BOARD OF TRUSTEES
CENTRAL MICHIGAN UNIVERSITY

BOARD OF TRUSTEES

Formal Session: September 24, 2026

BOARD OF TRUSTEES
CENTRAL MICHIGAN UNIVERSITY

MEETING SCHEDULE
September 23-24, 2026

Committee meetings and the formal session will be live streamed to allow additional public access. The listed meetings will take place in the Bovee University Center President's Conference Room with audience seating in the Lake Superior Room for those attending in person.

Listed times for committee meetings are approximate.

Wednesday, September 23

2:00 pm – 4:45pm **Public Committee Meetings**

(2:00) **Academic and Student Affairs Committee** *(15 minutes)*
(S. Heath/chair, R. Beauboeuf, A. Kondur, D. McGhee)

(2:15) **Enrollment, Retention and Student Success** *(15 minutes)*
(R. Beauboeuf/chair, A. Kondur, T. Regis, J. Stoutenburg)

(2:30) **Access, Belonging and Community Impact** *(15 minutes)*
(D. McGhee/chair, R. Beauboeuf, S. Heath, J. Stoutenburg)

(2:45) **Athletics Affairs Committee** (10 minutes)
(T. Regis/chair, D. McGhee, E. Plawecki, J. Stoutenburg)

(2:55) **Finance and Facilities Committee** *(25 minutes)*
(E. Plawecki/chair, R. Beauboeuf, A. Kondur, J. Stoutenburg)

(3:20) **University Advancement Committee** *(10 minutes)*
(J. Stoutenburg/chair, A. Kondur, D. McGhee, E. Plawecki)

(3:30) **Policy and Bylaws Committee** *(10 minutes)*
(T. Regis/chair, S. Heath, D. McGhee, E. Plawecki)

(3:45) **Trustees-Student Liaison Committee** *(30 minutes)*
(D. McGhee/chair; all Trustees welcome to attend)

(4:15) **Trustees-Faculty Liaison Committee** *(30 minutes)*
(S. Heath/chair; all Trustees welcome to attend)

Thursday, September 24

11:00 a.m. **Formal Session**

BOARD OF TRUSTEES
CENTRAL MICHIGAN UNIVERSITY

Academic and Student Affairs Committee
AGENDA
Wednesday, September 23, 2026
2 – 2:15 p.m. (time approximate)
Bovee University Center President's Conference Room
(S.Heath/chair, R. Beauboeuf, A. Kondur, D. McGhee)

The Academic and Student Affairs Committee shall work primarily in areas pertinent to the academic activity of the university and to student life in the university community. It shall deal with subjects including, but not limited to, academic policies and goals, academic planning, research and public service activities, the awarding of honorary degrees, and all aspects of student life.

Administrative Liaisons: Provost Paula Lancaster and Vice President Shawna Patterson-Stephens

I. Overview of committee discussions.

II. Discussion Items / Agenda items to be approved at formal session on September 24:

A. Code of Student Conduct revisions. **(consent agenda)**

B. Prospective graduates Summer 2026. **(consent agenda)**

C. Office of Research and Sponsored Programs quarterly report. **(consent agenda)**

D. Public school academy activities. **(consent agenda)**

E. Clarke Historical Library Board Appointment – Sharon Carlson. **(consent agenda)**

F. Clarke Historical Library Board Appointment – David Cozad. **(consent agenda)**

BOARD OF TRUSTEES
CENTRAL MICHIGAN UNIVERSITY

Enrollment, Retention and Student Success Committee
AGENDA
Wednesday, September 23, 2026
2:15-2:30 p.m. (time approximate)
Bovee University Center President's Conference Room
(R. Beauboeuf/chair, A. Kondur, T. Regis, J. Stoutenburg)

The Enrollment, Retention and Student Success Committee shall work primarily in areas pertinent to the areas of the university inherent in the committee's name and primarily contained within the division of Student Recruitment and Retention. It shall deal with subjects including, but not limited to, student undergraduate and graduate admissions, student recruitment and retention, strategic enrollment planning, and other areas dedicated to student success.

Administrative Liaison: Vice President Jennifer DeHaemers

I. Discussion Items:

A. Fall 2026 enrollment.

B. Update on Strategic Enrollment Management Plan.

Access, Belonging and Community Impact Committee
AGENDA
Wednesday, September 23, 2026
2:30-2:45 p.m. (time approximate)
Bovee University Center President's Conference Room
(D. McGhee/chair, R. Beauboeuf, S. Heath, J. Stoutenburg)

The Access, Belonging and Community Impact Committee shall support the university's commitment to educational access, campus climate, employee well-being, student belonging, community partnerships, and culturally responsive leadership. The committee shall receive regular updates on access pathways, institutional climate assessments, and community-based initiatives contributing to regional impact. Newly implemented in 2026, the committee will further develop its portfolio of responsibility over time.

Administrative Liaison: Vice President Shawna Patterson-Stephens

I. Committee Chair update – Provide a brief report of the issues being discussed by this committee.

Athletics Affairs Committee
AGENDA
Wednesday, September 23, 2026
2:45-2:55 p.m. (time approximate)
Bovee University Center President's Conference Room
(T. Regis/chair, D. McGhee, E. Plawecki, J. Stoutenburg)

The Athletics Affairs Committee shall work in the areas of intercollegiate athletics, student-athlete welfare, compliance, and NIL positioning. Newly implemented in 2026, the committee will further develop its portfolio of responsibility over time.

Administrative Liaison: Vice President and Athletics Director Amy Folan

I. Committee Chair update - Provide a brief report of the issues being discussed by this committee.

Finance and Facilities Committee
AGENDA
Wednesday, September 23, 2026
2:55-3:20 p.m. (time approximate)
Bovee University Center President's Conference Room
(E. Plawecki /chair, R. Beauboeuf, A. Kondur, J. Stoutenburg)

The Finance and Facilities Committee shall work primarily in areas dealing with the development of the campus consistent with the Campus Master Plan, finances and personnel. It shall deal with subjects including, but not limited to, property acquisitions and disposals, all other property matters which might arise, investments, finance, and on-going budgetary activity, budget preparation, insurance, pensions, pensions, contracts, collective bargaining agreements, compensation, and personnel policies for non-bargaining employees.

Administrative Liaison: Vice President Mary Moran Hill

I. Agenda Items for discussion during committee to be approved at formal session on September 24:

A. Central Energy Facility Boiler #4 Replacement and Facility Reprogramming.

B. Women's and Men's Golf Training Facility - Revised Total Cost

C. Real property lease in Mt. Pleasant.

D. Central Card Office contract. **(consent agenda)**

E. Radio tower lease agreement – Public Broadcasting Indian Springs. **(consent agenda)**

F. Radio tower lease agreement – Public Broadcasting Ludington. **(consent agenda)**

G. Radio tower lease agreement – Public Broadcasting Mount Pleasant. **(consent agenda)**

University Advancement Committee
AGENDA
Wednesday, September 23, 2026
3:20-3:30 p.m. (time approximate)
Bovee University Center President's Conference Room
(J. Stoutenburg/chair, A. Kondur, D. McGhee, E. Plawecki)

The University Advancement Committee shall work primarily in areas dealing with the university's advancement (philanthropic) and alumni relations efforts and activities.

Administrative Liaison: Vice President Jennifer Cotter

II. Discussion Items / Agenda items to be approved at formal session on September 24:

A. Advancement Private Support Report for year ended June 30, 2026. **(consent agenda)**

B. Endowments/awards/scholarships. **(consent agenda)**

C. Naming opportunity. **(consent agenda)**

Policy and Bylaws Committee
AGENDA
Wednesday, September 23, 2026
3:30-3:40 pm (time approximate)
(T. Regis/chair, S. Heath, D. McGhee, E. Plawecki)

The Policy and Bylaws Committee shall review and recommend board policies and bylaws to the Board of Trustees, as needed.

Administrative Liaison: Vice President of Legal Affairs and General Counsel John Danner

I. Discussion Items / Agenda items to be approved at formal session on September 24:

A. Board of Trustees Bylaws Amendments. **(consent agenda)**

B. Board of Trustees Expense Reimbursement Policy. **(consent agenda)**

Trustees-Student Liaison Committee AGENDA
Wednesday, September 23, 2026
3:45-4:15 p.m.
Bovee University Center President's Conference Room

Trustee Committee Members: D. McGhee, chair; all Trustees encouraged to attend

Student Committee Members: Zainab Naaz (SGA president); Fatima Malik (SGA vice president); London Hill (Program Board president); Jessie Best (RHA vice president)

<u>Committee Description:</u>

A committee comprised of trustees, student representatives, and the president or designee shall function as liaison between the Board and the student body. This group shall be known as the Trustees-Student Liaison Committee and will meet at periodic intervals to discuss matters of mutual concern to students and the Board. The student body shall be represented by the Student Government Association president and up to three students selected by SGA according to guidelines for the selection of liaison committee representatives.

Administrative Liaison: Vice President Shawna Patterson-Stephens

A. Introductory comments (Patterson-Stephens)

B. Program Board report (London Hill)

C. Residence Housing Association report (Jessie Best)

D. Student Government Association report (President Zainab Naaz and Vice President Fatima Malik)

Trustees-Faculty Liaison Committee
AGENDA
Wednesday, September 23, 2026
4:15-4:45 pm.
Bovee University Center President's Conference Room

Trustee Committee Members: Sharon Heath, chair; all Trustees encouraged to attend

Faculty Committee Members: Rachael Nelson, current academic senate chair; Stephen Juris, past academic senate chair; two faculty members to be elected by Academic Senate

Topic: Leadership Safari

Leadership Safari is the Sarah R. Opperman Leadership Institute's flagship co-curricular program and one of Central Michigan University's greatest traditions. Leadership Safari is a three-day program designed to help students find their leadership voice. Volunteer Leadership Safari Guides lead small groups through a challenge course, engage with speakers, and facilitate dynamic conversation. Safari sets the stage for a successful career at Central Michigan University and for students to find their leadership voice. Leadership Safari 2026 took place on August 24th through 26th.

Presenters: Daniel Gaken, Director of the Sarah R. Opperman Leadership Institute
Emma Powell, Faculty/Department of Political Science & Public Administration
Grace Boynton, Student, Clinical Exercise Science Major

<u>Committee Description</u>
A committee comprised of trustees, academic senate representatives and the president and provost shall function as liaison between the Board and the academic senate. This group shall be known as the Trustees-Faculty Liaison Committee. The academic senate shall be represented by four faculty members selected as follows: two senate members elected by the senate to two-year rotating terms, plus the senate chairperson and the immediate past chairperson. The Trustees-Faculty Liaison Committee shall meet at periodic intervals to discuss matters of mutual concern to the senate and the Board.

Administrative Liaison: Provost and Executive Vice President Paula Lancaster

FORMAL SESSION AGENDA
September 24, 2026

I. **Call to Order** **(11:00 a.m.)**

II. **Chair's Remarks**

III. **Public Comment: related to agenda items**

IV. **Report of the University President**

V. **Emeritus Rank (consent agenda)**

VI. **Academic and Student Affairs Committee**
(S. Heath/chair, R. Beauboeuf, A. Kondur, D. McGhee)

A. Code of Student Conduct revisions. **(consent agenda)**

B. Prospective graduates Summer 2026. **(consent agenda)**

C. Office of Research and Sponsored Programs quarterly report. **(consent agenda)**

D. Public school academy activities. **(consent agenda)**

E. Clarke Historical Library Board Appointment – Sharon Carlson. **(consent agenda)**

F. Clarke Historical Library Board Appointment – David Cozad. **(consent agenda)**

VII. **Enrollment, Retention and Student Success Committee Report**
(R. Beauboeuf/chair, A. Kondur, T. Regis, J. Stoutenburg)

VIII. **Access, Belonging and Community Impact Committee Report**
(D. McGhee/chair, R. Beauboeuf, S. Heath, J. Stoutenburg)

IX. **Finance and Facilities Committee**
(E. Plawecki/chair, R. Beauboeuf, A. Kondur, J. Stoutenburg)

A. Central Energy Facility Boiler #4 Replacement and Facility Reprogramming.
Action requested: Motion approving the Boiler #4 Replacement and Facility Reprogramming project.

B. Women's and Men's Golf Training Facility - Revised Total Cost
Action requested: Motion approving a revised total construction cost for the women's and men's golf training facility.

C. Real property lease in Mt. Pleasant.
Action requested: Motion authorizing the president or his designee to negotiate and execute a real property lease.

D. Central Card Office contract. **(consent agenda)**

E. Radio tower lease agreement – Public Broadcasting Indian Springs. **(consent agenda)**

F. Radio tower lease agreement – Public Broadcasting Ludington. **(consent agenda)**

G. Radio tower lease agreement – Public Broadcasting Mount Pleasant. **(consent agenda)**

X. University Advancement Committee
(J. Stoutenburg/chair, A. Kondur, D. McGee, E. Plawecki,)

A. Advancement Private Support Report for year ended June 30, 2026. **(consent agenda)**

B. Endowments/awards/scholarships. **(consent agenda)**

C. Naming opportunity. **(consent agenda)**

XI. Policy and Bylaws Committee
(T. Regis/chair, S. Heath, D. McGhee, E. Plawecki)

A. Board of Trustees Bylaws Amendments. **(consent agenda)**

B. Board of Trustees Expense Reimbursement Policy. **(consent agenda)**

XII. Athletics Affairs Committee Report
(T. Regis/chair, D. McGhee, E. Plawecki, J. Stoutenburg)

XIII. Audit Committee
(D. Williams Mallett/chair)

A. Internal Audit Charter approval. **(consent agenda)**

XIV. Trustees-Faculty Liaison Committee Report
(S. Heath/chair)

XV. Trustees-Student Liaison Committee Report
(D. McGhee/chair)

XVI. Consent Agenda
Action requested: Motion to adopt, approve, accept, or ratify items listed on consent agenda as submitted.

A. Minutes of June 25, 2026, formal session.
B. Emeritus rank.
C. Code of Student Conduct revisions.
D. Prospective graduates Summer 2026.
E. Office of Research and Sponsored Programs quarterly report.
F. Public school academy activities.
G. Clarke Historical Library Board Appointment – Sharon Carlson.
H. Clarke Historical Library Board Appointment- David Cozad.

- **I.** Central Card Office contract.
- **J.** Radio tower lease agreement – Public Broadcasting Indian Springs.
- **K.** Radio tower lease agreement – Public Broadcasting Ludington.
- **L.** Radio tower lease agreement - Public Broadcasting Mount Pleasant.
- **M.** Advancement Private Support Report for year ended June 30, 2026.
- **N.** Endowments/awards/scholarships.
- **O.** Naming opportunity.
- **P.** Board of Trustees Bylaws amendments.
- **Q.** Board of Trustees Expense Reimbursement Policy.
- **R.** Internal Audit Charter approval.

XVII. Other/New Business

- **A.** President MacKinnon: Year-end report of university priorities and initiatives for 2025-2026.

- **B.** Chair Mallett: Comments about president's evaluation for 2025-2026.

- **C.** Approval of University and Presidential Priorities for 2026-2027.
  Action requested: Motion approving university and presidential priorities for the year ended June 30, 2027.

- **D.** 2026-2027 University Strategic Plan Goals and Measures.
  Action requested: Motion approving the 2026-2027 University Strategic Plan Goals and Measures.

XVIII. Public Comment: on any item/matter not listed on the agenda

XIX. Closing comments

XX. Adjournment