR – Central Health Improvement Program
October 2, 1989 – January 15, 2021**

WHEREAS, Tammy Griffin has served since 1989, first as the coordinator of fitness and conditioning and since 1999 as the manager of employee health and wellness in the Central Health Improvement Program; and

WHEREAS, She achieved the distinction of American College of Sports Medicine Certified Health Fitness Specialist in 1991 and brought national recognition to CMU's approach to employee health and wellness programs; and

WHEREAS, She has distinguished herself through her service to the faculty, staff, students and retirees, as well as members of the wellness and fitness community who benefited from her leadership and expertise; and

WHEREAS, Her leadership in the creation and evolution of the CMU Wellness Program has ensured health and wellbeing are ingrained in CMU's culture; Now be it therefore

RESOLVED, That the Board of Trustees expresses appreciation and gratitude to Tammy J. Griffin for her contributions to Central Michigan University and extends emerita rank.

**Amy Hauenstein, Associate Director, Undergraduate Recruitment – Admissions
October 9, 2012 – June 11, 2021**

WHEREAS, Amy Hauenstein has served Central Michigan University since 1986 in the Office of Undergraduate Admissions; and

WHEREAS, She has diligently served the citizens of the State of Michigan and the State of Illinois in preparing their students for the rigor of higher education and the transformational experience that a college education can provide; and

WHEREAS, She has distinguished herself through service by representing our recruiting interest with the National Association for College Admission Counseling (NACAC), the Michigan Association of Collegiate Registrars and Admissions Officers (MACRAO), the Illinois Association for College Admission Counseling (IACAC), the Ohio Association for College Admissions Counseling (OACAC) and the Wisconsin Association for College Admissions Counseling (WACAC); and

WHEREAS, She has actively contributed to the profession of college admissions and has aggressively promoted access to higher education in urban, rural, and low socioeconomic communities; Now be it therefore

RESOLVED, That the Board of Trustees expresses appreciation and gratitude to Amy K. Hauenstein for her contributions to Central Michigan University and extends emerita rank.

**Brent Jensen, Lecturer II, Business Information Systems
August 16, 2009 – August 15, 2021**

WHEREAS, Brent R. Jensen has served since 2009 in the Department of Business Information Systems; and

WHEREAS, He has taught an exceptional depth and breadth of Information Systems courses thereby helping meet the educational needs of students served by the College of Business Administration; and

WHEREAS, He has distinguished himself through service to the department by participating in curriculum development and coordinating a key Information Systems course required for all CBA students; and

WHEREAS, He has contributed actively to the professional and scholarly life of the department by coauthoring Decisions, Decisions: Cybervetting Through the Eyes of Students and Platform Assumptions: Perceptions of Social Media Participation and Non-Participation in Hiring Decisions; Now be it therefore

RESOLVED, That the Board of Trustees expresses appreciation and gratitude to Brent R. Jensen for his contributions to Central Michigan University and extends professor emeritus rank effective August 16, 2021.

**John Lopes, Professor, Physician Assistant Program
March 13, 2006 – May 15, 2021**

WHEREAS, John Lopes has been a faculty member in the School of Rehabilitation and Medical Sciences, Physician Assistant Program since Spring 2006, where he contributed to the program as Professor, advisor, mentor, and Interim Program Director; and

WHEREAS, He has been instrumental in the success of 15 cohorts of students in the Physician Assistant Program, totaling nearly 600 CMU PA graduates who have entered into the workforce and attended to the medical needs of countless individuals in a number of areas in Michigan and beyond; and

WHEREAS, He has distinguished himself through his service to the PA profession as a provider and educator, but also as a Project Director for the Medication Assisted Treatment Waiver Training Initiative with the Physician Assistant Education Association, providing future and current PAs with training to provide treatment to those individuals with opioid addiction; and

WHEREAS, He has contributed actively in the professional and scholarly realm of PA practice and education, including conducting numerous presentations and workshops for medical learners at the state and national level, and authoring and publishing several articles in peer reviewed journals for medical learners; Now be it therefore

RESOLVED, That the Board of Trustees expresses appreciation and gratitude to John E. Lopes for his contributions to Central Michigan University and extends professor emeritus rank.

**Mary Montoye, Executive Director, Sponsored Programs
March 27, 1978 – January 31, 2021**

WHEREAS, Mary Montoye provided more than forty-two years of dedicated service to Central Michigan University, and particularly on behalf of CMU's Office of Research and Graduate Studies; and

WHEREAS, She helped to facilitate CMU's extensive portfolio of research and creative scholarship across a host of disciplines, nationally and internationally; and

WHEREAS, She devoted her strategic thinking and extensive experience to promoting scholarly success, while always safeguarding the interests of the university; and

WHEREAS, Her dedication, tireless work ethic, and commitment to her profession far surpassed expectation; Now be it therefore

RESOLVED, That the Board of Trustees expresses appreciation and gratitude to Mary J. Montoye for her contributions to Central Michigan University and extends emerita rank.

**William Saltarelli, Professor, School of Health Sciences
August 6, 2009 – August 15, 2021**

WHEREAS, William Saltarelli has served for thirty-two years in the School of Health Sciences, the Division of Exercise and Health Sciences, as professor and director of the Human Anatomy laboratory and program; and

WHEREAS, He distinguished himself through his service to the faculty, staff, and students of The Herbert H. and Grace A. Dow College of Health Professions, as well as the students of CMU's Honors Program; and

WHEREAS, He has distinguished himself through his service to the members of the non-academic community through his service-learning activities that included the screening of hundreds of school children for cardiovascular risk factors; and

WHEREAS, He has distinguished himself through his research and practice of innovative and award-winning teaching methods for Human Anatomy; and

WHEREAS, He has contributed actively to the profession by serving on the Board of Directors for the Midwest chapter of the American College of Sports Medicine and mentoring future generations of exercise science professionals; Now be it therefore

RESOLVED, That the Board of Trustees expresses appreciation and gratitude to William A. Saltarelli for his contributions to Central Michigan University and extends professor emeritus rank effective August 16, 2021.

**Julia Sherlock, Director, Career Development Center
July 1, 1993 – April 16, 2021**

WHEREAS, Julia Sherlock has served since 1993 as the Director of Career Services, which was recently renamed the Career Development Center; and

WHEREAS, She has helped meet the educational and career needs of students served by the Career Development Center; and

WHEREAS, She has distinguished herself through her service to the faculty, staff, and students, as well as members of the community; and

WHEREAS, She has contributed actively to the modernization of service delivery to students via the use of technological advancements; Now be it therefore

RESOLVED, That the Board of Trustees expresses appreciation and gratitude to Julia B. Sherlock for her contributions to Central Michigan University and extends emerita rank.

**Kevin Smart, Director, HR – Employee Relations
October 22, 2001 – June 30, 2021**

WHEREAS, Kevin Smart has served since 2001 as Director of Employee Relations in the Department of Human Resources; and

WHEREAS, He has served as a member of the Human Resources leadership team, helping to support the university's relationship with staff employees, supervisors, and staff union leaders; and

WHEREAS, He has distinguished himself through service to the university by leading the development and implementation of CMU's Leadership Standards initiative; and

WHEREAS, He led efforts that resulted in ratification of over thirty-nine staff collective bargaining agreements; Now be it therefore

RESOLVED, That the Board of Trustees expresses appreciation and gratitude to Kevin J. Smart for his contributions to Central Michigan University and extends emeritus rank effective July 1, 2021.

Dennis St. John, Professor, Mathematics
August 1, 1993 – August 15, 2021

WHEREAS, Dennis “Denny” St. John has served as a faculty member and provided twenty-eight years of dedicated service to Central Michigan University and the Department of Mathematics; and

WHEREAS, He has endeavored to meet the educational needs of secondary education students served by the College of Science and Engineering with his primary research interests in the areas of the use of technology in mathematics teaching and learning and in the professional development of teachers; and

WHEREAS, He has served as Technology Times Editor for the National Council of Teachers of Mathematics, the co-editor of the mathematics education portion of Contemporary Issues in Technology Education, and as a National Instructor and Advisory Board Member of the Teachers Teaching with Technology organization; and

WHEREAS, He has directed three doctoral students, directed several undergraduate independent study research projects as well as three Honors projects; and

WHEREAS, He has distinguished himself through his service to the students, the Department of Mathematics, the College of Science & Engineering and the university; Now be it therefore

RESOLVED, That the Board of Trustees expresses appreciation and gratitude to Dennis St. John for his contributions to Central Michigan University and extends professor emeritus rank effective August 16, 2021.

Robert Stecker, Professor, Philosophy and Religion
August 14, 1983 – August 15, 2021

WHEREAS, Robert Stecker has earned an international reputation as a leading thinker in the philosophy of the arts over his thirty-eight year scholarly career at CMU; and

WHEREAS, He has mentored hundreds of students of philosophy for success in life, graduate school, and careers; and

WHEREAS, He has contributed to the quality and depth of the profession through nine published books, editorship of a premier journal in his area, and numerous scholarly works; and

WHEREAS, He has served Central Michigan University and the Department of Philosophy and Religion through his leadership as department chairperson and service throughout the university; Now be it therefore

RESOLVED, That the Board of Trustees expresses appreciation and gratitude to Robert Stecker for his contributions to Central Michigan University and extends professor emeritus rank effective August 16, 2021.

Lawrence Sych, Professor, Political Science and Public Administration
August 1, 1993 – August 15, 2021

WHEREAS, Lawrence Sych has taught political science and public administration at Central Michigan University to thousands of students over the past twenty-eight years; and

WHEREAS, He has distinguished himself through service to the university by serving as Chair of the Department of Political Science and Public Administration on two separate occasions, including during a time of major transition, and service on many committees of the university, his college and department; and

WHEREAS, He successfully led the effort to earn accreditation from the Network of Schools of Public Policy, Affairs, and Administration (NASPAA) for the Master of Public Administration program in 2007-2010; and

WHEREAS, He has established an outstanding record of scholarship in the study of American Government and Public Administration by authoring many chapters in books and articles appearing in leading academic journals; and

WHEREAS, He has distinguished himself through years of service to the public sector and our community; and

WHEREAS, He has distinguished himself as a mentor and advisor to his students and colleagues; Now be it therefore

RESOLVED, That the Board of Trustees expresses appreciation and gratitude to Lawrence Sych for his contributions to Central Michigan University and extends professor emeritus rank effective August 16, 2021.

**Edward (Ted) Tolcher, Senior Director, Advancement
April 19, 1999 – June 30, 2021**

WHEREAS, Edward “Ted” Tolcher has served since 1999 in Advancement; and

WHEREAS, He served as the Senior Director of Planned Giving, Associate Vice President of Development, and nearly two years as Interim Vice President of Advancement over a nearly twenty-two year period, helping to meet the fundraising goals of CMU while also serving the institution’s alumni and friends by turning their philanthropic wishes into student focused realities; and

WHEREAS, He was a steadfast Chippewa supporter whose wealth of knowledge of traditional and non-traditional gift giving and estate planning has distinguished him as a respected mentor to all Advancement staff; and

WHEREAS, He raised over \$50 million for the university; Now be it therefore

RESOLVED, That the Board of Trustees expresses appreciation and gratitude to Edward A. Tolcher for his contributions to Central Michigan University and extends emeritus rank effective July 1, 2021.

**Anthony Voisin, Associate Vice President, Student Affairs
August 8, 1985 – July 6, 2021**

WHEREAS, Anthony “Tony” Voisin has been employed at Central Michigan University over the span of his entire career and, during that 36 years, steadfastly performed in a fashion exemplifying fidelity to the finest traditions of stewardship to the institution and devotion to its legacy; and

WHEREAS, The highest standards of service, leadership, and an enthusiastic and personal devotion to Central Michigan University are the well-known hallmarks of Tony’s many contributions to CMU; and

WHEREAS, His career took him from the entry level position of Residence Hall Director in Merrill Hall, through continued service to Residence Life as a Complex Manager and Assistant Director, then led to roles of increasing responsibility in Alumni Relations, Student Life, Enrollment and Student Services, and

to the role from which we celebrate his retirement as the principal advocate for the quality of student experiences at CMU, that of Associate Vice President for Student Affairs; and

WHEREAS, The standard set by his many contributions to the university, its students, their families, and the faculty and staff of the institution has been a model of fellowship, devotion, sincerity, and ethical and compassionate leadership; and

WHEREAS, His mentoring of thousands of students, new professionals entering service to CMU, and seasoned professionals working as leaders on campus has contributed to a deep reservoir of talent in whom he has inspired a commitment to effective crisis management, and informed and humane critical thinking; and

WHEREAS, He consistently championed the goals of Diversity, Equity, and Inclusion across the entirety of his career inspiring all to be more aware of the humanity of a just world and the manifest decency and importance of removing all barriers to inclusiveness and validation; and

WHEREAS, His service to our students too often called for extending his leadership, courage, compassion and understanding to CMU families in times of tragedy and he met those challenges with a steady hand, stout heart, keen mind, and tender sense of frail humanity reflective of the very best attributes of our university and of a CMU citizen; Now be it therefore

RESOLVED, That the Board of Trustees expresses appreciation and gratitude to Anthony A. Voisin for his contributions to Central Michigan University and extends to him emeritus rank effective July 7, 2021.

**Harold (Al) Wildey, Professor, Art and Design
August 16, 2003 – August 15, 2021**

WHEREAS, Harold “Al” Wildey has served the Department of Art and Design by teaching photography since 2003, moving from Assistant Professor to Associate Professor to Professor of Photography in the department; and

WHEREAS, He has succeeded in meeting the educational needs and goals of a wide range of students from introducing them to photography and concepts of contemporary art to aiding them in advanced levels of creative accomplishments; and

WHEREAS, He distinguished himself in service to the Department of Art and Design, to the College of the Arts and Media and to the university as Chairperson, as Interim Associate Dean, and in numerous committees as an example of faculty service to the institution and the community; and

WHEREAS, His artistic contributions through his vision and dedication to the photographic craft have been exhibited throughout the United States and ten countries around the world; Now be it therefore

RESOLVED, That the Board of Trustees expresses appreciation and gratitude to Harold A. Wildey for his contributions to Central Michigan University and extends professor emeritus rank effective August 16, 2021.

ACADEMIC AND STUDENT AFFAIRS COMMITTEE

DEPARTMENTAL MERGERS IN THE COLLEGE OF LIBERAL ARTS AND SOCIAL SCIENCES

It was moved by Trustee Anson, seconded by Trustee Plawecki and carried that the following resolution be adopted as submitted.

BE IT RESOLVED, That the School of Politics, Society, Justice and Public Service will be created by a merger of Sociology, Social Work, Political Science and Public Administration; the Department of Philosophy, Anthropology and Religion will be created by a merger of Anthropology, Philosophy and Religion; the Department of History, World Languages and Cultures will be created by a merger of History and World Languages and Cultures. These changes will be effective at the beginning of the 2021-2022 academic year.

ESTABLISH SCHOOL OF POLITICS, SOCIETY, JUSTICE, AND PUBLIC SERVICE

It was moved by Trustee Oliver, seconded by Trustee Plawecki and carried that the following resolution be adopted as submitted.

BE IT RESOLVED, That the School of Politics, Society, Justice, and Public Service (PSJPS) will be created following the merger of the Department of Political Science and Public Administration and the Sociology and Social Work programs that were formally housed in the Departments of Sociology, Anthropology and Social Work. These changes will be effective at the beginning to the 2021-2022 academic year.

FACULTY PERSONNEL: CONSENT AGENDA

BE IT RESOLVED, That faculty tenure, promotions and professor salary adjustments are approved as submitted.

Tenure effective June 15, 2021

David M. Ford, Dean/College of Science and Engineering/Professor, School of Engineering and Technology

Promotion effective July 1, 2021

Nailya Delellis, Professor, School of Health Sciences

Sarah Yonder, Associate Professor, College of Medicine

Promotion effective Fall 2021

Prakash Adhikari, Professor, Political Science and Public Administration

Mohamed Amezziane, Professor, Statistics, Actuarial & Data Science

Ellen Armbruster, Professor, Counseling and Special Education

Jim Batcheller, Professor, School of Music

Linda Binkley, Professor, School of Music

Gabriel Caruntu, Professor, Chemistry and Biochemistry

Anthony Chappaz, Professor, Earth and Atmospheric Sciences

Maria Del Pilar Chouza-Calo, Professor, World Languages and Cultures

Kahadawala Cooray, Professor, Statistics, Actuarial & Data Sciences

Rebecca Dingus, Professor, Marketing & Hospitality Services Administration

Kathryn Dirkin, Professor, Teacher Education and Professional Development

Natalie Douglas, Professor, Communication Sciences & Disorders

Leila Ennaili, Professor, World Languages and Cultures

Anthony Feig, Professor, Geography and Environmental Studies

Kevin Fisher, Associate Professor, Physical Education and Sport

Amanda Garrison, Associate Professor, Sociology, Anthropology & Social Work

Salma Haider, Professor, School of Health Sciences

Matthew Johnson, Professor, Educational Leadership

Sharon Kukla-Acevedo, Professor, Political Science and Public Administration

Matthew Liesch, Professor, Geography and Environmental Studies

Debra Linton, Professor, Biology

Meera Mainkar, Professor, Mathematics

Rachael Nelson, Professor, School of Health Sciences

Shannon Palmer, Professor, Communication Sciences & Disorders

Georgios Perdikakis, Professor, Physics

Sheri Pickover, Professor, Counseling and Special Education

Matthew Redshaw, Professor, Physics

Spenser Robinson, Professor, Finance & Law

Jonathon Russell, Professor, Art and Design

Shasta Sabo, Professor, Biology

Lissa Schwander, Associate Professor, Sociology, Anthropology & Social Work

Naveen Sharma, Professor, School of Health Sciences

Donghyun Shin, Associate Professor, Engineering and Technology

Sarah Surface-Evans, Professor, Sociology, Anthropology & Social Work

Elizabeth Vandusen, Professor, Teacher Education and Professional Development

Professor Salary Adjustment effective July 1, 2021

Donald Uzarski, Biology

Professor Salary Adjustment effective Fall 2021

Jeffrey Angera, Human Development & Family Studies

Martin Baxter, Earth and Atmospheric Sciences

Jeffrey Bean, English Language and Literature

Usha Chowdhary, Fashion, Interior Design & Merchandising

Keith Clifton, School of Music

Stephan Colarelli, Psychology

Tanya Domina, Fashion, Interior Design & Merchandising

Robert Dvorak, Recreation, Parks and Leisure Services Administration

Adam Epstein, Finance & Law

Robert Fanning, English Language and Literature

Tracy Galarowicz, Biology

Mike Garver, Marketing & Hospitality Services Administration

Kyunghee Han, Psychology

Timothy Hartshorne, Psychology

Anne Hornak, Educational Leadership

Mihai Horoi, Physics

Joseph Langenderfer, School of Engineering and Technology

Choon Lee, Chemistry and Biochemistry

Lawrence Lemke, Earth and Atmospheric Sciences

Eric Linton, Biology

Kevin Love, Management

Andrew McNaught, Mathematics

Sivaram Narayan, Mathematics

John Nichol, School of Music

Robert Noggle, Philosophy and Religion

Gretchen Papazian, English Language and Literature

Valeri Petkov, Physics

Mary Senter, Sociology, Anthropology, & Social Work

Jungsywan Sepanski, Statistics, Actuarial & Data Science

Joseph Sommers, English Language and Literature

Andrew Spencer, School of Music

Jason Taylor, Economics

Regina Umpstead, Education Leadership

Jeffrey Weinstock, English Language and Literature

Kennen White, School of Music

Beverly Wood-Nartker, Fashion, Interior Design & Merchandising

Kumar Yelamarthi, School of Engineering and Technology

David Zanatta, Biology

OFFICE OF RESEARCH AND GRADUATE STUDIES QUARTERLY REPORT: CONSENT AGENDA

BE IT RESOLVED, That the Office of Research and Graduate Studies report of awards received during the quarter ended March 31, 2021 in the amount of \$4,289,344 (and COVID 19 awards of \$22,642,806) is accepted.



OFFICE OF
**RESEARCH &
 GRADUATE STUDIES**
 CENTRAL MICHIGAN UNIVERSITY

Awards for Research & Sponsored Programs
 January 1, 2021 through March 31, 2021

Presented to the Board of Trustees June 24, 2021

HISTORICAL FISCAL YEAR DATA: CMU AND CMURC COMBINED

	CMU				CMURC Fiscal Year Total	CMEP Fiscal Year Total	CMU/CMURC/CMEP Combined Fiscal Year Total
	3rd Quarter Awards Greater than \$200,000	3rd Quarter Awards Less than \$200,000	3rd Quarter Total	Fiscal Year Total			
Funded Projects	5	24	29	131	2	2	135
COVID 19 Projects	2	0	2	2	0	0	2
Direct Costs	\$25,492,658	\$540,285	\$26,032,943	\$34,617,093	\$166,000	\$69,340	\$34,852,433
Indirect Costs	\$802,069	\$97,138	\$899,207	\$2,093,435	\$0	\$0	\$2,093,435
Total Amount of Awards	\$3,651,921	\$637,423	\$4,289,344	\$14,067,722	\$166,000	\$69,340	\$14,303,062
Total COVID 19 Awards	\$22,642,806	\$0	\$22,642,806	\$22,642,806	\$0	\$0	\$22,642,806

	FY 2015- 2016	FY 2016- 2017	FY 2017- 2018	FY 2018- 2019	FY 2019- 2020
Funded Projects	135	160	168	164	174
COVID 19 Funded Projects	0	0	0	0	5
Total Amount of Awards	\$12,566,384	\$13,577,786	\$16,951,874	\$18,148,036	\$14,207,711
Total COVID 19 Awards	\$0	\$0	\$0	\$0	\$14,698,048

Award Type		Sponsor Type	
	Amount		Total
Research Awards	\$4,106,270	Federal	\$25,261,748
Non-Research	\$22,825,880	Other	\$187,410
		Industry	\$824,361
		Foundation/Non-Profit	\$576,986
		State	\$81,645
Total	\$26,932,150	Total	\$26,932,150

College Activity
July 1, 2020 to March 31, 2021

College	#	Department	Total Amount
Arts and Media			
	1	Communication	\$14,750.00
CAM Total	1		\$14,750.00
Business Administration			
	1	Economics	\$309,063.00
CBA Total	1		\$309,063.00
Education and Human Services			
	2	Educational Leadership	\$50,000.00
	7	Fashion, Interior Design & Merchandising	\$86,652.00
	3	Human Development & Family Studies	\$260,080.97
	1	Master of Science Administration	\$8,000.00
	1	Teacher Education & Professional Development	\$6,000.00
CEHS Total	14		\$410,732.97
Health Professions			
	7	Communication Sciences & Disorders	\$177,835.00
	3	Dean's Office	\$372,000.00
	1	Health Sciences	\$91,502.00
	1	Physical Education and Sport	\$14,000.00
CHP Total	12		\$655,337.00
Liberal Arts & Social Sciences			
	1	Museum Studies	\$45,000.00
	7	Psychology	\$647,934.00
	1	Sociology, Anthropology and Social Work	\$7,000.00
CLASS Total	9		\$699,934.00
College of Medicine			
	32	Medicine	\$3,349,417.24
CMED Total	32		\$3,349,417.24
Science and Engineering			
	17	Biology	\$3,628,056.00
	2	Chemistry & Biochemistry	\$152,412.00
	2	Earth and Atmospheric Sciences	\$69,137.00
	6	Engineering & Technology	\$89,165.00
	1	Geography & Environmental Studies	\$14,250.00
	3	Mathematics	\$17,596.00
	7	Physics	\$1,792,141.00
CS&E Total	38		\$5,762,757.00

Other

	8	Clarke Historical Library	\$102,319.00
	1	Financial Services and Reporting	\$15,481,709.00
	1	Libraries - Dean's Office	\$500.00
	2	Native American Programs	\$93,708.00
	2	Police	\$7,654.31
	4	Public Broadcasting	\$1,370,658.33
	1	Scholarships & Financial Aid	\$7,161,097.00
	5	Student Success	\$1,290,391.00
	2	University Recreation	\$500.00
Other Total	26		\$25,508,536.64
OVERALL TOTAL AWARDS	133	TOTAL AWARDED FUNDING	\$36,710,527.85

Awards for Research & Sponsored Programs

January 1, 2021 through March 31, 2021

Awards of \$200,000 or more

Grant	F64757
College/Division	Finance & Administrative Services Division
Department/Org Unit	Financial Services and Reporting
Principal Investigator	Mary Hill
Co-Principal Investigator	
Project Title	CMU HEERF Institutional Funding Initiative 2
Organization Name	US Department of Education
Award Type	GRANT
Project Start Date	12/27/2020
Project End Date	5/6/2021
Direct Costs Amount	\$15,481,709.00
F&A Costs Amount	\$0.00
Total Amount	\$15,481,709.00
Grant	P64717
College/Division	Medicine
Department/Org Unit	Medicine
Principal Investigator	Michael Callaghan
Co-Principal Investigator	
Project Title	Phase 1/2 Study to Evaluate the Pharmacokinetics of Marzeptacog Alfa
Organization Name	PSI Pharma Support America, Inc.
Award Type	CONTRACT
Project Start Date	1/27/2021
Project End Date	11/30/2025
Direct Costs Amount	\$150,459.82
F&A Costs Amount	\$51,156.34
Total Amount	\$201,616.16
Grant	P64743
College/Division	Medicine
Department/Org Unit	Medicine
Principal Investigator	Yamuna Sanil
Co-Principal Investigator	Sanjeev Aggarwal, Gautam Singh
Project Title	Long TerM Outcomes after Multisystem Inflammatory Syndrome in Children
Organization Name	HealthCore, Inc/NIH/US DHHS
Award Type	SUBCONTRACT
Project Start Date	1/27/2021
Project End Date	6/30/2024
Direct Costs Amount	\$419,702.00
F&A Costs Amount	\$195,161.00
Total Amount	\$614,863.00

Grant	F64530
College/Division	Science & Engineering
Department/Org Unit	Biology
Principal Investigator	Cynthia Damer
Co-Principal Investigator	
Project Title	The role of copines in the regulation of the actin cytoskeleton
Organization Name	National Institutes of Health/US DHHS
Award Type	GRANT
Project Start Date	4/1/2021
Project End Date	3/31/2024
Direct Costs Amount	\$300,000.00
F&A Costs Amount	\$124,082.00
Total Amount	\$424,082.00

Grant	F64762
College/Division	Science & Engineering
Department/Org Unit	Biology
Principal Investigator	Daelyn Woolnough
Co-Principal Investigator	David Zanatta
Project Title	Four Lakes Mussels: Baseline Data Collection and Restoration Planning
Organization Name	Four Lakes Task Force
Award Type	CONTRACT
Project Start Date	2/1/2021
Project End Date	12/31/2024
Direct Costs Amount	\$292,857.00
F&A Costs Amount	\$132,143.00
Total Amount	\$425,000.00

Grant	F64661
College/Division	Science & Engineering
Department/Org Unit	Biology
Principal Investigator	Donald Uzarski
Co-Principal Investigator	Dennis Albert, Matthew Cooper, Thomas Gehring
Project Title	Continuation of the GLCWMP: 2020-2025
Organization Name	US Environmental Protection Agency
Award Type	COOPERATIVE AGREEMENT
Project Start Date	2/1/2021
Project End Date	10/31/2025
Direct Costs Amount	\$1,686,833.00
F&A Costs Amount	\$299,527.00
Total Amount	\$1,986,360.00

Grant	F64756
College/Division	Student Recruitment & Retention Division
Department/Org Unit	Scholarships & Financial Aid
Principal Investigator	Kirk Yats
Co-Principal Investigator	
Project Title	CMU HEERF Student Funding Initiative 2
Organization Name	US Department of Education
Award Type	GRANT
Project Start Date	12/27/2020
Project End Date	4/27/2021
Direct Costs Amount	\$7,161,097.00
F&A Costs Amount	\$0.00
Total Amount	\$7,161,097.00

Awards for Research & Sponsored Programs

January 1, 2021 through March 31, 2021

Awards of less than \$200,000

Grant	P64722
College/Division	Academic Division
Department/Org Unit	Clarke Historical Library
Principal Investigator	Frank Boles
Co-Principal Investigator	Megan Farrell
Project Title	Digitization of Select Papers of Russell Kirk
Organization Name	Russell Kirk Center for Cultural Renewal
Award Type	CONTRACT
Project Start Date	1/15/2021
Project End Date	6/30/2021
Direct Costs Amount	\$1,057.00
F&A Costs Amount	\$359.00
Total Amount	\$1,416.00
Grant	S64416
College/Division	Academic Division
Department/Org Unit	Clarke Historical Library
Principal Investigator	Frank Boles
Co-Principal Investigator	
Project Title	MOU Between CMU and Michigan Department of Education: Digitization of Newspapers
Organization Name	Michigan Department of Education
Award Type	CONTRACT
Project Start Date	10/1/2019
Project End Date	9/30/2021
Direct Costs Amount	\$10,000.00
F&A Costs Amount	\$0.00
Total Amount	\$10,000.00
Grant	P64674
College/Division	Education & Human Services
Department/Org Unit	Fashion, Interior Design & Merchandising
Principal Investigator	Tanya Domina
Co-Principal Investigator	
Project Title	The NorthFace Manikin Thermal Insulation Comparison Study, Winter 21
Organization Name	VF Outdoor, LLC (NorthFace)
Award Type	CONTRACT
Project Start Date	1/20/2021
Project End Date	2/28/2021
Direct Costs Amount	\$5,380.00
F&A Costs Amount	\$2,502.00
Total Amount	\$7,882.00

Grant	S64581
College/Division	Finance & Administrative Services Division
Department/Org Unit	Police
Principal Investigator	Larry Klaus
Co-Principal Investigator	
Project Title	911 Public Service Answering Points Training Fund 2020
Organization Name	Michigan State Police
Award Type	GRANT
Project Start Date	5/31/2020
Project End Date	12/31/2022
Direct Costs Amount	\$3,626.00
F&A Costs Amount	\$0.00
Total Amount	\$3,626.00
Grant	P64705
College/Division	Government & Externa Relations Division
Department/Org Unit	Public Broadcasting
Principal Investigator	Linda Dielman
Co-Principal Investigator	
Project Title	Hemingway
Organization Name	Greater Washington Educational Telecommunications Association (WETA)
Award Type	GRANT
Project Start Date	1/11/2021
Project End Date	7/30/2021
Direct Costs Amount	\$7,500.00
F&A Costs Amount	\$0.00
Total Amount	\$7,500.00
Grant	P64696
College/Division	Government & Externa Relations Division
Department/Org Unit	Public Broadcasting
Principal Investigator	James Rademaker II
Co-Principal Investigator	
Project Title	Michigan Learning Channel Affiliation Agreement
Organization Name	Detroit Public Television/MDE
Award Type	SUBCONTRACT
Project Start Date	12/1/2020
Project End Date	11/30/2021
Direct Costs Amount	\$83,333.33
F&A Costs Amount	\$0.00
Total Amount	\$83,333.33
Grant	F64564
College/Division	Liberal Arts & Social Sciences
Department/Org Unit	Psychology
Principal Investigator	Kyle Scherr
Co-Principal Investigator	
Project Title	Collab Research: Exoneration and Compensation: The Role of False Confessions
Organization Name	National Science Foundation
Award Type	GRANT
Project Start Date	6/1/2021
Project End Date	5/31/2023
Direct Costs Amount	\$142,136.00
F&A Costs Amount	\$50,364.00
Total Amount	\$192,500.00

Grant	P64503
College/Division	Medicine
Department/Org Unit	Medicine
Principal Investigator	Mina Hafzalah
Co-Principal Investigator	
Project Title	ASCEND (ARDS in Children and ECMO Initiation Strategies Impact on Neuro)
Organization Name	University of Michigan/NIH/US DHHS
Award Type	SUBCONTRACT
Project Start Date	9/5/2020
Project End Date	6/30/2021
Direct Costs Amount	\$73.34
F&A Costs Amount	\$33.66
Total Amount	\$107.00

Grant	P64596
College/Division	Medicine
Department/Org Unit	Medicine
Principal Investigator	IBRAHIM ABDULHAMID
Co-Principal Investigator	
Project Title	Therapeutic Development Center
Organization Name	Wayne State University/Cystic Fibrosis Foundation
Award Type	SUBCONTRACT
Project Start Date	4/16/2020
Project End Date	3/31/2021
Direct Costs Amount	\$19,678.00
F&A Costs Amount	\$0.00
Total Amount	\$19,678.00

Grant	P63935
College/Division	Medicine
Department/Org Unit	Medicine
Principal Investigator	Ute Hochgeschwender
Co-Principal Investigator	
Project Title	Highly Specific Control of Neurons w/Photoswitchable Bioluminescent Optogenetics
Organization Name	University of California San Diego/NIH/US DHHS
Award Type	SUBCONTRACT
Project Start Date	8/1/2019
Project End Date	7/31/2021
Direct Costs Amount	\$25,000.00
F&A Costs Amount	\$8,343.00
Total Amount	\$33,343.00

Grant	P63885
College/Division	Medicine
Department/Org Unit	Medicine
Principal Investigator	Ute Hochgeschwender
Co-Principal Investigator	
Project Title	Biological Light Stimulation to Restore Function after SCI
Organization Name	Craig H. Neilsen Foundation
Award Type	GRANT
Project Start Date	7/31/2019
Project End Date	7/30/2022
Direct Costs Amount	\$31,818.00
F&A Costs Amount	\$3,182.00
Total Amount	\$35,000.00

Grant	P64503
College/Division	Medicine
Department/Org Unit	Medicine
Principal Investigator	Mina Hafzalah
Co-Principal Investigator	
Project Title	ASCEND (ARDS in Children and ECMO Initiation Strategies Impact on Neuro)
Organization Name	University of Michigan/NIH/US DHHS
Award Type	SUBCONTRACT
Project Start Date	9/5/2020
Project End Date	6/30/2021
Direct Costs Amount	\$73.34
F&A Costs Amount	\$33.66
Total Amount	\$107.00
Grant	P64596
College/Division	Medicine
Department/Org Unit	Medicine
Principal Investigator	IBRAHIM ABDULHAMID
Co-Principal Investigator	
Project Title	Therapeutic Development Center
Organization Name	Wayne State University/Cystic Fibrosis Foundation
Award Type	SUBCONTRACT
Project Start Date	4/16/2020
Project End Date	3/31/2021
Direct Costs Amount	\$19,678.00
F&A Costs Amount	\$0.00
Total Amount	\$19,678.00
Grant	P63935
College/Division	Medicine
Department/Org Unit	Medicine
Principal Investigator	Ute Hochgeschwender
Co-Principal Investigator	
Project Title	Highly Specific Control of Neurons w/Photoswitchable Bioluminescent Optogenetics
Organization Name	University of California San Diego/NIH/US DHHS
Award Type	SUBCONTRACT
Project Start Date	8/1/2019
Project End Date	7/31/2021
Direct Costs Amount	\$25,000.00
F&A Costs Amount	\$8,343.00
Total Amount	\$33,343.00
Grant	P63885
College/Division	Medicine
Department/Org Unit	Medicine
Principal Investigator	Ute Hochgeschwender
Co-Principal Investigator	
Project Title	Biological Light Stimulation to Restore Function after SCI
Organization Name	Craig H. Neilsen Foundation
Award Type	GRANT
Project Start Date	7/31/2019
Project End Date	7/30/2022
Direct Costs Amount	\$31,818.00
F&A Costs Amount	\$3,182.00
Total Amount	\$35,000.00

Grant	P64503
College/Division	Medicine
Department/Org Unit	Medicine
Principal Investigator	Mina Hafzalah
Co-Principal Investigator	
Project Title	ASCEND (ARDS in Children and ECMO Initiation Strategies Impact on Neuro)
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Award Type	SUBCONTRACT
Project Start Date	9/5/2020
Project End Date	6/30/2021
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F&A Costs Amount	\$33.66
Total Amount	\$107.00
Grant	P64596
College/Division	Medicine
Department/Org Unit	Medicine
Principal Investigator	IBRAHIM ABDULHAMID
Co-Principal Investigator	
Project Title	Therapeutic Development Center
Organization Name	Wayne State University/Cystic Fibrosis Foundation
Award Type	SUBCONTRACT
Project Start Date	4/16/2020
Project End Date	3/31/2021
Direct Costs Amount	\$19,678.00
F&A Costs Amount	\$0.00
Total Amount	\$19,678.00
Grant	P63935
College/Division	Medicine
Department/Org Unit	Medicine
Principal Investigator	Ute Hochgeschwender
Co-Principal Investigator	
Project Title	Highly Specific Control of Neurons w/Photoswitchable Bioluminescent Optogenetics
Organization Name	University of California San Diego/NIH/US DHHS
Award Type	SUBCONTRACT
Project Start Date	8/1/2019
Project End Date	7/31/2021
Direct Costs Amount	\$25,000.00
F&A Costs Amount	\$8,343.00
Total Amount	\$33,343.00
Grant	P63885
College/Division	Medicine
Department/Org Unit	Medicine
Principal Investigator	Ute Hochgeschwender
Co-Principal Investigator	
Project Title	Biological Light Stimulation to Restore Function after SCI
Organization Name	Craig H. Neilsen Foundation
Award Type	GRANT
Project Start Date	7/31/2019
Project End Date	7/30/2022
Direct Costs Amount	\$31,818.00
F&A Costs Amount	\$3,182.00
Total Amount	\$35,000.00

Grant	P64552
College/Division	Science & Engineering, Liberal Arts & Social Sciences
Department/Org Unit	Biology, History
Principal Investigator	Kevin Pangle
Co-Principal Investigator	Brittany Fremion
Project Title	Values, Local Knowledge, and Information Sources Among Angler and Non-angler
Organization Name	Great Lakes Fishery Commission
Award Type	GRANT
Project Start Date	1/1/2021
Project End Date	12/31/2021
Direct Costs Amount	\$16,035.00
F&A Costs Amount	\$802.00
Total Amount	\$16,837.00
Grant	P64734
College/Division	Student Affairs Division
Department/Org Unit	University Recreation
Principal Investigator	Marjorie Cole
Co-Principal Investigator	
Project Title	Wellness2Go 2021-1
Organization Name	American College of Lifestyle Medicine
Award Type	GRANT
Project Start Date	2/15/2021
Project End Date	3/23/2021
Direct Costs Amount	\$250.00
F&A Costs Amount	\$0.00
Total Amount	\$250.00
Grant	P64735
College/Division	Student Affairs Division
Department/Org Unit	University Recreation
Principal Investigator	Marjorie Cole
Co-Principal Investigator	
Project Title	Wellness2Go 2021-2
Organization Name	American College of Lifestyle Medicine
Award Type	GRANT
Project Start Date	3/24/2021
Project End Date	4/30/2021
Direct Costs Amount	\$250.00
F&A Costs Amount	\$0.00
Total Amount	\$250.00
Grant	P64767
College/Division	The HH & GA Dow College of Health Professions
Department/Org Unit	Communication Sciences & Disorders
Principal Investigator	Theresa Jones
Co-Principal Investigator	
Project Title	Clare-Gladwin RESD-Writer's Workshop Contract
Organization Name	Clare-Gladwin RESD
Award Type	CONTRACT
Project Start Date	1/1/2021
Project End Date	5/1/2021
Direct Costs Amount	\$1,420.00
F&A Costs Amount	\$660.00
Total Amount	\$2,080.00

College/Division	The HH & GA Dow College of Health Professions
Department/Org Unit	The HH & GA Dow College of Health Professions
Principal Investigator	Imad Haidar
Co-Principal Investigator	
Project Title	Literature Review of Team-based Care
Organization Name	Michigan Center for Clinical Systems Improvement
Award Type	CONTRACT
Project Start Date	1/29/2021
Project End Date	4/30/2021
Direct Costs Amount	\$4,478.00
F&A Costs Amount	\$1,522.00
Total Amount	\$6,000.00

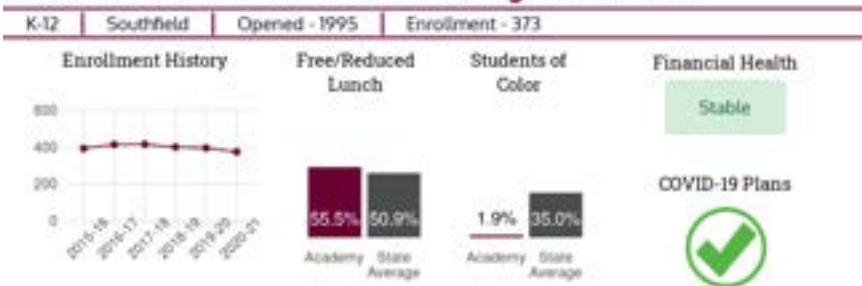
PUBLIC SCHOOL ACADEMY CHANGES: CONSENT AGENDA

The Board of Trustees must approve changes in members of boards of directors, change in members of School of Excellence, change in members of board of directors of School of Excellence that is a Cyber School, authorization of public school academy, acceptance of termination of public school academy, and contract amendment for site addition and appointment of initial board of directors. Approval of the proposed resolutions which appear for committee review will be requested as part of the consent agenda.

Changes in Members of Boards of Directors of Public School Academies

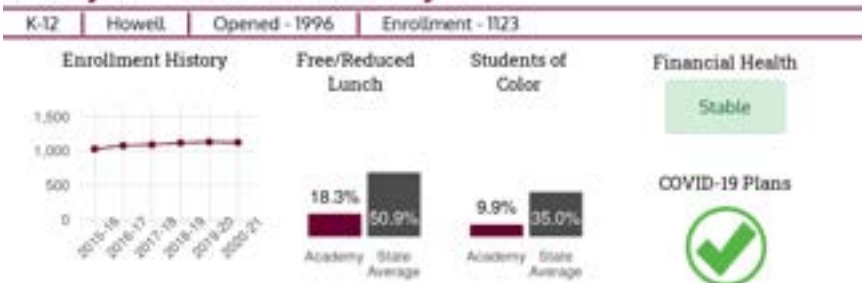
Please find below background information on the academies that have board member resolutions for consideration.

A.G.B.U. Alex and Marie Manoogian School



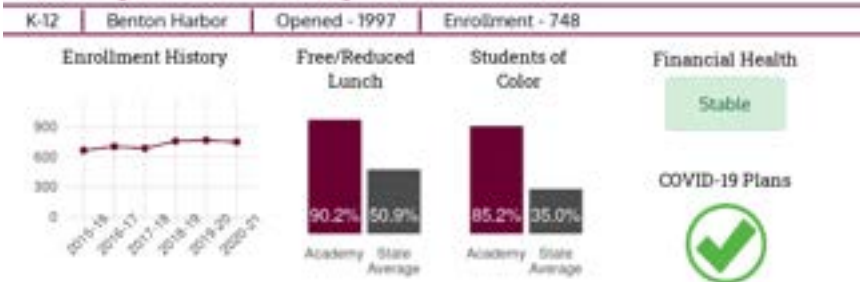
The school truly exemplifies its mission of educating all students in a safe, dignified and supportive setting, partnering with the community to preserve the Armenian language and culture. The school also provides innovative STEM programs for their high school students with opportunities to expand their learning in several technical fields.

Charyl Stockwell Academy



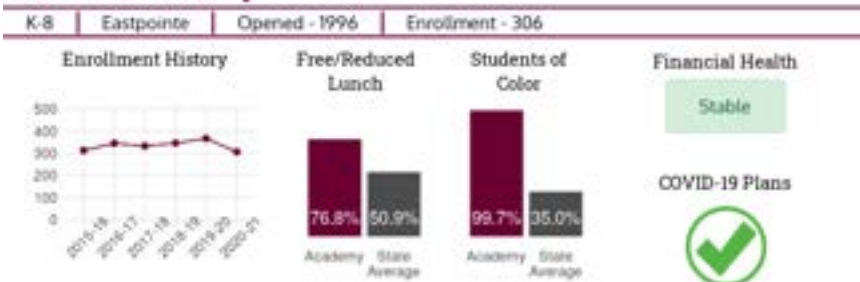
An environment of excellence, including their high school being designated an International Baccalaureate World School, provides students at the school an education that sets them up for a bright future. This school uses both a mastery learning approach and a whole child approach to provide a unique educational option for their community. They have also been identified as one of six CMU Schools of Excellence.

Countryside Academy



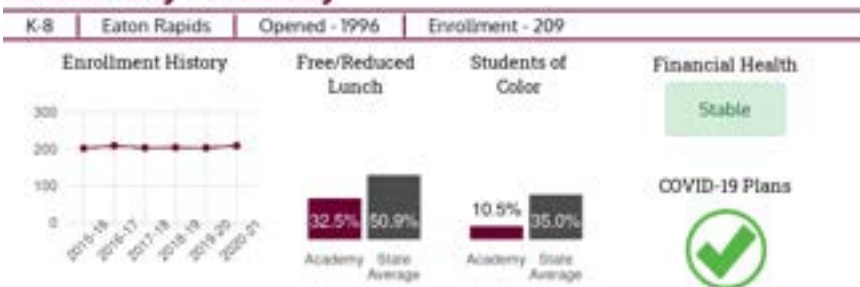
With a mission and curriculum focused on FARE (Food, Agriculture, Renewable Resources and Environment) based activities, the school serves students on a 98-acre campus with agriculture facilities, a greenhouse, woods and gardens.

Eaton Academy



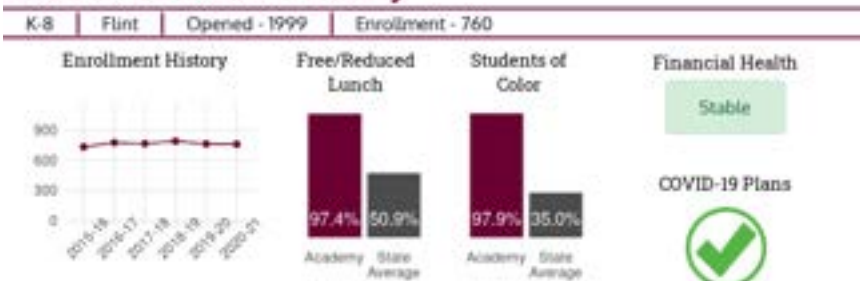
The school will be celebrating their 25th year this fall. Their mission is that through relentless individualized support and shared ownership, we propel each student on their personal path to long-term success in school, career and life. They focus on instilling characteristics such as collaboration, resilience, critical thinking, inventiveness, and a sense of self and expression within all of their students.

Island City Academy



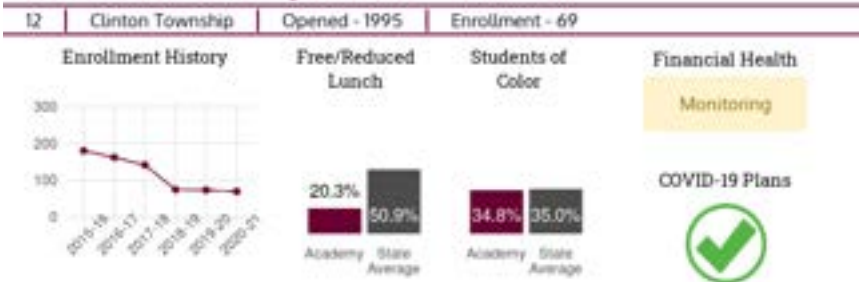
The school's academic program is focused on providing quality curriculum in eight core subjects in addition to moral education. Their mission is to improve pupil achievement through a shared vision between talented teachers, parents and students whose primary goal is academic excellence coupled with moral standards and expectations.

Linden Charter Academy



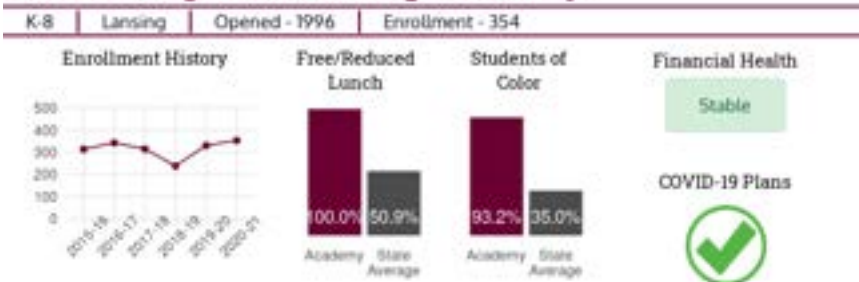
The school's mission is to work in cooperation with families, staff, and the community, to offer a strong curriculum, focused on character education in a nurturing atmosphere of high, yet attainable, academic and moral expectations for their increasingly diverse student population. Their mission also states that students will master basic skills while strengthening their moral foundation in preparation for lifelong learning.

Macomb Academy



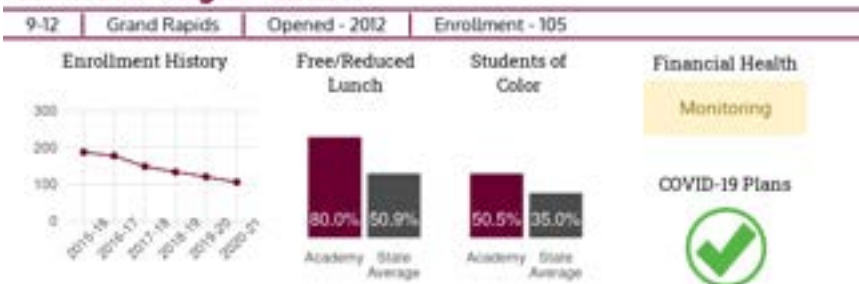
The school serves students with special education needs who range in age from 18-26 years old. With a mission rooted in collaborating with community and businesses to prepare students for the workplace, the school offers the opportunity for students to receive an education and job training that will prepare them to live and work in their community.

Mid-Michigan Leadership Academy



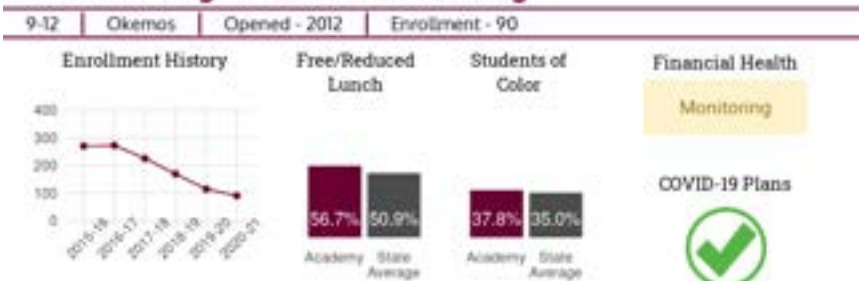
The school will be celebrating their 25th year this fall. Their mission focuses on high standards of academic excellence and accountability, as well as providing a top-quality education in a safe, nurturing environment. The school also strives to support its diverse student body by recognizing each child as an individual while operating within the greater whole.

NexTech High School



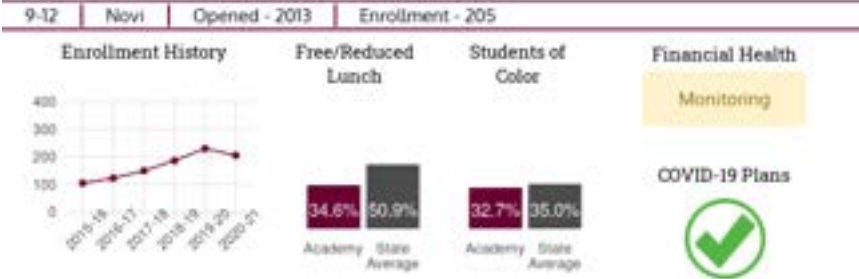
The school utilizes a blended learning educational model where students attend school in an in-person setting for half days, and then utilize the other part of their day completing online work. Open since 2012, the school has utilized the blended learning model for many years.

NexTech High School of Lansing



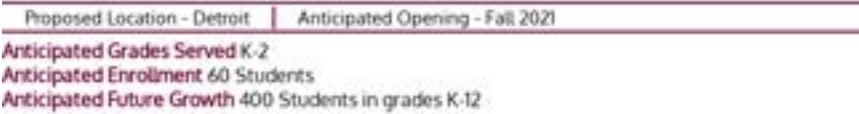
Similar to NexTech High School above, the school utilizes a blended learning educational model where students attend school in an in-person setting for half days, and then utilize the other part of their day completing online work. Open since 2012, the school has utilized the blended learning model for many years.

Oakland FlexTech High School



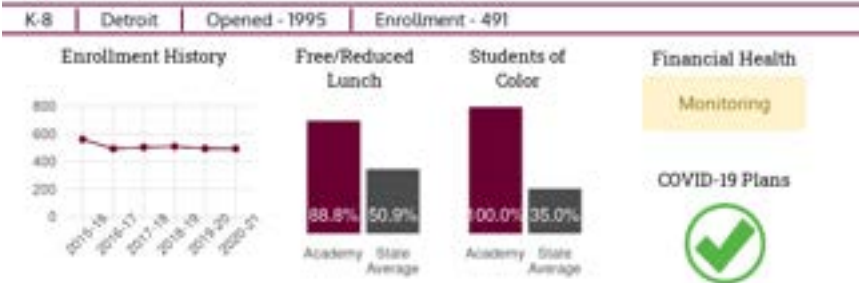
Students have the opportunity to take ownership of their learning, define their goals, and receive support from staff in a caring environment. The school utilizes a project-based learning model that provides students real-world experience by demonstrating knowledge of multiple content areas through projects.

Orchard Academy



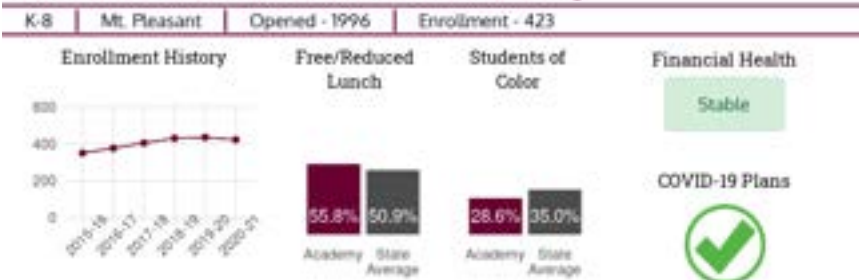
The school's mission is to provide a safe and enriching place for children to grow from early childhood through adolescence, while providing those children with specific learning activities that allow each of them to meet and exceed academic requirements in preparation for success in college, career, and life.

Plymouth Educational Center Charter School



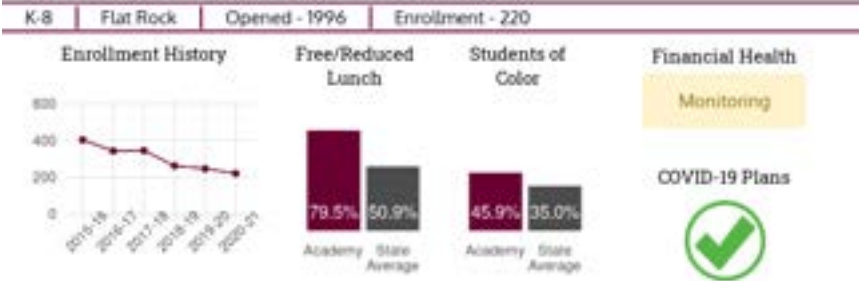
One of the first charter public schools in Michigan, the school has recently partnered with a new education management organization, Distinctive Schools. In engaging with this new partner, the school has a renewed focus of restoring the rich history of the school in the community and providing the highest quality academic program for their students.

Renaissance Public School Academy



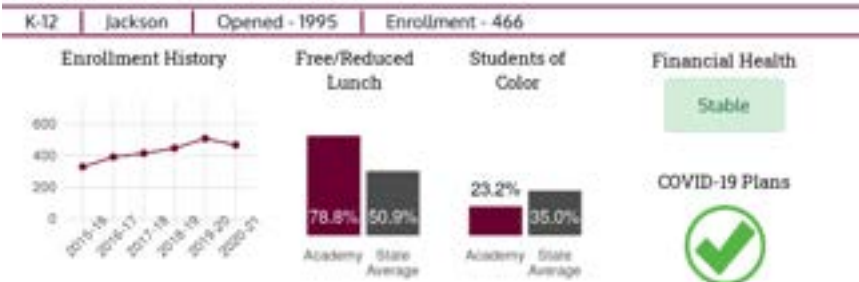
The school utilizes a project-based learning model and has translated this model to a virtual learning platform as well. Their mission is to engage every student in becoming confident, creative and collaborative builders of their future. The school recently completed an expansion of its school facility.

River Heights Academy



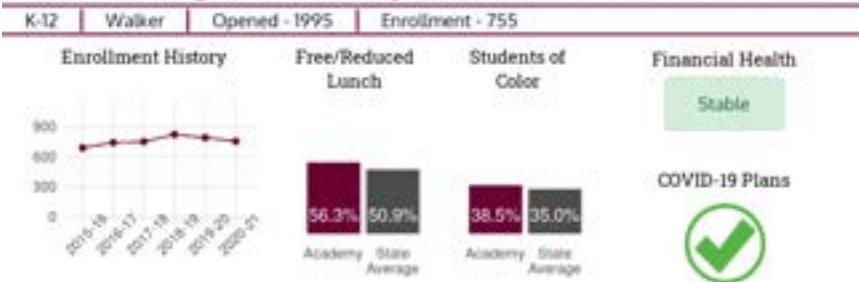
The school will be celebrating their 25th year this fall. This year they adopted a new school name and brand as they partnered with a new education management organization, Distinctive Schools. In engaging with this new partner, the school has a renewed focus for their community and providing a quality academic program for their students.

The da Vinci Institute



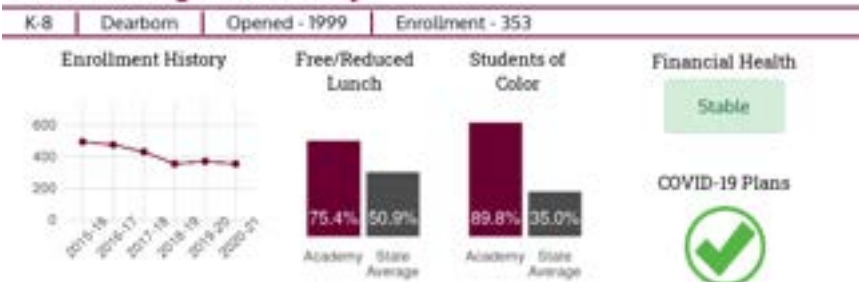
The school has a student-centered approach that focuses on the unique needs of each child. Their mission is to prepare students to be well-educated, self-directed learners who are successful in college, work and life, and who are reasonable, responsible, and respectful citizens of a global society.

West Michigan Academy of Environmental Science



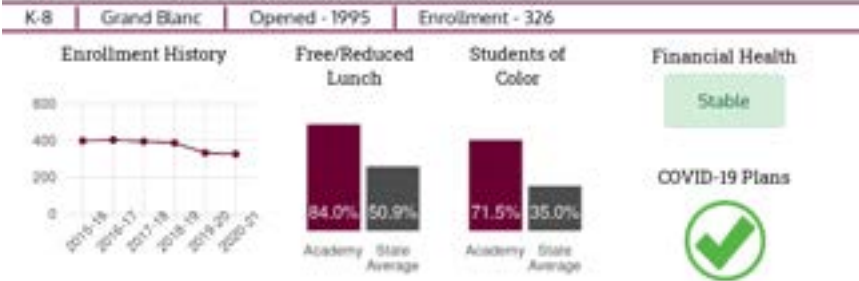
The school utilizes an environmental-themed curriculum providing students a quality education and unique perspective on the world in which they live. Situated on a 62-acre campus, the school provides the opportunity for hands-on learning outdoors year-round.

West Village Academy



The mission of the school is to partner with families and the community to support a nurturing and respectful environment that develops independent thinkers and productive members of society while focusing on core academic and problem-solving skills.

Woodland Park Academy



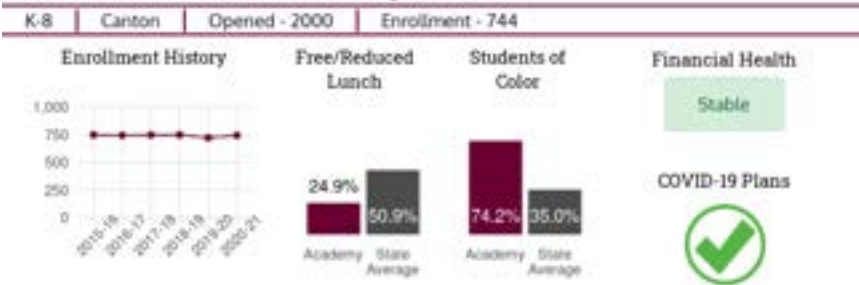
The school's mission is to partner with families and provide diverse educational opportunities to inspire our children to change the world. They truly focus on the partnership aspect of their mission, ensuring families are supported and connected to their student's education. The school also has a unique fine arts program that includes dance.

Data Note: Demographic information is from 2020-21; Financial information is from 2019-20

Change in Members of Boards of Directors of School of Excellence

Please find below background information on the academy that has a board member resolution for consideration.

Canton Charter Academy



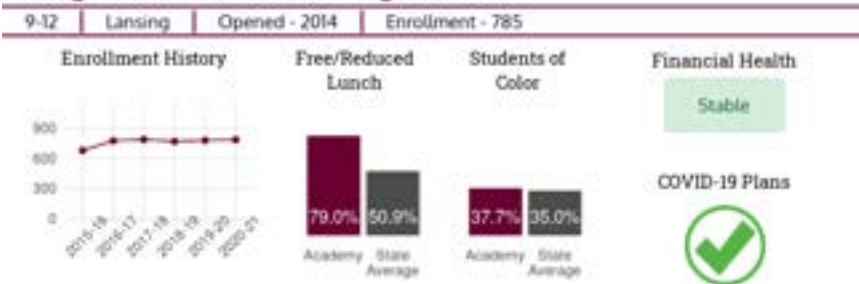
The school was identified in 2018 as a National Blue Ribbon School of Excellence. They have also been identified as one of six CMU Schools of Excellence. Over the past five years the M-STEP was administered, the school has ranked among the top 15 public school districts in the state for M-STEP proficiency.

Data Note: Demographic information is from 2020-21; Financial information is from 2019-20

Change in Members of Board of Directors of School of Excellence That is a Cyber School

Please find below background information on the academy that has a board member resolution for consideration.

Insight School of Michigan



This fully online cyber school has a mission to provide students who are struggling with their education an alternative learning program that helps them stay in school, achieve a high school diploma, and prepare for success in college, life and work. They serve students from throughout the state of Michigan.

Data Note: Demographic information is from 2020-21; Financial information is from 2019-20

Authorization of Public School Academy

Explore Academy - Novi
Novi, Michigan
Grades Served: 6-7
Enrollment: 190

Acceptance of Termination of Charter Contract

Royal Academy of Michigan
Taylor, Michigan
Grades: K-4

Contract Amendment for Site Addition and Appointment of Initial Board of Directors

KIPP Detroit: Imani Academy
Detroit, Michigan
Grade Served: K
Enrollment: 110

CHANGE IN MEMBERS OF BOARD OF DIRECTORS OF PUBLIC SCHOOL ACADEMY

Alex and Marie Manoogian School

Recitals:

1. At its December 8, 2016, meeting this board authorized the issuance of a contract to charter as a public school academy to Alex and Marie Manoogian School. On July 1, 2017, the contract was effective.
2. This board appointed the initial board of directors of the academy and has subsequently made changes in the membership of the board of directors of the academy. The current number of positions of this board is nine (9).
3. The terms of Richard Kurjian and Alice Nigoghosian expire August 30, 2021.
4. The board of the academy and university president or designee have recommended Richard Kurjian and Alice Nigoghosian for reappointment to terms which expire August 30, 2025.

BE IT RESOLVED, That Richard Kurjian and Alice Nigoghosian are reappointed to serve as members of the board of directors of Alex and Marie Manoogian School commencing the date upon which the oaths of public office are taken, but not prior to August 31, 2021.

Richard Kurjian
Farmington Hills, Michigan
first vice president, Wells Fargo Advisor
(to fill a term ending August 30, 2025)

Alice Nigoghosian
Dearborn, Michigan
self-employed consultant
(to fill a term ending August 30, 2025)

Charyl Stockwell Academy

Recitals:

1. At its April 11, 2013, meeting this board authorized the issuance of a contract to charter as a public school academy to Charyl Stockwell Academy. On July 1, 2013, the contract was effective.
2. This board appointed the initial board of directors of the academy and has subsequently made changes in the membership of the board of directors of the academy. The current number of positions of this board is five (5).
3. The term of Sharon Smith expires August 6, 2021.
4. The board of the academy and university president or designee have recommended Sharon Smith for reappointment to a term which expires August 6, 2025.

BE IT RESOLVED, That Sharon Smith is reappointed to serve as a member of the board of directors of Charyl Stockwell Academy commencing the date upon which the oath of public office is taken, but not prior to August 7, 2021.

Sharon Smith
Davisburg, Michigan
retired human resource manager, J.C. Penney
(to fill a term ending August 6, 2025)

Countryside Academy

Recitals:

1. At its February 16, 2017, meeting this board authorized the issuance of a contract to charter as a public school academy to Countryside Academy. On July 1, 2017, the contract was effective.
2. This board appointed the initial board of directors of the academy and has subsequently made changes in the membership of the board of directors of the academy. The current number of positions of this board is seven (7).
3. Tricia Zuhl resigned February 1, 2021, therefore leaving a vacant position on the board of directors. The term of the vacant position expires November 7, 2021.
4. The board of the academy and university president or designee have recommended Ana Johnson for appointment to a term which expires November 7, 2021, and to an additional term which expires November 7, 2025.

BE IT RESOLVED, That Ana Johnson is appointed to serve as a member of the board of directors of Countryside Academy commencing the date upon which the oath of public office is taken.

Ana Johnson
Benton Harbor, Michigan
clinical research, Spectrum Health Lakeland
(to fill a term ending November 7, 2025)

Eaton Academy

Recitals:

1. At its April 19, 2018, meeting this board authorized the issuance of a contract to charter as a public school academy to Eaton Academy. On July 1, 2018, the contract was effective.
2. This board appointed the initial board of directors of the academy and has subsequently made changes in the membership of the board of directors of the academy. The current number of positions of this board is five (5).
3. The term of Andrei Nichols expires August 19, 2021.
4. The board of the academy and university president or designee have recommended Andrei Nichols for reappointment to a term which expires August 19, 2025.

BE IT RESOLVED, That Andrei Nichols is reappointed to serve as a member of the board of directors of Eaton Academy commencing the date upon which the oath of public office is taken, but not prior to August 20, 2021.

Andrei Nichols
Farmington Hills, Michigan
chief executive officer, Interactive Learning and Education Consulting, LLC
(to fill a term ending August 19, 2025)

Island City Academy

Recitals:

1. At its December 17, 2015, meeting this board authorized the issuance of a contract to charter as a public school academy to Island City Academy. On July 1, 2016, the contract was effective.
2. This board appointed the initial board of directors of the academy and has subsequently made changes in the membership of the board of directors of the academy. The current number of positions of this board is five (5).
3. The terms of Krysta McGee and Catherine Sayer expire August 15, 2021.
4. The board of the academy and university president or designee have recommended Kristina Sutton for appointment to a term which expires August 15, 2025, and Catherine Sayer for reappointment to a term which expires August 15, 2025.

BE IT RESOLVED, That Kristina Sutton is appointed to serve as a member of the board of directors of Island City Academy commencing the date upon which the oath of public office is taken, but not prior to August 16, 2021.

BE IT FURTHER RESOLVED, That Catherine Sayer is reappointed to serve as a member of the board of directors of Island City Academy commencing the date upon which the oath of public office is taken, but not prior to August 16, 2021.

Kristina Sutton
Pottersville, Michigan
school counselor, Eaton Rapids Public School
(to fill a term ending August 15, 2025)

Catherine Sayer
Eaton Rapids, Michigan
not employed
(to fill a term ending August 15, 2025)

Linden Charter Academy

Recitals:

1. At its April 19, 2018, meeting this board authorized the issuance of a contract to charter as a public school academy to Linden Charter Academy. On July 1, 2018, the contract was effective.
2. This board appointed the initial board of directors of the academy and has subsequently made changes in the membership of the board of directors of the academy. The current number of positions of this board is five (5).
3. The term of Wallace Dawson expired May 12, 2021.
4. The board of the academy and university president or designee have recommended Sonia Breed for appointment to a term which expires May 12, 2025.

BE IT RESOLVED, That Sonia Breed is appointed to serve as a member of the board of directors of Linden Charter Academy commencing the date upon which the oath of public office is taken.

Sonia Breed
Flint, Michigan
human resources liaison, State of Michigan/Michigan School for the Deaf
(to fill a term ending May 12, 2025)

Macomb Academy

Recitals:

1. At its December 17, 2015, meeting this board authorized the issuance of a contract to charter as a public school academy to Macomb Academy. On July 1, 2016, the contract was effective.
2. This board appointed the initial board of directors of the academy and has subsequently made changes in the membership of the board of directors of the academy. The current number of positions of this board is five (5).
3. The term of Traci Comer-Scarsella expires September 6, 2021.
4. The board of the academy and university president or designee have recommended Traci Comer-Scarsella for reappointment to a term which expires September 6, 2025.

BE IT RESOLVED, That Traci Comer-Scarsella is reappointed to serve as a member of the board of directors of Macomb Academy commencing the date upon which the oath of public office is taken, but not prior to September 7, 2021.

Traci Comer-Scarsella
St. Clair Shores, Michigan
program services, Disability Network Oakland & Macomb
(to fill a term ending September 6, 2025)

Mid-Michigan Leadership Academy

Recitals:

1. At its December 6, 2018, meeting this board authorized the issuance of a contract to charter as a public school academy to Mid-Michigan Leadership Academy. On July 1, 2019, the contract was effective.
2. This board appointed the initial board of directors of the academy and has subsequently made changes in the membership of the board of directors of the academy. The current number of positions of this board is five (5)
3. The term of Leigha Faith expires July 28, 2021.
4. The board of the academy and university president or designee have recommended Leigha Faith for reappointment to a term which expires July 28, 2025.

BE IT RESOLVED, That Leigha Faith is reappointed to serve as a member of the board of directors of Mid-Michigan Leadership Academy commencing the date upon which the oath of public office is taken, but not prior to July 29, 2021.

Leigha Faith
Dansville, Michigan
interventionist, Connections Academy
(to fill a term ending July 28, 2025)

NexTech High School

Recitals:

1. At its February 16, 2017, meeting this board authorized the issuance of a contract to charter as a public school academy to NexTech High School. On July 1, 2017, the contract was effective.
2. This board appointed the initial board of directors of the academy and has subsequently made changes in the membership of the board of directors of the academy. The current number of positions of this board is five (5).
3. The term of Andrew Emmitt expires July 2, 2021.
4. The board of the academy and university president or designee have recommended Andrew Emmitt for reappointment to a term which expires July 2, 2025.

BE IT RESOLVED, That Andrew Emmitt is reappointed to serve as a member of the board of directors of NexTech High School commencing the date upon which the oath of public office is taken, but not prior to July 3, 2021.

Andrew Emmitt
Byron Center, Michigan
commercial sales manager, Crystal Flash
(to fill a term ending July 2, 2025)

NexTech High School of Lansing

Recitals:

1. At its February 16, 2017, meeting this board authorized the issuance of a contract to charter as a public school academy to NexTech High School of Lansing. On July 1, 2017, the contract was effective.
2. This board appointed the initial board of directors of the academy and has subsequently made changes in the membership of the board of directors of the academy. The current number of positions of this board is five (5).
3. The term of Chade Saghir expires July 2, 2021.
4. The board of the academy and university president or designee have recommended Chade Saghir for reappointment to a term which expires July 2, 2025.

BE IT RESOLVED, That Chade Saghir is reappointed to serve as a member of the board of directors of NexTech High School of Lansing commencing the date upon which the oath of public office is taken, but not prior to July 3, 2021.

Chade Saghir
Dearborn, Michigan
planner, Southeast Michigan Council of Governments
(to fill a term ending July 2, 2025)

Oakland FlexTech High School

Recitals:

1. At its April 19, 2018, meeting this board authorized the issuance of a contract to charter as a public school academy to Oakland FlexTech High School. On July 1, 2018, the contract was effective.
2. This board appointed the initial board of directors of the academy and has subsequently made changes in the membership of the board of directors of the academy. The current number of positions of this board is five (5).
3. The term of Shaun Moore expired June 1, 2021.
4. The board of the academy and university president or designee have recommended Tia Marie Sanders for appointment to a term which expires June 1, 2025.

BE IT RESOLVED, That Tia Marie Sanders is appointed to serve as a member of the board of directors of Oakland FlexTech High School commencing the date upon which the oath of public office is taken.

Tia Marie Sanders
Novi, Michigan

independent contractor
(to fill a term ending June 1, 2025)

Orchard Academy

Recitals:

1. At its February 14, 2019, meeting this board authorized the issuance of a contract to charter as a public school academy to Orchard Academy, formerly known as Detroit Bridge Academy. On April 2, 2019, the contract was effective.
2. This board appointed the initial board of directors of the academy. The current number of positions of this board is five (5).
3. One (1) position was left vacant at the initial authorization.
4. The board of the academy and university president or designee have recommended Kyra Thomas for appointment to a term which expires January 15, 2025.

BE IT RESOLVED, That Kyra Thomas is appointed to serve as a member of the board of directors of Orchard Academy commencing the date upon which the oath of public office is taken.

Kyra Thomas
Detroit, Michigan
office manager, Community Development Advocates of Detroit
(to fill a term ending January 15, 2025)

Plymouth Educational Center Charter School

Recitals:

1. At its June 27, 2019, meeting this board authorized the issuance of a contract to charter as a public school academy to Plymouth Educational Center Charter School. On July 1, 2019, the contract was effective.
2. This board appointed the initial board of directors of the academy and has subsequently made changes in the membership of the board of directors of the academy. The current number of positions of this board is five (5).
3. The term of Redic Grant expires August 30, 2021.
4. The board of the academy and university president or designee have recommended Redic Grant for reappointment to a term which expires August 30, 2025.

BE IT RESOLVED, That Redic Grant is reappointed to serve as a member of the board of directors of Plymouth Educational Center Charter School commencing the date upon which the oath of public office is taken, but not prior to August 31, 2021.

Redic Grant
Detroit, Michigan
owner, MRJ Consulting
(to fill a term ending August 30, 2025)

Renaissance Public School Academy

Recitals:

1. At its April 19, 2018, meeting this board authorized the issuance of a contract to charter as a public school academy to Renaissance Public School Academy. On July 1, 2018, the contract was effective.
2. This board appointed the initial board of directors of the academy and has subsequently made changes in the membership of the board of directors of the academy. The current number of positions of this board is five (5).
3. The term of Nicholas Bellestri expired December 7, 2020.
4. The board of the academy and university president or designee have recommended Bart Blystone for appointment to a term which expires December 7, 2024.

BE IT RESOLVED, That Bart Blystone is appointed to serve as a member of the board of directors of Renaissance Public School Academy commencing the date upon which the oath of public office is taken.

Bart Blystone
Mt. Pleasant, Michigan
partner, Blystone & Bailey, CPA
(to fill a term ending December 7, 2024)

River Heights Academy

Recitals:

1. At its April 16, 2020, meeting this board authorized the issuance of a contract to charter as a public school academy to River Heights Academy, formerly known as Summit Academy. On July 1, 2020, the contract was effective.
2. This board appointed the initial board of directors of the academy and has subsequently made changes in the membership of the board of directors of the academy. The current number of positions of this board is five (5).
3. The terms of Alexander Garnepudi and Danielle Vining expire July 22, 2021.
4. The board of the academy and university president or designee have recommended Alexander Garnepudi and Danielle Vining for reappointment to terms which expire July 22, 2025.

BE IT RESOLVED, That Alexander Garnepudi and Danielle Vining are reappointed to serve as members of the board of directors of River Heights Academy commencing the date upon which the oaths of public office are taken, but not prior to July 23, 2021.

Alexander Garnepudi
Detroit, Michigan
senior manager, Community Development
(to fill a term ending July 22, 2025)

Danielle Vining
Ann Arbor, Michigan
supervising attorney, State Farm Mutual Automobile Insurance Company
(to fill a term ending July 22, 2025)

The da Vinci Institute

Recitals:

1. At its April 19, 2018, meeting this board authorized the issuance of a contract to charter as a public school academy to The da Vinci Institute. On July 1, 2018, the contract was effective.
2. This board appointed the initial board of directors of the academy and has subsequently made changes in the membership of the board of directors of the academy. The current number of positions of this board is five (5).
3. Sabrina Corbin resigned April 19, 2021, therefore leaving a vacant position on the board of directors. The term of the vacant position expires July 20, 2024.
4. The term of Stephanie Morrell expires July 20, 2021.
5. The board of the academy and university president or designee have recommended Lucas Camacho for appointment to a term which expires July 20, 2024; and Stephanie Morrell for reappointment to a term which expires July 20, 2025.

BE IT RESOLVED, That Lucas Camacho is appointed to serve as a member of the board of directors of The da Vinci Institute commencing the date upon which the oath of public office is taken.

BE IT FURTHER RESOLVED, That Stephanie Morrell is reappointed to serve as a member of the board of directors of The da Vinci Institute commencing the date upon which the oath of public office is taken, but not prior to July 21, 2021.

Lucas Camacho
Jackson, Michigan
server, The Chase Sports Bar
(to fill a term ending July 20, 2024)

Stephanie Morrell
Adrian, Michigan
sales analyst, Advantasure
(to fill a term ending July 20, 2025)

West Michigan Academy of Environmental Science

Recitals:

1. At its February 20, 2014, meeting this board authorized the issuance of a contract to charter as a public school academy to West Michigan Academy of Environmental Science. On July 1, 2014, the contract was effective.

2. This board appointed the initial board of directors of the academy and has subsequently made changes in the membership of the board of directors of the academy. The current number of positions of this board is five (5).
3. The term of Philip Wheeler expires August 17, 2021.
4. The board of the academy and university president or designee have recommended Philip Wheeler for reappointment to a term which expires August 17, 2025.

BE IT RESOLVED, That Philip Wheeler is reappointed to serve as a member of the board of directors of West Michigan Academy of Environmental Science commencing the date upon which the oath of public office is taken, but not prior to August 18, 2021.

Philip Wheeler
Grand Rapids, Michigan
retired
(to fill a term ending August 17, 2025)

West Village Academy

Recitals:

1. At its December 6, 2018, meeting this board authorized the issuance of a contract to charter as a public school academy to West Village Academy. On July 1, 2019, the contract was effective.
2. This board appointed the initial board of directors of the academy and has subsequently made changes in the membership of the board of directors of the academy. The current number of positions of this board is five (5).
3. Carla Hogan resigned April 21, 2021, therefore leaving a vacant position on the board of directors. The term of the vacant position expires May 12, 2023.
4. The board of the academy and university president or designee have recommended Santoria Shepherd for appointment to a term which expires May 12, 2023.

BE IT RESOLVED, That Santoria Shepherd is appointed to serve as a member of the board of directors of West Village Academy commencing the date upon which the oath of public office is taken.

Santoria Shepherd
Farmington Hills, Michigan
sales, Fairlane Ford
(to fill a term ending May 12, 2023)

Woodland Park Academy

Recitals:

1. At its April 19, 2018, meeting this board authorized the issuance of a contract to charter as a public school academy to Woodland Park Academy. On July 1, 2018, the contract was effective.

2. This board appointed the initial board of directors of the academy and has subsequently made changes in the membership of the board of directors of the academy. The current number of positions of this board is five (5).
3. Ken Kander resigned June 18, 2021, therefore leaving a vacant position on the board of directors. The term of the vacant position expires December 21, 2023.
4. Marcus Randolph resigned January 21, 2021, therefore leaving a vacant position on the board of directors. The term of the vacant position expires December 21, 2021.
5. The board of the academy and university president or designee have recommended Aten Alrey for appointment to a term which expires December 21, 2023; and Jennifer Potteiger for appointment to a term which expires December 21, 2021, and to an additional term which expires December 21, 2025.

BE IT RESOLVED, That Aten Alrey and Jennifer Potteiger are appointed to serve as members of the board of directors of Woodland Park Academy commencing the date upon which the oaths of public office are taken.

Aten Alrey
 Holly, Michigan
 program manager-exploring, Michigan crossroads council, Boy Scouts of America
(to fill a term ending December 21, 2023)

Jennifer Potteiger
 Swartz Creek, Michigan
 curriculum director, Holly Academy
(to fill a term ending December 21, 2025)

CHANGE IN MEMBERS OF BOARD OF DIRECTORS OF SCHOOL OF EXCELLENCE

Canton Charter Academy

Recitals:

1. At its February 16, 2012, meeting this board authorized the issuance of a contract to charter as a School of Excellence to Canton Charter Academy. On March 14, 2012, the contract was effective.
2. This board appointed the initial board of directors of the academy and has subsequently made changes in the membership of the board of directors of the academy. The current number of positions of this board is five (5).
3. Richard Walkenbach resigned March 3, 2020, therefore leaving a vacant position on the board of directors. The term of the vacant position expires May 12, 2022.
4. The board of the academy and university president or designee have recommended Heather Pfitzenmaier for appointment to a term which expires May 12, 2022, and to an additional term which expires May 12, 2026.

BE IT RESOLVED, That Heather Pfitzenmaier is appointed to serve as a member of the board of directors of Canton Charter Academy commencing the date upon which the oath of public office is taken.

Heather Pfitzenmaier
Plymouth, Michigan
president, Pfitzenmaier Consulting
(to fill a term ending May 12, 2026)

**CHANGE IN MEMBERS OF BOARD OF DIRECTORS OF SCHOOL OF EXCELLENCE THAT
IS A CYBER SCHOOL**

Insight School of Michigan

Recitals:

1. At its December 6, 2018, meeting this board authorized the issuance of a contract to charter as a School of Excellence that is a Cyber School to Insight School of Michigan. On July 1, 2019, the contract was effective.
2. This board appointed the initial board of directors of the academy and has subsequently made changes in the membership of the board of directors of the academy. The current number of positions of this board is five (5).
3. Jennifer Stevens resigned January 1, 2021, therefore leaving a vacant position on the board of directors. The term of the vacant position expires November 1, 2022.
4. The board of the academy and university president or designee have recommended Aaron Jackson for appointment to a term which expires November 1, 2022.

BE IT RESOLVED, That Aaron Jackson is appointed to serve as a member of the board of directors of Insight School of Michigan commencing the date upon which the oath of public office is taken.

Aaron Jackson
Southfield, Michigan
policy analyst, Cranbrook Horizons-Upward Bound
(to fill a term ending November 1, 2022)

AUTHORIZATION OF PUBLIC SCHOOL ACADEMY

Explore Academy - Novi

Recitals:

1. The Michigan legislature has provided for the establishment of public school academies as part of the Michigan public school system by enacting Act No. 362 of the Public Acts of 1993.
2. The Michigan legislature has mandated that public school academy contracts be issued on a competitive basis taking into consideration the resources available for the proposed public school academy, the population to be served by the proposed public school academy, and the educational goals to be achieved by the proposed public school academy.
3. The Michigan legislature has mandated that authorizing bodies establish by resolution the method of selection, length of term, and number of members of the board of directors.

4. According to this legislation, the Central Michigan University Board of Trustees, as the governing body of a state public university, is an authorizing body empowered to issue contracts to organize and operate public school academies.
5. The Central Michigan University Board of Trustees has requested applications for organizing public school academies and has reviewed the applications according to the provisions set forth by the Michigan legislature.
6. The Central Michigan University Board of Trustees has established chartering policies in addition to the policy titled *Public School Academy: Method of Selection, Appointment, and Removal* as required by the Michigan legislature.
7. The university president or designee has recommended the issuance of a contract to charter as a public school academy to Explore Academy - Novi for a term not to exceed five (5) years.
8. Explore Academy - Novi's application has been submitted under Act 362 of the Public Acts of 1993, being part 6A of the Revised School Code, being sections 380.501 to 380.507 of the Michigan Compiled Laws.

BE IT RESOLVED, That the University Board approves and authorizes the execution of a contract to charter a public school academy to Explore Academy - Novi and authorizes the chair of the board of trustees to execute a contract to charter as a public school academy and related documents between Explore Academy - Novi and the Central Michigan University Board of Trustees, provided that, before execution of the contract, the university president or designee affirms that all terms of the contract have been agreed upon and Explore Academy - Novi is able to comply with all terms and conditions of the contract.

ACCEPTANCE OF TERMINATION OF CHARTER CONTRACT

Royal Academy of Michigan

Recitals:

1. At its September 27, 2018, meeting this board authorized the issuance of a contract to charter as a public school academy to Royal Academy of Michigan.
2. According to section 10.4 of the terms and conditions of the charter contract, the academy board, by majority vote, may, at any time and for any reason, request termination of the Contract.
3. The Academy was unsuccessful in acquiring a facility and initiating operations sufficient to sustain viability.
4. The Academy board, at its properly noticed board meeting on March 25, 2021, has requested immediate termination of the charter contract.

BE IT RESOLVED, That the Central Michigan University Board of Trustees approves the proposal for termination of the charter contract effective immediately.

BE IT FURTHER RESOLVED, That the Central Michigan University Board of Trustees waives the six (6) month advance notice requirement for termination contained within section 10.4 of the terms and conditions of the charter contract.

BE IT FURTHER RESOLVED, That the Central Michigan University Board of Trustees hereby directs the Royal Academy of Michigan board to wind-up and dissolve the Academy in accordance with applicable law.

CONTRACT AMENDMENT FOR SITE ADDITION AND APPOINTMENT OF INITIAL BOARD OF DIRECTORS

KIPP Detroit: Imani Academy

Recitals:

1. The Michigan legislature has provided for the establishment of public school academies as part of the Michigan public school system by enacting Act No. 362 of the Public Acts of 1993.
2. The Michigan legislature allows an authorizing body to permit a public school academy to operate the same configuration of age or grade levels at more than one (1) site if the applicant for the proposed public school academy presents documentation to the authorizing body demonstrating that the applicant's proposed educational model has resulted in schools making measurable progress toward meeting their education goals.
3. KIPP Detroit: Imani Academy submitted an application under Act 362 of the Public Acts of 1993, being part 6A of the Revised School Code, being sections 380.501 to 380.507 of the Michigan Compiled Laws.
4. The application included a request for KIPP Detroit: Imani Academy to operate the same configuration of age or grade levels at more than one (1) site and included documentation demonstrating that the proposed educational model has resulted in schools making measurable progress toward meeting educational goals.
5. At its December 3, 2020, meeting this board authorized the issuance of a contract to charter as a public school academy to KIPP Detroit: Imani Academy for a term not to exceed five (5) years, provided that before execution of the contract, the university president or designee affirms that all terms of the contract have been agreed upon and KIPP Detroit: Imani Academy is able to comply with all terms and conditions of the contract.
6. As required by Michigan law, the Central Michigan University Board of Trustees has established by resolution the method of selection, length of term and number of members of the board of directors in the policy titled: *Public School Academy Board of Directors: Method of Selection, Appointment, and Removal*.
7. The university president or designee has recommended for appointment Caroline Chambers and Ethan Dunn to terms which expire January 14, 2023; Cheryl Daniel to a term which expires January 14, 2024; Jamel Goodloe to a term which expires January 14, 2025; and Kirk Mayes to a term which expires January 14, 2022, and to an additional term which expires January 14, 2026.

BE IT RESOLVED, That the University Board approves the request for KIPP Detroit: Imani Academy to operate the same configuration of age or grade levels at more than one (1) site in accordance with the terms and conditions set forth in the contract.

BE IT FURTHER RESOLVED, That the following individuals are appointed to serve as initial members of the board of directors of KIPP Detroit: Imani Academy commencing the date upon which the oaths of public office are taken.

Initial Members of the Board of Directors. The initial board of directors of KIPP Detroit: Imani Academy shall consist of five (5) positions.

Caroline Chambers
Fraser, Michigan
notary/closing agent, Inotarize2
(to fill a position ending January 14, 2023)

Ethan Dunn
Detroit, Michigan
managing director, 360 Capital Partners
(to fill a position ending January 14, 2023)

Cheryl Daniel
Oak Park, Michigan
official court recorder, United States District Court/EMI
(to fill a position ending January 14, 2024)

Jamel Goodloe
West Bloomfield, Michigan
program manager, DTE
(to fill a position ending January 14, 2025)

Kirk Mayes
Detroit, Michigan
chief executive officer, Forgotten Harvest
(to fill a position ending January 14, 2026)

FINANCE AND FACILITIES COMMITTEE

UNDERGRADUATE TUITION – CONTINUING STUDENTS

It was moved by Trustee Plawecki, seconded by Trustee Oliver and carried that the following resolution be adopted as submitted.

BE IT RESOLVED, That the schedule of undergraduate tuition at the university for on-campus courses commencing on or after August 3, 2021 is adopted as follows:

Tuition		2021-2022 Rate Per Credit Hour	2020-2021 Rate Per Credit Hour
United States Resident	Undergraduate	\$445	\$430
International Resident*	Undergraduate	\$789	\$789

* Applies to students who are not eligible for United States resident tuition rates.

BE IT FURTHER RESOLVED, That the schedule of undergraduate tuition for off-campus locations and online courses ending on or after August 15, 2021 is adopted as follows:

Tuition	2021-2022 Rate Per Credit Hour	2020-2021 Rate Per Credit Hour
Undergraduate, standard and online	\$445	\$430

BE IT FURTHER RESOLVED, That the President may vary these tuition rates according to cohorts, markets, programs, locations, or terms of contracts.

NOTE: Shaded information is not part of this resolution

UPPER/LOWER UNDERGRADUATE TUITION

It was moved by Trustee Plawecki, seconded by Trustee Beauboeuf and carried that the following resolution be adopted as submitted.

BE IT RESOLVED, That the schedule of undergraduate tuition at the university for on-campus courses commencing on or after August 3, 2021 is adopted as follows:

Tuition	2021-2022 Rate Per Credit Hour	2020-2021 Rate Per Credit Hour
United States Resident Undergraduate – Lower Level	\$425	\$417
United States Resident Undergraduate – Upper Level	\$450	\$434
International Resident* Undergraduate – Lower Level	\$789	\$789
International Resident* Undergraduate – Upper Level	\$815	\$815

* Applies to students who are not eligible for United States resident tuition rates.

BE IT FURTHER RESOLVED, That the schedule of undergraduate tuition for off-campus locations and online courses ending on or after August 15, 2021 is adopted as follows:

Tuition	2021-2022 Rate Per Credit Hour	2020-2021 Rate Per Credit Hour
Undergraduate, Standard and Online – Lower Level	\$425	\$417
Undergraduate, Standard and Online – Upper Level	\$450	\$434

BE IT FURTHER RESOLVED, That the President may vary these tuition rates according to cohorts, markets, programs, locations, or terms of contracts.

NOTE: Shaded information is not part of this resolution

MASTER’S / SPECIALIST AND DOCTORAL TUITION

It was moved by Trustee Plawecki, seconded by Trustee Sandler and carried that the following resolution be adopted as submitted.

BE IT RESOLVED, That the schedule of master’s/specialist and doctoral tuition and fees at the university for on-campus courses commencing on or after August 2, 2021 is adopted as follows:

Tuition		2021-2022	2020-2021
		Rate Per Credit Hour	Rate Per Credit Hour
United States Resident	Master’s/Specialist	\$682	\$637
	Doctoral	\$778	\$726
International Resident*	Master’s/Specialist	\$850	\$850
	Doctoral	\$940	\$940

* Applies to students who are not eligible for United States resident tuition rates.

BE IT FURTHER RESOLVED, That the schedule of master’s/specialist tuition and doctoral tuition for off-campus locations and online courses ending on or after August 14, 2021 is adopted as follows:

Tuition	2021-2022	2020-2021
	Rate Per Credit Hour	Rate Per Credit Hour
Master’s/Specialist, standard and online	\$682	\$637
Doctoral, standard and online	\$778	\$726

BE IT FURTHER RESOLVED, That the President may vary these tuition rates and fees according to cohorts, markets, programs, locations, or terms of contracts.

NOTE: Shaded information is not part of this resolution

ROOM AND BOARD RATES (RESIDENCE HALLS AND APARTMENTS)

It was moved by Trustee Plawecki, seconded by Trustee Wardrop and carried that the following resolution be adopted as submitted.

BE IT RESOLVED, That the attached room and board rates are approved to be effective August 1, 2021;

BE IT FURTHER RESOLVED, That these rates are approved with the understanding that the Board of Trustees reserves the right to change the rates if, in the opinion of the Board, such change is necessary.

ROOM AND BOARD RATES 2021-2022

Room and Board Rates ¹	2020-21 Rates	Recommended 2021-22 Rates
<i>Residence Hall Rates (per semester)</i>		
1. Standard Residence Hall Room Rate	\$2,634	\$2,700
2. Carey Hall Residence Hall Room Rate	\$3,029	\$3,104
3. Premium Residence Hall Room Rate	\$3,424	\$3,510
<i>Campus Dining Meal Plan Rates</i>		
1. All-Access 450 Plan (includes \$450 FLEX)	<i>new plan</i>	\$2,760
2. Central 19 Plan (includes \$325 FLEX)	\$2,538	\$2,696
3. Central 16 Plan (includes \$300 FLEX)	\$2,498	\$2,604
4. Central 12 Plan (includes \$400 FLEX)	\$2,238	\$2,360
<i>Commuter Meal Plan Rates</i>		
1. 150 meals plus \$250 FLEX/semester	\$1,468	\$1,498
2. 75 meals plus \$500 FLEX/semester	\$1,160	\$1,177
3. 50 meals plus \$350 FLEX/semester	\$806	\$817
4. \$500 ALL FLEX	\$450	\$500
5. \$300 ALL FLEX	\$270	\$300
6. \$200 ALL FLEX	\$180	\$200
7. Faculty Block \$150 Flex plus 25 meals	\$300	\$300
<i>Casual Meal Rates</i>		
Breakfast	\$7.50	\$7.70
Lunch	\$10.00	\$10.25
Dinner	\$11.00	\$11.25

*Actual charge is dollar for dollar. We will run a reduced "sale" at start of semester

¹ Rates quoted are for the semester at normal occupancy. Rates for reduced occupancy are calculated as follows:

3 persons in a 4-person suite = one and one/quarter times the base room rent.

2 persons in a 4-person suite = one and one/halftimes the base room rent.

1 person in a 1-bedroom suite = one and one/halftimes the base room rent.

APARTMENT RATES 2021-2022

University Apartments <i>Includes utilities and internet</i>	Rates Per Semester 2020-2021		Recommended Rates Per Semester 2021-22	
	Student	Fac/Staff	Student	Fac/Staff
Graduate Housing				
a. One Bedroom Furnished	\$4,006		\$4,006	
b. Two Bedroom (2 singles) Furnished	\$2,748		\$2,748	
c. Four Bedroom (4 singles) Furnished	\$2,008		\$2,008	
Kewadin				
a. One Bedroom (furnished) One Bedroom (unfurnished)	\$2,918 \$2,820	\$3,470 \$3,374	\$2,990 \$2,890	\$3,556 \$3,458
b. Two Bedroom (furnished) Two Bedroom (unfurnished)	\$3,202 \$3,102	\$3,714 \$3,614	\$3,282 \$3,180	\$3,806 \$3,704
c. Three Bedroom (furnished) Three Bedroom (unfurnished)	\$3,542 \$3,444	\$4,068 \$3,978	\$3,630 \$3,530	\$4,170 \$4,078
Northwest				
a. One Bedroom (one student) Furnished	\$2,960		\$3,034	
b. Two Bedroom (two students) Furnished	\$2,170		\$2,224	

**Central Michigan University
Pro-Forma Operating Budget
June 24, 2021**

General Fund

	2020-21 Current General Fund Operating Budget	2021-22 Proposed General Fund Operating Budget
Projected Revenue		
State Appropriations	\$ 89,198,100	\$ 89,484,800
Tuition and Fees	218,348,567	213,178,255
Departmental Activity	27,280,201	34,464,027
Subtotal	334,826,868	337,127,082
Transfers In	7,043,439	8,507,767
Total Revenue and Transfers In	\$ 341,870,307	\$ 345,634,849

Projected Expenditures		
Compensation	215,692,871	221,331,843
Supplies, equipment & other	60,009,203	49,327,133
Scholarships/Financial Aid - Academics	34,348,350	44,223,715
Subtotal	310,050,424	314,882,691
Scholarships/Financial Aid - Athletics	5,598,177	5,735,590
Operational Subsidy	26,221,706	25,016,568
Total Subsidy	31,819,883	30,752,158
Total Expenditures	\$ 341,870,307	\$ 345,634,849

Note: General Fund expenditures includes subsidy to non-general fund areas

**Central Michigan University
Pro-Forma Operating Budget
June 24, 2021**

**Non-General
Fund**

	2020-21 Current Non-General Fund Operating Budget	2021-22 Proposed Non-General Fund Operating Budget
Projected Revenue		
Athletics*	\$ 25,700,955	\$ 25,923,739
Computing Support*	9,743,070	10,290,640
Parking Services	2,629,000	1,955,000
Public Broadcasting*	5,648,169	6,100,094
Residences and Auxiliary Services	61,555,487	56,643,097
Telecommunications*	12,840,600	13,706,140
College of Medicine Clinics*	2,003,560	1,949,617
Tickets Central/Events Center Operations*	190,523	95,334
University Events/Conference Services*	1,067,603	887,362
University Recreation*	2,295,611	2,269,494
Net Transfer In	-	589,441
Total Revenue and Transfers In	\$ 123,674,578	\$ 120,409,958
Projected Expenditures		
Compensation	43,149,838	47,624,378
Supplies, equipment & other transfers	69,284,921	67,049,990
Scholarships/Financial Aid	5,708,676	5,735,590
Net Transfers Out	5,531,143	-
Total Expenditures	\$ 123,674,578	\$ 120,409,958

* Includes subsidy transferred from the General Fund

Note: Total General Fund subsidy of \$31,819,883 and \$30,752,158 in FY 20-21 and FY 21-22, respectively.

Central Michigan University 2020-21 University Operating Budget

Revenue and Expenditure Summary June 24, 2021

	Approved 2020-21 University Operating Budget	Proposed 2021-22 University Operating Budget
Revenues		
General Fund	\$ 334,826,868	\$ 337,127,082
Non-General Fund	91,700,524	89,068,359
Net Transfer In	1,666,467	9,097,208
Total University Revenues	\$ 428,193,859	\$ 435,292,649
Expenditures		
General Fund	\$ 310,050,424	\$ 314,882,691
Non-General Fund	118,143,435	120,409,958
Total University Expenditures	\$ 428,193,859	\$ 435,292,649
Total Net Margin	\$ -	\$ -

Note: Total University Operating Budget Eliminates Interfund Transfers

**Specific 2021-2022 Revenue and Expenditure Items Exceeding \$1,000,000
Contracting Authority to be Approved With Acceptance of 2021-2022
Budget Document**

REVENUE	
Item Description	Estimated Amount
Covenant Reimbursements	\$2,750,000
University Pediatricians Reimbursements	5,179,669
State of Michigan - Medicaid Payments	39,708,816
Game Guarantee - Football	1,450,000
Game Guarantee - Football	1,400,000
Total	<u>\$50,488,485</u>
EXPENSES	
Item Description	Estimated Amount
Library Media Acquisitions	\$3,080,000
Purchased Electricity	3,974,964
Natural Gas Purchase	4,654,184
Copier/Printer Equipment	1,250,000
Business Bank Card/Line of Credit - Vendor Payments	10,000,000
Furnishings and Other Equipment	2,500,000
Furniture	2,750,000
Insurance Coverage	3,910,000
Employee Benefits and Insurance	35,000,000
Custodial Services	1,487,000
Office Supplies	1,100,000
University Marketing & Advertising	7,000,000
Property Leases - Global Campus Sites	2,800,000
Software/Hardware/Project Purchases	3,000,000
Software/Hardware Maintenance	4,000,000
Supplies & Equipment, Faculty Start-Up	4,250,000
Network Upgrades/Maintenance	4,500,000
Water & Sewer Purchase	1,056,424
Computer Equipment	1,400,000
Physician Adjuster Payments - Medicaid Payments	17,328,300
State of Michigan - Medicaid Payments	6,015,408
State of Michigan (UP) - Medicaid Payments	4,028,288
University Pediatricians - Medicaid Payments	8,036,820
Website Project	1,500,000
EAB Enrollment Partnership (contract and direct costs)	1,500,000
Residence Hall Dining Services	4,500,000
Retail Dining Services	4,000,000
Bookstore	6,000,000
Connect Cellular Services	9,000,000
Total	<u>\$159,621,388</u>

ISSUANCE OF GENERAL REVENUE BONDS

It was moved by Trustee Plawecki, seconded by Trustee Heath and carried that the following resolution be adopted as submitted.

RESOLUTION OF THE CENTRAL MICHIGAN UNIVERSITY BOARD OF TRUSTEES AUTHORIZING THE ISSUANCE AND DELIVERY OF GENERAL REVENUE BONDS AND PROVIDING FOR OTHER MATTERS RELATING THERETO

WHEREAS, the Central Michigan University Board of Trustees (the “Board”) is a constitutional body corporate established pursuant to Article VIII, Section 6 of the Michigan Constitution of 1963, with general supervision of Central Michigan University (the “University”) and the control and direction of all expenditures from the University’s funds under Article VIII, Sections 4 and 6 of the Michigan Constitution of 1963; and

WHEREAS, in the exercise of its constitutional duties and in order to properly serve the needs of students attending the University, the Board has determined that it is appropriate and in the best interests of the University to finance all or a portion of the costs of certain capital projects of the University, as described in Exhibit A attached hereto (all of such capital projects described in Exhibit A being collectively referred to herein as the “Projects”); and

WHEREAS, the Board has previously issued and has outstanding certain series of General Revenue Bonds payable from and secured by a lien on General Revenues (as hereinafter defined) (collectively, the “Prior Bonds”); and

WHEREAS, the Board has previously entered into certain interest rate swap agreements relating to the debt service on portions of the Prior Bonds (the “Prior Swap Agreements”); and

WHEREAS, it may be appropriate and economic to refund all or portions of the outstanding Prior Bonds as shall be determined by an Authorized Officer (as hereinafter defined) (the portions of the Prior Bonds to be refunded, if any, as determined by an Authorized Officer, is referred to herein as the “Bonds to be Refunded”); and

WHEREAS, in the exercise of its constitutional duties, and in order to prudently control and direct expenditures from the University’s funds, the Board determines it is necessary and desirable to authorize the issuance of General Revenue Bonds of the Board (the “Bonds”), to be payable from and secured by a pledge of General Revenues, in order to provide funds that, together with other available funds, will be used to pay all or part of the costs of the Projects, to pay all or part of the costs of refunding the Bonds to be Refunded, if any, and to pay costs incidental to the issuance of the Bonds and the refunding; and

WHEREAS, one or more trust indentures (collectively, the “Trust Indenture”) must be entered into by and between the Board and a trustee (the “Trustee”) to be designated by an Authorized Officer, pursuant to which the Bonds will be issued and secured; and

WHEREAS, it is necessary to authorize the Authorized Officers, or either of them individually, to negotiate the sale of the Bonds with an underwriter or group of underwriters to be selected by an Authorized Officer (collectively, the “Underwriter”), and to enter into one or more bond purchase agreements with the Underwriter (collectively, the “Bond Purchase Agreement”) setting forth the terms

and conditions upon which the Underwriter will agree to purchase the Bonds and the interest rates thereof and the purchase price therefor; and

WHEREAS, in order to be able to market the Bonds at the most opportune time, it is necessary for the Board to authorize the President and the Vice President for Finance and Administrative Services (each an "Authorized Officer"), or either of them individually, to negotiate the terms of and to execute and deliver on behalf of the Board the Trust Indenture, the Bond Purchase Agreement, one or more remarketing agreements with the Underwriter or other remarketing agent selected by an Authorized Officer (collectively, the "Remarketing Agreement"), and other related documents, to establish the specific terms of the Bonds and to accept the offer of the Underwriter to purchase the Bonds, and to undertake such other actions and make such other determinations on behalf of the Board as authorized hereby, all within the limitations set forth herein; and

WHEREAS, the trust indentures authorizing the Prior Bonds create certain conditions for the issuance of additional obligations payable from and secured by a pledge of General Revenues on a parity basis with the Prior Bonds; and

WHEREAS, the Vice President for Finance and Administrative Services shall, on or prior to the date of delivery of the Bonds, certify that the conditions for issuing the Bonds, secured by General Revenues on a parity basis with the Prior Bonds, have been met; and

WHEREAS, the financing of all or a portion of the costs of the Projects and the refunding of the Bonds to be Refunded, if any, through the issuance of General Revenue Bonds of the Board, will serve proper and appropriate public purposes; and

WHEREAS, the Board has full power under its constitutional authority for supervision of the University, and control and direction of expenditures from the University's funds, to acquire, construct, furnish and equip the Projects, to refund the Bonds to be Refunded, if any, and to pay all or a part of the costs of the Projects and the costs of the refunding by issuance of the Bonds, and to pledge General Revenues for payment of the Bonds.

NOW, THEREFORE, BE IT RESOLVED BY THE CENTRAL MICHIGAN UNIVERSITY BOARD OF TRUSTEES, AS FOLLOWS:

1. The Board hereby approves the definition of the term "Projects" as set forth in Exhibit A attached hereto, and authorizes the Authorized Officers, or either of them individually, to select the portion of the Projects to be financed, in whole or in part, from the proceeds of the Bonds, and to fund, as appropriate, the remaining portion of the costs of the Projects from available funds of the University or other available funds. Subject to the Board's policies regarding approval of capital projects, either Authorized Officer may subsequently approve additional capital projects of the University and specify that such additional capital projects shall be financed in whole or in part from the proceeds of the Bonds, upon which occurrence such capital projects shall thereupon become components of the Projects hereunder. The Board further approves the refunding of all or any portion of the Prior Bonds, and authorizes the Authorized Officers, or either of them individually, to select the portion, if any, of the Prior Bonds to constitute the Bonds to be Refunded, in order to produce interest or other cost savings or a more favorable debt service structure, to reduce or eliminate tender or liquidity or other risks associated with variable rate bonds, or to provide for more favorable terms or covenants, and to fund, if deemed appropriate, a portion of the costs of the refunding from available funds of the University and the balance of such costs from the proceeds of the Bonds, and to proceed with the refunding.

In connection with the refunding of all or any portion of the Prior Bonds, either Authorized Officer may, in the name and on behalf of the Board, and as its corporate act and deed, modify any of the Prior Swap Agreements, in whole or in part, and relate any of such Prior Swap Agreements to any portion

of the debt service on the Bonds or any outstanding Prior Bonds, or terminate any of the Prior Swap Agreements, in whole or in part, and any fees or termination payments required in connection with any such modifications or terminations may be paid from the proceeds of the Bonds, or from available funds of the University, as determined by an Authorized Officer.

2. The Board hereby authorizes the issuance, execution and delivery of the Bonds of the Board, in one or more series, to be designated GENERAL REVENUE BONDS, with appropriate series designations, in the aggregate original principal amount to be established by an Authorized Officer, but not to exceed the aggregate principal amount necessary to produce proceeds of NINETEEN MILLION DOLLARS (\$19,000,000) for the payment of the costs of the Projects and the costs of issuance of the Bonds, plus the amount, if any, necessary to accomplish the refunding of the Bonds to be Refunded and to pay costs related thereto, as determined by an Authorized Officer. The Bonds shall be dated as of the date or dates established by an Authorized Officer, and shall be issued for the purpose of providing funds which, together with other available funds, will be used to pay all or a portion of the costs of the Projects, including, if determined to be appropriate by an Authorized Officer, capitalized interest related to all or any portion of the Projects for a period specified by an Authorized Officer, to pay all or a portion of the costs of refunding the Bonds to be Refunded, if any, and to pay costs related to the issuance of the Bonds and the refunding, including the costs of bond insurance premiums, if an Authorized Officer determines such insurance to be appropriate. The Bonds shall be serial bonds or term bonds, which may be subject to redemption requirements, or both, as shall be established by an Authorized Officer, but the first maturity or mandatory redemption date shall be no earlier than October 1, 2021 and the last maturity shall be no later than December 31, 2052. The Bonds may be issued as federally tax-exempt bonds or federally taxable bonds, or any combination thereof, as determined by an Authorized Officer. The Bonds may bear interest at stated fixed rates for the respective maturities thereof as shall be established by an Authorized Officer, but the weighted average yield of the Bonds (computed using the stated coupon and the stated original offering price) shall not exceed 5.50% per annum for tax-exempt bonds and 7.00% per annum for taxable bonds. Alternatively, all or part of the Bonds may bear interest at a variable rate of interest for all or part of their term, determined on the basis of an index or a spread to an index or through market procedures, or both, and the variable rate of interest shall not exceed the lesser of 25% per annum, the maximum rate permitted by law or the maximum rate, if any, specified in the Trust Indenture. The Bonds may be subject to redemption or call for purchase prior to maturity at the times and at the prices (which may be expressed as a percentage of the principal amount being redeemed or be based on a “make-whole” formula, or both) as shall be determined by an Authorized Officer. Interest on the Bonds shall be payable at such times as shall be specified by an Authorized Officer. The Bonds shall be issued in fully-registered form in the denominations, shall be payable as to principal and interest in the manner, shall be subject to transfer and exchange, and shall be executed and authenticated, and may be issued in book-entry-only form, all as shall be provided in the Trust Indenture. The Bonds shall be sold to the Underwriter for a price to be established by an Authorized Officer (but the underwriter’s discount, exclusive of original issue discount, shall not exceed 1.50% of the principal amount thereof) plus accrued interest, if any, from the dated date of the Bonds to the date of delivery thereof.

Any or all of the Bonds may be made subject to tender for purchase at the option of the holder thereof or to mandatory tender for purchase. The obligation of the Board to purchase any Bonds subject to tender for purchase may be limited to the remarketing proceeds of such Bonds, or may be made payable from General Revenues (as defined in Section 3 below), from available cash reserves of the University, subject to such limitations as may be specified in the Trust Indenture, or from a letter of credit, line of credit, standby bond purchase agreement or other credit or liquidity device (collectively, the “Liquidity Device”), or any combination thereof, all as shall be determined by an Authorized Officer and provided for in the Trust Indenture. Any reimbursement obligation for draws under the Liquidity Device shall be a limited and not a general obligation of the Board, payable from, and may be secured by a pledge of, General Revenues. Either Authorized Officer is individually authorized to execute and deliver at any time, for and on behalf of the Board, any amendments to the Trust Indenture and any agreements or

instruments with a party or parties selected by an Authorized Officer necessary to obtain, maintain, renew or replace, and provide for repayments under, any Liquidity Device deemed by such officer to be required for the purposes of this Resolution.

In relation to the debt service on all or any portion of the Bonds, either of the Authorized Officers may, at any time, on behalf of and as the act of the Board, enter into or modify an interest rate swap, cap, forward starting swap, option, swaption, rate lock or similar agreement or agreements (collectively, the "Swap Agreement") with a counterparty or counterparties selected by the Authorized Officer. Such Swap Agreement shall provide for payments between the Board and the counterparty related to interest on all or a portion of the Bonds at indexed or market established rates. If the Swap Agreement is entered into at approximately the same time as the issuance of the Bonds and is related to the Bonds, the expected effective interest rates on the Bonds to which the Swap Agreement relates, taking into account the effect of the Swap Agreement, shall be within the limitations set forth herein. Any Swap Agreement in the form of a forward starting swap, option, swaption or rate lock may, if the Bonds to which such agreement relates are not ultimately issued, be required to be terminated, which may result in termination payments due by the Board. Any such required termination payments and other costs of termination may be funded from available funds of the University or the proceeds of the Bonds or other indebtedness of the Board, as determined by an Authorized Officer.

3. The Bonds, and the obligations of the Board under the Liquidity Device and the Swap Agreement, if either or both are entered into, shall be limited and not general obligations of the Board, payable from and, except as provided below in this Section 3, secured by a lien on, the General Revenues of the Board (as shall be defined in the Trust Indenture in a manner generally consistent with the definition of General Revenues contained in the trust indentures pursuant to which the Prior Bonds were issued). Except as otherwise determined by an Authorized Officer, as provided below in this Section 3, the lien on General Revenues securing the Bonds, the Liquidity Device and the Swap Agreement, if any, shall be on a parity basis with the liens on General Revenues securing the Prior Bonds and other previously issued obligations of the Board secured by a first lien on General Revenues. The Bonds, and the obligations of the Board under the Liquidity Device and the Swap Agreement, if any, may also be payable from and secured by a lien on moneys, securities or other investments from time to time on deposit in certain funds created pursuant to the Trust Indenture or agreements entered into in connection with the Liquidity Device or Swap Agreement, if any.

No recourse shall be had for the payment of the principal amount of or interest or premium on the Bonds, or for the payment of any amounts owing under the Liquidity Device or Swap Agreement, if any, or any claim based thereon, against the State of Michigan, or any member or agent of the Board (including, without limitation, any officer or employee of the University), as individuals, either directly or indirectly, nor, except as specifically provided in the Trust Indenture or the instruments entered into in connection with the Swap Agreement or the Liquidity Device, if any, against the Board, nor shall the Bonds and interest or premium with respect thereto, or any obligations of the Board in connection with the Swap Agreement or Liquidity Device, if any, become a lien on or be secured by any property, real, personal or mixed, of the State of Michigan or the Board, other than General Revenues and the moneys, securities or other investments from time to time on deposit in certain funds established as pledged pursuant to the Trust Indenture or pursuant to agreements entered into in connection with the Liquidity Device or Swap Agreement, if any.

Any pledge of General Revenues, and funds specified in the Trust Indenture or in any agreements entered into in connection with the Liquidity Device or Swap Agreement, if any, shall be valid and binding from the date of the issuance and delivery of the Bonds or such agreements, and all moneys or properties subject thereto that are thereafter received shall immediately be subject to the lien of the pledge without physical delivery or further act. The lien of said pledge shall be valid and binding against all parties (other than the holders of any other bonds, notes or other obligations secured by a parity first lien

on General Revenues) having a claim in tort, contract or otherwise against the Board, irrespective of whether such parties have notice of the lien.

Notwithstanding anything herein to the contrary, any obligations of the Board under the Swap Agreement or any agreement with respect to the Liquidity Device may, if determined appropriate by an Authorized Officer, be payable and secured on a subordinated basis to the Bonds and other General Revenue obligations of the Board, or may be payable from General Revenues but be unsecured.

4. The right is reserved to issue additional bonds, notes or other obligations payable from General Revenues and secured on a parity or subordinated basis with the Bonds, the Prior Bonds and other obligations of the Board so secured by a lien on General Revenues, upon compliance with the terms and conditions therefor as shall be set forth in the Trust Indenture.

5. Each Authorized Officer is hereby individually authorized and directed, in the name and on behalf of the Board, and as its corporate act and deed, to select the Trustee and to negotiate the terms of and execute and deliver the Trust Indenture. The Trust Indenture may contain such covenants on behalf of the Board and terms as such Authorized Officer deems appropriate, including, but not limited to, covenants with respect to the establishment of General Revenues at levels expressed as a percentage of debt service on the Bonds or all General Revenue obligations of the Board, and with respect to the issuance of additional bonds, notes or other obligations payable from and secured by General Revenues. In addition, each Authorized Officer is hereby individually authorized, empowered and directed to negotiate, if deemed appropriate by an Authorized Officer in connection with the issuance of the Bonds, for the acquisition of bond insurance and to execute and deliver an insurance commitment or other documents or instruments required in connection with such insurance.

6. Each Authorized Officer is hereby individually authorized and directed, in the name and on behalf of the Board and as its corporate act and deed, to select the Underwriter and to negotiate, execute and deliver the Bond Purchase Agreement with the Underwriter setting forth the terms of the Bonds and the sale thereof, and containing such other covenants and agreements of the Board as may be required by the Underwriter in connection therewith, in the forms as an Authorized Officer may approve, all within the limitations set forth herein. In addition, each Authorized Officer is hereby individually authorized and directed, in the name and on behalf of the Board and as its corporate act and deed, to negotiate, execute and deliver the Remarketing Agreement, if any, with the Underwriter or other remarketing agent selected by the Authorized Officer.

7. Each Authorized Officer is hereby individually authorized, empowered and directed, in the name and on behalf of the Board, and as its corporate act and deed, to execute the Bonds by manual or facsimile signature, and to deliver the Bonds to the Underwriter in exchange for the purchase price therefor.

8. Each Authorized Officer is hereby individually authorized to solicit ratings on the Bonds from any national rating services that the Authorized Officer deems appropriate and to cause the preparation of a Preliminary Official Statement and an Official Statement with respect to each series of the Bonds, to deem such official statements “final” in accordance with applicable law, and to execute and deliver the Official Statements. Each Authorized Officer, or the Underwriter or the University’s financial advisor, as appropriate, is authorized to circulate and use, in accordance with applicable law, the Preliminary Official Statements and the Official Statements in connection with the offering, marketing and sale of the Bonds.

9. The President, the Vice President for Finance and Administrative Services, the Secretary to the Board, the General Counsel and any other appropriate officer or representative of the Board or the University are each hereby authorized to perform all acts and deeds and to execute and deliver for and on behalf of the Board all instruments and documents required by this Resolution, the Trust Indenture, the

Bond Purchase Agreement, the Remarketing Agreement, the Liquidity Device and the Swap Agreement, or necessary, expedient and proper in connection with the issuance, sale and delivery of the Bonds, as contemplated hereby, including, if deemed appropriate, one or more escrow deposit agreements with an escrow agent to be selected by an Authorized Officer as may be necessary to accomplish the refunding of the Bonds to be Refunded. Each Authorized Officer is individually authorized to designate and empower the escrow agent to subscribe for United States Treasury Securities – State and Local Government Series, on behalf of the Board, as may be necessary in connection with any refunding authorized hereby. Each Authorized Officer is further authorized to execute and deliver, for and on behalf of the Board or the University, all instruments and documents required, necessary or appropriate for the ongoing administration or operation of the financing program represented by the Bonds, the Trust Indenture, the Bond Purchase Agreement, the Remarketing Agreement, the Liquidity Device and the Swap Agreement. Any action required under the Trust Indenture, the Bond Purchase Agreement, the Remarketing Agreement, the Liquidity Device, the Swap Agreement or any other instrument related to the Bonds, and any action necessary or appropriate in connection with the ongoing administration of the financing program authorized hereby, may be taken by and on behalf of the Board by an Authorized Officer. Any reference to an officer of the Board or the University herein shall include any interim or acting officer appointed by the Board.

10. In accordance with the requirements of Rule 15c2-12 of the United States Securities and Exchange Commission, the Board may be required in connection with the issuance of the Bonds to enter into one or more continuing disclosure undertakings for the benefit of the holders and beneficial owners of the Bonds. Each Authorized Officer is individually authorized to cause to be prepared and to execute and deliver, on behalf of the Board, the continuing disclosure undertakings.

11. Each Authorized Officer is hereby authorized and delegated the power to execute, on behalf of the Board, one or more declarations of intent to reimburse the University from Bond proceeds for any expenditures with respect to the Projects incurred prior to the issuance of the Bonds, and for future projects to be funded with the proceeds of future bond issues, all in accordance with U.S. Treasury Regulation § 1.150-2. Any and all actions of an Authorized Officer previously taken in connection with the execution of such declarations of intent are hereby ratified and confirmed.

12. If deemed necessary by the University's bond counsel, each Authorized Officer is individually authorized to arrange for the publication of a notice of and to conduct a public hearing with respect to the issuance of the Bonds, all in accordance with the requirements of Section 147(f) of the Internal Revenue Code of 1986, as amended.

13. Any resolutions or parts of resolutions or other proceedings of the Board in conflict herewith are hereby repealed insofar as such conflict exists.

EXHIBIT A

THE PROJECTS

The Projects, as that term is used in the Resolution to which this Exhibit A is attached, consists of the capital projects described below:

Troutman Hall Renovations: Renovation of Troutman Hall to transform existing residence hall room configurations into a two-person, apartment-style living arrangement. The project scope will include interior improvements with new walls, closets, doors, paint, flooring, window treatments, drinking fountains, vanities, furnishings, kitchenettes and other furnishings and equipment, and minor exterior improvements.

Cobb and Wheeler Hall Renovations: Renovation of Cobb and Wheeler Halls to transform existing residence hall room configurations into a two-person, apartment-style living arrangement. The project scope will include interior improvements with new walls, closets, doors, paint, flooring, window treatments, drinking fountains, vanities, furnishings, kitchenettes and other furnishings and equipment, and minor exterior improvements.

Infrastructure Projects: To be detailed at a later date.

The currently estimated cost of the Projects to be financed with the proceeds of the Bonds (excluding capitalized interest, if any, and bond issuance costs) is \$17,525,000.

ENDOWMENTS / AWARDS / SCHOLARSHIPS: CONSENT AGENDA

BE IT RESOLVED, That the following new endowments and endowment criteria changes to scholarships, awards and endowments are approved. Statements are approved for publication as applicable.

New Endowments

BrownOtter Scholarship for Earth and Atmospheric Sciences

Established in 2021 from the estate of Ivan A. (LaCore) BrownOtter '64, '70. Ivan left a legacy of supporting fellow writers and spent much of his time reading poetry and volunteering with children and senior citizens. Ivan also had an interest in clean air and clean water which stimulated his interest in supporting Environmental Science, Geology, and Meteorology. Income from the endowment will support a renewable award for a student enrolled in the College of Science and Technology, in the department of Earth and Atmospheric Sciences who is seeking a degree in Environmental Science, Geology, or Meteorology. The recipient will demonstrate financial need with a cumulative minimum GPA of 2.2.

Endowment Criteria Change

Cambridge-Howe-Calkins Scholarship

The Cambridge-Howe-Calkins scholarship honors all the members of the Cambridge, Howe, and Calkins families who have attended Houghton Lake schools. Many of them have gone on to CMU. The scholarship is endowed by the Cambridge Family for an incoming freshman from Houghton Lake High School. The award will be made based on GPA and involvement in school and community activities. The student must live on campus while attending CMU. If there is not a qualified incoming Freshman applicant from Houghton Lake High School, the scholarship may be granted to transfer students who have graduated from Houghton Lake High School. The campus residency requirement is waived. B) If there is not a qualified incoming Freshman or transfer student from Houghton Lake High School, the scholarship may be granted to a currently enrolled student who is a graduate of Houghton Lake High School. The campus residency requirement is waived.

Future Alumni Association Scholarship

Established in 1981 through efforts of the CMU Student Foundation to provide a nonrenewable scholarship for undergraduate students. The recipient(s) will be the child or grandchild of a Central Michigan University alumnae or alumna and have a minimum GPA of 3.0. Preference will be given to students that are active in a student group that is similar in function to the Future Alumni Association if one exists. The number, amount, and recipients of the scholarship will be determined by the Alumni Relations Office/ Executive Director of Alumni Relations & Development Strategies in consultation with the Office of Scholarships and Financial Aid.

Jack and Patricia Anson Endowed Scholarship

Established in 2005 by Todd '77 and Teresa Anson '74 in honor of Jack '50 and Patricia '47 Anson. Income from the endowment will be used to support an undergraduate or graduate scholarship for a graduate of Mount Pleasant Public Schools. The recipient must have a minimum GPA of 3.0 on a 4.0 scale.

NAMING OPPORTUNITY: CONSENT AGENDA

BE IT RESOLVED, That the following naming opportunity be approved in honor of the donors in grateful recognition of their gifts to Central Michigan University:

Chippewa Champions Center

The CMU Alumni Island
Donors: CMU Alumni Relations Gold Membership Program

AUDIT COMMITTEE

INTERNAL AUDIT CHARTER APPROVAL: CONSENT AGENDA

BE IT RESOLVED, That the Internal Audit Charter dated June 24, 2021 is adopted.



Charter

Purpose and Mission

The purpose of Central Michigan University's Office of Internal Audit is to provide an independent and objective assurance and consulting activity that is guided by a philosophy of adding value to improve the operations of Central Michigan University. The mission of Internal Audit is to enhance and protect organizational value by providing risk-based and objective assurance, advice, and insight. The Office of Internal Audit assists Central Michigan University in accomplishing its objectives by bringing a systematic and disciplined approach to evaluate and improve the effectiveness of the university's governance, risk management, and internal control.

Assurance services include audits and follow-up reviews designed to evaluate the adequacy and effectiveness of internal controls and associated policies and procedures. Audit objectives may include, but are not limited to, assessing whether controls, and risk management and governance processes are designed and functioning to provide assurances that:

- Risks are appropriately identified and managed.
- Significant financial, managerial, and operating information is accurate, reliable, and timely.

- Employees comply with policies and procedures and applicable laws and regulations.
- Resources are used efficiently and are properly safeguarded.
- Programs achieve associated goals and objectives.

Consulting services may range from formal engagements with defined scope and objectives, to advisory activities, such as providing informal guidance in response to general inquiries or participating on University committees. However, in all cases, Internal Audit functions only as an advisor with management responsible for final decisions.

Standards for the Professional Practice of Internal Auditing

The Office of Internal Audit shall govern itself by adherence to the mandatory elements of The Institute of Internal Auditors' International Professional Practices Framework including the Core Principles for the Professional Practice of Internal Auditing, the Code of Ethics, the International Standards for the Professional Practice of Internal Auditing, and the Definition of Internal Auditing. The Director of Internal Audit shall report periodically to senior management and the Audit Committee of the Board of Trustees regarding Internal Audit's conformance to the Code of Ethics and the Standards.

Authority

The Director of Internal Audit, in the performance of his/her duties, shall report administratively to the President and functionally to the Board Chair through the Board's Audit Committee. To establish, maintain, and assure that Central Michigan University's Internal Audit Department has sufficient authority to fulfill its duties, the Audit Committee of the Board of Trustees will:

- Consider and recommend the Internal Audit Charter to the Board, as appropriate.
- Approve the risk-based Internal Audit Plan.
- Receive communications from the Director of Internal Audit on the Office of Internal Audit's performance relative to its plan and other matters affecting conduct of the internal audit functions.
- Make appropriate inquiries of management and the Director of Internal Audit to determine where there is inappropriate scope or resource limitations.
- Through the Audit Committee Chair, concur in the appointment or removal of the Director of Internal Audit.
- Through the Audit Committee Chair, review the Director of Internal Audit's annual performance appraisal, compensation, and salary adjustments.

It is the intention of the Board that the Director of Internal Audit shall:

- Have access to the Audit Committee at any time with regard to matters affecting conduct of the internal audit function.
- Provide a report on his/her activities directly to the Audit Committee or its Chair describing the current status of work toward the goals of the annual audit plan.
- Be present to advise the Audit Committee, as may be appropriate, when the external auditor presents its audit results to the committee.
- Have authority to use external service providers to supplement existing in-house internal audit functions or provide expert knowledge to help execute certain areas of the audit plan. The Director of Internal Audit shall retain oversight of all outsourced arrangements.
- Communicate and interact with the Board through the Audit Committee in executive

sessions and between Board meetings as appropriate.

The Board authorizes the Office of Internal Audit to:

- Have full, free, and unrestricted access to all functions, university information technology systems, records, property, and personnel pertinent to carrying out any engagement, subject to accountability for confidentiality and safeguarding of records and information.
- Allocate resources, set frequencies, select subjects, determine scopes of work, apply techniques required to accomplish audit objectives, and issue reports.
- Obtain assistance from the necessary personnel of Central Michigan University, as well as other specialized services from within or outside Central Michigan University, in order to complete the engagement.

Independence and Objectivity

The Director of Internal Audit shall:

- Ensure that the Office of Internal Audit remains free from all conditions that threaten the ability of internal auditors to carry out their responsibilities in an unbiased manner, including matters regarding audit selection, scope, procedures, frequency, timing or report content.
- Establish safeguards to limit impairments to independence or objectivity where the Director of Internal Audit has or is expected to have roles and/or responsibilities that fall outside of internal auditing.
- Confirm to the Board, at least annually, the organizational independence of the Office of Internal Audit.
- Disclose to the Audit Committee of the Board of Trustees, any interference and related implications in determining the scope of internal auditing, performing work, and/or communicating results.

Internal auditors shall:

- Maintain an unbiased mental attitude that allows them to perform engagements objectively and in such a manner that they believe in their work product, that no quality compromises are made, and that they do not subordinate their judgment on audit matters to others.
- Have no direct operational responsibility or authority over any of the activities audited. Accordingly, internal auditors shall not implement internal controls, develop procedures, install systems, prepare records, or engage in any other activity that may impair their judgment, including:
 - Assessing specific operations for which they had responsibility within the previous year.
 - Performing any operational duties for Central Michigan University or its affiliates.
 - Initiating or approving transactions external to the Office of Internal Audit.
 - Directing the activities of any Central Michigan University employee not employed by the Office of Internal Audit, except to the extent that such employees have been appropriately assigned to auditing teams or to otherwise assist internal auditors.
- Disclose to the Director of Internal Audit at the beginning of each audit engagement, any potential impairment of independence or objectivity, in fact or appearance.
- Exhibit professional objectivity in gathering, evaluating, and communicating information about the activity or process being examined.

- Make balanced assessments of all available and relevant facts and circumstances.
- Take necessary precautions to avoid being unduly influenced by their own interests or by others in forming judgments.

Scope of Internal Audit Activities

The scope of internal audit activities encompasses, but is not limited to, objective examinations of evidence for the purpose of providing independent assessments to the Audit Committee of the Board of Trustees, management, and outside parties on the adequacy and effectiveness of governance, risk management, and control processes for Central Michigan University. Internal audit assessments include evaluating whether:

- Risks relating to the achievement of Central Michigan University's strategic objectives are appropriately identified and managed.
- The actions of Central Michigan University's officers, directors, employees, and contractors are in compliance with Central Michigan University's policies, procedures, and applicable laws, regulations, and governance standards.
- The results of operations or programs are consistent with established goals and objectives.
- Operations or programs are being carried out effectively and efficiently.
- Established processes and systems enable compliance with the policies, procedures, laws, and regulations that could significantly impact Central Michigan University.
- Information and the means used to identify, measure, analyze, classify, and report such information are reliable and have integrity.
- Resources and assets are acquired economically, used efficiently, and protected adequately.

The Director of Internal Audit shall report periodically to senior management and the Audit Committee of the Board of Trustees regarding:

- The Office of Internal Audit's purpose, authority, and responsibility.
- The Office of Internal Audit's plan and performance relative to its plan.
- The Office of Internal Audit's conformance with The IIA's Code of Ethics and the Standards, and action plans to address any significant conformance issues.
- Significant risk exposures and control issues, including fraud risks, governance issues, and other matters requiring the attention of, or requested by, the Audit Committee of the Board of Trustees.
- Results of audit engagements or other activities.
- Resource requirements.
- Any response to risk by management that may be unacceptable to Central Michigan University.

The Director of Internal Audit also coordinates activities, where possible, and considers relying upon the work of other internal and external assurance and consulting service providers as needed. The Office of Internal Audit may perform advisory and related client service activities, the nature and scope of which shall be agreed upon with the client, provided the Office of Internal Audit does not assume management responsibility.

Opportunities for improving the efficiency of governance, risk management, and control processes may be identified during engagements. These opportunities shall be communicated to the appropriate level of management.

While the approved annual audit plan shall prescribe assignment priorities for the Director of Internal Audit, he/she shall be concerned with any phase of institutional activity where the internal audit function may provide a beneficial service to management. This management service involves going beyond the accounting and financial records to obtain a full understanding of the operations under review and may require the following activities:

- Examination of transactions for accuracy and compliance with institutional policies.
- Evaluation of financial and operational procedures for adequate and effective internal controls and safeguarding of assets.
- Testing of the timeliness, reliability, and usefulness of institutional records and reports.
- Evaluation of the economical and efficient use of resources.
- Monitoring the development and implementation of methods, systems, procedures, and major revisions to them, including those pertinent to computer applications.
- Evaluation and monitoring of the computer center's system of internal control to ensure adequate security and controls related to hardware, software, data, and operating personnel; and to ensure retrieval of necessary data for audit purposes.
- Determination of the level of compliance with required internal policies and procedures, state and federal laws, and government regulations; and appraisal of the effectiveness and appropriateness of internal policies and procedures under current conditions.
- Program performance evaluation.
- Liaison with external auditors.

The Director of Internal Audit is ex-officio member of the CMU Enterprise Risk Committee (ERC). The ERC is charged with continually identifying and monitoring potential risks to the institution, assigning responsibility for areas of risk, and ultimately, determining possible methods for risk reduction. The ERC assists administrators in terms of monitoring risk management strategies and progress is analyzed on a regular basis.

Internal Audit Plan

The Director of Internal Audit has the responsibility to:

- Submit, at least annually, to senior management and the Audit Committee of the Board of Trustees, a one-year risk-based internal audit plan for review and approval. The plan shall coincide with the fiscal year of the university. The internal audit plan shall be developed based on a prioritization of the audit universe using a risk-based methodology, including input of senior management and the Board, and the external auditor. The audit plan shall be implemented by the Director of Internal Audit upon approval by the Audit Committee, which approval shall occur no later than July of each fiscal year.
- Review and adjust the plan, as necessary, in response to changes in the university's business, risks, operations, programs, systems, and controls.
- Communicate to senior management and the Audit Committee of the Board of Trustees any significant changes to the internal audit plan.
- Ensure each engagement of the internal audit plan is executed, including the establishment of objectives and scope, the assignment of appropriate and adequately supervised resources, the documentation of work programs and testing results, and the communication of engagement results with applicable conclusions and recommendations to appropriate parties.

Reporting and Monitoring

A written report shall be prepared and issued by the Director of Internal Audit or designee following the conclusion of each internal audit engagement and shall be distributed as follows:

- Chair, Board of Trustees
- Board Audit Committee
- President
- Vice President of the audit area
- Director/Dean of the audit area
- Manager/department head of the audit area
- Members of the Board of Trustees upon request
- Internal audit reports containing items concerning internal control shall also be distributed to the vice president for finance and administrative services.

The internal audit report may include management's response and corrective action taken or to be taken in regard to the specific findings and recommendations. Management's response, whether included within the original audit report or provided thereafter (i.e., within thirty days) by management of the audited area should include a timetable for anticipated completion of action to be taken and an explanation for any corrective action that will not be implemented.

The Office of Internal Audit shall be responsible for appropriate follow-up on engagement findings and recommendations and reporting to senior management and the Audit Committee of the Board of Trustees any corrective actions not effectively implemented.

Quality Assurance and Improvement Program

The Office of Internal Audit shall maintain a quality assurance and improvement program that covers all aspects of the internal audit activity. The program shall include an evaluation of the Internal Audit Department's conformance with the Standards and an evaluation of whether internal auditors apply the Code of Ethics. The program also assesses the efficiency and effectiveness of the Office of Internal Audit and identifies opportunities for improvement.

The Director of Internal Audit shall communicate to senior management and the Board on the Office of Internal Audit's quality assurance and improvement program, including results of ongoing internal assessments and external assessments conducted at least every five years.

Other Responsibilities

The Director of Internal Audit has the responsibility to:

- Ensure the principles of integrity, objectivity, confidentiality, and competency are applied and upheld.
- Ensure the Office of Internal Audit collectively possesses or obtains the knowledge, skills, and other competencies needed to meet the requirements of the Internal Audit Charter.
- Ensure trends and emerging issues that could impact Central Michigan University are considered and communicated to senior management and the Audit Committee of the Board of Trustees as appropriate.
- Ensure emerging trends and successful practices in internal auditing are considered.

- Establish and ensure adherence to policies and procedures designed to guide the Office of Internal Audit.
- Ensure adherence to Central Michigan University’s relevant policies and procedures, unless such policies and procedures conflict with the Internal Audit Charter. Any such conflicts shall be resolved or otherwise communicated to senior management and the Audit Committee of the Board of Trustees.
- Ensure conformance of the Office of Internal Audit with the Standards, with the following qualifications:
 - If the Office of Internal Audit is prohibited by law or regulation from conformance with certain parts of the Standards, the Director of Internal Audit shall ensure appropriate disclosures and shall ensure conformance with all other parts of the Standards.
 - If the Standards are used in conjunction with requirements issued by [other authoritative bodies], the Director of Internal Audit shall ensure that the Office of Internal Audit conforms with the Standards, even if the Office of Internal Audit also conforms with the more restrictive requirements of [other authoritative bodies].

The Office of Internal Audit has conducted its annual review of the Internal Audit Charter pursuant to the International Standards for the Professional Practice of Internal Auditing. In consultation with the Board of Trustees Audit Committee, minor changes were made and approved.

Office of Internal Audit Charter

Approved this 24th day of June 2021

Director of Internal Audit

Chair, Board of Trustees

ENTERPRISE RISK COMMITTEE REPORT

POLICY AND BYLAWS COMMITTEE

TRAFFIC ORDINANCE AMENDMENTS / 2021-2022 CAMPUS MAP: CONSENT AGENDA

BE IT RESOLVED, That the following amendment is made to the ordinance titled “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University, Mt. Pleasant, Michigan”:

8.26 Attached hereto and made a part hereof is a map entitled “Campus Map Central Michigan University, 2021/2022” setting forth and locating parking lots on the campus of Central Michigan University, Mt. Pleasant, Michigan, and setting forth the persons who may use such lots and the time and manner of such permitted use. Violation of the provisions contained on the map and on the reverse side of the map setting forth persons who may use such lots and the time and manner of such permitted use is a violation of this ordinance.

This amendment shall take effect August 30, 2021, at 12:01 o’clock a.m.

Traffic Control Orders 21-01 through 21-10
Effective June 25, 2021

Traffic Control Order 21-01 HC

That in the attached listed lots 295 Handicapped spaces shall be enforced:

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

Traffic Control Order 21-02 RSVD

That in the attached listed lots, 308 Reserved Signs shall be enforced:

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

Traffic Control Order 21-03 SS

That in the attached listed lots, intersections and roadways, 104 Stop Signs shall be enforced:

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

Traffic Control Order 21-04 NP

That in the attached listed lots and roadways, 173 No Parking Signs shall be enforced:

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

Traffic Control Order 21-05 INFO

That in the attached listed lots and roadways, 108 Informational Signs shall be enforced:

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

Traffic Control Order 21-06 SPLT

That in the attached listed lots and roadways, 10 Speed Limit Signs shall be enforced:

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

Traffic Control Order 21-07 MPAY

That in the attached listed lots, 109 Mobile Pay/Meters Signs shall be enforced:

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

Traffic Control Order 21-08 PED

That in the attached listed lots and roadways, 35 Pedestrian Signs shall be enforced:

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

Traffic Control Order 21-09 VIS

That in the attached listed lots, 13 Visitor, Patient, Customer Signs shall be enforced:

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

Traffic Control Order 21-10 FSS

That in the attached listed lots and roadways, 59 Faculty/Staff/Student Parking Signs shall be enforced:

Any vehicle parked in violation of this order shall be in violation of “An Ordinance to Govern and Control Parking, Traffic and Pedestrians at Central Michigan University.”

APPOINTMENT OF DIRECTORS TO CENTRAL MICHIGAN UNIVERSITY RESEARCH CORPORATION (CMURC): CONSENT AGENDA

BE IT RESOLVED, That the Central Michigan University Board of Trustees, as the sole member of the Central Michigan University Research Corporation, appoints the following persons to the board of directors of the Central Michigan University Research Corporation:

Toby Roth, term that will expire in May 2024.

Raymond Gunn, term that will expire in May 2024.

Julie Messing, term that will expire in May 2023.

Dan Ward, term that will expire in May 2024.

Felicia Harris, term that will expire in May 2024.

CONSENT AGENDA

It was moved by Trustee Plawecki, seconded by Trustee Heath and carried that the items listed on the consent agenda be adopted, approved, accepted or ratified as submitted.

OTHER / NEW BUSINESS

BOARD OF TRUSTEES MEETING SCHEDULE THROUGH CALENDAR 2023

It was moved by Trustee Plawecki, seconded by Trustee Wardrop and carried that the following resolution be adopted as submitted.

BE IT RESOLVED, That the Board of Trustees meeting schedule is extended through calendar 2023.

2021:	September 22-23	meeting
	December 1-2	meeting
2022:	February 16-17	meeting
	April 20-21	meeting
	June 29-30	meeting
	September 21-22	meeting
	December 7-8	meeting
2023:	February 15-16	meeting
	April 19-20	meeting
	June 28-29	meeting
	September 27-28	meeting
	December 6-7	meeting

PUBLIC COMMENT ON ANY ITEM/MATTER NOT LISTED ON THE AGENDA: NONE

CLOSING COMMENTS

The meeting adjourned at 12:01 p.m.

Mary Jane Flanagan
Secretary to the Board of Trustees

Richard K. Studley
Chair, Board of Trustees