

Central Michigan University Consolidated Operating Budget

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Central Michigan University
2004-2005 Consolidated Operating Budget Narrative

This Operating Budget includes planned revenue and expenditures for all University operations. The consolidation is provided as a comprehensive perspective of the institution's financial resources and obligations, which comprise the total operating budget components of the University.

The Operating Budget includes a number of schedules, which provide detail information for the General Fund as well as Non-General Fund budget centers. Page 2 reflects the consolidated budget information by operating unit. The consolidated budget schedules shown on pages 3 through 17 reflects the revenue and expenditure components by center.

In an institution as complex as the University, there are a number of instances where revenue and expenditures are reflected between operating funds. Therefore any duplication in totals has been eliminated from the totals of these consolidated schedules. For example, each year there is a return from the College of Extended Learning to the General Fund. This component is shown as a source of funds for the Provost's Fund, while at the same time, it is part of the revenue and expenditure components of the College of Extended Learning budget. This type of activity has been extracted, to the extent practical, and is shown on page 2 in the column labeled Elimination of Double Counting.

This consolidated budget aggregates \$296,934,831 in net revenue and \$296,934,831 in net expenditures, yielding a projected break-even situation for 2004-2005.

The projected carry forward surplus results in a fund balance surplus at June 30, 2005 of \$2,559,900 across all operating funds.

**Central Michigan University
2004-2005 Consolidated Operating Budget Summary**

| Budget | General Fund | Extended Learning | Residences and Auxiliary Services | Athletics | Central Energy Facility | Health Services | Parking Services | Public Broadcasting | Telecom- munications | Elimination of Double Counting | Total |
|--|----------------------|----------------------|--|---------------------|-------------------------------|--------------------|---------------------|------------------------|-------------------------|---|----------------------|
| Revenue | | | | | | | | | | | |
| Net State Appropriations | \$79,267,983 | \$0 | \$0 | \$10,892,448 | \$7,103,581 | \$0 | \$0 | \$1,177,602 | \$0 | (\$19,173,631) | \$79,267,983 |
| Tuition & Fees/Room & Board | 98,861,580 | 37,188,886 | 36,935,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 172,985,466 |
| Tuition & Fees - Net Extended Learning | 4,200,224 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (4,200,224) | 0 |
| Department & Activity Revenue | 9,641,308 | 0 | 13,291,900 | 0 | 0 | 1,825,002 | 0 | 0 | 0 | 0 | 24,758,210 |
| Investment Income | 1,200,000 | 0 | 350,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,550,000 |
| Other Sources | 0 | 0 | 1,990,400 | 4,687,654 | 4,610,768 | 0 | 2,915,119 | 3,366,989 | 5,413,010 | (4,610,768) | 18,373,172 |
| Total Revenue | <u>\$193,171,095</u> | <u>\$37,188,886</u> | <u>\$52,567,300</u> | <u>\$15,580,102</u> | <u>\$11,714,349</u> | <u>\$1,825,002</u> | <u>\$2,915,119</u> | <u>\$4,544,591</u> | <u>\$5,413,010</u> | <u>(\$27,984,623)</u> | <u>\$296,934,831</u> |
| Expenditure | | | | | | | | | | | |
| Faculty and Staff Salaries | \$90,972,233 | \$15,941,752 | \$4,711,000 | \$3,229,911 | \$932,458 | \$733,841 | \$183,447 | \$1,589,160 | \$897,599 | \$0 | \$119,191,401 |
| Benefits | 36,990,032 | 4,492,556 | 2,599,000 | 1,187,256 | 518,219 | 291,639 | 73,172 | 691,435 | 377,467 | 0 | 47,220,776 |
| Other Compensation | 5,353,941 | 215,910 | 4,353,200 | 696,553 | 107,000 | 137,487 | 97,000 | 180,750 | 335,754 | 0 | 11,477,595 |
| Cost of Goods Sold | 267,241 | 0 | 12,997,900 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 13,265,141 |
| Supplies and Equipment | 54,410,058 | 12,338,441 | 17,221,536 | 6,708,041 | 8,053,707 | 662,035 | 267,000 | 2,083,246 | 3,343,203 | (13,972,530) | 91,114,736 |
| Transfer to/(from): | | | | | | | | | | | |
| General Fund | | 4,200,227 | 6,664,064 | 1,829,114 | 0 | 0 | 994,000 | 0 | 324,687 | (14,012,093) | 0 |
| Capital Budget | 1,556,286 | 0 | 1,620,600 | 0 | 0 | 0 | 1,300,500 | 0 | 0 | 0 | 4,477,386 |
| Debt Service | 3,621,304 | 0 | 2,400,000 | 1,929,227 | 2,102,965 | 0 | 0 | 0 | 134,300 | 0 | 10,187,796 |
| Total Expenditure | <u>\$193,171,095</u> | <u>\$37,188,886</u> | <u>\$52,567,300</u> | <u>\$15,580,102</u> | <u>\$11,714,349</u> | <u>\$1,825,002</u> | <u>\$2,915,119</u> | <u>\$4,544,591</u> | <u>\$5,413,010</u> | <u>(\$27,984,623)</u> | <u>\$296,934,831</u> |
| Current Year Surplus (Deficit) | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Carry Forward Surplus (Deficit) | 51,626 | 871,198 | 0 | 63,257 | 679,498 | (98,368) | 14,029 | 123,789 | 854,871 | 0 | 2,559,900 |
| Cumulative Surplus (Deficit) | <u>\$51,626</u> | <u>\$871,198</u> | <u>\$0</u> | <u>\$63,257</u> | <u>\$679,498</u> | <u>(\$98,368)</u> | <u>\$14,029</u> | <u>\$123,789</u> | <u>\$854,871</u> | <u>\$0</u> | <u>\$2,559,900</u> |

**CENTRAL MICHIGAN UNIVERSITY
2004-2005 OPERATING BUDGET
SUMMARY OF DETAILED ALLOCATIONS**

| ACCOUNT NAME | REVENUE SOURCES | | | | | | EXPENDITURES | | | | | | | | | GROSS MARGIN |
|--|----------------------|--------------------|----------------------|---------------------|---------------------|----------------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|----------------------|--------------|--------------|
| | TUITION | ENROLL FEE | PROVOST FUND | STATE APPROP | OTHER REVENUE | TOTAL REVENUE | PERSONNEL SERVICES | | | | COST OF GOODS SOLD | SUPPLIES & EQUIP. | OVERHEAD | TOTAL EXPENSES | | |
| | | | | | | | FACULTY SALARIES | STAFF SALARIES | OTHER COMPENS. | BENEFITS | | | | | | |
| ACADEMIC CENTERS | | | | | | | | | | | | | | | | |
| SCIENCE & TECHNOLOGY | \$18,281,553 | \$695,844 | \$1,163,796 | \$0 | \$156,000 | \$20,297,193 | \$11,897,804 | \$1,774,732 | \$212,450 | \$4,971,715 | \$0 | \$1,440,493 | \$0 | \$20,297,193 | (\$0) | |
| COMMUNICATION & FINE ARTS | 11,659,105 | 446,172 | 332,386 | 0 | 243,706 | 12,681,369 | 7,434,441 | 1,148,195 | 152,030 | 3,179,907 | 0 | 766,797 | 0 | 12,681,369 | (0) | |
| HUMANITIES, SOCIAL & BEHAV SCIENCES | 21,726,740 | 823,668 | (3,035,985) | 0 | 85,369 | 19,599,791 | 13,007,365 | 957,783 | 95,586 | 5,247,727 | 0 | 291,330 | 0 | 19,599,791 | 0 | |
| EDUCATION & HUMAN SERVICES | 12,241,211 | 458,274 | (424,429) | 0 | 0 | 12,275,056 | 7,252,024 | 1,461,927 | 15,000 | 3,091,597 | 0 | 454,508 | 0 | 12,275,056 | 0 | |
| BUSINESS ADMINISTRATION | 12,974,529 | 482,424 | 416,524 | 0 | 72,500 | 13,945,977 | 9,110,997 | 1,127,805 | 146,134 | 3,407,623 | 0 | 153,419 | 0 | 13,945,978 | (0) | |
| HEALTH PROFESSIONS | 8,440,133 | 292,668 | 259,247 | 0 | 401,000 | 9,393,048 | 5,108,681 | 1,485,387 | 91,209 | 2,278,812 | 0 | 428,959 | 0 | 9,393,048 | (0) | |
| COLLEGE OF EXTENDED LEARNING | 37,188,886 | 0 | 0 | 0 | (4,200,227) | 32,988,659 | 8,052,206 | 7,889,546 | 215,910 | 4,492,556 | 0 | 12,338,441 | 0 | 32,988,659 | 0 | |
| PROVOST FUND | 290,534 | 0 | (3,654,450) | 0 | 4,200,227 | 836,311 | 0 | 0 | 0 | 0 | 0 | 0 | 836,311 | 836,311 | 0 | |
| ACADEMIC CENTERS SUBTOTAL | \$122,802,691 | \$3,199,050 | (\$4,942,911) | \$0 | \$958,575 | \$122,017,405 | \$61,863,518 | \$15,845,374 | \$928,319 | \$26,669,937 | \$0 | \$15,873,946 | \$836,311 | \$122,017,405 | \$0 | |
| SERVICE CENTERS | | | | | | | | | | | | | | | | |
| ACADEMIC ADMINISTRATION | 127,330 | 4,980 | 0 | 3,985,072 | 216,205 | 4,333,586 | 791,152 | 1,539,668 | 261,658 | 820,881 | 0 | 920,228 | 0 | 4,333,586 | 0 | |
| GRADUATE STUDIES | 127,839 | 3,096 | 0 | 2,262,946 | 150,000 | 2,543,880 | 678,328 | 728,190 | 3,311 | 338,725 | 0 | 795,326 | 0 | 2,543,880 | 0 | |
| LIBRARY | 62,356 | 2,382 | 0 | 4,253,143 | 2,848,700 | 7,166,581 | 765,008 | 1,531,280 | 343,900 | 899,444 | 0 | 3,626,949 | 0 | 7,166,581 | 0 | |
| COMPUTING SUPPORT | 0 | 0 | 0 | 5,374,263 | 2,802,198 | 8,176,461 | 0 | 2,787,992 | 73,900 | 1,067,384 | 0 | 4,347,185 | (100,000) | 8,176,461 | 0 | |
| DEAN OF STUDENTS | 149,296 | 5,658 | 0 | 6,432,628 | 2,118,850 | 8,706,432 | 424,931 | 3,996,269 | 200,432 | 1,843,004 | 0 | 2,241,797 | 0 | 8,706,432 | 0 | |
| DIVERSITY | 213,753 | 7,446 | 0 | 1,847,792 | 43,800 | 2,112,790 | 50,876 | 940,726 | 67,116 | 404,890 | 217,241 | 431,941 | 0 | 2,112,790 | 0 | |
| FINANCE & ADMINISTRATIVE SERVICES | 0 | 0 | 0 | 2,449,801 | 22,800 | 2,472,601 | 0 | 1,578,340 | 57,629 | 593,868 | 0 | 242,764 | 0 | 2,472,601 | 0 | |
| FINANCIAL SERVICES AND REPORTING | 0 | 0 | 0 | 5,461,349 | 580,000 | 6,041,349 | 0 | 3,034,336 | 48,247 | 1,321,439 | 0 | 1,637,327 | 0 | 6,041,349 | 0 | |
| HUMAN RESOURCES/STAFF | 0 | 0 | 0 | 2,280,264 | 7,000 | 2,287,264 | 0 | 1,478,029 | 7,800 | 590,932 | 0 | 210,503 | 0 | 2,287,264 | 0 | |
| FACILITIES MANAGEMENT | 0 | 0 | 0 | 15,893,935 | 91,000 | 15,984,935 | 0 | 4,664,274 | 280,655 | 2,251,788 | 50,000 | 8,738,218 | 0 | 15,984,935 | 0 | |
| CENTRAL ENERGY FACILITY | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 932,458 | 107,000 | 518,219 | 0 | (1,557,677) | 0 | 0 | 0 | |
| PRESIDENT'S DIVISION | 0 | 0 | 0 | 3,679,666 | 0 | 3,679,666 | 0 | 1,795,120 | 31,465 | 674,310 | 0 | 1,178,772 | 0 | 3,679,666 | 0 | |
| GOVERNMENTAL RELATIONS DIVISION | 0 | 0 | 0 | 469,222 | 0 | 469,222 | 0 | 262,803 | 0 | 72,409 | 0 | 134,010 | 0 | 469,222 | 0 | |
| DEVELOPMENT & ALUMNI RELATIONS | 0 | 0 | 0 | 3,604,366 | 0 | 3,604,366 | 0 | 1,716,486 | 64,340 | 672,220 | 0 | 1,151,320 | 0 | 3,604,366 | 0 | |
| SCHOLARSHIPS & FINANCIAL AID | 0 | 0 | 0 | 14,337,354 | 0 | 14,337,354 | 0 | 0 | 0 | 0 | 0 | 14,337,354 | 0 | 14,337,354 | 0 | |
| CENTRAL ADMINISTRATION | 0 | 0 | 4,942,911 | (5,633,868) | 2,589,771 | 1,898,814 | 0 | 0 | 0 | 3,088,450 | 0 | 11,069,519 | (12,259,155) | 1,898,814 | 0 | |
| SERVICE CENTERS SUBTOTAL | \$680,573 | \$23,562 | \$4,942,911 | \$66,697,933 | \$11,470,324 | \$83,815,303 | \$2,710,295 | \$26,985,970 | \$1,547,453 | \$15,157,964 | \$267,241 | \$49,505,535 | (\$12,359,155) | \$83,815,303 | \$0 | |
| AUXILIARY CENTERS | | | | | | | | | | | | | | | | |
| RESIDENCES & AUXILIARY SERVICES | 0 | 0 | 0 | 0 | 52,567,300 | 52,567,300 | 0 | 4,711,000 | 4,353,200 | 2,599,000 | 12,997,900 | 21,242,136 | 6,664,064 | 52,567,300 | 0 | |
| PARKING SERVICES | 0 | 0 | 0 | 0 | 2,915,119 | 2,915,119 | 0 | 183,447 | 97,000 | 73,172 | 0 | 1,567,500 | 994,000 | 2,915,119 | 0 | |
| CHARTER SCHOOLS | 0 | 0 | 0 | 500,000 | 5,377,189 | 5,877,189 | 0 | 0 | 2,707,879 | 0 | 0 | 2,748,857 | 420,454 | 5,877,189 | 0 | |
| UNIVERSITY RECREATION | 0 | 0 | 0 | 0 | 2,379,809 | 2,379,809 | 39,300 | 399,093 | 493,200 | 175,802 | 0 | 300,105 | 972,309 | 2,379,809 | (0) | |
| HEALTH SERVICES | 0 | 0 | 0 | 0 | 1,825,002 | 1,825,002 | 0 | 733,841 | 137,487 | 291,639 | 0 | 515,033 | 147,002 | 1,825,002 | 0 | |
| TELECOMMUNICATIONS | 0 | 0 | 0 | 0 | 5,413,010 | 5,413,010 | 0 | 897,599 | 335,754 | 377,467 | 0 | 3,477,503 | 324,687 | 5,413,010 | 0 | |
| AUXILIARY CENTERS SUBTOTAL | \$0 | \$0 | \$0 | \$500,000 | \$70,477,429 | \$70,977,429 | \$39,300 | \$6,924,980 | \$8,124,520 | \$3,517,080 | \$12,997,900 | \$29,851,134 | \$9,522,516 | \$70,977,430 | (\$0) | |
| SUBSIDIZED AUXILIARY CENTERS | | | | | | | | | | | | | | | | |
| PUBLIC BROADCASTING | 0 | 0 | 0 | 1,177,602 | 3,366,989 | 4,544,591 | 0 | 1,589,160 | 180,750 | 691,435 | 0 | 2,083,246 | 0 | 4,544,591 | (0) | |
| ATHLETICS | 0 | 0 | 0 | 10,892,448 | 4,687,654 | 15,580,102 | 2,301,945 | 927,966 | 696,553 | 1,187,256 | 0 | 8,637,268 | 1,829,114 | 15,580,102 | 0 | |
| SUBSIDIZED AUXILIARY CENTERS SUBTOTAL | \$0 | \$0 | \$0 | \$12,070,050 | \$8,054,643 | \$20,124,693 | \$2,301,945 | \$2,517,126 | \$877,303 | \$1,878,691 | \$0 | \$10,720,514 | \$1,829,114 | \$20,124,693 | (\$0) | |
| GRAND TOTALS | \$123,483,265 | \$3,222,612 | \$0 | \$79,267,983 | \$90,960,971 | \$296,934,830 | \$66,915,058 | \$52,273,450 | \$11,477,595 | \$47,223,672 | \$13,265,141 | \$105,951,129 | (\$171,215) | \$296,934,830 | (\$0) | |

**CENTRAL MICHIGAN UNIVERSITY
2004-2005 OPERATING BUDGET
DETAILED ALLOCATIONS**

| ACCOUNT NAME | ACCT NO | REVENUE SOURCES | | | | | | EXPENDITURES | | | | | | | | GROSS MARGIN |
|--|---------|---------------------|------------------|--------------------|--------------|------------------|---------------------|---------------------|--------------------|------------------|--------------------|--------------------|--------------------|------------|---------------------|--------------|
| | | TUITION | ENROLL FEE | PROVOST FUND | STATE APPROP | OTHER REVENUE | TOTAL REVENUE | PERSONNEL SERVICES | | | | COST OF GOODS SOLD | SUPPLIES & EQUIP. | OVERHEAD | TOTAL EXPENSES | |
| | | | | | | | | FACULTY SALARIES | STAFF SALARIES | OTHER COMPENS. | BENEFITS | | | | | |
| ACADEMIC CENTERS | | | | | | | | | | | | | | | | |
| SCIENCE & TECHNOLOGY | | | | | | | | | | | | | | | | |
| BIOLOGY | 21100 | \$2,913,474 | \$111,342 | \$132,075 | \$0 | \$0 | \$3,156,891 | \$1,742,739 | \$330,851 | \$30,900 | \$791,015 | \$0 | \$261,387 | \$0 | \$3,156,891 | (\$0) |
| BEAVER ISLAND | 21101 | 0 | 0 | 100,597 | 0 | 156,000 | 256,597 | 42,092 | 8,310 | 50,000 | 14,802 | 0 | 141,394 | 0 | 256,597 | 0 |
| CHEMISTRY | 21104 | 1,899,553 | 72,570 | 450,434 | 0 | 0 | 2,422,557 | 1,348,908 | 235,707 | 28,500 | 590,115 | 0 | 219,327 | 0 | 2,422,557 | (0) |
| GEOGRAPHY | 21125 | 2,716,664 | 104,652 | (883,936) | 0 | 0 | 1,937,380 | 1,311,742 | 32,323 | 20,400 | 490,777 | 0 | 82,138 | 0 | 1,937,380 | (0) |
| ENVIRONMENTAL STUDIES | 21127 | 63,615 | 2,460 | 11,392 | 0 | 0 | 77,467 | 51,838 | 0 | 0 | 17,029 | 0 | 8,600 | 0 | 77,467 | 0 |
| GEOLOGY | 21130 | 693,760 | 27,030 | 220,947 | 0 | 0 | 941,736 | 569,756 | 34,694 | 16,600 | 225,594 | 0 | 95,092 | 0 | 941,736 | 0 |
| INDUSTRIAL & ENGINEERING TECHNOLOGY | 21137 | 1,344,609 | 49,884 | 564,563 | 0 | 0 | 1,959,056 | 1,179,934 | 128,853 | 21,200 | 472,205 | 0 | 156,864 | 0 | 1,959,056 | 0 |
| MATHEMATICS | 21140 | 5,213,689 | 200,136 | (1,191,726) | 0 | 0 | 4,222,099 | 3,006,461 | 53,820 | 14,000 | 1,072,090 | 0 | 75,728 | 0 | 4,222,099 | (0) |
| COMPUTER SCIENCE | 21141 | 2,001,004 | 72,492 | (74,253) | 0 | 0 | 1,999,243 | 1,394,620 | 32,698 | 5,800 | 500,606 | 0 | 65,519 | 0 | 1,999,243 | 0 |
| PHYSICS | 21149 | 1,431,683 | 55,140 | 270,474 | 0 | 0 | 1,757,297 | 1,025,428 | 195,542 | 9,100 | 456,270 | 0 | 70,957 | 0 | 1,757,297 | 0 |
| RADIATION SAFETY OFFICER | 21180 | 0 | 0 | 10,488 | 0 | 0 | 10,488 | 0 | 0 | 0 | 0 | 0 | 10,488 | 0 | 10,488 | 0 |
| SCIENCE GRAD RESEARCH ASSISTANTSHIP | 22030 | 0 | 0 | 249,683 | 0 | 0 | 249,683 | 183,263 | 0 | 0 | 66,420 | 0 | 0 | 0 | 249,683 | 0 |
| PEARCE COMPUTER CENTER | 24410 | 0 | 0 | 272,795 | 0 | 0 | 272,795 | 0 | 132,502 | 9,800 | 54,974 | 0 | 75,520 | 0 | 272,795 | (0) |
| SCIENCE II LIQUID NITROGEN | 24540 | 0 | 0 | 16,600 | 0 | 0 | 16,600 | 0 | 0 | 0 | 0 | 0 | 16,600 | 0 | 16,600 | 0 |
| HAZARDOUS WASTE DISPOSAL | 24545 | 0 | 0 | 35,000 | 0 | 0 | 35,000 | 0 | 0 | 0 | 0 | 0 | 35,000 | 0 | 35,000 | 0 |
| DEVELOPMENT OFFICER-SCIENCE & TECHNOLOGY | 24616 | 0 | 0 | 55,039 | 0 | 0 | 55,039 | 0 | 34,259 | 0 | 8,281 | 0 | 12,500 | 0 | 55,039 | 0 |
| DEAN - SCIENCE AND TECHNOLOGY | 24617 | 3,503 | 138 | 870,708 | 0 | 0 | 874,349 | 41,024 | 555,175 | 3,500 | 211,537 | 0 | 63,113 | 0 | 874,349 | (0) |
| PROGRAM ACTIVITY - SCIENCE AND TECHNOLOGY | 24618 | 0 | 0 | 30,316 | 0 | 0 | 30,316 | 0 | 0 | 2,650 | 0 | 0 | 27,666 | 0 | 30,316 | 0 |
| RECRUITING - SCIENCE & TECHNOLOGY | 24619 | 0 | 0 | 19,000 | 0 | 0 | 19,000 | 0 | 0 | 0 | 0 | 0 | 19,000 | 0 | 19,000 | 0 |
| NEITHERCUT WOODLANDS | 24650 | 0 | 0 | 3,600 | 0 | 0 | 3,600 | 0 | 0 | 0 | 0 | 0 | 3,600 | 0 | 3,600 | 0 |
| SCIENCE & TECHNOLOGY SUBTOTAL | | \$18,281,553 | \$695,844 | \$1,163,796 | \$0 | \$156,000 | \$20,297,193 | \$11,897,804 | \$1,774,732 | \$212,450 | \$4,971,715 | \$0 | \$1,440,493 | \$0 | \$20,297,193 | (\$0) |
| COMMUNICATION & FINE ARTS | | | | | | | | | | | | | | | | |
| ART | 21602 | 2,070,358 | 79,344 | (507,165) | 0 | 38,741 | 1,681,278 | 1,035,484 | 121,959 | 6,954 | 440,974 | 0 | 75,907 | 0 | 1,681,278 | (0) |
| BROADCAST AND CINEMATIC ARTS | 21603 | 1,679,375 | 63,996 | (113,500) | 0 | 0 | 1,629,871 | 1,012,838 | 77,387 | 11,294 | 416,174 | 0 | 112,178 | 0 | 1,629,871 | (0) |
| BCA LAB EQUIPMENT | 21604 | 0 | 0 | 35,000 | 0 | 0 | 35,000 | 0 | 0 | 0 | 0 | 0 | 35,000 | 0 | 35,000 | 0 |
| IPR CURRICULUM | 21620 | 70,729 | 2,694 | (3,741) | 0 | 0 | 69,682 | 48,898 | 0 | 0 | 14,876 | 0 | 5,908 | 0 | 69,682 | 0 |
| JOURNALISM | 21638 | 1,691,593 | 64,512 | (309,841) | 0 | 0 | 1,446,263 | 1,012,535 | 29,328 | 5,841 | 369,089 | 0 | 29,470 | 0 | 1,446,263 | 0 |
| MUSIC EVENTS | 21646 | 0 | 0 | 36,035 | 0 | 39,165 | 75,200 | 0 | 0 | 56,500 | 0 | 0 | 18,700 | 0 | 75,200 | 0 |
| MUSIC | 21647 | 2,387,822 | 91,206 | 1,247,022 | 0 | 0 | 3,726,050 | 2,343,314 | 290,479 | 33,470 | 997,152 | 0 | 61,635 | 0 | 3,726,050 | 0 |
| MUSIC ACTIVITIES | 21648 | 0 | 0 | 58,800 | 0 | 0 | 58,800 | 0 | 0 | 0 | 0 | 0 | 58,800 | 0 | 58,800 | 0 |
| MUSIC EQUIP REPAIR & REPLACEMENT | 21649 | 0 | 0 | 134,667 | 0 | 0 | 134,667 | 0 | 0 | 0 | 0 | 0 | 134,667 | 0 | 134,667 | 0 |
| SPEECH COMMUNICATION AND DRAM ARTS | 21670 | 3,759,229 | 144,420 | (903,609) | 0 | 0 | 3,000,040 | 1,938,289 | 204,187 | 15,921 | 789,445 | 0 | 52,198 | 0 | 3,000,040 | (0) |
| SPEECH AND DRAMA ACTIVITIES | 21671 | 0 | 0 | 65,364 | 0 | 0 | 65,364 | 0 | 0 | 0 | 0 | 0 | 65,364 | 0 | 65,364 | 0 |
| CENTER FOR CULTURAL & NATURAL HISTORY | 24240 | 0 | 0 | 50,000 | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 50,000 | 0 |
| DEVELOPMENT-CCFA | 24666 | 0 | 0 | 66,498 | 0 | 0 | 66,498 | 0 | 52,714 | 0 | 12,506 | 0 | 1,278 | 0 | 66,498 | 0 |
| DEAN - COMMUNICATION & FINE ARTS | 24667 | 0 | 0 | 419,306 | 0 | 165,800 | 585,106 | 43,083 | 372,141 | 18,050 | 139,690 | 0 | 12,142 | 0 | 585,106 | (0) |
| PROG ACT - COMMUNICATION & FINE ARTS | 24668 | 0 | 0 | 4,665 | 0 | 0 | 4,665 | 0 | 0 | 4,000 | 0 | 0 | 666 | 0 | 4,666 | (0) |
| STUDENT PERFORMING ARTS-TRAVEL | 25015 | 0 | 0 | 7,284 | 0 | 0 | 7,284 | 0 | 0 | 0 | 0 | 0 | 7,284 | 0 | 7,284 | 0 |
| MUSIC-BAND | 25813 | 0 | 0 | 20,000 | 0 | 0 | 20,000 | 0 | 0 | 0 | 0 | 0 | 20,000 | 0 | 20,000 | 0 |
| MUSIC THEATRE SCHOLARSHIPS | 28204 | 0 | 0 | 25,600 | 0 | 0 | 25,600 | 0 | 0 | 0 | 0 | 0 | 25,600 | 0 | 25,600 | 0 |
| COMMUNICATION & FINE ARTS SUBTOTAL | | \$11,659,105 | \$446,172 | \$332,386 | \$0 | \$243,706 | \$12,681,369 | \$7,434,441 | \$1,148,195 | \$152,030 | \$3,179,907 | \$0 | \$766,797 | \$0 | \$12,681,369 | (\$0) |
| HUMANITIES, SOCIAL & BEHAV SCIENCES | | | | | | | | | | | | | | | | |
| ENGLISH | 21715 | 5,411,718 | 202,308 | (1,100,264) | 0 | 0 | 4,513,762 | 3,222,748 | 66,476 | 7,400 | 1,173,788 | 0 | 43,350 | 0 | 4,513,762 | (0) |
| ENGLISH LANGUAGE INSTITUTE | 21716 | 0 | 0 | 234,592 | 0 | 0 | 234,592 | 126,600 | 48,410 | 0 | 52,186 | 0 | 7,396 | 0 | 234,592 | 0 |
| BASIC WRITING PROGRAM | 21717 | 0 | 0 | 98,075 | 0 | 0 | 98,075 | 41,325 | 0 | 36,150 | 13,010 | 0 | 7,590 | 0 | 98,075 | (0) |
| PSYCHOLOGY | 21720 | 4,326,039 | 161,424 | (186,541) | 0 | 0 | 4,300,922 | 2,825,819 | 136,781 | 16,700 | 1,273,193 | 0 | 48,429 | 0 | 4,300,922 | 0 |
| PSYCHOLOGY INTERN SUPERVISION | 21721 | 0 | 0 | 2,080 | 0 | 0 | 2,080 | 0 | 0 | 0 | 0 | 0 | 2,080 | 0 | 2,080 | 0 |
| CMU/STRATHCLYDE HISTORY PHD | 21732 | 0 | 0 | 4,240 | 0 | 0 | 4,240 | 0 | 0 | 0 | 0 | 0 | 4,240 | 0 | 4,240 | 0 |
| HISTORY | 21735 | 2,592,536 | 98,406 | (599,770) | 0 | 0 | 2,091,172 | 1,474,575 | 47,310 | 4,400 | 541,072 | 0 | 23,815 | 0 | 2,091,172 | (0) |
| FOREIGN LANGUAGE-LITERATURE & CULTURE | 21740 | 1,763,587 | 68,208 | (260,807) | 0 | 0 | 1,570,988 | 1,103,513 | 27,539 | 10,636 | 407,333 | 0 | 21,966 | 0 | 1,570,987 | 0 |
| MILITARY SCIENCE | 21745 | 104,086 | 4,026 | (49,039) | 0 | 0 | 59,073 | 0 | 32,718 | 2,300 | 12,747 | 0 | 11,907 | 0 | 59,073 | 0 |
| POLITICAL SCIENCE | 21750 | 2,047,849 | 77,922 | (746,528) | 0 | 0 | 1,379,243 | 944,946 | 31,491 | 4,000 | 382,094 | 0 | 16,712 | 0 | 1,379,243 | 0 |
| PHILOSOPHY & RELIGION | 21755 | 2,459,921 | 95,064 | (921,471) | 0 | 0 | 1,633,514 | 1,156,435 | 32,469 | 4,000 | 424,034 | 0 | 16,576 | 0 | 1,633,514 | 0 |

**CENTRAL MICHIGAN UNIVERSITY
2004-2005 OPERATING BUDGET
DETAILED ALLOCATIONS**

| ACCOUNT NAME | ACCT NO | REVENUE SOURCES | | | | | | EXPENDITURES | | | | | | | GROSS MARGIN | |
|---|---------|---------------------|------------------|----------------------|--------------|------------------|---------------------|---------------------|--------------------|------------------|--------------------|--------------------|-------------------|------------|---------------------|----------------|
| | | TUITION | ENROLL FEE | PROVOST FUND | STATE APPROP | OTHER REVENUE | TOTAL REVENUE | PERSONNEL SERVICES | | | | COST OF GOODS SOLD | SUPPLIES & EQUIP. | OVERHEAD | | TOTAL EXPENSES |
| | | | | | | | | FACULTY SALARIES | STAFF SALARIES | OTHER COMPENS. | BENEFITS | | | | | |
| SOCIOLOGY & ANTHROPOLOGY & SOCIAL WORK | 21765 | 3,019,854 | 116,274 | (375,536) | 0 | 0 | 2,760,592 | 1,946,554 | 55,468 | 0 | 728,703 | 0 | 29,867 | 0 | 2,760,592 | (0) |
| HSBS COMPUTER LAB | 24405 | 0 | 0 | 45,475 | 0 | 0 | 45,475 | 0 | 33,205 | 0 | 11,622 | 0 | 649 | 0 | 45,475 | (0) |
| DEVELOPMENT - HSBS | 24676 | 0 | 0 | 44,896 | 0 | 0 | 44,896 | 0 | 33,256 | 0 | 11,640 | 0 | 0 | 0 | 44,896 | 0 |
| DEAN - HUMAN, SOCIAL & BEH SCIENCES | 24677 | 1,150 | 36 | 647,710 | 0 | 85,369 | 734,265 | 137,200 | 388,942 | 4,000 | 192,404 | 0 | 11,720 | 0 | 734,266 | (0) |
| PROG ACT - HUM, SOC & BEH SCIENCES | 24678 | 0 | 0 | 720 | 0 | 0 | 720 | 0 | 0 | 0 | 0 | 0 | 720 | 0 | 720 | 0 |
| NEUROSCIENCE | 24730 | 0 | 0 | 5,200 | 0 | 0 | 5,200 | 0 | 0 | 0 | 0 | 0 | 5,200 | 0 | 5,200 | 0 |
| SOCIAL WORK | 24734 | 0 | 0 | 57,273 | 0 | 0 | 57,273 | 0 | 23,718 | 6,000 | 14,502 | 0 | 13,053 | 0 | 57,273 | (0) |
| COLLEGE OF DEVELOPMENT OFFICE EXPENSES | 24676 | 0 | 0 | 26,660 | 0 | 0 | 26,660 | 0 | 0 | 0 | 0 | 0 | 26,660 | 0 | 26,660 | 0 |
| GRIFFIN ENDOWED CHAIR | 24681 | 0 | 0 | 37,050 | 0 | 0 | 37,050 | 27,650 | 0 | 0 | 9,400 | 0 | 0 | 0 | 37,050 | 0 |
| HUMANITIES, SOCIAL & BEHAV SCIENCES SUBTOTAL | | \$21,726,740 | \$823,668 | (\$3,035,985) | \$0 | \$85,369 | \$19,599,791 | \$13,007,365 | \$957,783 | \$95,586 | \$5,247,727 | \$0 | \$291,330 | \$0 | \$19,599,791 | \$0 |
| EDUCATION & HUMAN SERVICES | | | | | | | | | | | | | | | | |
| TEACHER ED & PROFESSIONAL DEVELOPMENT | 21300 | 5,023,780 | 191,826 | (1,222,841) | 0 | 0 | 3,992,765 | 2,852,002 | 89,565 | 3,019 | 993,769 | 0 | 54,410 | 0 | 3,992,765 | (0) |
| EHS-CSS ADMISSIONS | 21320 | 0 | 0 | 212,477 | 0 | 0 | 212,477 | 0 | 119,633 | 0 | 52,844 | 0 | 40,000 | 0 | 212,477 | 0 |
| EHS-CSS MID-TIER | 21321 | 0 | 0 | 89,123 | 0 | 0 | 89,123 | 0 | 66,753 | 0 | 22,370 | 0 | 0 | 0 | 89,123 | 0 |
| EHS-CSS CERTIFICATION | 21322 | 0 | 0 | 142,191 | 0 | 0 | 142,191 | 0 | 98,732 | 0 | 43,459 | 0 | 0 | 0 | 142,191 | 0 |
| EHS-CSS OPERATIONS | 21330 | 0 | 0 | 32,028 | 0 | 0 | 32,028 | 0 | 0 | 1,200 | 0 | 0 | 30,828 | 0 | 32,028 | 0 |
| COUNSELING & SPECIAL EDUCATION | 21340 | 1,352,122 | 46,680 | (81,100) | 0 | 0 | 1,317,702 | 918,187 | 44,283 | 1,562 | 333,774 | 0 | 19,896 | 0 | 1,317,702 | 0 |
| EDUCATION ADMIN & COMMUNITY LEADERSHIP | 21350 | 440,279 | 12,576 | 840,382 | 0 | 0 | 1,293,237 | 870,114 | 37,731 | 4,219 | 331,834 | 0 | 49,339 | 0 | 1,293,237 | 0 |
| HUMAN ENVIRONMENTAL STUDIES | 21360 | 3,839,432 | 147,012 | (1,011,624) | 0 | 0 | 2,974,820 | 1,891,476 | 260,180 | 0 | 782,682 | 0 | 40,482 | 0 | 2,974,819 | 0 |
| RECREATION PARK & LEISURE SERVICES | 21391 | 1,585,599 | 60,180 | (430,174) | 0 | 0 | 1,215,605 | 720,245 | 117,546 | 890 | 322,100 | 0 | 54,824 | 0 | 1,215,605 | 0 |
| INSTRUCTIONAL MATERIALS CENTER | 24160 | 0 | 0 | 127,089 | 0 | 0 | 127,089 | 0 | 73,961 | 3,470 | 28,678 | 0 | 20,980 | 0 | 127,089 | (0) |
| DEVELOPMENT - EHS | 24635 | 0 | 0 | 42,353 | 0 | 0 | 42,353 | 0 | 32,445 | 0 | 9,908 | 0 | 0 | 0 | 42,353 | 0 |
| DEAN-EDUCATION & HUMAN SERVICES | 24636 | 0 | 0 | 545,457 | 0 | 0 | 545,457 | 0 | 349,870 | 640 | 117,510 | 0 | 77,437 | 0 | 545,457 | (0) |
| EHS-CSS ADMINISTRATION | 24755 | 0 | 0 | 290,210 | 0 | 0 | 290,210 | 0 | 171,228 | 0 | 52,670 | 0 | 66,312 | 0 | 290,210 | 0 |
| EDUCATION & HUMAN SERVICES SUBTOTAL | | \$12,241,211 | \$458,274 | (\$424,429) | \$0 | \$0 | \$12,275,056 | \$7,252,024 | \$1,461,927 | \$15,000 | \$3,091,597 | \$0 | \$454,508 | \$0 | \$12,275,056 | \$0 |
| BUSINESS ADMINISTRATION | | | | | | | | | | | | | | | | |
| ACCOUNTING | 21200 | 1,691,363 | 63,612 | 341,995 | 0 | 0 | 2,096,970 | 1,554,315 | 34,590 | 1,450 | 506,043 | 0 | 572 | 0 | 2,096,970 | 0 |
| ECONOMICS | 21210 | 2,163,234 | 81,870 | (268,730) | 0 | 0 | 1,976,374 | 1,402,130 | 30,909 | 3,231 | 525,309 | 0 | 14,794 | 0 | 1,976,373 | 0 |
| ENTREPRENEURSHIP | 21220 | 249,282 | 9,204 | (72,636) | 0 | 0 | 185,850 | 30,088 | 102,365 | 0 | 53,104 | 0 | 294 | 0 | 185,850 | (0) |
| BUSINESS INFORMATION SYSTEMS | 21230 | 2,043,946 | 74,340 | 90,779 | 0 | 0 | 2,209,065 | 1,613,075 | 34,590 | 2,031 | 555,315 | 0 | 4,054 | 0 | 2,209,065 | 0 |
| MANAGEMENT | 21240 | 1,863,176 | 68,490 | (15,550) | 0 | 0 | 1,916,116 | 1,406,010 | 31,824 | 1,500 | 473,813 | 0 | 2,969 | 0 | 1,916,116 | (0) |
| MARKETING/HOSPITALITY SERVICES | 21250 | 2,412,846 | 90,600 | (349,775) | 0 | 0 | 2,153,671 | 1,588,999 | 35,110 | 1,700 | 527,862 | 0 | 0 | 0 | 2,153,671 | (0) |
| FINANCE & LAW | 21280 | 2,441,323 | 92,352 | (545,625) | 0 | 0 | 1,988,050 | 1,480,184 | 34,590 | 2,031 | 463,304 | 0 | 7,942 | 0 | 1,988,051 | (1) |
| CBA TECHNOLOGY SERVICES | 24420 | 0 | 0 | 351,203 | 0 | 0 | 351,203 | 0 | 156,511 | 98,091 | 58,802 | 0 | 37,799 | 0 | 351,203 | 0 |
| DEVELOPMENT OFFICER - CBA | 24626 | 0 | 0 | 134,031 | 0 | 0 | 134,031 | 0 | 89,676 | 0 | 37,971 | 0 | 6,384 | 0 | 134,031 | 0 |
| DEAN - CBA | 24627 | 0 | 0 | 675,053 | 0 | 0 | 675,053 | 24,196 | 407,985 | 26,100 | 147,107 | 0 | 69,665 | 0 | 675,053 | 0 |
| PROGRAM ACTIVITY - CBA | 24628 | 0 | 0 | 85 | 0 | 0 | 85 | 0 | 0 | 0 | 0 | 0 | 85 | 0 | 85 | (0) |
| STUDENT SERVICES CENTER-CBA | 24634 | 109,358 | 1,956 | 124,934 | 0 | 0 | 236,248 | 0 | 169,656 | 10,000 | 56,592 | 0 | 0 | 0 | 236,248 | (0) |
| SAP UNIV ALLIANCE PROGRAM | 24705 | 0 | 0 | (49,239) | 0 | 72,500 | 23,261 | 12,000 | 0 | 0 | 2,400 | 0 | 8,861 | 0 | 23,261 | 0 |
| BUSINESS ADMINISTRATION SUBTOTAL | | \$12,974,529 | \$482,424 | \$416,524 | \$0 | \$72,500 | \$13,945,977 | \$9,110,997 | \$1,127,805 | \$146,134 | \$3,407,623 | \$0 | \$153,419 | \$0 | \$13,945,978 | (\$0) |
| HEALTH PROFESSIONS | | | | | | | | | | | | | | | | |
| PHYSICAL EDUCATION/SPORT | 21380 | 3,005,672 | 109,452 | (1,171,484) | 0 | 52,000 | 1,995,640 | 1,338,939 | 50,922 | 22,000 | 514,679 | 0 | 69,100 | 0 | 1,995,640 | (0) |
| SCHOOL OF HEALTH SCIENCES | 21810 | 2,051,460 | 76,290 | (274,062) | 0 | 36,500 | 1,890,188 | 1,259,669 | 57,491 | 27,900 | 469,728 | 0 | 75,400 | 0 | 1,890,188 | 0 |
| PHYSICIAN ASSISTANT | 21830 | 920,562 | 27,012 | (364,459) | 0 | 166,000 | 749,115 | 490,266 | 29,453 | 0 | 165,797 | 0 | 63,600 | 0 | 749,116 | (0) |
| PHYSICAL THERAPY PROGRAM | 21840 | 739,502 | 20,640 | 200,123 | 0 | 134,500 | 1,094,765 | 763,581 | 24,357 | 0 | 256,607 | 0 | 50,220 | 0 | 1,094,765 | (0) |
| COMMUNICATION DISORDERS | 21890 | 1,685,166 | 57,786 | 716,270 | 0 | 0 | 2,459,222 | 1,196,997 | 615,025 | 22,309 | 609,890 | 0 | 15,000 | 0 | 2,459,221 | 0 |
| CHP VIVARIUM | 22045 | 0 | 0 | 110,996 | 0 | 0 | 110,996 | 0 | 49,111 | 12,500 | 22,885 | 0 | 26,500 | 0 | 110,996 | (0) |
| CHP CARLS CENTER | 23030 | 0 | 0 | 15,000 | 0 | 0 | 15,000 | 0 | 0 | 0 | 0 | 0 | 15,000 | 0 | 15,000 | 0 |
| DEVELOPMENT OFFICER-HEALTH PROFESSIONS | 24685 | 0 | 0 | 23,568 | 0 | 0 | 23,568 | 0 | 0 | 0 | 0 | 0 | 23,568 | 0 | 23,568 | 0 |
| DEAN - HEALTH PROFESSIONS | 24687 | 37,770 | 1,488 | 617,065 | 0 | 0 | 656,323 | 0 | 478,643 | 6,500 | 162,111 | 0 | 9,071 | 0 | 656,324 | (0) |
| PROG ACT - HEALTH PROFESSIONS | 24688 | 0 | 0 | 56,413 | 0 | 12,000 | 68,413 | 59,229 | 0 | 0 | 9,183 | 0 | 1 | 0 | 68,413 | 0 |
| RECRUITING - HEALTH PROFESSIONS | 24689 | 0 | 0 | 29,000 | 0 | 0 | 29,000 | 0 | 0 | 0 | 0 | 0 | 29,000 | 0 | 29,000 | 0 |
| CHP ADMISSIONS & ENROLLMENT | 24691 | 0 | 0 | 33,000 | 0 | 0 | 33,000 | 0 | 0 | 0 | 0 | 0 | 33,000 | 0 | 33,000 | 0 |
| CHP TECHNOLOGY SERVICES | 24692 | 0 | 0 | 267,817 | 0 | 0 | 267,817 | 0 | 180,385 | 0 | 67,932 | 0 | 19,500 | 0 | 267,817 | (0) |
| HEALTH PROFESSIONS SUBTOTAL | | \$8,440,133 | \$292,668 | \$259,247 | \$0 | \$401,000 | \$9,393,048 | \$5,108,681 | \$1,485,387 | \$91,209 | \$2,278,812 | \$0 | \$428,959 | \$0 | \$9,393,048 | (\$0) |

**CENTRAL MICHIGAN UNIVERSITY
2004-2005 OPERATING BUDGET
DETAILED ALLOCATIONS**

| ACCOUNT NAME | ACCT NO | REVENUE SOURCES | | | | | | EXPENDITURES | | | | | | | | GROSS MARGIN |
|------------------------------|---------|-----------------|------------|--------------|--------------|---------------|---------------|--------------------|----------------|----------------|----------|--------------------|-------------------|----------|----------------|--------------|
| | | TUITION | ENROLL FEE | PROVOST FUND | STATE APPROP | OTHER REVENUE | TOTAL REVENUE | PERSONNEL SERVICES | | | | COST OF GOODS SOLD | SUPPLIES & EQUIP. | OVERHEAD | TOTAL EXPENSES | |
| | | | | | | | | FACULTY SALARIES | STAFF SALARIES | OTHER COMPENS. | BENEFITS | | | | | |
| EXTENDED LEARNING | | | | | | | | | | | | | | | | |
| MDP PROGRAMS | | | | | | | | | | | | | | | | |
| MDP REGION ADM | 32000 | 0 | 0 | 0 | 0 | 0 | 0 | 39,000 | 592,035 | 0 | 210,061 | 0 | 1,438,350 | 0 | 2,279,446 | (2,279,446) |
| DEARBORN | 32001 | 1,530,958 | 0 | 0 | 0 | 0 | 1,530,958 | 271,072 | 88,957 | 0 | 79,213 | 0 | 189,952 | 0 | 629,194 | 901,764 |
| METRO COHORTS | 32002 | 368,400 | 0 | 0 | 0 | 0 | 368,400 | 74,775 | 0 | 0 | 8,224 | 0 | 29,635 | 0 | 112,634 | 255,766 |
| AUBURN HILLS | 32003 | 1,203,268 | 0 | 0 | 0 | 0 | 1,203,268 | 208,147 | 89,490 | 0 | 53,477 | 0 | 220,209 | 0 | 571,323 | 631,945 |
| CLTN TWNHP | 32004 | 965,749 | 0 | 0 | 0 | 0 | 965,749 | 163,724 | 54,578 | 0 | 48,494 | 0 | 53,040 | 0 | 319,836 | 645,913 |
| SOUTHFIELD | 32005 | 1,894,715 | 0 | 0 | 0 | 0 | 1,894,715 | 341,444 | 84,637 | 0 | 78,724 | 0 | 222,100 | 0 | 726,905 | 1,167,810 |
| TROY | 32006 | 2,165,979 | 0 | 0 | 0 | 0 | 2,165,979 | 374,684 | 88,848 | 0 | 77,125 | 0 | 308,030 | 0 | 848,687 | 1,317,292 |
| WARREN | 32007 | 1,381,318 | 0 | 0 | 0 | 0 | 1,381,318 | 243,543 | 87,315 | 0 | 61,145 | 0 | 176,232 | 0 | 568,235 | 813,083 |
| LIVONIA | 32009 | 1,029,303 | 0 | 0 | 0 | 0 | 1,029,303 | 192,697 | 83,180 | 0 | 61,324 | 0 | 221,178 | 0 | 558,379 | 470,924 |
| VEHICLE DESIGN | 32011 | 1,007,490 | 0 | 0 | 0 | 0 | 1,007,490 | 165,120 | 97,540 | 0 | 52,932 | 0 | 250,190 | 0 | 565,782 | 441,708 |
| TOTAL MDP PROGRAMS | | 11,547,180 | 0 | 0 | 0 | 0 | 11,547,180 | 2,074,206 | 1,266,580 | 0 | 730,719 | 0 | 3,108,916 | 0 | 7,180,421 | 4,366,759 |
| EAST REGION PROGRAMS | | | | | | | | | | | | | | | | |
| EAST AREA ADMIN | | | | | | | | | | | | | | | | |
| ABERDEEN | 34201 | 70,084 | 0 | 0 | 0 | 0 | 70,084 | 32,215 | 25,044 | 0 | 9,002 | 0 | 28,370 | 0 | 94,631 | (24,547) |
| RICHMOND | 34206 | 847,840 | 0 | 0 | 0 | 0 | 847,840 | 160,080 | 91,850 | 0 | 64,749 | 0 | 227,823 | 0 | 544,502 | 303,338 |
| FT HAMILTON | 34208 | 610,038 | 0 | 0 | 0 | 0 | 610,038 | 98,210 | 71,182 | 0 | 43,136 | 0 | 103,540 | 0 | 316,068 | 293,970 |
| CHATTANOOGA | 34210 | 146,664 | 0 | 0 | 0 | 0 | 146,664 | 28,894 | 0 | 0 | 3,177 | 0 | 32,820 | 0 | 64,891 | 81,773 |
| MCGUIRE | 34212 | 548,994 | 0 | 0 | 0 | 0 | 548,994 | 109,690 | 57,870 | 0 | 49,647 | 0 | 79,500 | 0 | 296,707 | 252,287 |
| DPSC | 34213 | 34,500 | 0 | 0 | 0 | 0 | 34,500 | 9,409 | 0 | 0 | 1,035 | 0 | 6,000 | 0 | 16,444 | 18,056 |
| MARYVIEW | 34218 | 95,522 | 0 | 0 | 0 | 0 | 95,522 | 18,125 | 0 | 0 | 1,992 | 0 | 12,350 | 0 | 32,467 | 63,055 |
| DALTON | 34333 | 70,980 | 0 | 0 | 0 | 0 | 70,980 | 18,125 | 0 | 0 | 1,992 | 0 | 18,100 | 0 | 38,217 | 32,763 |
| DCAA | 34708 | 92,400 | 0 | 0 | 0 | 0 | 92,400 | 11,580 | 0 | 0 | 1,272 | 0 | 600 | 0 | 13,452 | 78,948 |
| ANDREWS | 34401 | 186,245 | 0 | 0 | 0 | 0 | 186,245 | 57,060 | 34,255 | 0 | 19,212 | 0 | 31,780 | 0 | 142,307 | 43,938 |
| FT MEADE | 34402 | 231,652 | 0 | 0 | 0 | 0 | 231,652 | 69,880 | 34,467 | 0 | 18,648 | 0 | 26,950 | 0 | 149,945 | 81,707 |
| FT MYER | 34403 | 208,671 | 0 | 0 | 0 | 0 | 208,671 | 52,405 | 34,779 | 0 | 14,054 | 0 | 33,200 | 0 | 134,438 | 74,233 |
| CENTERVILLE | 34405 | 164,790 | 0 | 0 | 0 | 0 | 164,790 | 58,080 | 17,996 | 0 | 12,860 | 0 | 60,426 | 0 | 149,362 | 15,428 |
| PENTAGON | 34406 | 151,559 | 0 | 0 | 0 | 0 | 151,559 | 46,135 | 35,471 | 0 | 17,768 | 0 | 26,814 | 0 | 126,188 | 25,371 |
| FORT BELVOIR | 34409 | 229,119 | 0 | 0 | 0 | 0 | 229,119 | 59,925 | 35,950 | 0 | 15,760 | 0 | 29,800 | 0 | 141,435 | 87,684 |
| MED-MEMPHIS | 34704 | 163,327 | 0 | 0 | 0 | 0 | 163,327 | 34,038 | 0 | 0 | 3,743 | 0 | 26,900 | 0 | 64,681 | 98,646 |
| TOTAL EAST REG PROGRAMS | | 3,852,385 | 0 | 0 | 0 | 0 | 3,852,385 | 880,851 | 751,224 | 0 | 386,462 | 0 | 1,325,866 | 0 | 3,344,403 | 507,982 |
| SOUTH REGION PROGRAMS | | | | | | | | | | | | | | | | |
| SOUTH AREA ADMIN | | | | | | | | | | | | | | | | |
| FT BRAGG | 34302 | 590,041 | 0 | 0 | 0 | 0 | 590,041 | 141,710 | 57,870 | 0 | 42,247 | 0 | 102,500 | 0 | 344,327 | 245,714 |
| FT GORDON | 34303 | 117,180 | 0 | 0 | 0 | 0 | 117,180 | 32,059 | 45,455 | 0 | 24,681 | 0 | 29,600 | 0 | 131,795 | (14,615) |
| FT MCPHERSON | 34304 | 442,797 | 0 | 0 | 0 | 0 | 442,797 | 76,548 | 62,840 | 0 | 33,490 | 0 | 49,000 | 0 | 221,878 | 220,919 |
| ATLANTA METRO | 34307 | 1,802,808 | 0 | 0 | 0 | 0 | 1,802,808 | 342,748 | 0 | 0 | 37,702 | 0 | 230,780 | 0 | 611,230 | 1,191,578 |
| SEYMOUR JOHNSON | 34308 | 376,618 | 0 | 0 | 0 | 0 | 376,618 | 62,194 | 51,747 | 0 | 28,882 | 0 | 47,700 | 0 | 190,523 | 186,095 |
| FT POLK | 34310 | 243,315 | 0 | 0 | 0 | 0 | 243,315 | 55,490 | 64,908 | 0 | 33,073 | 0 | 49,660 | 0 | 203,131 | 40,184 |
| GWINNETT | 34311 | 56,448 | 0 | 0 | 0 | 0 | 56,448 | 18,945 | 0 | 0 | 2,084 | 0 | 1,530 | 0 | 22,559 | 33,889 |
| FULTON COUNTY | 34312 | 164,808 | 0 | 0 | 0 | 0 | 164,808 | 47,153 | 0 | 0 | 5,184 | 0 | 4,080 | 0 | 56,417 | 108,391 |
| BREWTON PARKER | 34315 | 44,352 | 0 | 0 | 0 | 0 | 44,352 | 12,980 | 0 | 0 | 1,426 | 0 | 11,040 | 0 | 25,446 | 18,906 |
| HENRY COUNTY | 34316 | 625,464 | 0 | 0 | 0 | 0 | 625,464 | 106,181 | 0 | 0 | 11,679 | 0 | 47,800 | 0 | 165,460 | 460,004 |
| ATLANTA PUBLIC SCHOOLS | 34322 | 26,460 | 0 | 0 | 0 | 0 | 26,460 | 5,790 | 0 | 0 | 636 | 0 | 2,200 | 0 | 8,626 | 17,834 |
| SHREVEPORT | 34332 | 97,320 | 0 | 0 | 0 | 0 | 97,320 | 23,760 | 0 | 0 | 2,610 | 0 | 16,900 | 0 | 43,270 | 54,050 |
| SAVANNAH | 34333 | 69,300 | 0 | 0 | 0 | 0 | 69,300 | 14,875 | 0 | 0 | 1,635 | 0 | 14,250 | 0 | 30,760 | 38,540 |
| NEW ORLEANS | 34334 | 66,528 | 0 | 0 | 0 | 0 | 66,528 | 11,980 | 0 | 0 | 1,316 | 0 | 12,000 | 0 | 25,296 | 41,232 |
| EDS PROGRAM | 34335 | 276,000 | 0 | 0 | 0 | 0 | 276,000 | 56,970 | 0 | 0 | 6,264 | 0 | 20,400 | 0 | 83,634 | 192,366 |
| DEKALB COUNTY | 34335 | 824,712 | 0 | 0 | 0 | 0 | 824,712 | 148,739 | 0 | 0 | 16,361 | 0 | 65,400 | 0 | 230,500 | 594,212 |
| TOTAL SOUTH REG PROGRAMS | | 5,824,151 | 0 | 0 | 0 | 0 | 5,824,151 | 1,165,622 | 748,910 | 0 | 391,764 | 0 | 1,345,940 | 0 | 3,652,236 | 2,171,915 |
| WEST REG PROGRAMS | | | | | | | | | | | | | | | | |
| MIDWEST ADMIN | | | | | | | | | | | | | | | | |
| FT RILEY | 34603 | 122,916 | 0 | 0 | 0 | 0 | 122,916 | 32,976 | 26,765 | 0 | 11,421 | 0 | 21,800 | 0 | 92,962 | 29,954 |
| GRAND FORKS | 34604 | 143,066 | 0 | 0 | 0 | 0 | 143,066 | 36,877 | 36,686 | 0 | 23,763 | 0 | 29,150 | 0 | 126,476 | 16,590 |

**CENTRAL MICHIGAN UNIVERSITY
2004-2005 OPERATING BUDGET
DETAILED ALLOCATIONS**

| ACCOUNT NAME | ACCT NO | REVENUE SOURCES | | | | | | EXPENDITURES | | | | | | | GROSS MARGIN | |
|---|---------|------------------|------------|--------------|--------------|--------------------|--------------------|--------------------|----------------|----------------|----------------|--------------------|-------------------|----------|------------------|--------------------|
| | | TUITION | ENROLL FEE | PROVOST FUND | STATE APPROP | OTHER REVENUE | TOTAL REVENUE | PERSONNEL SERVICES | | | | COST OF GOODS SOLD | SUPPLIES & EQUIP. | OVERHEAD | | TOTAL EXPENSES |
| | | | | | | | | FACULTY SALARIES | STAFF SALARIES | OTHER COMPENS. | BENEFITS | | | | | |
| KANSAS CITY | 34606 | 217,017 | 0 | 0 | 0 | 0 | 217,017 | 55,728 | 35,205 | 0 | 25,768 | 0 | 63,350 | 0 | 180,051 | 36,966 |
| MINOT | 34607 | 300,918 | 0 | 0 | 0 | 0 | 300,918 | 76,045 | 34,016 | 0 | 19,647 | 0 | 56,925 | 0 | 186,633 | 114,285 |
| OFFUTT | 34608 | 131,502 | 0 | 0 | 0 | 0 | 131,502 | 31,495 | 33,723 | 0 | 21,979 | 0 | 24,100 | 0 | 111,297 | 20,205 |
| FT LEAVENWORTH | 34612 | 440,786 | 0 | 0 | 0 | 0 | 440,786 | 95,720 | 37,113 | 0 | 21,878 | 0 | 55,950 | 0 | 210,661 | 230,125 |
| CAMP PENDELTON | 34615 | 267,296 | 0 | 0 | 0 | 0 | 267,296 | 52,533 | 34,096 | 0 | 18,900 | 0 | 59,569 | 0 | 165,098 | 102,198 |
| COLUMBUS | 34701 | 959,262 | 0 | 0 | 0 | 0 | 959,262 | 138,690 | 59,245 | 0 | 38,002 | 0 | 88,250 | 0 | 324,187 | 635,075 |
| WRIGHT PAT | 34702 | 715,403 | 0 | 0 | 0 | 0 | 715,403 | 124,900 | 92,862 | 0 | 54,071 | 0 | 78,250 | 0 | 350,083 | 365,320 |
| SHAWNEE STATE | 34706 | 76,440 | 0 | 0 | 0 | 0 | 76,440 | 19,090 | 0 | 0 | 2,098 | 0 | 8,500 | 0 | 29,688 | 46,752 |
| HICKAM | 35703 | 376,170 | 0 | 0 | 0 | 0 | 376,170 | 75,694 | 60,516 | 0 | 39,103 | 0 | 47,200 | 0 | 222,513 | 153,657 |
| SCHOFIELD | 35706 | 289,007 | 0 | 0 | 0 | 0 | 289,007 | 66,034 | 34,416 | 0 | 19,891 | 0 | 35,500 | 0 | 155,841 | 133,166 |
| TOTAL WEST REG PROGRAMS | | 4,039,783 | 0 | 0 | 0 | 0 | 4,039,783 | 815,582 | 659,591 | 0 | 347,887 | 0 | 991,844 | 0 | 2,814,904 | 1,224,879 |
| INTERNATIONAL PROGRAMS | | | | | | | | | | | | | | | | |
| INTL ADMIN | 35000 | 0 | 0 | 0 | 0 | 0 | 0 | 12,500 | 81,852 | 0 | 36,608 | 0 | 54,050 | 0 | 185,010 | (185,010) |
| DURHAM | 35101 | 184,800 | 0 | 0 | 0 | 0 | 184,800 | 28,895 | 0 | 0 | 3,177 | 0 | 55,000 | 0 | 87,072 | 97,728 |
| HUMBER | 35102 | 241,920 | 0 | 0 | 0 | 0 | 241,920 | 46,797 | 0 | 0 | 5,146 | 0 | 50,900 | 0 | 102,843 | 139,077 |
| WINNIPEG | 35103 | 38,808 | 0 | 0 | 0 | 0 | 38,808 | 9,947 | 0 | 0 | 1,093 | 0 | 9,500 | 0 | 20,540 | 18,268 |
| GEORGIAN | 35114 | 203,280 | 0 | 0 | 0 | 0 | 203,280 | 26,456 | 0 | 0 | 2,909 | 0 | 69,400 | 0 | 98,765 | 104,515 |
| KINGSTON | 35115 | 250,380 | 0 | 0 | 0 | 0 | 250,380 | 52,122 | 0 | 0 | 5,730 | 0 | 21,100 | 0 | 78,952 | 171,428 |
| LOYALIST | 35116 | 81,312 | 0 | 0 | 0 | 0 | 81,312 | 14,580 | 0 | 0 | 1,608 | 0 | 11,000 | 0 | 27,188 | 54,124 |
| GUADALAJARA | 35201 | 90,000 | 0 | 0 | 0 | 0 | 90,000 | 14,475 | 0 | 0 | 1,590 | 0 | 56,000 | 0 | 72,065 | 17,935 |
| TOTAL INTL PROG | | 1,090,500 | 0 | 0 | 0 | 0 | 1,090,500 | 205,772 | 81,852 | 0 | 57,861 | 0 | 326,950 | 0 | 672,435 | 418,065 |
| INDEPENDENT LEARNING AND DISTANCE DELIVERY | | | | | | | | | | | | | | | | |
| DDL ADMIN | 36000 | 0 | 0 | 0 | 0 | 0 | 0 | 114,000 | 421,851 | 19,998 | 222,196 | 0 | 210,000 | 0 | 988,045 | (988,045) |
| LEARNING PKGS | 36502 | 1,181,395 | 0 | 0 | 0 | 0 | 1,181,395 | 239,553 | 0 | 0 | 64,681 | 0 | 19,489 | 0 | 323,723 | 857,672 |
| ICFS | 36503 | 27,701 | 0 | 0 | 0 | 0 | 27,701 | 7,770 | 0 | 0 | 2,097 | 0 | 0 | 0 | 9,867 | 17,834 |
| MISC WEB COURSES | 36506 | 596,415 | 0 | 0 | 0 | 0 | 596,415 | 226,560 | 0 | 0 | 61,170 | 0 | 9,300 | 0 | 297,300 | 299,385 |
| AUDIOLOGY | 36507 | 305,300 | 0 | 0 | 0 | 0 | 305,300 | 143,815 | 0 | 0 | 101,800 | 0 | 43,560 | 0 | 289,175 | 16,125 |
| MSA ON-LINE | 36509 | 1,254,120 | 0 | 0 | 0 | 0 | 1,254,120 | 298,640 | 0 | 0 | 80,635 | 0 | 3,425 | 0 | 382,700 | 871,420 |
| MSA NUT & DIET | 36510 | 44,352 | 0 | 0 | 0 | 0 | 44,352 | 10,944 | 0 | 0 | 2,955 | 0 | 0 | 0 | 13,899 | 30,453 |
| CA WRKSHPS | 36511 | 7,500 | 0 | 0 | 0 | 0 | 7,500 | 2,500 | 0 | 0 | 675 | 0 | 0 | 0 | 3,175 | 4,325 |
| DHA | 36513 | 919,200 | 0 | 0 | 0 | 0 | 919,200 | 627,764 | 69,876 | 0 | 194,430 | 0 | 137,600 | 0 | 1,029,670 | (110,470) |
| BSBA | 36513 | 102,000 | 0 | 0 | 0 | 0 | 102,000 | 51,600 | 0 | 0 | 13,932 | 0 | 20,300 | 0 | 85,832 | 16,168 |
| TOTAL DDL | | 4,437,983 | 0 | 0 | 0 | 0 | 4,437,983 | 1,723,146 | 491,727 | 19,998 | 744,571 | 0 | 443,674 | 0 | 3,423,116 | 1,014,867 |
| GREATER MICHIGAN PROG | | | | | | | | | | | | | | | | |
| GMP ADMIN | 37000 | 8,990 | 0 | 0 | 0 | 0 | 8,990 | 40,560 | 133,384 | 0 | 44,666 | 0 | 421,018 | 0 | 639,628 | (630,638) |
| ACTION SERIES | 37010 | 78,213 | 0 | 0 | 0 | 0 | 78,213 | 0 | 0 | 0 | 0 | 0 | 39,106 | 0 | 39,106 | 39,107 |
| DISNEY | 37011 | 11,687 | 0 | 0 | 0 | 0 | 11,687 | 0 | 0 | 0 | 0 | 0 | 9,350 | 0 | 9,350 | 2,337 |
| SAGINAW | 37301 | 792,120 | 0 | 0 | 0 | 0 | 792,120 | 154,450 | 48,312 | 0 | 49,574 | 0 | 153,678 | 0 | 406,014 | 386,106 |
| FLINT | 37302 | 904,359 | 0 | 0 | 0 | 0 | 904,359 | 163,267 | 66,709 | 0 | 49,736 | 0 | 169,375 | 0 | 449,087 | 455,272 |
| TRAVERSE CITY | 37401 | 626,342 | 0 | 0 | 0 | 0 | 626,342 | 154,379 | 83,437 | 0 | 61,851 | 0 | 124,700 | 0 | 424,367 | 201,975 |
| ESCANABA | 37404 | 40,000 | 0 | 0 | 0 | 0 | 40,000 | 0 | 0 | 0 | 0 | 0 | 19,500 | 0 | 19,500 | 20,500 |
| LANSING | 37601 | 996,204 | 0 | 0 | 0 | 0 | 996,204 | 198,435 | 65,520 | 0 | 55,155 | 0 | 195,150 | 0 | 514,260 | 481,944 |
| GRAND RAPIDS | 37602 | 475,360 | 0 | 0 | 0 | 0 | 475,360 | 95,850 | 70,073 | 0 | 50,065 | 0 | 105,750 | 0 | 321,738 | 153,622 |
| TOTAL GREAT MI PROG | | 3,933,275 | 0 | 0 | 0 | 0 | 3,933,275 | 806,941 | 467,435 | 0 | 311,047 | 0 | 1,237,627 | 0 | 2,823,050 | 1,110,225 |
| EDUCATIONAL & PROFESSIONAL DEVELOPMENT | | | | | | | | | | | | | | | | |
| ADMIN | 38000 | 0 | 0 | 0 | 0 | 0 | 0 | 18,000 | 203,044 | 5,000 | 107,376 | 0 | 55,200 | 0 | 388,620 | (388,620) |
| PROFESSIONAL DEV | 381** | 591,550 | 0 | 0 | 0 | 0 | 591,550 | 65,850 | 0 | 26,300 | 9,937 | 0 | 329,798 | 0 | 431,885 | 159,665 |
| DIST PROF DEVL | 38700 | 1,000,075 | 0 | 0 | 0 | 0 | 1,000,075 | 40,000 | 0 | 0 | 8,500 | 0 | 462,250 | 0 | 510,750 | 489,325 |
| PK-12 PROGRAMS | 38701 | 81,900 | 0 | 0 | 0 | 0 | 81,900 | 0 | 0 | 0 | 0 | 0 | 19,000 | 0 | 19,000 | 62,900 |
| TOTAL E&PD | | 1,673,525 | 0 | 0 | 0 | 0 | 1,673,525 | 123,850 | 203,044 | 31,300 | 125,813 | 0 | 866,248 | 0 | 1,350,255 | 323,270 |
| EXTENDED LEARNING | | | | | | | | | | | | | | | | |
| EXT LRN ADMIN | 30000 | 0 | 0 | 0 | 0 | (4,200,227) | (4,200,227) | 0 | 362,895 | 0 | 141,740 | 0 | 193,000 | 0 | 697,635 | (4,897,862) |
| DEPT INCENTIVES | 30002 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 295,183 | 0 | 295,183 | (295,183) |
| DEVELOPMENT | 30003 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 34,224 | 0 | 17,352 | 0 | 41,500 | 0 | 93,076 | (93,076) |
| TOTAL EXTENDED LEARNING | | 0 | 0 | 0 | 0 | (4,200,227) | (4,200,227) | 0 | 397,119 | 0 | 159,092 | 0 | 529,683 | 0 | 1,085,894 | (5,286,121) |
| ACADEMIC AFFAIRS | | | | | | | | | | | | | | | | |
| ACADEMIC ADMIN | 30100 | 0 | 0 | 0 | 0 | 0 | 0 | 113,772 | 389,300 | 0 | 170,711 | 0 | 203,750 | 0 | 877,533 | (877,533) |

**CENTRAL MICHIGAN UNIVERSITY
2004-2005 OPERATING BUDGET
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| ACCOUNT NAME | ACCT NO | REVENUE SOURCES | | | | | | EXPENDITURES | | | | | | | GROSS MARGIN | | |
|---|---------|----------------------|--------------------|----------------------|--------------|----------------------|----------------------|---------------------|---------------------|------------------|---------------------|--------------------|---------------------|------------------|----------------------|--------------------|-------------|
| | | TUITION | ENROLL FEE | PROVOST FUND | STATE APPROP | OTHER REVENUE | TOTAL REVENUE | PERSONNEL SERVICES | | | | COST OF GOODS SOLD | SUPPLIES & EQUIP. | OVERHEAD | | TOTAL EXPENSES | |
| | | | | | | | | FACULTY SALARIES | STAFF SALARIES | OTHER COMPENS. | BENEFITS | | | | | | |
| ORG RESEARCH & ASSESS | 30102 | 0 | 0 | 0 | 0 | 0 | 0 | 27,482 | 135,204 | 0 | 47,114 | 0 | 74,750 | 0 | 284,560 | (284,560) | |
| PRIOR LEARNING | 30104 | 50,000 | 0 | 0 | 0 | 0 | 50,000 | 39,996 | 0 | 0 | 10,800 | 0 | 5,100 | 0 | 55,896 | (5,896) | |
| STAFF DEVELOP | 30105 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 131,000 | 0 | 131,000 | (131,000) | |
| UNDERGRAD PROG | 30106 | 0 | 0 | 0 | 0 | 0 | 0 | 74,976 | 48,012 | 0 | 57,420 | 0 | 5,800 | 0 | 186,208 | (186,208) | |
| FIPSE GRANT | 91050 | 70,104 | 0 | 0 | 0 | 0 | 70,104 | 0 | 45,612 | 0 | 24,492 | 0 | 0 | 0 | 70,104 | 0 | |
| TOTAL ACADEMIC AFFAIRS | | 120,104 | 0 | 0 | 0 | 0 | 120,104 | 256,236 | 618,128 | 0 | 310,537 | 0 | 420,400 | 0 | 1,605,301 | (1,485,197) | |
| MARKETING & COMMUNICATION | | | | | | | | | | | | | | | | | |
| MARKETING | 31022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 505,272 | 0 | 171,035 | 0 | 82,100 | 0 | 758,407 | (758,407) | |
| CEL STORES | 31023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 86,000 | 0 | 86,000 | (86,000) | |
| DATABASE MARKETING | 31024 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 36,350 | 0 | 36,350 | (36,350) | |
| CALL CENTER | 31026 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 39,198 | 0 | 39,198 | (39,198) | |
| TOTAL MRKT & COMM | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 505,272 | 0 | 171,035 | 0 | 243,648 | 0 | 919,955 | (919,955) | |
| BUSINESS SERVICES | | | | | | | | | | | | | | | | | |
| FINANCIAL SERV | 31041 | 500,000 | 0 | 0 | 0 | 0 | 500,000 | 0 | 480,786 | 103,609 | 195,179 | 0 | 773,945 | 0 | 1,553,519 | (1,053,519) | |
| CENTER SERV | 31042 | 170,000 | 0 | 0 | 0 | 0 | 170,000 | 0 | 255,205 | 0 | 136,689 | 0 | 17,150 | 0 | 409,044 | (239,044) | |
| OFFICE OF TECHNOLOGY | 31043 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 391,930 | 25,000 | 164,733 | 0 | 350,000 | 0 | 931,663 | (931,663) | |
| TOTAL BUSINESS SERVICES | | 670,000 | 0 | 0 | 0 | 0 | 670,000 | 0 | 1,127,921 | 128,609 | 496,601 | 0 | 1,141,095 | 0 | 2,894,226 | (2,224,226) | |
| LIBRARY | | | | | | | | | | | | | | | | | |
| PARK LIBRARY | 31064 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 242,401 | 36,003 | 129,200 | 0 | 287,100 | 0 | 694,704 | (694,704) | |
| GMP LIBRARY | 31065 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 45,012 | 0 | 23,712 | 0 | 5,600 | 0 | 74,224 | (74,224) | |
| WEST LIBRARY | 31066 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 49,140 | 0 | 18,276 | 0 | 15,250 | 0 | 82,666 | (82,666) | |
| EAST LIBRARY | 31067 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 46,548 | 0 | 17,580 | 0 | 12,600 | 0 | 76,728 | (76,728) | |
| METRO LIBRARY | 31068 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 71,902 | 0 | 25,255 | 0 | 12,100 | 0 | 109,257 | (109,257) | |
| SOUTH LIBRARY | 31069 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 60,444 | 0 | 25,416 | 0 | 14,300 | 0 | 100,160 | (100,160) | |
| INTL LIBRARY | 31070 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 55,296 | 0 | 19,728 | 0 | 9,700 | 0 | 84,724 | (84,724) | |
| TOTAL LIBRARY | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 570,743 | 36,003 | 259,167 | 0 | 356,550 | 0 | 1,222,463 | (1,222,463) | |
| EXTENDED LEARNING SUBTOTAL | | \$37,188,886 | \$0 | \$0 | \$0 | (\$4,200,227) | \$32,988,659 | \$8,052,206 | \$7,889,546 | \$215,910 | \$4,492,556 | \$0 | \$12,338,441 | \$0 | \$32,988,659 | \$0 | |
| PROVOST'S FUND | | | | | | | | | | | | | | | | | |
| CEL RETURN | | 0 | 0 | 0 | 0 | 3,654,450 | 3,654,450 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,654,450 | 0 |
| CEL RETURN - RESERVE | | 0 | 0 | 0 | 0 | 545,777 | 545,777 | 0 | 0 | 0 | 0 | 0 | 0 | 545,777 | 545,777 | 0 | 0 |
| PROVOST'S FUND - TUITION RESERVE | 26141 | 290,534 | 0 | 0 | 0 | 290,534 | 290,534 | 0 | 0 | 0 | 0 | 0 | 0 | 290,534 | 290,534 | 0 | 0 |
| SUBTOTAL | | 290,534 | 0 | 0 | 0 | 4,200,227 | 4,490,761 | 0 | 0 | 0 | 0 | 0 | 0 | 836,311 | 836,311 | 3,654,450 | 0 |
| PROVOST'S FUND-DISTRIBUTION AMOUNT | | 0 | 0 | (3,654,450) | 0 | 0 | (3,654,450) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (3,654,450) |
| PROVOST'S FUND SUBTOTAL | | \$290,534 | \$0 | (\$3,654,450) | \$0 | \$4,200,227 | \$836,311 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$836,311 | \$836,311 | \$0 | \$0 |
| ACADEMIC CENTER TOTALS | | \$122,802,691 | \$3,199,050 | (\$4,942,911) | \$0 | \$958,575 | \$122,017,405 | \$61,863,518 | \$15,845,374 | \$928,319 | \$26,669,937 | \$0 | \$15,873,946 | \$836,311 | \$122,017,405 | \$0 | |
| SERVICE CENTERS | | | | | | | | | | | | | | | | | |
| ACADEMIC ADMINISTRATION | | | | | | | | | | | | | | | | | |
| HONORS PROGRAM | 21920 | 64,482 | 2,532 | 0 | 528,531 | 0 | 595,545 | 217,621 | 96,471 | 48,000 | 125,094 | 0 | 108,359 | 0 | 595,545 | 0 | |
| FIRST YEAR EXPERIENCE | 21940 | 62,848 | 2,448 | 0 | (65,296) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| CLAS/ETS INIT ACT | 24425 | 0 | 0 | 0 | 0 | 30,205 | 30,205 | 0 | 23,696 | 0 | 6,509 | 0 | 0 | 0 | 30,205 | 0 | |
| ACADEMIC ADMINISTRATION | 24605 | 0 | 0 | 0 | 282,353 | 0 | 282,353 | 0 | 204,316 | 0 | 65,037 | 0 | 13,000 | 0 | 282,353 | 0 | |
| MUSIC LICENSE FEES PAYMENTS | 24606 | 0 | 0 | 0 | 13,500 | 0 | 13,500 | 0 | 0 | 0 | 0 | 0 | 13,500 | 0 | 13,500 | 0 | |
| HEALTH PROFESSIONS BUILDING OPENING FUNDS | 24656 | 0 | 0 | 0 | 406,169 | 0 | 406,169 | 0 | 0 | 0 | 0 | 0 | 406,169 | 0 | 406,169 | 0 | |
| FACULTY PERSONNEL SERVICES | 24662 | 0 | 0 | 0 | 570,704 | 0 | 570,704 | 0 | 390,206 | 6,200 | 151,298 | 0 | 23,000 | 0 | 570,704 | 0 | |
| PROG ACT - ACADEMIC | 24663 | 0 | 0 | 0 | 752,310 | 0 | 752,310 | 537,031 | 0 | 20,400 | 183,459 | 0 | 11,420 | 0 | 752,310 | 0 | |
| CENTER FOR ACADEMIC EXCELLENCE | 24695 | 0 | 0 | 0 | 136,089 | 0 | 136,089 | 0 | 90,640 | 0 | 32,162 | 0 | 13,287 | 0 | 136,089 | 0 | |
| GEN ED COORDINATOR EXPENSES | 24715 | 0 | 0 | 0 | 25,384 | 0 | 25,384 | 18,250 | 0 | 6,134 | 0 | 0 | 1,000 | 0 | 25,384 | 0 | |
| ACCREDITATION | 24740 | 0 | 0 | 0 | 31,000 | 0 | 31,000 | 0 | 0 | 0 | 0 | 0 | 31,000 | 0 | 31,000 | 0 | |
| OUTCOME ASSESSMENT | 24765 | 0 | 0 | 0 | 20,000 | 0 | 20,000 | 0 | 0 | 0 | 0 | 0 | 20,000 | 0 | 20,000 | 0 | |
| CMU LIFE | 25100 | 0 | 0 | 0 | 0 | 186,000 | 186,000 | 0 | 0 | 165,158 | 0 | 0 | 20,842 | 0 | 186,000 | 0 | |
| FRAMEWORK | 25110 | 0 | 0 | 0 | 6,200 | 0 | 6,200 | 0 | 0 | 2,300 | 0 | 0 | 3,900 | 0 | 6,200 | 0 | |
| PROVOST OFFICE | 26140 | 0 | 0 | 0 | 437,452 | 0 | 437,452 | 0 | 264,157 | 0 | 89,486 | 0 | 83,809 | 0 | 437,452 | 0 | |
| FACULTY BARGAINING | 26165 | 0 | 0 | 0 | 10,000 | 0 | 10,000 | 0 | 0 | 10,000 | 0 | 0 | 0 | 0 | 10,000 | 0 | |

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| ACCOUNT NAME | ACCT NO | REVENUE SOURCES | | | | | | EXPENDITURES | | | | | | | GROSS MARGIN | |
|---|---------|------------------|----------------|--------------|--------------------|--------------------|--------------------|--------------------|--------------------|------------------|--------------------|--------------------|--------------------|--------------------|--------------------|----------------|
| | | TUITION | ENROLL FEE | PROVOST FUND | STATE APPROP | OTHER REVENUE | TOTAL REVENUE | PERSONNEL SERVICES | | | | COST OF GOODS SOLD | SUPPLIES & EQUIP. | OVERHEAD | | TOTAL EXPENSES |
| | | | | | | | | FACULTY SALARIES | STAFF SALARIES | OTHER COMPENS. | BENEFITS | | | | | |
| ACADEMIC AFFAIRS | 26200 | 0 | 0 | 0 | 203,148 | 0 | 203,148 | 0 | 80,371 | 4,600 | 23,791 | 0 | 94,386 | 0 | 203,148 | 0 |
| CURRICULUM & ASSESSMENT EXPENSES | 26210 | 0 | 0 | 0 | 250,562 | 0 | 250,562 | 0 | 169,460 | 0 | 56,602 | 0 | 24,500 | 0 | 250,562 | 0 |
| ACADEMIC SENATE | 26360 | 0 | 0 | 0 | 74,799 | 0 | 74,799 | 18,250 | 29,639 | 5,000 | 14,545 | 0 | 7,365 | 0 | 74,799 | 0 |
| INSTITUTIONAL RESEARCH | 26385 | 0 | 0 | 0 | 284,966 | 0 | 284,966 | 0 | 190,712 | 0 | 66,763 | 0 | 27,491 | 0 | 284,966 | 0 |
| CLASSROOM FURNITURE | 27510 | 0 | 0 | 0 | 17,200 | 0 | 17,200 | 0 | 0 | 0 | 0 | 0 | 17,200 | 0 | 17,200 | 0 |
| ACADEMIC ADMINISTRATION SUBTOTAL | | \$127,330 | \$4,980 | \$0 | \$3,985,072 | \$216,205 | \$4,333,586 | \$791,152 | \$1,539,668 | \$261,658 | \$820,881 | \$0 | \$920,228 | \$0 | \$4,333,586 | \$0 |
| GRADUATE STUDIES | | | | | | | | | | | | | | | | |
| RESEARCH COMMITTEE | 22000 | 0 | 0 | 0 | 220,754 | 0 | 220,754 | 0 | 11,620 | 0 | 4,334 | 0 | 204,800 | 0 | 220,754 | 0 |
| RESEARCH PROFESSORSHIP | 22020 | 0 | 0 | 0 | 60,035 | 0 | 60,035 | 44,933 | 0 | 0 | 15,102 | 0 | 0 | 0 | 60,035 | 0 |
| UNDERGRAD RESEARCH SUPPORT | 22204 | 0 | 0 | 0 | 33,601 | 0 | 33,601 | 0 | 0 | 0 | 0 | 0 | 33,601 | 0 | 33,601 | 0 |
| GRADUATE OFFICE RESEARCH SUPPORT | 22600 | 0 | 0 | 0 | 33,000 | 0 | 33,000 | 0 | 0 | 0 | 0 | 0 | 33,000 | 0 | 33,000 | 0 |
| INSTITUTIONAL MATCH | 22952 | 0 | 0 | 0 | 1,000 | 0 | 1,000 | 0 | 0 | 0 | 0 | 0 | 1,000 | 0 | 1,000 | 0 |
| GRADUATE OFFICE | 24660 | 0 | 0 | 0 | 516,421 | 130,000 | 646,421 | 0 | 443,911 | 0 | 161,169 | 0 | 41,341 | 0 | 646,421 | 0 |
| GRADUATE PROGRAM SUPPORT | 24661 | 0 | 0 | 0 | 625,762 | 0 | 625,762 | 504,652 | 0 | 3,311 | 0 | 0 | 117,799 | 0 | 625,762 | 0 |
| MSA PROGRAM | 24665 | 127,839 | 3,096 | 0 | 140,219 | 20,000 | 291,153 | 128,743 | 73,603 | 0 | 80,079 | 0 | 8,728 | 0 | 291,153 | 0 |
| OFFICE OF RESEARCH | 26150 | 0 | 0 | 0 | 282,154 | 0 | 282,154 | 0 | 199,056 | 0 | 78,040 | 0 | 5,057 | 0 | 282,154 | 0 |
| FUNDING FOR NEW INITIATIVES ACTIVITIES | 26158 | 0 | 0 | 0 | 350,000 | 0 | 350,000 | 0 | 0 | 0 | 0 | 0 | 350,000 | 0 | 350,000 | 0 |
| GRADUATE STUDIES SUBTOTAL | | \$127,839 | \$3,096 | \$0 | \$2,262,946 | \$150,000 | \$2,543,880 | \$678,328 | \$728,190 | \$3,311 | \$338,725 | \$0 | \$795,326 | \$0 | \$2,543,880 | \$0 |
| LIBRARY | | | | | | | | | | | | | | | | |
| LIBRARY-GENERAL | 24100 | 62,356 | 2,382 | 0 | 3,337,160 | 57,200 | 3,459,097 | 659,776 | 1,335,903 | 320,900 | 777,471 | 0 | 365,047 | 0 | 3,459,097 | 0 |
| LIBRARY-ACQUISITIONS | 24120 | 0 | 0 | 0 | 397,247 | 2,775,000 | 3,172,247 | 0 | 0 | 0 | 0 | 0 | 3,172,247 | 0 | 3,172,247 | 0 |
| LIBRARY-CLARKE HISTORICAL | 24200 | 0 | 0 | 0 | 489,770 | 0 | 489,770 | 105,232 | 181,139 | 11,800 | 118,194 | 0 | 73,405 | 0 | 489,770 | 0 |
| MICHIGAN HISTORICAL REVIEW | 24210 | 0 | 0 | 0 | 28,967 | 16,500 | 45,467 | 0 | 14,238 | 11,200 | 3,780 | 0 | 16,250 | 0 | 45,467 | 0 |
| LIBRARY SUBTOTAL | | \$62,356 | \$2,382 | \$0 | \$4,253,143 | \$2,848,700 | \$7,166,581 | \$765,008 | \$1,531,280 | \$343,900 | \$899,444 | \$0 | \$3,626,949 | \$0 | \$7,166,581 | \$0 |
| COMPUTING SUPPORT | | | | | | | | | | | | | | | | |
| FACULTY CENTER FOR INNOVATIVE TEACHING | 24300 | 0 | 0 | 0 | 330,220 | 0 | 330,220 | 0 | 172,808 | 19,200 | 80,651 | 0 | 57,561 | 0 | 330,220 | 0 |
| LIR TECHNICAL MAINTENANCE | 24310 | 0 | 0 | 0 | 253,803 | 0 | 253,803 | 0 | 163,973 | 25,500 | 59,058 | 0 | 5,272 | 0 | 253,803 | 0 |
| UNIVERSITY PARK/MMD | 26254 | 0 | 0 | 0 | 30,000 | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 30,000 | 0 | 30,000 | 0 |
| SAP MAINTENANCE COSTS | 26308 | 0 | 0 | 0 | 315,622 | 0 | 315,622 | 0 | 0 | 0 | 0 | 0 | 315,622 | 0 | 315,622 | 0 |
| TECHNOLOGY OPERATIONS | 26327 | 0 | 0 | 0 | 4,178,005 | 0 | 4,178,005 | 0 | 2,255,028 | 29,200 | 857,823 | 0 | 1,335,954 | (300,000) | 4,178,005 | 0 |
| INFORMATION TECHNOLOGY | 26376 | 0 | 0 | 0 | 266,614 | 0 | 266,614 | 0 | 196,183 | 0 | 69,853 | 0 | 578 | 0 | 266,614 | 0 |
| STUDENT TECHNOLOGY UPGRADES | 26377 | 0 | 0 | 0 | 0 | 2,802,198 | 2,802,198 | 0 | 0 | 0 | 0 | 0 | 2,602,198 | 200,000 | 2,802,198 | 0 |
| COMPUTING SUPPORT SUBTOTAL | | \$0 | \$0 | \$0 | \$5,374,263 | \$2,802,198 | \$8,176,461 | \$0 | \$2,787,992 | \$73,900 | \$1,067,384 | \$0 | \$4,347,185 | (\$100,000) | \$8,176,461 | \$0 |
| DEAN OF STUDENTS | | | | | | | | | | | | | | | | |
| CMU VOLUNTEER CENTER | 23020 | 0 | 0 | 0 | 50,988 | 0 | 50,988 | 0 | 0 | 0 | 0 | 0 | 50,988 | 0 | 50,988 | 0 |
| LEADERSHIP INSTITUTE | 24646 | 0 | 0 | 0 | 86,834 | 0 | 86,834 | 0 | 53,438 | 0 | 14,308 | 0 | 19,088 | 0 | 86,834 | 0 |
| STUDENT ORG FUNDING | 25300 | 0 | 0 | 0 | 0 | 800,000 | 800,000 | 0 | 0 | 0 | 0 | 0 | 800,000 | 0 | 800,000 | 0 |
| CAREER SRVCS & RES CTR | 25800 | 0 | 0 | 0 | 536,895 | 0 | 536,895 | 0 | 325,294 | 11,900 | 134,047 | 0 | 65,654 | 0 | 536,895 | 0 |
| COUNSELING CENTER | 25805 | 0 | 0 | 0 | 634,119 | 0 | 634,119 | 412,081 | 23,400 | 100 | 173,980 | 0 | 24,558 | 0 | 634,119 | 0 |
| ACADEMIC ADVISING SERVICES | 25826 | 149,296 | 5,658 | 0 | 262,092 | 12,250 | 429,296 | 0 | 279,683 | 8,050 | 119,386 | 0 | 22,177 | 0 | 429,296 | 0 |
| TUTORIAL SERVICES PROGRAM | 25827 | 0 | 0 | 0 | 13,300 | 0 | 13,300 | 0 | 0 | 9,300 | 0 | 0 | 4,000 | 0 | 13,300 | 0 |
| FINANCIAL AID | 25830 | 0 | 0 | 0 | 1,143,281 | 161,000 | 1,304,281 | 0 | 772,042 | 14,300 | 332,708 | 0 | 185,232 | 0 | 1,304,281 | 0 |
| ADMISSIONS OFFICE | 25850 | 0 | 0 | 0 | 1,227,840 | 425,000 | 1,652,840 | 0 | 786,115 | 15,300 | 329,255 | 0 | 522,170 | 0 | 1,652,840 | 0 |
| CENTRALIS ADMINISTRATION | 25853 | 0 | 0 | 0 | 30,000 | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 30,000 | 0 | 30,000 | 0 |
| ADMISSIONS OUTREACH | 25854 | 0 | 0 | 0 | 28,288 | 0 | 28,288 | 0 | 0 | 0 | 0 | 0 | 28,288 | 0 | 28,288 | 0 |
| CAMPUS VISITS | 25858 | 0 | 0 | 0 | 25,000 | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 | 25,000 | 0 | 25,000 | 0 |
| ORIENTATION | 25860 | 0 | 0 | 0 | (39,105) | 334,443 | 295,338 | 0 | 26,624 | 63,245 | 16,190 | 0 | 189,278 | 0 | 295,338 | 0 |
| LEADERSHIP RECRUITMENT | 25863 | 0 | 0 | 0 | 23,100 | 0 | 23,100 | 0 | 0 | 0 | 0 | 0 | 23,100 | 0 | 23,100 | 0 |
| REGISTRAR & RECORDS | 25870 | 0 | 0 | 0 | 1,843,836 | 100,300 | 1,944,136 | 0 | 1,240,734 | 65,800 | 560,940 | 0 | 76,662 | 0 | 1,944,136 | 0 |
| STUDENT LIFE | 25900 | 0 | 0 | 0 | 235,339 | 0 | 235,339 | 0 | 163,023 | 5,200 | 52,132 | 0 | 14,984 | 0 | 235,339 | 0 |
| DEAN OF STUDENTS | 25924 | 0 | 0 | 0 | 215,818 | 285,857 | 501,675 | 12,850 | 325,916 | 4,800 | 110,058 | 0 | 48,051 | 0 | 501,675 | 0 |
| PROG ACT - DEAN OF STUDENTS | 25925 | 0 | 0 | 0 | 38,003 | 0 | 38,003 | 0 | 0 | 2,437 | 0 | 0 | 35,566 | 0 | 38,003 | 0 |
| SEXUAL ASSAULT SERVICES | 25926 | 0 | 0 | 0 | 6,000 | 0 | 6,000 | 0 | 0 | 0 | 0 | 0 | 6,000 | 0 | 6,000 | 0 |
| CATALOGS & BULLETINS | 26730 | 0 | 0 | 0 | 71,000 | 0 | 71,000 | 0 | 0 | 0 | 0 | 0 | 71,000 | 0 | 71,000 | 0 |
| DEAN OF STUDENTS SUBTOTAL | | \$149,296 | \$5,658 | \$0 | \$6,432,628 | \$2,118,850 | \$8,706,432 | \$424,931 | \$3,996,269 | \$200,432 | \$1,843,004 | \$0 | \$2,241,797 | \$0 | \$8,706,432 | \$0 |

**CENTRAL MICHIGAN UNIVERSITY
2004-2005 OPERATING BUDGET
DETAILED ALLOCATIONS**

| ACCOUNT NAME | ACCT NO | REVENUE SOURCES | | | | | | EXPENDITURES | | | | | | | | GROSS MARGIN |
|---|---------|------------------|----------------|--------------|--------------------|------------------|--------------------|--------------------|--------------------|-----------------|--------------------|--------------------|--------------------|------------|--------------------|--------------|
| | | TUITION | ENROLL FEE | PROVOST FUND | STATE APPROP | OTHER REVENUE | TOTAL REVENUE | PERSONNEL SERVICES | | | | COST OF GOODS SOLD | SUPPLIES & EQUIP. | OVERHEAD | TOTAL EXPENSES | |
| | | | | | | | | FACULTY SALARIES | STAFF SALARIES | OTHER COMPENS. | BENEFITS | | | | | |
| DIVERSITY | | | | | | | | | | | | | | | | |
| WOMEN'S STUDIES | 21770 | 3,808 | 150 | 0 | 24,803 | 0 | 28,760 | 18,250 | 0 | 1,100 | 6,134 | 0 | 3,276 | 0 | 28,760 | 0 |
| STUDY ABROAD | 24520 | 0 | 0 | 0 | 14,450 | 0 | 14,450 | 0 | 0 | 0 | 0 | 0 | 14,450 | 0 | 14,450 | 0 |
| INTERNATIONAL STUDENT SCHOLAR & RECRUITING | 24521 | 0 | 0 | 0 | 42,064 | 0 | 42,064 | 0 | 0 | 0 | 0 | 0 | 42,064 | 0 | 42,064 | 0 |
| OIE GENERAL OPERATIONS | 24522 | 209,945 | 7,296 | 0 | 503,274 | 43,800 | 764,315 | 0 | 333,077 | 10,000 | 145,927 | 217,241 | 58,070 | 0 | 764,315 | 0 |
| FACULTY INTERNATIONAL DEVELOPMENT | 24523 | 0 | 0 | 0 | 20,000 | 0 | 20,000 | 0 | 0 | 0 | 0 | 0 | 20,000 | 0 | 20,000 | 0 |
| GAY & LESBIAN PROG | 25480 | 0 | 0 | 0 | 38,605 | 0 | 38,605 | 2,262 | 14,282 | 0 | 9,111 | 0 | 12,950 | 0 | 38,605 | 0 |
| STUDENT DISABILITY SERVICE | 25807 | 0 | 0 | 0 | 275,810 | 0 | 275,810 | 0 | 169,852 | 3,000 | 66,406 | 0 | 36,552 | 0 | 275,810 | 0 |
| INSTRUCTOR WAGES | 25811 | 0 | 0 | 0 | 54,300 | 0 | 54,300 | 0 | 0 | 48,300 | 0 | 0 | 6,000 | 0 | 54,300 | 0 |
| NATIVE AMERICAN PROGRAM | 25812 | 0 | 0 | 0 | 68,755 | 0 | 68,755 | 0 | 32,500 | 800 | 11,375 | 0 | 24,080 | 0 | 68,755 | 0 |
| MINORITY STUDENT SERVICES | 25815 | 0 | 0 | 0 | 342,737 | 0 | 342,737 | 30,364 | 182,702 | 1,416 | 85,044 | 0 | 43,211 | 0 | 342,737 | 0 |
| MINORITY DIVERSITY | 25816 | 0 | 0 | 0 | 29,077 | 0 | 29,077 | 0 | 0 | 0 | 0 | 0 | 29,077 | 0 | 29,077 | 0 |
| MULTI-CULTURAL PROGRAMS | 25817 | 0 | 0 | 0 | 108,542 | 0 | 108,542 | 0 | 67,805 | 2,500 | 25,922 | 0 | 12,315 | 0 | 108,542 | 0 |
| OFFICE FOR DIVERSITY | 25819 | 0 | 0 | 0 | 274,364 | 0 | 274,364 | 0 | 140,508 | 0 | 54,971 | 0 | 78,885 | 0 | 274,364 | 0 |
| DIVERSITY PROGRAM ACTIVITY | 25821 | 0 | 0 | 0 | 8,200 | 0 | 8,200 | 0 | 0 | 0 | 0 | 0 | 8,200 | 0 | 8,200 | 0 |
| KCP COLLEGE DAY | 25855 | 0 | 0 | 0 | 42,811 | 0 | 42,811 | 0 | 0 | 0 | 0 | 0 | 42,811 | 0 | 42,811 | 0 |
| DIVERSITY SUBTOTAL | | \$213,753 | \$7,446 | \$0 | \$1,847,792 | \$43,800 | \$2,112,790 | \$50,876 | \$940,726 | \$67,116 | \$404,890 | \$217,241 | \$431,941 | \$0 | \$2,112,790 | \$0 |
| FINANCE & ADMINISTRATIVE SERVICES | | | | | | | | | | | | | | | | |
| UNIVERSITY PARK LEASES | 26107 | 0 | 0 | 0 | 0 | 22,800 | 22,800 | 0 | 0 | 0 | 0 | 0 | 22,800 | 0 | 22,800 | 0 |
| UNIVERSITY ATTORNEY | 26130 | 0 | 0 | 0 | 458,635 | 0 | 458,635 | 0 | 306,208 | 2,200 | 99,604 | 0 | 50,623 | 0 | 458,635 | 0 |
| BUDGET AND PLANNING | 26155 | 0 | 0 | 0 | 245,112 | 0 | 245,112 | 0 | 151,726 | 5,800 | 67,689 | 0 | 19,897 | 0 | 245,112 | 0 |
| VICE PRES - FINANCE & ADMIN SVCS | 26300 | 0 | 0 | 0 | 267,350 | 0 | 267,350 | 0 | 198,856 | 2,354 | 58,414 | 0 | 7,726 | 0 | 267,350 | 0 |
| FINANCE CONTINGENCY | 26319 | 0 | 0 | 0 | 12,207 | 0 | 12,207 | 0 | 0 | 0 | 0 | 0 | 12,207 | 0 | 12,207 | 0 |
| LEGAL SERVICES | 26330 | 0 | 0 | 0 | 22,822 | 0 | 22,822 | 0 | 0 | 0 | 0 | 0 | 22,822 | 0 | 22,822 | 0 |
| DEPARTMENT OF PUBLIC SAFETY | 26630 | 0 | 0 | 0 | 1,443,675 | 0 | 1,443,675 | 0 | 921,550 | 47,275 | 368,161 | 0 | 106,889 | 0 | 1,443,675 | 0 |
| FINANCE & ADMINISTRATIVE SERVICES SUBTOTAL | | \$0 | \$0 | \$0 | \$2,449,801 | \$22,800 | \$2,472,601 | \$0 | \$1,578,340 | \$57,629 | \$593,868 | \$0 | \$242,764 | \$0 | \$2,472,601 | \$0 |
| FINANCIAL SERVICES & REPORTING | | | | | | | | | | | | | | | | |
| FINANCE INFORMATION SYSTEMS | 26163 | 0 | 0 | 0 | 343,710 | 0 | 343,710 | 0 | 237,353 | 0 | 90,218 | 0 | 16,139 | 0 | 343,710 | 0 |
| SAP IMP TM - FINANCIAL AFFAIRS | 26304 | 0 | 0 | 0 | 192,986 | 0 | 192,986 | 0 | 116,700 | 2,266 | 50,725 | 0 | 23,295 | 0 | 192,986 | 0 |
| SO FOR FINANCIAL SERVICES & REPORTING | 26320 | 0 | 0 | 0 | 227,537 | 0 | 227,537 | 0 | 163,493 | 0 | 53,267 | 0 | 10,777 | 0 | 227,537 | 0 |
| RISK MANAGEMENT & INSURANCE | 26400 | 0 | 0 | 0 | 142,782 | 0 | 142,782 | 0 | 101,196 | 600 | 36,200 | 0 | 4,786 | 0 | 142,782 | 0 |
| INSURANCE | 26405 | 0 | 0 | 0 | 464,000 | 0 | 464,000 | 0 | 0 | 0 | 0 | 0 | 464,000 | 0 | 464,000 | 0 |
| EXTERNAL AUDIT | 26415 | 0 | 0 | 0 | 51,488 | 0 | 51,488 | 0 | 4,400 | 0 | 0 | 0 | 47,088 | 0 | 51,488 | 0 |
| OFFICE OF CONTROLLER | 26420 | 0 | 0 | 0 | 153,152 | 0 | 153,152 | 0 | 106,909 | 500 | 36,905 | 0 | 8,838 | 0 | 153,152 | 0 |
| ACCOUNTING SERVICES | 26430 | 0 | 0 | 0 | 475,174 | 0 | 475,174 | 0 | 331,773 | 2,500 | 128,726 | 0 | 12,175 | 0 | 475,174 | 0 |
| BANK SERVICE CHARGES REC | 26435 | 0 | 0 | 0 | 140,000 | 0 | 140,000 | 0 | 0 | 0 | 0 | 0 | 140,000 | 0 | 140,000 | 0 |
| RECEIVABLE ACCOUNTING | 26440 | 0 | 0 | 0 | 533,324 | 450,000 | 983,324 | 0 | 570,687 | 8,000 | 286,068 | 0 | 118,569 | 0 | 983,324 | 0 |
| RECEIVABLE ACCOUNTING CREDIT CARD FEES | 26443 | 0 | 0 | 0 | 140,000 | 0 | 140,000 | 0 | 0 | 0 | 0 | 0 | 140,000 | 0 | 140,000 | 0 |
| UNCOLLECTIBLE RECEIVABLES | 26445 | 0 | 0 | 0 | 110,000 | 0 | 110,000 | 0 | 0 | 0 | 0 | 0 | 110,000 | 0 | 110,000 | 0 |
| LOAN BILLING | 26446 | 0 | 0 | 0 | 32,800 | 0 | 32,800 | 0 | 0 | 0 | 0 | 0 | 32,800 | 0 | 32,800 | 0 |
| ID CARD OPERATIONS | 26448 | 0 | 0 | 0 | 112,230 | 90,000 | 202,230 | 0 | 77,440 | 19,600 | 40,117 | 0 | 65,073 | 0 | 202,230 | 0 |
| PAYROLL ACCOUNTING | 26450 | 0 | 0 | 0 | 402,844 | 0 | 402,844 | 0 | 252,138 | 1,300 | 115,289 | 0 | 34,117 | 0 | 402,844 | 0 |
| PAYABLE ACCOUNTING | 26470 | 0 | 0 | 0 | 220,191 | 0 | 220,191 | 0 | 127,534 | 600 | 66,502 | 0 | 25,555 | 0 | 220,191 | 0 |
| UNIVERSITY EVENTS | 26510 | 0 | 0 | 0 | 194,025 | 0 | 194,025 | 0 | 136,854 | 1,653 | 51,654 | 0 | 3,865 | 0 | 194,025 | 0 |
| PURCHASING | 26600 | 0 | 0 | 0 | 364,363 | 0 | 364,363 | 0 | 244,914 | 0 | 87,730 | 0 | 31,719 | 0 | 364,363 | 0 |
| CENTRAL MAILROOM | 26610 | 0 | 0 | 0 | 150,087 | 0 | 150,087 | 0 | 100,389 | 0 | 45,413 | 0 | 4,285 | 0 | 150,087 | 0 |
| UNIVERSITY STORES | 26620 | 0 | 0 | 0 | 320,781 | 0 | 320,781 | 0 | 199,527 | 1,300 | 105,765 | 0 | 14,189 | 0 | 320,781 | 0 |
| UNIVERSITY FIXED ASSETS | 26622 | 0 | 0 | 0 | 101,012 | 40,000 | 141,012 | 0 | 83,930 | 1,128 | 40,954 | 0 | 15,000 | 0 | 141,012 | 0 |
| MOVING & DELIVERY | 26625 | 0 | 0 | 0 | 157,610 | 0 | 157,610 | 0 | 103,430 | 2,400 | 45,528 | 0 | 6,252 | 0 | 157,610 | 0 |
| PROPERTY INSURANCE | 27520 | 0 | 0 | 0 | 298,000 | 0 | 298,000 | 0 | 0 | 0 | 0 | 0 | 298,000 | 0 | 298,000 | 0 |
| ENVIRO & SAFETY SERVICES | 27540 | 0 | 0 | 0 | 133,255 | 0 | 133,255 | 0 | 80,069 | 2,000 | 40,381 | 0 | 10,805 | 0 | 133,255 | 0 |
| FINANCIAL SERVICES & REPORTING SUBTOTAL | | \$0 | \$0 | \$0 | \$5,461,349 | \$580,000 | \$6,041,349 | \$0 | \$3,034,336 | \$48,247 | \$1,321,439 | \$0 | \$1,637,327 | \$0 | \$6,041,349 | \$0 |
| HUMAN RESOURCES/STAFF | | | | | | | | | | | | | | | | |
| HRS/STUDENT EMPLOYMENT | 25835 | 0 | 0 | 0 | 5,868 | 0 | 5,868 | 0 | 0 | 0 | 0 | 0 | 5,868 | 0 | 5,868 | 0 |
| SAP IMP TM - HUMAN RESOURCES | 26306 | 0 | 0 | 0 | 17,350 | 0 | 17,350 | 0 | 0 | 0 | 0 | 0 | 17,350 | 0 | 17,350 | 0 |
| HRS/PROFESSIONAL DEVELOPMENT | 26340 | 0 | 0 | 0 | 10,126 | 0 | 10,126 | 0 | 0 | 0 | 0 | 0 | 10,126 | 0 | 10,126 | 0 |
| HUMAN RESOURCES | 26520 | 0 | 0 | 0 | 2,155,247 | 0 | 2,155,247 | 0 | 1,478,029 | 4,000 | 590,932 | 0 | 82,286 | 0 | 2,155,247 | 0 |
| NEGOTIATIONS & ARBITRATIONS (STAFF) | 26521 | 0 | 0 | 0 | 13,500 | 0 | 13,500 | 0 | 0 | 0 | 0 | 0 | 13,500 | 0 | 13,500 | 0 |
| HRS/COMPENSATION & BENEFITS | 26522 | 0 | 0 | 0 | 17,374 | 0 | 17,374 | 0 | 0 | 0 | 0 | 0 | 17,374 | 0 | 17,374 | 0 |
| HRS/EMPLOYEE RELATIONS | 26523 | 0 | 0 | 0 | 9,282 | 0 | 9,282 | 0 | 0 | 0 | 0 | 0 | 9,282 | 0 | 9,282 | 0 |

**CENTRAL MICHIGAN UNIVERSITY
2004-2005 OPERATING BUDGET
DETAILED ALLOCATIONS**

| ACCOUNT NAME | ACCT NO | REVENUE SOURCES | | | | | | EXPENDITURES | | | | | | | GROSS MARGIN | | |
|---|---------|-----------------|------------|--------------|---------------------|-----------------|---------------------|--------------------|--------------------|------------------|--------------------|--------------------|----------------------|------------|---------------------|----------------|-------------|
| | | TUITION | ENROLL FEE | PROVOST FUND | STATE APPROP | OTHER REVENUE | TOTAL REVENUE | PERSONNEL SERVICES | | | | COST OF GOODS SOLD | SUPPLIES & EQUIP. | OVERHEAD | | TOTAL EXPENSES | |
| | | | | | | | | FACULTY SALARIES | STAFF SALARIES | OTHER COMPENS. | BENEFITS | | | | | | |
| HRS/EMPLOYMENT SERVICES | 26527 | 0 | 0 | 0 | 44,051 | 0 | 44,051 | 0 | 0 | 0 | 0 | 0 | 44,051 | 0 | 0 | 44,051 | 0 |
| HRS/CHIP & WORKER COMP | 26540 | 0 | 0 | 0 | 2,966 | 7,000 | 9,966 | 0 | 0 | 3,800 | 0 | 0 | 6,166 | 0 | 0 | 9,966 | 0 |
| WELLNESS | 26541 | 0 | 0 | 0 | 4,500 | 0 | 4,500 | 0 | 0 | 0 | 0 | 0 | 4,500 | 0 | 0 | 4,500 | 0 |
| HUMAN RESOURCES/STAFF SUBTOTAL | | \$0 | \$0 | \$0 | \$2,280,264 | \$7,000 | \$2,287,264 | \$0 | \$1,478,029 | \$7,800 | \$590,932 | \$0 | \$210,503 | \$0 | \$2,287,264 | \$0 | |
| FACILITIES MANAGEMENT | | | | | | | | | | | | | | | | | |
| FACILITIES MANAGEMENT DEPT | 27000 | 0 | 0 | 0 | 431,111 | 0 | 431,111 | 0 | 145,483 | 69,481 | 55,257 | 0 | 160,890 | 0 | 0 | 431,111 | 0 |
| AMERICAN DISABILITY ACT (ADA) | 27060 | 0 | 0 | 0 | 55,000 | 0 | 55,000 | 0 | 0 | 0 | 0 | 0 | 55,000 | 0 | 0 | 55,000 | 0 |
| OFF CAMPUS PROPERTY MAINTENANCE | 27102 | 0 | 0 | 0 | 20,000 | 0 | 20,000 | 0 | 0 | 0 | 0 | 0 | 20,000 | 0 | 0 | 20,000 | 0 |
| CARPENTRY SHOP | 27111 | 0 | 0 | 0 | 383,171 | 0 | 383,171 | 0 | 245,931 | 0 | 104,503 | 0 | 32,737 | 0 | 0 | 383,171 | 0 |
| ELECTRICAL SHOP | 27112 | 0 | 0 | 0 | 449,845 | 0 | 449,845 | 0 | 280,222 | 0 | 98,126 | 0 | 71,497 | 0 | 0 | 449,845 | 0 |
| MECHANICAL SHOP | 27113 | 0 | 0 | 0 | 902,288 | 0 | 902,288 | 0 | 558,135 | 11,600 | 237,740 | 0 | 94,813 | 0 | 0 | 902,288 | 0 |
| PAINT SHOP | 27114 | 0 | 0 | 0 | 258,412 | 0 | 258,412 | 0 | 156,239 | 0 | 78,168 | 0 | 24,005 | 0 | 0 | 258,412 | 0 |
| KEY SHOP | 27115 | 0 | 0 | 0 | 64,094 | 0 | 64,094 | 0 | 40,319 | 0 | 19,292 | 0 | 4,483 | 0 | 0 | 64,094 | 0 |
| SIGN SHOP | 27116 | 0 | 0 | 0 | 59,582 | 0 | 59,582 | 0 | 38,147 | 0 | 16,022 | 0 | 5,413 | 0 | 0 | 59,582 | 0 |
| GROUPS AREA MAINTENANCE | 27118 | 0 | 0 | 0 | 1,224,855 | 0 | 1,224,855 | 0 | 569,888 | 93,500 | 307,622 | 0 | 253,845 | 0 | 0 | 1,224,855 | 0 |
| FLEET MANAGEMENT | 27120 | 0 | 0 | 0 | 154,087 | 91,000 | 245,087 | 0 | 79,029 | 12,000 | 41,334 | 50,000 | 62,724 | 0 | 0 | 245,087 | 0 |
| FACILITIES ATTENDANTS | 27122 | 0 | 0 | 0 | 4,730 | 0 | 4,730 | 0 | 0 | 2,200 | 0 | 0 | 2,530 | 0 | 0 | 4,730 | 0 |
| HVAC - GF | 27123 | 0 | 0 | 0 | 90,094 | 0 | 90,094 | 0 | 40,005 | 0 | 20,777 | 0 | 29,312 | 0 | 0 | 90,094 | 0 |
| MASONRY SHOP | 27125 | 0 | 0 | 0 | 126,364 | 0 | 126,364 | 0 | 65,712 | 0 | 35,350 | 0 | 25,302 | 0 | 0 | 126,364 | 0 |
| METAL SHOP | 27126 | 0 | 0 | 0 | 125,760 | 0 | 125,760 | 0 | 78,924 | 0 | 37,867 | 0 | 8,969 | 0 | 0 | 125,760 | 0 |
| CUSTODIAL SERVICE - GF | 27131 | 0 | 0 | 0 | 3,249,809 | 0 | 3,249,809 | 0 | 1,633,814 | 44,374 | 886,474 | 0 | 685,147 | 0 | 0 | 3,249,809 | 0 |
| CUSTODIAL SERVICE AUX RECHARGE | 27132 | 0 | 0 | 0 | 73,060 | 0 | 73,060 | 0 | 54,975 | 2,300 | 13,743 | 0 | 2,042 | 0 | 0 | 73,060 | 0 |
| EQUIPMENT REPAIR | 27134 | 0 | 0 | 0 | 10,375 | 0 | 10,375 | 0 | 0 | 100 | 0 | 0 | 10,275 | 0 | 0 | 10,375 | 0 |
| CARPET REPAIR AND REPLACEMENT | 27135 | 0 | 0 | 0 | 10,391 | 0 | 10,391 | 0 | 0 | 0 | 0 | 0 | 10,391 | 0 | 0 | 10,391 | 0 |
| PLANT ENGINEERING | 27200 | 0 | 0 | 0 | 121,500 | 0 | 121,500 | 0 | 90,000 | 0 | 31,500 | 0 | 0 | 0 | 0 | 121,500 | 0 |
| DESIGN/PROJECT MANAGEMENT | 27230 | 0 | 0 | 0 | 457,600 | 0 | 457,600 | 0 | 280,623 | 9,300 | 119,885 | 0 | 47,792 | 0 | 0 | 457,600 | 0 |
| SERVICE CENTER | 27411 | 0 | 0 | 0 | 193,548 | 0 | 193,548 | 0 | 117,464 | 17,400 | 48,578 | 0 | 10,106 | 0 | 0 | 193,548 | 0 |
| ACCOUNTING - PHYPL | 27414 | 0 | 0 | 0 | 241,930 | 0 | 241,930 | 0 | 149,895 | 8,600 | 78,856 | 0 | 4,579 | 0 | 0 | 241,930 | 0 |
| TRAINING & DEVELOPMENT | 27421 | 0 | 0 | 0 | 2,276 | 0 | 2,276 | 0 | 0 | 0 | 0 | 0 | 2,276 | 0 | 0 | 2,276 | 0 |
| INFORMATION SYSTEMS | 27430 | 0 | 0 | 0 | 80,471 | 0 | 80,471 | 0 | 39,469 | 9,800 | 20,693 | 0 | 10,509 | 0 | 0 | 80,471 | 0 |
| PLANT UTILITIES | 27440 | 0 | 0 | 0 | 7,103,581 | 0 | 7,103,581 | 0 | 0 | 0 | 0 | 0 | 7,103,581 | 0 | 0 | 7,103,581 | 0 |
| FACILITIES MANAGEMENT SUBTOTAL | | \$0 | \$0 | \$0 | \$15,893,935 | \$91,000 | \$15,984,935 | \$0 | \$4,664,274 | \$280,655 | \$2,251,788 | \$50,000 | \$8,738,218 | \$0 | \$15,984,935 | \$0 | |
| CENTRAL ENERGY FACILITY | | | | | | | | | | | | | | | | | |
| PERSONAL SERVICES | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 932,458 | 107,000 | 518,219 | 0 | 0 | 0 | 0 | 1,557,677 | (1,557,677) |
| NUVEEN BOND PAYMENT - 1988 | 50172 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 553,657 | 0 | 0 | 553,657 | (553,657) |
| CO-GEN BOND PAYMENT - 1990 | 50172 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,549,308 | 0 | 0 | 1,549,308 | (1,549,308) |
| TRUSTEES FEES | 50172 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10,200 | 0 | 0 | 10,200 | (10,200) |
| MAINT SUPPLIES & EQUIPMENT | 50173 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 585,000 | 0 | 0 | 585,000 | (585,000) |
| SYSTEM MAINTENANCE | 50174 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,003,929 | 0 | 0 | 1,003,929 | (1,003,929) |
| PURCHASED THERMAL FUEL | 50175 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,397,329 | 0 | 0 | 2,397,329 | (2,397,329) |
| PURCHASED ELECTRICITY | 50175 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,875,504 | 0 | 0 | 2,875,504 | (2,875,504) |
| PURCHASED SEWER & WATER | 50175 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 912,000 | 0 | 0 | 912,000 | (912,000) |
| SOLID WASTE HANDLING | 50175 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 269,745 | 0 | 0 | 269,745 | (269,745) |
| CHARGE TO GF | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (7,103,581) | 0 | 0 | (7,103,581) | 7,103,581 |
| CHARGE TO AUXILIARY | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (4,610,768) | 0 | 0 | (4,610,768) | 4,610,768 |
| CENTRAL ENERGY FACILITY SUBTOTAL | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$932,458 | \$107,000 | \$518,219 | \$0 | (\$1,557,677) | \$0 | \$0 | \$0 | |

**CENTRAL MICHIGAN UNIVERSITY
2004-2005 OPERATING BUDGET
DETAILED ALLOCATIONS**

| ACCOUNT NAME | ACCT NO | REVENUE SOURCES | | | | | | EXPENDITURES | | | | | | | | GROSS MARGIN |
|--|---------|-----------------|------------|--------------|--------------|---------------|---------------|--------------------|----------------|----------------|-----------|--------------------|-------------------|----------|----------------|--------------|
| | | TUITION | ENROLL FEE | PROVOST FUND | STATE APPROP | OTHER REVENUE | TOTAL REVENUE | PERSONNEL SERVICES | | | | COST OF GOODS SOLD | SUPPLIES & EQUIP. | OVERHEAD | TOTAL EXPENSES | |
| | | | | | | | | FACULTY SALARIES | STAFF SALARIES | OTHER COMPENS. | BENEFITS | | | | | |
| PRESIDENT'S DIVISION | | | | | | | | | | | | | | | | |
| PRESIDENT'S OFFICE | 26100 | 0 | 0 | 0 | 917,452 | 0 | 917,452 | 0 | 555,259 | 0 | 198,449 | 0 | 163,744 | 0 | 917,452 | 0 |
| UNIVERSITY FUNCTIONS | 26103 | 0 | 0 | 0 | 16,485 | 0 | 16,485 | 0 | 0 | 0 | 0 | 0 | 16,485 | 0 | 16,485 | 0 |
| PRES COUNCIL OF STATE COLLEGES & UNIV | 26110 | 0 | 0 | 0 | 54,800 | 0 | 54,800 | 0 | 0 | 0 | 0 | 0 | 54,800 | 0 | 54,800 | 0 |
| PRESIDENT'S CONTINGENCY | 26119 | 0 | 0 | 0 | 200,000 | 0 | 200,000 | 0 | 0 | 0 | 0 | 0 | 200,000 | 0 | 200,000 | 0 |
| AFFIRMATIVE ACTION OFFICE | 26120 | 0 | 0 | 0 | 182,072 | 0 | 182,072 | 0 | 124,362 | 6,000 | 36,492 | 0 | 15,218 | 0 | 182,072 | 0 |
| DETROIT OUTREACH OFFICE | 26145 | 0 | 0 | 0 | 139,257 | 0 | 139,257 | 0 | 94,066 | 0 | 32,710 | 0 | 12,481 | 0 | 139,257 | 0 |
| NEW INITIATIVES-RAO | 26156 | 0 | 0 | 0 | 168,187 | 0 | 168,187 | 0 | 0 | 0 | 0 | 0 | 168,187 | 0 | 168,187 | 0 |
| INSTITUTIONAL PRIORITIES | 26159 | 0 | 0 | 0 | 100,000 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 100,000 | 0 |
| RESEARCH TRAVEL FUND | 26161 | 0 | 0 | 0 | 13,500 | 0 | 13,500 | 0 | 0 | 0 | 0 | 0 | 13,500 | 0 | 13,500 | 0 |
| INSTITUTIONAL MEMBERSHIPS | 26170 | 0 | 0 | 0 | 44,000 | 0 | 44,000 | 0 | 0 | 0 | 0 | 0 | 44,000 | 0 | 44,000 | 0 |
| BOARD OF TRUSTEES | 26180 | 0 | 0 | 0 | 82,890 | 0 | 82,890 | 0 | 28,138 | 2,200 | 6,884 | 0 | 45,668 | 0 | 82,890 | 0 |
| DIR. CAMPUS OUTREACH | 26381 | 0 | 0 | 0 | 4,000 | 0 | 4,000 | 0 | 0 | 0 | 0 | 0 | 4,000 | 0 | 4,000 | 0 |
| INTERNAL AUDITING | 26410 | 0 | 0 | 0 | 244,389 | 0 | 244,389 | 0 | 121,475 | 800 | 49,684 | 0 | 72,431 | 0 | 244,389 | 0 |
| PUBLIC RELATIONS & MKTG | 26700 | 0 | 0 | 0 | 1,347,834 | 0 | 1,347,834 | 0 | 871,821 | 22,465 | 350,091 | 0 | 103,458 | 0 | 1,347,834 | 0 |
| BROCHURE PRINTING | 26710 | 0 | 0 | 0 | 55,800 | 0 | 55,800 | 0 | 0 | 0 | 0 | 0 | 55,800 | 0 | 55,800 | 0 |
| UNIVERSITY DIRECTORY | 26735 | 0 | 0 | 0 | 4,000 | 0 | 4,000 | 0 | 0 | 0 | 0 | 0 | 4,000 | 0 | 4,000 | 0 |
| GRADUATION & COMMENCEMENT | 26740 | 0 | 0 | 0 | 105,000 | 0 | 105,000 | 0 | 0 | 0 | 0 | 0 | 105,000 | 0 | 105,000 | 0 |
| PRESIDENT'S DIVISION SUBTOTAL | | \$0 | \$0 | \$0 | \$3,679,666 | \$0 | \$3,679,666 | \$0 | \$1,795,120 | \$31,465 | \$674,310 | \$0 | \$1,178,772 | \$0 | \$3,679,666 | \$0 |
| GOVERNMENTAL RELATIONS DIVISION | | | | | | | | | | | | | | | | |
| GOVERNMENTAL RELATIONS | 26350 | 0 | 0 | 0 | 469,222 | 0 | 469,222 | 0 | 262,803 | 0 | 72,409 | 0 | 134,010 | 0 | 469,222 | 0 |
| GOVERNMENTAL RELATIONS SUBTOTAL | | \$0 | \$0 | \$0 | \$469,222 | \$0 | \$469,222 | \$0 | \$262,803 | \$0 | \$72,409 | \$0 | \$134,010 | \$0 | \$469,222 | \$0 |
| DEVELOPMENT & ALUMNI RELATIONS | | | | | | | | | | | | | | | | |
| STUDENT ALUMNI ASSOC | 25355 | 0 | 0 | 0 | 2,500 | 0 | 2,500 | 0 | 0 | 0 | 0 | 0 | 2,500 | 0 | 2,500 | 0 |
| VP-DEVELOP & ALUMNI RELATIONS | 26800 | 0 | 0 | 0 | 321,766 | 0 | 321,766 | 0 | 210,065 | 10,000 | 68,022 | 0 | 33,679 | 0 | 321,766 | 0 |
| MAJOR & PLANNED GIFTS | 26810 | 0 | 0 | 0 | 520,111 | 0 | 520,111 | 0 | 304,544 | 500 | 123,486 | 0 | 91,581 | 0 | 520,111 | 0 |
| DEVEL & ALUMNI REL SERVICES | 26820 | 0 | 0 | 0 | 592,645 | 0 | 592,645 | 0 | 300,526 | 30,000 | 145,409 | 0 | 116,710 | 0 | 592,645 | 0 |
| STEWARDSHIP & DONOR RELATIONS | 26830 | 0 | 0 | 0 | 203,976 | 0 | 203,976 | 0 | 88,015 | 4,500 | 32,112 | 0 | 79,349 | 0 | 203,976 | 0 |
| ANNUAL GIVING PROG | 26840 | 0 | 0 | 0 | 491,775 | 0 | 491,775 | 0 | 149,658 | 8,340 | 68,343 | 0 | 265,434 | 0 | 491,775 | 0 |
| CORPORATE & FOUNDATION RELATIONS | 26850 | 0 | 0 | 0 | 179,343 | 0 | 179,343 | 0 | 112,599 | 0 | 48,963 | 0 | 17,781 | 0 | 179,343 | 0 |
| ALUMNI RELATIONS | 26860 | 0 | 0 | 0 | 395,113 | 0 | 395,113 | 0 | 245,207 | 11,000 | 88,086 | 0 | 50,820 | 0 | 395,113 | 0 |
| COLLEGE BASED DEVELOPMENT | 26870 | 0 | 0 | 0 | 429,872 | 0 | 429,872 | 0 | 305,872 | 0 | 97,798 | 0 | 26,203 | 0 | 429,872 | 0 |
| DEVELOPMENT & ALUMNI RELATIONS CONTINGENCY | 26880 | 0 | 0 | 0 | 25,893 | 0 | 25,893 | 0 | 0 | 0 | 0 | 0 | 25,893 | 0 | 25,893 | 0 |
| CAPITAL CAMPAIGN | 26885 | 0 | 0 | 0 | 441,370 | 0 | 441,370 | 0 | 0 | 0 | 0 | 0 | 441,370 | 0 | 441,370 | 0 |
| DEVELOPMENT & ALUMNI RELATIONS SUBTOTAL | | \$0 | \$0 | \$0 | \$3,604,366 | \$0 | \$3,604,366 | \$0 | \$1,716,486 | \$64,340 | \$672,220 | \$0 | \$1,151,320 | \$0 | \$3,604,366 | \$0 |
| SCHOLARSHIPS & FINANCIAL AID | | | | | | | | | | | | | | | | |
| MUSIC GRANTS IN AID | 28200 | 0 | 0 | 0 | 174,326 | 0 | 174,326 | 0 | 0 | 0 | 0 | 0 | 174,326 | 0 | 174,326 | 0 |
| SPEECH GRANTS IN AID | 28201 | 0 | 0 | 0 | 56,757 | 0 | 56,757 | 0 | 0 | 0 | 0 | 0 | 56,757 | 0 | 56,757 | 0 |
| BCA GRANTS IN AID | 28202 | 0 | 0 | 0 | 14,071 | 0 | 14,071 | 0 | 0 | 0 | 0 | 0 | 14,071 | 0 | 14,071 | 0 |
| MULTICULTURAL RECOGNITION SCHOLARSHIP | 28203 | 0 | 0 | 0 | 462,486 | 0 | 462,486 | 0 | 0 | 0 | 0 | 0 | 462,486 | 0 | 462,486 | 0 |
| GRADUATE FELLOWSHIP GRANT IN AID | 28250 | 0 | 0 | 0 | 556,992 | 0 | 556,992 | 0 | 0 | 0 | 0 | 0 | 556,992 | 0 | 556,992 | 0 |
| PRESIDENT'S FUND | 28300 | 0 | 0 | 0 | 3,642 | 0 | 3,642 | 0 | 0 | 0 | 0 | 0 | 3,642 | 0 | 3,642 | 0 |
| PRESIDENT'S AWARD | 28301 | 0 | 0 | 0 | 384,685 | 0 | 384,685 | 0 | 0 | 0 | 0 | 0 | 384,685 | 0 | 384,685 | 0 |
| BOT MERIT AWARD | 28302 | 0 | 0 | 0 | 157,508 | 0 | 157,508 | 0 | 0 | 0 | 0 | 0 | 157,508 | 0 | 157,508 | 0 |
| LEADERSHIP SCHOLARSHIP | 28303 | 0 | 0 | 0 | 258,298 | 0 | 258,298 | 0 | 0 | 0 | 0 | 0 | 258,298 | 0 | 258,298 | 0 |
| BOT ACADEMIC EXCELLENCE SCHOLARSHIP | 28305 | 0 | 0 | 0 | 600,000 | 0 | 600,000 | 0 | 0 | 0 | 0 | 0 | 600,000 | 0 | 600,000 | 0 |
| MULTICULTURAL ADV AWARD OF DISTINCTION | 28310 | 0 | 0 | 0 | 313,681 | 0 | 313,681 | 0 | 0 | 0 | 0 | 0 | 313,681 | 0 | 313,681 | 0 |
| MACOMB DAILY SCHOLARSHIP | 28320 | 0 | 0 | 0 | 2,830 | 0 | 2,830 | 0 | 0 | 0 | 0 | 0 | 2,830 | 0 | 2,830 | 0 |
| CENTRALIS SCHOLARSHIP | 28330 | 0 | 0 | 0 | 1,403,205 | 0 | 1,403,205 | 0 | 0 | 0 | 0 | 0 | 1,403,205 | 0 | 1,403,205 | 0 |
| FRESHMAN SCHOLARSHIP | 28340 | 0 | 0 | 0 | 250,000 | 0 | 250,000 | 0 | 0 | 0 | 0 | 0 | 250,000 | 0 | 250,000 | 0 |
| CMU GRANT | 28350 | 0 | 0 | 0 | 1,701,999 | 0 | 1,701,999 | 0 | 0 | 0 | 0 | 0 | 1,701,999 | 0 | 1,701,999 | 0 |
| CMU 3.5 SCHOLARSHIP | 28370 | 0 | 0 | 0 | 5,441,160 | 0 | 5,441,160 | 0 | 0 | 0 | 0 | 0 | 5,441,160 | 0 | 5,441,160 | 0 |
| HONORS COMMUNITY COLLEGE | 28375 | 0 | 0 | 0 | 277,500 | 0 | 277,500 | 0 | 0 | 0 | 0 | 0 | 277,500 | 0 | 277,500 | 0 |
| COFER SCHOLARSHIP | 28380 | 0 | 0 | 0 | 177,310 | 0 | 177,310 | 0 | 0 | 0 | 0 | 0 | 177,310 | 0 | 177,310 | 0 |
| HONORS SCHOLARSHIP | 28450 | 0 | 0 | 0 | 850,466 | 0 | 850,466 | 0 | 0 | 0 | 0 | 0 | 850,466 | 0 | 850,466 | 0 |
| COMM COLLEGE TRANSFER AWARD | 28455 | 0 | 0 | 0 | 154,000 | 0 | 154,000 | 0 | 0 | 0 | 0 | 0 | 154,000 | 0 | 154,000 | 0 |
| UNITED KINGDOM SCHOLARSHIP | 28460 | 0 | 0 | 0 | 9,847 | 0 | 9,847 | 0 | 0 | 0 | 0 | 0 | 9,847 | 0 | 9,847 | 0 |

**CENTRAL MICHIGAN UNIVERSITY
2004-2005 OPERATING BUDGET
DETAILED ALLOCATIONS**

| ACCOUNT NAME | ACCT NO | REVENUE SOURCES | | | | | | EXPENDITURES | | | | | | | GROSS MARGIN | | | |
|--|---------|-----------------|------------|--------------|---------------|---------------|---------------|--------------------|----------------|----------------|--------------|--------------------|-------------------|----------------|--------------|----------------|-------------|-------------|
| | | TUITION | ENROLL FEE | PROVOST FUND | STATE APPROP | OTHER REVENUE | TOTAL REVENUE | PERSONNEL SERVICES | | | | COST OF GOODS SOLD | SUPPLIES & EQUIP. | OVERHEAD | | TOTAL EXPENSES | | |
| | | | | | | | | FACULTY SALARIES | STAFF SALARIES | OTHER COMPENS. | BENEFITS | | | | | | | |
| GERMAN EXCHANGE SCHOLARSHIP | 28465 | 0 | 0 | 0 | 51,001 | 0 | 51,001 | 0 | 0 | 0 | 0 | 0 | 51,001 | 0 | 0 | 51,001 | 0 | |
| INTERNATIONAL PRESIDENTIAL SCHOLARSHIP | 28466 | 0 | 0 | 0 | 65,294 | 0 | 65,294 | 0 | 0 | 0 | 0 | 0 | 65,294 | 0 | 0 | 65,294 | 0 | |
| MICHIGAN INDIAN TUITION GRANT | 28500 | 0 | 0 | 0 | 345,000 | 0 | 345,000 | 0 | 0 | 0 | 0 | 0 | 345,000 | 0 | 0 | 345,000 | 0 | |
| SUPERVISOR TEACHER TUITION REFUND | 28600 | 0 | 0 | 0 | 51,296 | 0 | 51,296 | 0 | 0 | 0 | 0 | 0 | 51,296 | 0 | 0 | 51,296 | 0 | |
| PERKINS LOAN | 28950 | 0 | 0 | 0 | 21,000 | 0 | 21,000 | 0 | 0 | 0 | 0 | 0 | 21,000 | 0 | 0 | 21,000 | 0 | |
| UNIV CONTRIB - FED WORK STUDY | 28960 | 0 | 0 | 0 | 302,000 | 0 | 302,000 | 0 | 0 | 0 | 0 | 0 | 302,000 | 0 | 0 | 302,000 | 0 | |
| UNIV CONTRIB - MI WORK STUDY | 28970 | 0 | 0 | 0 | 97,000 | 0 | 97,000 | 0 | 0 | 0 | 0 | 0 | 97,000 | 0 | 0 | 97,000 | 0 | |
| SUPPLEMENTAL EDUC OPP GRANT - INST MATCH | 28980 | 0 | 0 | 0 | 154,000 | 0 | 154,000 | 0 | 0 | 0 | 0 | 0 | 154,000 | 0 | 0 | 154,000 | 0 | |
| SCHOLARSHIPS & FINANCIAL AID SUBTOTAL | | \$0 | \$0 | \$0 | \$14,337,354 | \$0 | \$14,337,354 | \$0 | \$0 | \$0 | \$0 | \$0 | \$14,337,354 | \$0 | \$0 | \$14,337,354 | \$0 | |
| CENTRAL ADMINISTRATION | | | | | | | | | | | | | | | | | | |
| STATE APPROPRIATIONS | 11000 | 0 | 0 | 4,942,911 | (6,645,318) | 0 | (1,702,407) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (1,702,407) |
| INVESTMENTS | 13000 | 0 | 0 | 0 | 0 | 1,200,000 | 1,200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,200,000 |
| MISCELLANEOUS INCOME | 16000 | 0 | 0 | 0 | 0 | 20,000 | 20,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 20,000 |
| RETURN FROM PARKING SERVICES | 16002 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (960,000) | (960,000) | 960,000 | 960,000 | |
| ATM INCOME | 16050 | 0 | 0 | 0 | 0 | 12,000 | 12,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 12,000 |
| INSURANCE DIVIDEND | 16400 | 0 | 0 | 0 | 0 | 50,380 | 50,380 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,380 |
| ACTIV ASSOC W/ RESEARCH CORP | 22040 | 0 | 0 | 0 | 200,000 | 0 | 200,000 | 0 | 0 | 0 | 0 | 0 | 200,000 | 0 | 0 | 200,000 | 0 | |
| RETURN FROM SAC | 25510 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (972,309) | (972,309) | 972,309 | 972,309 | |
| AUXILIARY OVERHEAD-RESIDENCE SERV | 26000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (3,000,828) | (3,000,828) | 3,000,828 | 3,000,828 | |
| AUXILIARY OVERHEAD-TELECOMM | 26003 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (279,911) | (279,911) | 279,911 | 279,911 | |
| AUXILIARY OVERHEAD-CHARTER SCHOOLS | 26004 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (420,454) | (420,454) | 420,454 | 420,454 | |
| AUXILIARY OVERHEAD-ATHLETIC OPERATIONS | 26006 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (562,332) | (562,332) | 562,332 | 562,332 | |
| AUXILIARY OVERHEAD-CHRP | 26007 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (47,590) | (47,590) | 47,590 | 47,590 | |
| AUXILIARY OVERHEAD-MSO | 26009 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (69,075) | (69,075) | 69,075 | 69,075 | |
| AUXILIARY OVERHEAD-HEALTH SERVICES | 26010 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (103,244) | (103,244) | 103,244 | 103,244 | |
| AUXILIARY OVERHEAD-PRINTING SERVICES | 26011 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (54,173) | (54,173) | 54,173 | 54,173 | |
| TECHNOLOGY FEE - 31.82% | 26378 | 0 | 0 | 0 | 0 | 1,307,391 | 1,307,391 | 0 | 0 | 0 | 0 | 0 | 1,307,391 | 0 | 0 | 1,307,391 | 0 | |
| FLEX SPEND ADMIN FEE | 26529 | 0 | 0 | 0 | 22,000 | 0 | 22,000 | 0 | 0 | 0 | 0 | 0 | 22,000 | 0 | 0 | 22,000 | 0 | |
| CAPITAL PROJECT FUNDS | 27030 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,556,286 | 0 | 0 | 1,556,286 | (1,556,286) | |
| TRUSTEES FEES | 27800 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8,000 | 0 | 0 | 8,000 | (8,000) | |
| DEBT SERVICE | 27810 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,621,304 | 3,621,304 | (3,621,304) | (3,621,304) | |
| AUXILIARY OVERHEAD MAINT-RESIDENCE SERV | 27910 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (2,287,963) | (2,287,963) | 2,287,963 | 2,287,963 | |
| AUXILIARY OVERHEAD MAINT-PRINTING SERVICES | 27911 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (21,101) | (21,101) | 21,101 | 21,101 | |
| AUXILIARY OVERHEAD MAINT-TELECOMM | 27913 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (44,776) | (44,776) | 44,776 | 44,776 | |
| AUXILIARY OVERHEAD MAINT-HEALTH SERVICES | 27915 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (43,758) | (43,758) | 43,758 | 43,758 | |
| AUXILIARY OVERHEAD MAINT-ATHLETIC OPERATIONS | 27916 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (1,266,782) | (1,266,782) | 1,266,782 | 1,266,782 | |
| AUXILIARY OVERHEAD MAINT-CHRP | 27917 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (10,547) | (10,547) | 10,547 | 10,547 | |
| AUXILIARY OVERHEAD MAINT-MSO | 27919 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (44,001) | (44,001) | 44,001 | 44,001 | |
| GENERAL FUND RSA | 29101 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300,000 | 0 | 0 | 0 | 0 | 300,000 | (300,000) | |
| UNEMPLOYMENT COMPENSATION | 29106 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300,000 | 0 | 0 | 0 | 0 | 300,000 | (300,000) | |
| COMPENSATED ABSENCES | 29110 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300,000 | 0 | 0 | 0 | 0 | 300,000 | (300,000) | |
| WORKER'S COMPENSATION | 29113 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 230,000 | 0 | 0 | 0 | 0 | 230,000 | (230,000) | |
| COMPENSATION | 29115 | 0 | 0 | 0 | 30,000 | 0 | 30,000 | 0 | 0 | 0 | 30,000 | 0 | 0 | 0 | 0 | 30,000 | 0 | |
| FACULTY/STAFF TUITION BENEFITS | 29116 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,220,000 | 0 | 0 | 0 | 0 | 1,220,000 | (1,220,000) | |
| EMPLOYEE ASSISTANCE PROGRAM | 29118 | 0 | 0 | 0 | 51,000 | 0 | 51,000 | 0 | 0 | 0 | 0 | 0 | 51,000 | 0 | 0 | 51,000 | 0 | |
| OP FAMILY ILLNESS FUND | 29120 | 0 | 0 | 0 | 7,500 | 0 | 7,500 | 0 | 0 | 0 | 7,500 | 0 | 0 | 0 | 0 | 7,500 | 0 | |
| ST FAMILY ILLNESS FUND | 29121 | 0 | 0 | 0 | 900 | 0 | 900 | 0 | 0 | 0 | 900 | 0 | 0 | 0 | 0 | 900 | 0 | |
| MPSERS HEALTH | 29122 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| SELF FUNDED MEDICAL RESERVE | 29123 | 0 | 0 | 0 | 700,050 | 0 | 700,050 | 0 | 0 | 0 | 700,050 | 0 | 0 | 0 | 0 | 700,050 | 0 | |
| UNIVERSITY PROGRAM ACTIVITY | 29999 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,433,227 | 0 | 0 | 2,433,227 | (2,433,227) | |
| FAS RESERVE | 77090 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000,000 | (1,000,000) | 0 | 0 | 0 | |
| ACADEMIC RESERVE | 77095 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 870,311 | (870,311) | 0 | 0 | 0 | |
| TECHNOLOGY RETURN | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (200,000) | (200,000) | 200,000 | 200,000 | |
| CENTRAL ADMINISTRATION SUBTOTAL | | \$0 | \$0 | \$4,942,911 | (\$5,633,868) | \$2,589,771 | \$1,898,814 | \$0 | \$0 | \$0 | \$3,088,450 | \$0 | \$11,069,519 | (\$12,259,155) | \$1,898,814 | \$0 | \$0 | |
| SERVICE CENTERS TOTALS | | \$680,573 | \$23,562 | \$4,942,911 | \$66,697,933 | \$11,470,324 | \$83,815,303 | \$2,710,295 | \$26,985,970 | \$1,547,453 | \$15,157,964 | \$267,241 | \$49,505,535 | (\$12,359,155) | \$83,815,303 | \$0 | \$0 | |

**CENTRAL MICHIGAN UNIVERSITY
2004-2005 OPERATING BUDGET
DETAILED ALLOCATIONS**

| ACCOUNT NAME | ACCT NO | REVENUE SOURCES | | | | | | EXPENDITURES | | | | | | | | GROSS MARGIN |
|--|---------|-----------------|------------|--------------|--------------|---------------|---------------|--------------------|----------------|----------------|-----------|--------------------|-------------------|----------|----------------|--------------|
| | | TUITION | ENROLL FEE | PROVOST FUND | STATE APPROP | OTHER REVENUE | TOTAL REVENUE | PERSONNEL SERVICES | | | | COST OF GOODS SOLD | SUPPLIES & EQUIP. | OVERHEAD | TOTAL EXPENSES | |
| | | | | | | | | FACULTY SALARIES | STAFF SALARIES | OTHER COMPENS. | BENEFITS | | | | | |
| AUXILIARY CENTERS | | | | | | | | | | | | | | | | |
| RESIDENCES & AUXILIARY SERVICES | | | | | | | | | | | | | | | | |
| RESIDENCE HALLS | | | | | | | | | | | | | | | | |
| BARNES | 50002 | 0 | 0 | 0 | 0 | 658,000 | 658,000 | 0 | 137,900 | 113,300 | 76,000 | 0 | 289,000 | 0 | 616,200 | 41,800 |
| BEDDOW | 50003 | 0 | 0 | 0 | 0 | 930,000 | 930,000 | 0 | 158,500 | 96,800 | 78,400 | 0 | 310,000 | 0 | 643,700 | 286,300 |
| CALKINS | 50004 | 0 | 0 | 0 | 0 | 943,000 | 943,000 | 0 | 121,400 | 141,100 | 74,900 | 0 | 368,000 | 0 | 705,400 | 237,600 |
| CAREY | 50005 | 0 | 0 | 0 | 0 | 975,000 | 975,000 | 0 | 114,000 | 200,900 | 69,000 | 0 | 310,000 | 0 | 693,900 | 281,100 |
| COBB | 50006 | 0 | 0 | 0 | 0 | 1,202,000 | 1,202,000 | 0 | 120,100 | 188,300 | 65,500 | 0 | 395,000 | 0 | 768,900 | 433,100 |
| EMMONS | 50007 | 0 | 0 | 0 | 0 | 1,009,000 | 1,009,000 | 0 | 120,400 | 67,000 | 74,900 | 0 | 342,000 | 0 | 604,300 | 404,700 |
| HERRIG | 50008 | 0 | 0 | 0 | 0 | 1,073,000 | 1,073,000 | 0 | 120,400 | 113,300 | 76,100 | 0 | 353,000 | 0 | 662,800 | 410,200 |
| LARZELERE | 50009 | 0 | 0 | 0 | 0 | 981,000 | 981,000 | 0 | 152,200 | 281,200 | 90,100 | 0 | 326,000 | 0 | 849,500 | 131,500 |
| MERRILL | 50010 | 0 | 0 | 0 | 0 | 922,000 | 922,000 | 0 | 130,600 | 90,600 | 58,500 | 0 | 312,000 | 0 | 591,700 | 330,300 |
| ROBINSON | 50011 | 0 | 0 | 0 | 0 | 753,000 | 753,000 | 0 | 122,500 | 98,900 | 66,700 | 0 | 327,000 | 0 | 615,100 | 137,900 |
| SAXE | 50012 | 0 | 0 | 0 | 0 | 1,083,000 | 1,083,000 | 0 | 138,900 | 98,900 | 76,100 | 0 | 339,000 | 0 | 652,900 | 430,100 |
| SWEENEY | 50013 | 0 | 0 | 0 | 0 | 979,000 | 979,000 | 0 | 119,400 | 175,100 | 70,200 | 0 | 360,000 | 0 | 724,700 | 254,300 |
| THORPE | 50015 | 0 | 0 | 0 | 0 | 1,012,000 | 1,012,000 | 0 | 126,500 | 94,800 | 78,400 | 0 | 342,000 | 0 | 641,700 | 370,300 |
| TROUT | 50016 | 0 | 0 | 0 | 0 | 899,000 | 899,000 | 0 | 130,700 | 88,600 | 76,100 | 0 | 312,000 | 0 | 607,400 | 291,600 |
| TROUTMAN | 50017 | 0 | 0 | 0 | 0 | 959,000 | 959,000 | 0 | 129,600 | 70,000 | 70,200 | 0 | 400,000 | 0 | 669,800 | 289,200 |
| WHEELER | 50018 | 0 | 0 | 0 | 0 | 1,203,000 | 1,203,000 | 0 | 168,700 | 130,800 | 81,900 | 0 | 403,000 | 0 | 784,400 | 418,600 |
| WOLDT | 50019 | 0 | 0 | 0 | 0 | 1,058,000 | 1,058,000 | 0 | 142,000 | 122,600 | 79,600 | 0 | 351,000 | 0 | 695,200 | 362,800 |
| KULHAVI | 50025 | 0 | 0 | 0 | 0 | 942,000 | 942,000 | 0 | 107,000 | 92,700 | 63,200 | 0 | 392,000 | 0 | 654,900 | 287,100 |
| KESSELER | 50026 | 0 | 0 | 0 | 0 | 943,000 | 943,000 | 0 | 105,000 | 102,000 | 60,800 | 0 | 385,000 | 0 | 652,800 | 290,200 |
| CAMPBELL | 50027 | 0 | 0 | 0 | 0 | 947,000 | 947,000 | 0 | 112,200 | 107,100 | 66,400 | 0 | 383,000 | 0 | 668,700 | 278,300 |
| RESIDENCE HALLS SUBTOTAL | | 0 | 0 | 0 | 0 | 19,471,000 | 19,471,000 | 0 | 2,578,000 | 2,474,000 | 1,453,000 | 0 | 6,999,000 | 0 | 13,504,000 | 5,967,000 |
| APARTMENTS | | | | | | | | | | | | | | | | |
| KEWADIN | 50021 | 0 | 0 | 0 | 0 | 508,000 | 508,000 | 0 | 34,200 | 22,700 | 14,100 | 0 | 229,000 | 0 | 300,000 | 208,000 |
| NORTHWEST | 50022 | 0 | 0 | 0 | 0 | 786,000 | 786,000 | 0 | 84,600 | 50,500 | 29,800 | 0 | 482,000 | 0 | 646,900 | 139,100 |
| WASHINGTON | 50024 | 0 | 0 | 0 | 0 | 827,000 | 827,000 | 0 | 65,200 | 78,800 | 28,100 | 0 | 461,000 | 0 | 633,100 | 193,900 |
| APARTMENTS SUBTOTAL | | 0 | 0 | 0 | 0 | 2,121,000 | 2,121,000 | 0 | 184,000 | 152,000 | 72,000 | 0 | 1,172,000 | 0 | 1,580,000 | 541,000 |
| RESIDENTIAL RESTAURANTS | | | | | | | | | | | | | | | | |
| CAREY RR | 50032 | 0 | 0 | 0 | 0 | 5,354,000 | 5,354,000 | 0 | 139,000 | 340,000 | 86,000 | 1,260,000 | 1,447,000 | 0 | 3,272,000 | 2,082,000 |
| MERRILL RR | 50033 | 0 | 0 | 0 | 0 | 3,154,000 | 3,154,000 | 0 | 135,000 | 260,000 | 73,000 | 830,000 | 1,101,000 | 0 | 2,399,000 | 755,000 |
| ROBINSON RR | 50034 | 0 | 0 | 0 | 0 | 3,600,000 | 3,600,000 | 0 | 121,000 | 230,000 | 74,000 | 910,000 | 1,252,000 | 0 | 2,587,000 | 1,013,000 |
| WOLDT RR | 50035 | 0 | 0 | 0 | 0 | 3,235,000 | 3,235,000 | 0 | 102,000 | 220,000 | 67,000 | 750,000 | 1,093,000 | 0 | 2,232,000 | 1,003,000 |
| RESIDENTIAL RESTAURANTS SUBTOTAL | | 0 | 0 | 0 | 0 | 15,343,000 | 15,343,000 | 0 | 497,000 | 1,050,000 | 300,000 | 3,750,000 | 4,893,000 | 0 | 10,490,000 | 4,853,000 |
| BOVEE UC | | | | | | | | | | | | | | | | |
| BOOKSTORE | 50042 | 0 | 0 | 0 | 0 | 10,317,000 | 10,317,000 | 0 | 515,000 | 238,000 | 275,000 | 7,298,000 | 361,000 | 0 | 8,687,000 | 1,630,000 |
| BUILDING | 50043 | 0 | 0 | 0 | 0 | 50,000 | 50,000 | 0 | 351,000 | 44,000 | 234,000 | 0 | 81,000 | 0 | 710,000 | (660,000) |
| BOVEE UC SUBTOTAL | | 0 | 0 | 0 | 0 | 10,367,000 | 10,367,000 | 0 | 866,000 | 282,000 | 509,000 | 7,298,000 | 442,000 | 0 | 9,397,000 | 970,000 |
| BOVEE UC FOOD SERVICE | | | | | | | | | | | | | | | | |
| CATERING | 50048 | 0 | 0 | 0 | 0 | 721,500 | 721,500 | 0 | 0 | 108,200 | 0 | 277,800 | 244,300 | 0 | 630,300 | 91,200 |
| DOWN UNDER | 50049 | 0 | 0 | 0 | 0 | 502,200 | 502,200 | 0 | 0 | 75,300 | 0 | 226,000 | 187,600 | 0 | 488,900 | 13,300 |
| GOODIES | 50051 | 0 | 0 | 0 | 0 | 548,100 | 548,100 | 0 | 0 | 78,900 | 0 | 205,000 | 119,300 | 0 | 403,200 | 144,900 |
| JAVA CITY | 50052 | 0 | 0 | 0 | 0 | 250,800 | 250,800 | 0 | 0 | 35,600 | 0 | 110,500 | 40,800 | 0 | 186,900 | 63,900 |
| RETAIL "C" | 55054 | 0 | 0 | 0 | 0 | 665,100 | 665,100 | 0 | 0 | 46,600 | 0 | 432,300 | 51,400 | 0 | 530,300 | 134,800 |
| HEALTH PROF. | 55055 | 0 | 0 | 0 | 0 | 72,000 | 72,000 | 0 | 0 | 9,400 | 0 | 31,700 | 29,000 | 0 | 70,100 | 1,900 |
| CONCESSIONS | 50076 | 0 | 0 | 0 | 0 | 165,200 | 165,200 | 0 | 0 | 19,800 | 0 | 59,600 | 15,800 | 0 | 95,200 | 70,000 |
| BOVEE UC FOOD SERVICE SUBTOTAL | | 0 | 0 | 0 | 0 | 2,924,900 | 2,924,900 | 0 | 0 | 373,800 | 0 | 1,342,900 | 688,200 | 0 | 2,404,900 | 520,000 |
| INVESTMENT INCOME | | | | | | | | | | | | | | | | |
| POOLED INVESTMENT INCOME | | 0 | 0 | 0 | 0 | 350,000 | 350,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 350,000 |
| INVESTMENT INCOME SUBTOTAL | | 0 | 0 | 0 | 0 | 350,000 | 350,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 350,000 |
| PRINTING SERVICES | | | | | | | | | | | | | | | | |
| UNIV. PRESS | 50082 | 0 | 0 | 0 | 0 | 1,685,000 | 1,685,000 | 0 | 508,000 | 15,000 | 238,000 | 560,000 | 345,000 | 0 | 1,666,000 | 19,000 |
| UP COPY CENTER | 50083 | 0 | 0 | 0 | 0 | 184,200 | 184,200 | 0 | 44,000 | 6,400 | 18,000 | 32,000 | 87,500 | 0 | 187,900 | (3,700) |
| UC COPY CENTER | 50084 | 0 | 0 | 0 | 0 | 121,200 | 121,200 | 0 | 34,000 | 0 | 9,000 | 15,000 | 66,500 | 0 | 124,500 | (3,300) |
| PRINTING SERVICES SUBTOTAL | | 0 | 0 | 0 | 0 | 1,990,400 | 1,990,400 | 0 | 586,000 | 21,400 | 265,000 | 607,000 | 499,000 | 0 | 1,978,400 | 12,000 |

**CENTRAL MICHIGAN UNIVERSITY
2004-2005 OPERATING BUDGET
DETAILED ALLOCATIONS**

| ACCOUNT NAME | ACCT NO | REVENUE SOURCES | | | | | | EXPENDITURES | | | | | | | | GROSS MARGIN | |
|---|---------|-----------------|------------|--------------|--------------|---------------|---------------|--------------------|----------------|----------------|-------------|--------------------|-------------------|-------------|----------------|--------------|-------------|
| | | TUITION | ENROLL FEE | PROVOST FUND | STATE APPROP | OTHER REVENUE | TOTAL REVENUE | PERSONNEL SERVICES | | | | COST OF GOODS SOLD | SUPPLIES & EQUIP. | OVERHEAD | TOTAL EXPENSES | | |
| | | | | | | | | FACULTY SALARIES | STAFF SALARIES | OTHER COMPENS. | BENEFITS | | | | | | |
| UNALLOCATED EXPENSES | | | | | | | | | | | | | | | | | |
| UNIV OVERHEAD ASSES. GF | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,691,139 | 3,691,139 | (3,691,139) |
| GENERAL FUND SUBSIDY | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,472,925 | 2,472,925 | (2,472,925) |
| INTERNET COST CONTRIBUTION | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 | 500,000 | (500,000) |
| DEFERRED MAINTENANCE | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 900,000 | 0 | 900,000 | 900,000 | (900,000) |
| CAPITAL BUDGET CONTRIBUTION | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 720,600 | 0 | 720,600 | 720,600 | (720,600) |
| DEBT SERVICE | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,400,000 | 0 | 2,400,000 | 2,400,000 | (2,400,000) |
| MAINTENANCE, REPLACEMENT, RENOVATION | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,528,336 | 0 | 2,528,336 | 2,528,336 | (2,528,336) |
| UNALLOCATED EXPENSES SUBTOTAL | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 6,548,936 | 6,664,064 | 13,213,000 | (13,213,000) | |
| RESIDENCES & AUXILIARY SERVICES SUBTOTAL | | | | | | | | | | | | | | | | | |
| | | \$0 | \$0 | \$0 | \$0 | \$52,567,300 | \$52,567,300 | \$0 | \$4,711,000 | \$4,353,200 | \$2,599,000 | \$12,997,900 | \$21,242,136 | \$6,664,064 | \$52,567,300 | \$0 | |
| PARKING SERVICES | | | | | | | | | | | | | | | | | |
| REGISTRATION FEE | 50123 | 0 | 0 | 0 | 0 | 2,079,119 | 2,079,119 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,079,119 |
| VIOLATIONS BUREAU | 50124 | 0 | 0 | 0 | 0 | 656,000 | 656,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 656,000 |
| PARKING METER INCOME | 50125 | 0 | 0 | 0 | 0 | 150,000 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| ATHLETIC PARKING INCOME | 50128 | 0 | 0 | 0 | 0 | 30,000 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| PARKING SERVICES | 50130 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 183,447 | 97,000 | 73,172 | 0 | 127,000 | 0 | 480,619 | (480,619) | |
| PARKING LOT SEALING & STRIPPING | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 50,000 | (50,000) | |
| DEBT SERVICE | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 90,000 | 0 | 90,000 | (90,000) | |
| TRANSFER TO GENERAL FUND | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 960,000 | 960,000 | (960,000) | |
| TRANSFER TO CAPITAL BUDGET/RESERVE | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,300,500 | 34,000 | 1,334,500 | (1,334,500) | |
| PARKING SERVICES SUBTOTAL | | \$0 | \$0 | \$0 | \$0 | \$2,915,119 | \$2,915,119 | \$0 | \$183,447 | \$97,000 | \$73,172 | \$0 | \$1,567,500 | \$994,000 | \$2,915,119 | \$0 | |
| CHARTER SCHOOLS | | | | | | | | | | | | | | | | | |
| CHARTER SCHOOL OFF REVENUE | 23300 | 0 | 0 | 0 | 0 | 5,377,189 | 5,377,189 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,377,189 |
| OFFICE OF THE DIRECTOR | 23303 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 192,471 | 0 | 0 | 96,924 | 0 | 289,395 | (289,395) | |
| OFFICE OF THE ASSOC DIRECTOR | 23304 | 0 | 0 | 0 | 0 | 280,891 | 280,891 | 0 | 0 | 280,891 | 0 | 0 | 313,374 | 0 | 313,374 | (313,374) | |
| OVERSIGHT | 23305 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 587,075 | 0 | 0 | 279,352 | 0 | 866,427 | (866,427) | |
| GENERAL ADMIN SERVICES | 23306 | 0 | 0 | 0 | 0 | 256,907 | 256,907 | 0 | 0 | 256,907 | 0 | 0 | 32,483 | 0 | 289,390 | (289,390) | |
| INFORMATION SYSTEMS | 23307 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 408,824 | 0 | 0 | 76,116 | 0 | 484,940 | (484,940) | |
| CONTRACT ADMIN | 23308 | 0 | 0 | 0 | 0 | 164,008 | 164,008 | 0 | 0 | 164,008 | 0 | 0 | 32,483 | 0 | 196,491 | (196,491) | |
| EDUCATIONAL PROGRAMS | 23309 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 274,567 | 0 | 0 | 186,183 | 0 | 460,750 | (460,750) | |
| LANSING CENTER | 23310 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 12,993 | 0 | 12,993 | (12,993) | |
| OFFICE OF GOVERNANCE | 23311 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 123,805 | 0 | 0 | 32,483 | 0 | 156,288 | (156,288) | |
| OFFICE OF FINANCE | 23312 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 232,581 | 0 | 0 | 32,483 | 0 | 265,064 | (265,064) | |
| DISTRIBUTIVE COSTS | 23313 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 12,993 | 0 | 12,993 | (12,993) | |
| NCSI CLEARING COSTS | 23314 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 66,000 | 0 | 66,000 | (66,000) | |
| FIXED COSTS | 23315 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 299,505 | 420,454 | 719,959 | (719,959) | |
| OFFICE OF DEVELOPMENT | 23319 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 186,750 | 0 | 0 | 32,483 | 0 | 219,233 | (219,233) | |
| VALUE ADDED PROJECTS | 23330 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 330,250 | 0 | 330,250 | (330,250) | |
| AOIS ENHANCEMENT PROJECTS | 23331 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 693,645 | 0 | 693,645 | (693,645) | |
| DPI REVENUES | 23329 | 0 | 0 | 0 | 500,000 | 500,000 | 500,000 | 0 | 0 | 0 | 0 | 0 | 500,000 | 0 | 500,000 | 0 | |
| CHARTER SCHOOLS SUBTOTAL | | \$0 | \$0 | \$0 | \$500,000 | \$5,377,189 | \$5,877,189 | \$0 | \$0 | \$2,707,879 | \$0 | \$0 | \$2,748,857 | \$420,454 | \$5,877,189 | \$0 | |
| UNIVERSITY RECREATION | | | | | | | | | | | | | | | | | |
| UNIVERSITY RECREATION | 25200 | 0 | 0 | 0 | 0 | 1,660,000 | 1,660,000 | 39,300 | 399,093 | 493,200 | 175,802 | 0 | 300,105 | 972,309 | 2,379,809 | (719,809) | |
| STUDENT ACTIVITY CENTER | 25200 | 0 | 0 | 0 | 0 | 719,809 | 719,809 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 719,809 | |
| UNIVERSITY RECREATION SUBTOTAL | | \$0 | \$0 | \$0 | \$0 | \$2,379,809 | \$2,379,809 | \$39,300 | \$399,093 | \$493,200 | \$175,802 | \$0 | \$300,105 | \$972,309 | \$2,379,809 | \$(0) | |
| HEALTH SERVICES | | | | | | | | | | | | | | | | | |
| ADMINBUSINESS SERVICES | 50111 | 0 | 0 | 0 | 0 | 11,200 | 11,200 | 0 | 214,404 | 0 | 94,291 | 0 | 71,240 | 147,002 | 526,937 | (515,737) | |
| MEDICAL SERVICES | 50112 | 0 | 0 | 0 | 0 | 459,200 | 459,200 | 0 | 330,035 | 30,000 | 124,350 | 0 | 55,763 | 0 | 540,148 | (80,948) | |
| NURSING SERVICES | 50113 | 0 | 0 | 0 | 0 | 78,400 | 78,400 | 0 | 114,481 | 0 | 44,344 | 0 | 24,374 | 0 | 183,199 | (104,799) | |
| PHARMACY SERVICES | 50114 | 0 | 0 | 0 | 0 | 414,400 | 414,400 | 0 | 0 | 107,487 | 0 | 332,248 | 0 | 439,735 | (25,335) | | |
| LABORATORY SERVICES | 50115 | 0 | 0 | 0 | 0 | 156,800 | 156,800 | 0 | 74,921 | 0 | 28,654 | 0 | 31,408 | 0 | 134,983 | (21,817) | |
| OTHER REVENUE | 50111 | 0 | 0 | 0 | 0 | 705,002 | 705,002 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 705,002 | |
| HEALTH SERVICES SUBTOTAL | | \$0 | \$0 | \$0 | \$0 | \$1,825,002 | \$1,825,002 | \$0 | \$733,841 | \$137,487 | \$291,639 | \$0 | \$515,033 | \$147,002 | \$1,825,002 | \$0 | |
| TELECOMMUNICATIONS | | | | | | | | | | | | | | | | | |
| LONG DISTANCE - RESALE | 50142 | 0 | 0 | 0 | 0 | 58,630 | 58,630 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 58,630 | |
| LONG DISTANCE - ADMINISTRATIVE | 50142 | 0 | 0 | 0 | 0 | 452,780 | 452,780 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 452,780 | |
| NON TAXABLE SALES - RESALE | 50142 | 0 | 0 | 0 | 0 | 1,013,560 | 1,013,560 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,013,560 | |
| MONTHLY SERVICE - ADMINISTRATIVE | 50142 | 0 | 0 | 0 | 0 | 1,767,350 | 1,767,350 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,767,350 | |
| SERVICE ORDER CHARGES | 50142 | 0 | 0 | 0 | 0 | 830,000 | 830,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 830,000 | |

**CENTRAL MICHIGAN UNIVERSITY
2004-2005 OPERATING BUDGET
DETAILED ALLOCATIONS**

| ACCOUNT NAME | ACCT NO | REVENUE SOURCES | | | | | | EXPENDITURES | | | | | | | | GROSS MARGIN | | |
|---|-------------|-----------------|------------|--------------|--------------------|---------------------|---------------------|--------------------|--------------------|--------------------|--------------------|---------------------|---------------------|--------------------|----------------|---------------------|-----------------|-------------|
| | | TUITION | ENROLL FEE | PROVOST FUND | STATE APPROP | OTHER REVENUE | TOTAL REVENUE | PERSONNEL SERVICES | | | | COST OF GOODS SOLD | SUPPLIES & EQUIP. | OVERHEAD | TOTAL EXPENSES | | | |
| | | | | | | | | FACULTY SALARIES | STAFF SALARIES | OTHER COMPENS. | BENEFITS | | | | | | | |
| MONTHLY PHONE SERVICE - RESIDENCE HALLS | 50142 | 0 | 0 | 0 | 0 | 805,790 | 805,790 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 805,790 |
| MONTHLY CABLE SERVICE - RESIDENCE HALLS | 50142 | 0 | 0 | 0 | 0 | 393,120 | 393,120 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 393,120 |
| OTHER REVENUE | 50142 | 0 | 0 | 0 | 0 | 91,780 | 91,780 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 91,780 |
| PERSONAL SERVICES | 50142 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 897,599 | 335,754 | 377,467 | 0 | 0 | 0 | 0 | 0 | 1,610,820 | (1,610,820) |
| TRUNKS - LOCAL USAGE | 50142 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 848,800 | 0 | 0 | 0 | 848,800 | (848,800) |
| TRUNKS - TOLL USAGE | 50142 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 222,920 | 0 | 0 | 0 | 222,920 | (222,920) |
| CABLE TV ROYALTIES | 50142 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 217,390 | 0 | 0 | 0 | 217,390 | (217,390) |
| SUPPLIES/DEPARTMENTAL | 50142 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 228,163 | 0 | 0 | 0 | 228,163 | (228,163) |
| SUPPLIES/RESALE - PLANT | 50142 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,512,860 | 0 | 0 | 0 | 1,512,860 | (1,512,860) |
| SUPPLIES/SYSTEM RELATED | 50142 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300,000 | 0 | 0 | 0 | 300,000 | (300,000) |
| UNCOLLECTIBLE WRITE-OFFS | 50142 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 13,070 | 0 | 0 | 0 | 13,070 | (13,070) |
| EXTENDED WARRANTY | 50142 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| UNIVERSITY DEBT SERVICE | 50142 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 134,300 | 0 | 0 | 0 | 134,300 | (134,300) |
| OVERHEAD | 50142 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 324,687 | 0 | 0 | 324,687 | (324,687) |
| TELECOMMUNICATIONS SUBTOTAL | | \$0 | \$0 | \$0 | \$0 | \$5,413,010 | \$5,413,010 | \$0 | \$897,599 | \$335,754 | \$377,467 | \$0 | \$3,477,503 | \$324,687 | \$0 | \$5,413,010 | \$0 | |
| AUXILIARY CENTERS TOTALS | | \$0 | \$0 | \$0 | \$500,000 | \$70,477,429 | \$70,977,429 | \$39,300 | \$6,924,980 | \$8,124,520 | \$3,517,080 | \$12,997,900 | \$29,851,134 | \$9,522,516 | \$0 | \$70,977,430 | (\$0) | |
| SUBSIDIZED AUXILIARY CENTERS | | | | | | | | | | | | | | | | | | |
| PUBLIC BROADCASTING | | | | | | | | | | | | | | | | | | |
| RADIO | | | | | | | | | | | | | | | | | | |
| CMU GENERAL FUND | 23000 | 0 | 0 | 0 | 402,161 | 0 | 402,161 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 402,161 |
| CONTRIBUTIONS | 43313/43460 | 0 | 0 | 0 | 0 | 951,000 | 951,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 951,000 |
| TOWER RENT | 43313 | 0 | 0 | 0 | 0 | 28,000 | 28,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 28,000 |
| MISCELLANEOUS | 43305/43313 | 0 | 0 | 0 | 0 | 22,000 | 22,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 22,000 |
| MANAGEMENT & GENERAL | 43350 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 93,371 | 5,000 | 33,561 | 0 | 32,723 | 0 | 0 | 0 | 164,655 | (164,655) |
| FUNDRAISING | 43351 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 121,222 | 10,000 | 52,074 | 0 | 82,797 | 0 | 0 | 0 | 266,093 | (266,093) |
| BROADCASTING | 43352 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 182,677 | 19,000 | 87,079 | 0 | 204,982 | 0 | 0 | 0 | 493,738 | (493,738) |
| PROGRAMMING | 43353 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 198,570 | 48,000 | 87,351 | 0 | 300,434 | 0 | 0 | 0 | 634,355 | (634,355) |
| PUBLIC INFORMATION | 43354 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 29,362 | 0 | 13,592 | 0 | 46,925 | 0 | 0 | 0 | 89,879 | (89,879) |
| CORP FOR PUBLIC BROADCASTING | 63903/63904 | 0 | 0 | 0 | 0 | 266,559 | 266,559 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 266,559 |
| RADIO SUBTOTAL | | 0 | 0 | 0 | 402,161 | 1,267,559 | 1,669,720 | 0 | 625,202 | 82,000 | 273,657 | 0 | 667,861 | 0 | 0 | 1,648,720 | 21,000 | |
| TELEVISION | | | | | | | | | | | | | | | | | | |
| CMU GENERAL FUND | 23000 | 0 | 0 | 0 | 775,441 | 775,441 | 775,441 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 775,441 |
| CONTRIBUTIONS | 43213/43450 | 0 | 0 | 0 | 0 | 1,057,000 | 1,057,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,057,000 |
| TOWER RENT | 43213 | 0 | 0 | 0 | 0 | 225,000 | 225,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 225,000 |
| MISCELLANEOUS | 43205/43213 | 0 | 0 | 0 | 0 | 147,450 | 147,450 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 147,450 |
| MANAGEMENT & GENERAL | 43250 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 153,250 | 8,000 | 51,360 | 0 | 73,896 | 0 | 0 | 0 | 286,506 | (286,506) |
| FUNDRAISING | 43251 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 134,194 | 7,000 | 57,341 | 0 | 272,114 | 0 | 0 | 0 | 470,649 | (470,649) |
| BROADCASTING | 43252 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 386,044 | 51,000 | 182,120 | 0 | 336,285 | 0 | 0 | 0 | 955,449 | (955,449) |
| PROGRAMMING | 43253 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 224,003 | 23,500 | 94,416 | 0 | 441,841 | 0 | 0 | 0 | 783,760 | (783,760) |
| PUBLIC INFORMATION | 43254 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 66,467 | 9,250 | 32,541 | 0 | 129,000 | 0 | 0 | 0 | 237,258 | (237,258) |
| DTV OPERATING EXP | 75052 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 122,250 | 0 | 0 | 0 | 122,250 | (122,250) |
| UBIT-TOWER RENT | 43252 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40,000 | 0 | 0 | 0 | 40,000 | (40,000) |
| CORP FOR PUBLIC BROADCASTING | 69005 | 0 | 0 | 0 | 0 | 669,980 | 669,980 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 669,980 | |
| TELEVISION SUBTOTAL | | 0 | 0 | 0 | 775,441 | 2,874,871 | 2,874,871 | 0 | 963,958 | 98,750 | 417,778 | 0 | 1,415,386 | 0 | 0 | 2,895,872 | (21,001) | |
| PUBLIC BROADCASTING SUBTOTAL | | \$0 | \$0 | \$0 | \$1,177,602 | \$4,142,430 | \$4,544,591 | \$0 | \$1,589,160 | \$180,750 | \$691,435 | \$0 | \$2,083,246 | \$0 | \$0 | \$4,544,591 | (\$0) | |
| ATHLETICS | | | | | | | | | | | | | | | | | | |
| ATHLETIC DIRECTOR | 55000 | 0 | 0 | 393,634 | 424,600 | 6,918 | 825,152 | 0 | 475,679 | 42,932 | 186,541 | 0 | 120,000 | 0 | 0 | 0 | 825,152 | 0 |
| NCAA PAYMENTS | 55002 | 0 | 0 | (560,000) | 0 | 560,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NCAA SPECIAL ASSIST FUND | 55003 | 0 | 0 | 0 | 0 | 40,000 | 40,000 | 0 | 0 | 0 | 0 | 0 | 40,000 | 0 | 0 | 0 | 40,000 | 0 |
| TRUST FEES/DEBT PAYMENT | 55004 | 0 | 0 | 0 | 1,929,227 | 0 | 1,929,227 | 0 | 0 | 0 | 0 | 0 | 1,929,227 | 0 | 0 | 0 | 1,929,227 | 0 |
| NCAA ACADEMIC ENHANCEMENT | 55005 | 0 | 0 | (11,790) | 129,193 | 51,790 | 169,193 | 0 | 89,959 | 20,000 | 39,234 | 0 | 20,000 | 0 | 0 | 0 | 169,193 | 0 |
| HALL OF FAME | 55006 | 0 | 0 | 3,615 | 0 | 6,000 | 9,615 | 0 | 0 | 315 | 0 | 0 | 9,300 | 0 | 0 | 0 | 9,615 | 0 |
| CMU SPORTS NETWORK | 55007 | 0 | 0 | 56,000 | 75,802 | 80,000 | 211,802 | 52,451 | 0 | 6,000 | 23,351 | 0 | 130,000 | 0 | 0 | 0 | 211,802 | 0 |
| COMPLIANCE | 55008 | 0 | 0 | (56,310) | 68,533 | 66,345 | 78,568 | 0 | 54,384 | 5,035 | 14,149 | 0 | 5,000 | 0 | 0 | 0 | 78,568 | 0 |
| MID AMERICAN CONFERENCE | 55010 | 0 | 0 | 145,000 | 0 | 0 | 145,000 | 0 | 0 | 0 | 0 | 0 | 145,000 | 0 | 0 | 0 | 145,000 | 0 |
| ATHLETIC SPECIAL EVENTS | 55015 | 0 | 0 | (7,870) | 0 | 10,000 | 2,130 | 0 | 0 | 130 | 0 | 0 | 2,000 | 0 | 0 | 0 | 2,130 | 0 |
| ATHLETICS-GENERAL | 55020 | 0 | 0 | (115,146) | 0 | 169,146 | 54,000 | 0 | 0 | 30,000 | 0 | 0 | 24,000 | 0 | 0 | 0 | 54,000 | 0 |
| ATHLETIC TICKET TRADE | 55023 | 0 | 0 | 0 | 0 | 24,000 | 24,000 | 0 | 0 | 0 | 0 | 0 | 24,000 | 0 | 0 | 0 | 24,000 | 0 |

**CENTRAL MICHIGAN UNIVERSITY
2004-2005 OPERATING BUDGET
DETAILED ALLOCATIONS**

| ACCOUNT NAME | ACCT NO | REVENUE SOURCES | | | | | | EXPENDITURES | | | | | | | GROSS MARGIN | | | |
|--|---------|----------------------|--------------------|--------------|---------------------|---------------------|----------------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------|--------------------|----------------------|----------------|--------|---|
| | | TUITION | ENROLL FEE | PROVOST FUND | STATE APPROP | OTHER REVENUE | TOTAL REVENUE | PERSONNEL SERVICES | | | | COST OF GOODS SOLD | SUPPLIES & EQUIP. | OVERHEAD | | TOTAL EXPENSES | | |
| | | | | | | | | FACULTY SALARIES | STAFF SALARIES | OTHER COMPENS. | BENEFITS | | | | | | | |
| SPECIAL PROJECTS-ATHLETICS | 55029 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HOST MAC INDOOR TRACK | 55034 | 0 | 0 | 6,000 | 0 | 5,000 | 11,000 | 0 | 0 | 0 | 0 | 0 | 11,000 | 0 | 0 | 0 | 11,000 | 0 |
| EQUIPMENT & LOCKER ROOM | 55035 | 0 | 0 | 5,050 | 113,050 | 0 | 118,100 | 0 | 81,409 | 50 | 31,641 | 0 | 5,000 | 0 | 0 | 118,100 | 0 | |
| MAC TRACK & FIELD | 55037 | 0 | 0 | 2,000 | 0 | 3,000 | 5,000 | 0 | 0 | 0 | 0 | 0 | 5,000 | 0 | 0 | 5,000 | 0 | |
| SCOREBOARDS | 55049 | 0 | 0 | (34,000) | 0 | 40,000 | 6,000 | 0 | 0 | 0 | 0 | 0 | 6,000 | 0 | 0 | 6,000 | 0 | |
| SPORTS MEDICINE | 55050 | 0 | 0 | 121,550 | 183,747 | 45,600 | 350,897 | 0 | 125,995 | 42,150 | 57,752 | 0 | 125,000 | 0 | 0 | 350,897 | 0 | |
| ATHLETIC AWARDS | 55051 | 0 | 0 | 11,000 | 0 | 0 | 11,000 | 0 | 0 | 0 | 0 | 0 | 11,000 | 0 | 0 | 11,000 | 0 | |
| ATHLETIC INJURIES | 55052 | 0 | 0 | 180,000 | 12,951 | 0 | 192,951 | 0 | 10,514 | 0 | 2,437 | 0 | 180,000 | 0 | 0 | 192,951 | 0 | |
| ATHLETIC PROMOTIONS | 55053 | 0 | 0 | 110,409 | 0 | 100,000 | 210,409 | 0 | 0 | 110,409 | 0 | 100,000 | 0 | 0 | 210,409 | 0 | | |
| POST SEASON COMPETITION | 55055 | 0 | 0 | 32,000 | 0 | 3,000 | 35,000 | 0 | 0 | 0 | 0 | 35,000 | 0 | 0 | 35,000 | 0 | | |
| STRENGTH & COND. PROGRAM | 55057 | 0 | 0 | 7,000 | 0 | 1,000 | 8,000 | 0 | 0 | 0 | 0 | 8,000 | 0 | 0 | 8,000 | 0 | | |
| CHEERLEADERS | 55060 | 0 | 0 | 7,000 | 0 | 5,000 | 12,000 | 0 | 0 | 0 | 0 | 12,000 | 0 | 0 | 12,000 | 0 | | |
| DEVELOPMENT OFFICER | 55064 | 0 | 0 | 0 | 42,357 | 0 | 42,357 | 0 | 33,783 | 0 | 8,574 | 0 | 0 | 0 | 42,357 | 0 | | |
| CMU CHIPPETTES | 55065 | 0 | 0 | 5,824 | 0 | 2,500 | 8,324 | 0 | 0 | 4,324 | 0 | 4,000 | 0 | 0 | 8,324 | 0 | | |
| HALL OF ACHIEVEMENT | 55066 | 0 | 0 | 1,700 | 0 | 0 | 1,700 | 0 | 0 | 0 | 0 | 1,700 | 0 | 0 | 1,700 | 0 | | |
| FOOTBALL SUITES | 55067 | 0 | 0 | (109,000) | 0 | 109,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 50/50 RAFFLE | 55069 | 0 | 0 | (5,100) | 0 | 15,500 | 10,400 | 0 | 0 | 0 | 0 | 10,400 | 0 | 0 | 10,400 | 0 | | |
| CHIPPEWA CLUB | 55070 | 0 | 0 | 101,403 | 0 | 2,000 | 103,403 | 0 | 0 | 71,403 | 0 | 32,000 | 0 | 0 | 103,403 | 0 | | |
| FB GUARANTEE GAMES | 55072 | 0 | 0 | (566,902) | 0 | 600,000 | 33,098 | 0 | 0 | 0 | 0 | 33,098 | 0 | 0 | 33,098 | 0 | | |
| FOOTBALL | 55075 | 0 | 0 | 76,173 | 1,066,660 | 583,586 | 1,726,419 | 754,974 | 31,491 | 44,759 | 280,195 | 615,000 | 0 | 0 | 1,726,419 | 0 | | |
| MBB GUARANTEE GAME #1 | 55077 | 0 | 0 | (76,400) | 0 | 100,000 | 23,600 | 0 | 0 | 0 | 0 | 23,600 | 0 | 0 | 23,600 | 0 | | |
| MEN'S BASKETBALL | 55081 | 0 | 0 | 5,200 | 452,772 | 213,021 | 670,993 | 334,150 | 12,376 | 28,221 | 106,246 | 190,000 | 0 | 0 | 670,993 | 0 | | |
| BASEBALL | 55082 | 0 | 0 | 21,963 | 145,520 | 98,887 | 266,370 | 100,894 | 0 | 850 | 44,626 | 120,000 | 0 | 0 | 266,370 | 0 | | |
| MEN'S TRACK & CROSS COUNTRY | 55083 | 0 | 0 | 23,056 | 187,572 | 48,044 | 258,672 | 136,650 | 0 | 100 | 50,922 | 71,000 | 0 | 0 | 258,672 | 0 | | |
| WRESTLING | 55085 | 0 | 0 | 35,084 | 161,024 | 39,916 | 236,024 | 112,335 | 0 | 0 | 48,689 | 75,000 | 0 | 0 | 236,024 | 0 | | |
| WOMEN'S ATHLETICS | 55090 | 0 | 0 | (1,932) | 0 | 2,432 | 500 | 0 | 0 | 0 | 0 | 500 | 0 | 0 | 500 | 0 | | |
| WOMEN'S BASKETBALL | 55091 | 0 | 0 | 121,929 | 248,752 | 41,791 | 412,472 | 176,812 | 12,376 | 23,720 | 59,564 | 140,000 | 0 | 0 | 412,472 | 0 | | |
| WOMEN'S SOCCER | 55092 | 0 | 0 | 37,859 | 109,332 | 22,591 | 169,782 | 81,378 | 0 | 450 | 27,954 | 60,000 | 0 | 0 | 169,782 | 0 | | |
| FIELD HOCKEY | 55093 | 0 | 0 | 47,032 | 143,000 | 13,593 | 203,625 | 107,436 | 0 | 625 | 35,564 | 60,000 | 0 | 0 | 203,625 | 0 | | |
| GYMNASTICS | 55094 | 0 | 0 | 23,548 | 186,982 | 46,332 | 256,862 | 130,499 | 0 | 880 | 56,483 | 69,000 | 0 | 0 | 256,862 | 0 | | |
| WOMEN'S TRACK & CROSS COUNTRY | 55097 | 0 | 0 | 44,343 | 131,846 | 26,657 | 202,846 | 96,434 | 0 | 0 | 35,412 | 71,000 | 0 | 0 | 202,846 | 0 | | |
| VOLLEYBALL | 55098 | 0 | 0 | 53,562 | 131,762 | 21,038 | 206,362 | 93,770 | 0 | 2,600 | 37,992 | 72,000 | 0 | 0 | 206,362 | 0 | | |
| SOFTBALL | 55099 | 0 | 0 | 80,946 | 164,090 | 23,054 | 268,090 | 124,162 | 0 | 0 | 39,928 | 104,000 | 0 | 0 | 268,090 | 0 | | |
| AT BAT | 55100 | 0 | 0 | (22,763) | 0 | 26,913 | 4,150 | 0 | 0 | 150 | 0 | 4,000 | 0 | 0 | 4,150 | 0 | | |
| SPORTS CAMPS | 55370 | 0 | 0 | (320,000) | 0 | 1,387,000 | 1,067,000 | 0 | 0 | 261,450 | 0 | 805,550 | 0 | 0 | 1,067,000 | 0 | | |
| 2004-05 CONCESSIONS TRANSFER | 0 | 0 | 0 | (27,000) | 0 | 27,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 2004-05 LICENSING TRANSFER | 0 | 0 | 0 | (20,000) | 0 | 20,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| OVERHEAD ASSESSMENT | 0 | 0 | 0 | 0 | 1,829,114 | 0 | 1,829,114 | 0 | 0 | 0 | 0 | 0 | 0 | 1,829,114 | 1,829,114 | 0 | 0 | |
| MPSERS HEALTH CONTRIBUTION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| ATHLETIC SCHOLARSHIPS | 0 | 0 | 0 | 174,333 | 2,954,560 | 0 | 3,128,893 | 0 | 0 | 0 | 0 | 3,128,893 | 0 | 0 | 3,128,893 | 0 | 0 | |
| ATHLETICS SUBTOTAL | | \$0 | \$0 | \$0 | \$10,892,448 | \$4,687,654 | \$15,580,102 | \$2,301,945 | \$927,966 | \$696,553 | \$1,187,256 | \$0 | \$8,637,268 | \$1,829,114 | \$15,580,102 | \$0 | | |
| SUBSIDIZED AUXILIARY CENTERS TOTALS | | \$0 | \$0 | \$0 | \$12,070,050 | \$8,830,084 | \$20,124,693 | \$2,301,945 | \$2,517,126 | \$877,303 | \$1,878,691 | \$0 | \$10,720,514 | \$1,829,114 | \$20,124,693 | (\$0) | | |
| GRAND TOTAL | | \$123,483,265 | \$3,222,612 | (\$0) | \$79,267,983 | \$91,736,412 | \$296,934,830 | \$66,915,058 | \$52,273,450 | \$11,477,595 | \$47,223,672 | \$13,265,141 | \$105,951,129 | (\$171,215) | \$296,934,830 | (\$0) | | |

**CENTRAL MICHIGAN UNIVERSITY
2004-2005 GENERAL FUND BUDGET WITH EXTENDED LEARNING
REVENUE SUMMARY**

| REVENUE CATEGORY | 2004-2005 BUDGET | 2004-2005 AS A % OF TOTAL | 2003-2004 BUDGET | 2003-2004 AS A % OF TOTAL | % CHANGE 2004-2005 COMPARED TO 2003-2004 |
|---------------------------------|-----------------------------|------------------------------------|-----------------------------|------------------------------------|---|
| NET STATE APPROPRIATIONS | \$79,267,983 | 35.0% | \$80,870,298 | 35.9% | -2.0% |
| TUITION AND FEES | 136,050,466 | 60.2% | 132,568,904 | 59.0% | 2.6% |
| INVESTMENT INCOME | 1,200,000 | 0.5% | 1,200,000 | 0.5% | 0.0% |
| DEPARTMENT AND ACTIVITY REVENUE | <u>9,641,308</u> | 4.3% | <u>10,484,792</u> | 4.7% | -8.0% |
| GRAND TOTAL | <u><u>\$226,159,757</u></u> | 100.0% | <u><u>\$225,123,994</u></u> | 100.0% | 0.5% |

Budget Narrative – General Fund

REVENUE

The \$226,159,757 budgeted revenue for 2004-2005 is an 0.5 percent increase over the 2003-2004 budget. The following narrative details the significant changes in revenue. The budgets referred to in this revenue narrative can be found in the revenue summary and revenue detail pages in this document (pp. 3-17).

Net State Appropriations

The 2004-05 budgeted State appropriations reflect a 2 percent decrease over the 2003-2004 budget level. This decrease results in a total appropriation for 2004-2005 of \$79,910,900 with some percentage of it being specifically designated for Martin Luther King programs and the Research Excellence Fund. The net appropriation available for operations is projected to be \$79,267,983.

The General Fund revenue summary schedule shows that with the decreases in State appropriations and the other changes in the University revenue budget, the State appropriation is a smaller percent of total General Fund revenue in 2004-2005, continuing the previous years' trend.

The State appropriation revenue will be recognized on an accrual basis as required by the legislation authorizing the funds for Central Michigan University. Tuition, fees, and

other revenue, as well as expenses, continue to be recognized on an accrual basis of accounting.

Tuition and Fees – General Fund

This budget reflects an overall 2.4 percent increase in on-campus tuition and fee revenue from the 2003-2004 original budget. The primary component of this increase is a blended tuition and fee rate increase. This budget is comprised of a 2.8 percent increase in the Michigan resident undergraduate tuition rate and holding constant other mandatory fees, i.e., Enrollment, Student Activity Center, Student Technology, Campus Improvement, Student Programming and Library Fees. Other tuition rates, graduate and non-Michigan resident, reflect a 2.4 percent increase.

The tuition and fee revenue is based on an estimated 0.3 percent increase in total credit hours on-campus from the original budget for 2003-2004. The Office of Institutional Research projection for the 2003-2004 original budget was 535,467 credit hours. The actual 2003-2004 credit hours were 535,844. The projected 2004-2005 credit hours from the Office of Institutional Research are 537,102 upon which the estimated revenue budget is based. This represents an increase of 0.2 percent from the 2003-2004 actual enrollment. The projected Fall 2004 headcount is 19,399 compared to an actual Fall 2003 headcount of 19,402.

Tuition and related fees are attributed to individual academic centers, for the most part. For example, the tuition attributable to credit hours taught by individual centers is allocated to that individual center. The enrollment fee is proportionally distributed to the individual departments and centers based on credit hours.

Following is a table outlining the approved tuition rates for undergraduates, graduates, Michigan residents and non-residents, as well as a table showing the change in cost for a full time undergraduate Michigan resident for tuition and fees.

| Tuition Rates – Per On-Campus Credit Hour | | | |
|--|------------------|------------------|-----------------------|
| | 2004-2005 | 2003-2004 | Percent Change |
| Undergraduate Resident | \$153.65 | \$148.75 | 3.3% |
| Masters/Specialist Resident | 205.65 | 200.05 | 2.8% |
| Doctoral Resident | 222.40 | 216.35 | 2.8% |
| Undergraduate Out-of-State | 390.40 | 379.75 | 2.8% |
| Masters/Specialist Out-of-State | 408.55 | 397.40 | 2.8% |
| Doctoral Out-of-State | 441.10 | 429.10 | 2.8% |

| Tuition and Fees Comparison Based on 30 Credit Hours (Michigan Undergraduate) | | | |
|--|------------------|------------------|-----------------------|
| | 2004-2005 | 2003-2004 | Percent Change |
| Tuition | \$4,609 | \$4,463 | 3.3% |
| Enrollment Fee | 160 | 160 | 0% |
| Student Activity Center Fee | 100 | 100 | 0% |
| Student Programming Fee | 50 | 50 | 0% |
| Student Technology Fee | 220 | 220 | 0% |
| Capital Improvement Fee | 75 | 75 | 0% |
| Library Fee | 150 | 150 | 0% |
| Student Publication Fee | 10 | 10 | 0% |
| Total | \$5,474 | \$5,228 | 2.8% |

For informational purposes only, room and board rates increased by 4 percent for 2004-2005 from \$5,924 to \$6,160 for a 19 meal plan for residence hall students. The full time Michigan undergraduate student who enrolls in 30 credit hours, lives in a residence hall, and chooses the 19 meal plan will see a 4.3 percent increase in the total cost of tuition and fees, and room and board.

Tuition and Fees – Extended Learning

The 2004-2005 budgeted revenue of \$37,188,886 is a 5.5 percent increase over the 2003-2004 budgeted revenue of \$35,242,425. This level of revenue for 2004-2005 will result in a net return to the General Fund/Reserve of \$4,200,227. The 2004-2005 budgeted returns represents a 14.9 percent increase over the prior year return to the General Fund.

Additional narrative regarding the Extended Learning budget is available in the Extended Learning section of this document.

Investment Income

Annually the investment income has been one of the funding sources for the base-operating budget. For 2004-2005 budget the investment income remains the same at \$1,200,000 and will be used to fund the base-operating budget.

Department and Activity Revenue

Revenue is attributed to the budget center that earns it. The 2003-2004 original department and activity revenue budget was \$10,484,792. This same category for 2004-2005 decreased by 8 percent to a total of \$9,641,308.

The decrease is attributable to some of the budget reductions that occurred in 2003-04 that were reflected as Other Revenue.

The remaining accounts in this category are projecting no increase or a slight increase over the 2003-2004 budgets.

CENTRAL MICHIGAN UNIVERSITY
2004-2005 OPERATING BUDGET - GENERAL FUND
DETAILED EXPENDITURE ALLOCATIONS SUMMARY FOR GENERAL FUND WITH EXTENDED LEARNING

| ACCOUNT NAME | EXPENDITURES | | | | | | | TOTAL BUDGET | 2003-2004 REVISED TOTAL BGT | % CHANGE 2004-2005 COMPARED TO REV 2003-2004 | 2003-2004 ORIGINAL TOTAL BGT | % CHANGE 2004-2005 COMPARED TO ORIG 2003-2004 |
|---|---------------------|---------------------|--------------------|---------------------|--------------------|---------------------|-----------------------|----------------------|-----------------------------|--|------------------------------|---|
| | PERSONNEL SERVICES | | | | COST OF GOODS SOLD | SUPPLIES & EQUIP. | OVERHEAD | | | | | |
| | FACULTY SALARIES | STAFF SALARIES | OTHER COMPENS. | BENEFITS | | | | | | | | |
| ACADEMIC CENTERS | | | | | | | | | | | | |
| SCIENCE & TECHNOLOGY | \$11,897,804 | \$1,774,732 | \$212,450 | \$4,971,715 | \$0 | \$1,440,493 | \$0 | \$20,297,193 | \$19,526,283 | 3.9% | \$19,769,712 | 2.7% |
| COMMUNICATION & FINE ARTS | 7,434,441 | 1,148,195 | 152,030 | 3,179,907 | 0 | 766,797 | 0 | 12,681,369 | 11,972,771 | 5.9% | 12,102,783 | 4.8% |
| HUMANITIES, SOCIAL & BEHAV SCIENCES | 13,007,365 | 957,783 | 95,586 | 5,247,727 | 0 | 291,330 | 0 | 19,599,791 | 18,198,896 | 7.7% | 18,384,896 | 6.6% |
| EDUCATION & HUMAN SERVICES | 7,252,024 | 1,461,927 | 15,000 | 3,091,597 | 0 | 454,508 | 0 | 12,275,056 | 11,639,329 | 5.5% | 11,772,948 | 4.3% |
| BUSINESS ADMINISTRATION | 9,110,997 | 1,127,805 | 146,134 | 3,407,623 | 0 | 153,419 | 0 | 13,945,978 | 13,970,908 | -0.2% | 14,094,074 | -1.1% |
| HEALTH PROFESSIONS | 5,108,681 | 1,485,387 | 91,209 | 2,278,812 | 0 | 428,959 | 0 | 9,393,048 | 8,708,129 | 7.9% | 8,499,756 | 10.5% |
| COLLEGE OF EXTENDED LEARNING | 8,052,206 | 7,889,546 | 215,910 | 4,492,556 | 0 | 12,338,441 | 0 | 32,988,659 | 31,587,975 | 4.4% | 31,587,975 | 4.4% |
| ACADEMIC CENTERS SUBTOTAL | \$61,863,518 | \$15,845,374 | \$928,319 | \$26,669,937 | \$0 | \$15,873,946 | \$836,311 | \$122,017,405 | \$115,604,291 | 5.5% | \$116,212,144 | 5.0% |
| SERVICE CENTERS | | | | | | | | | | | | |
| ACADEMIC ADMINISTRATION | 791,152 | 1,539,668 | 261,658 | 820,881 | 0 | 920,228 | 0 | 4,333,586 | 4,308,329 | 0.6% | 4,996,156 | -13.3% |
| GRADUATE STUDIES | 678,328 | 728,190 | 3,311 | 338,725 | 0 | 795,326 | 0 | 2,543,880 | 2,368,588 | 7.4% | 2,292,733 | 11.0% |
| LIBRARY | 765,008 | 1,531,280 | 343,900 | 899,444 | 0 | 3,626,949 | 0 | 7,166,581 | 6,816,678 | 5.1% | 7,025,978 | 2.0% |
| COMPUTING SUPPORT | 0 | 2,787,992 | 73,900 | 1,067,384 | 0 | 4,347,185 | (100,000) | 8,176,461 | 8,664,831 | -5.6% | 8,889,872 | -8.0% |
| DEAN OF STUDENTS | 424,931 | 3,996,269 | 200,432 | 1,843,004 | 0 | 2,241,797 | 0 | 8,706,432 | 8,704,110 | 0.0% | 8,830,561 | -1.4% |
| DIVERSITY | 50,876 | 940,726 | 67,116 | 404,890 | 217,241 | 431,941 | 0 | 2,112,790 | 2,060,920 | 2.5% | 2,071,293 | 2.0% |
| FINANCE & ADMINISTRATIVE SERVICES | 0 | 1,578,340 | 57,629 | 593,868 | 0 | 242,764 | 0 | 2,472,601 | 2,389,175 | 3.5% | 2,495,675 | -0.9% |
| FINANCIAL SERVICES AND REPORTING | 0 | 3,034,336 | 48,247 | 1,321,439 | 0 | 1,637,327 | 0 | 6,041,349 | 6,160,225 | -1.9% | 6,214,563 | -2.8% |
| HUMAN RESOURCES/STAFF | 0 | 1,478,029 | 7,800 | 590,932 | 0 | 210,503 | 0 | 2,287,264 | 2,272,452 | 0.7% | 2,419,150 | -5.5% |
| FACILITIES MANAGEMENT | 0 | 4,664,274 | 280,655 | 2,251,788 | 50,000 | 8,738,218 | 0 | 15,984,935 | 15,889,839 | 0.6% | 16,030,774 | -0.3% |
| PRESIDENT'S DIVISION | 0 | 1,795,120 | 31,465 | 674,310 | 0 | 1,178,772 | 0 | 3,679,666 | 3,678,138 | 0.0% | 3,593,451 | 2.4% |
| GOVERNMENTAL RELATIONS DIVISION | 0 | 262,803 | 0 | 72,409 | 0 | 134,010 | 0 | 469,222 | 470,454 | -0.3% | 470,454 | -0.3% |
| DEVELOPMENT & ALUMNI RELATIONS | 0 | 1,716,486 | 64,340 | 672,220 | 0 | 1,151,320 | 0 | 3,604,366 | 3,564,284 | 1.1% | 3,665,048 | -1.7% |
| SCHOLARSHIPS & FINANCIAL AID | 0 | 0 | 0 | 0 | 0 | 14,337,354 | 0 | 14,337,354 | 14,271,382 | 0.5% | 14,271,382 | 0.5% |
| CENTRAL ADMINISTRATION | 0 | 0 | 0 | 3,088,450 | 0 | 11,069,519 | (12,259,155) | 1,898,814 | 5,384,939 | -64.7% | 5,629,040 | -66.3% |
| SERVICE CENTERS SUBTOTAL | \$2,710,295 | \$26,053,512 | \$1,440,453 | \$14,639,745 | \$267,241 | \$51,063,212 | (\$12,359,155) | \$83,815,303 | \$87,004,344 | -3.7% | \$88,896,129 | -5.7% |
| AUXILIARY CENTERS | | | | | | | | | | | | |
| CHARTER SCHOOLS | 0 | 0 | 2,707,879 | 0 | 0 | 2,748,857 | 420,454 | 5,877,189 | 5,745,093 | 2.3% | 5,745,093 | 2.3% |
| UNIVERSITY RECREATION | 39,300 | 399,093 | 493,200 | 175,802 | 0 | 300,105 | 972,309 | 2,379,809 | 2,325,000 | 2.4% | 2,325,000 | 2.4% |
| AUXILIARY CENTERS SUBTOTAL | \$39,300 | \$399,093 | \$3,201,079 | \$175,802 | \$0 | \$3,048,962 | \$1,392,763 | \$8,256,998 | \$8,070,093 | 2.3% | \$8,070,093 | 2.3% |
| SUBSIDIZED AUXILIARY CENTERS | | | | | | | | | | | | |
| PUBLIC BROADCASTING SUBSIDY | 0 | 0 | 0 | 0 | 0 | 1,177,602 | 0 | 1,177,602 | 1,166,860 | 0.9% | 1,166,860 | 0.9% |
| ATHLETIC SUBSIDY | 0 | 0 | 0 | 0 | 0 | 10,892,448 | 0 | 10,892,448 | 10,778,766 | 1.1% | 10,778,766 | 1.1% |
| SUBSIDIZED AUXILIARY CENTERS SUBTOTAL | \$0 | \$0 | \$0 | \$0 | \$0 | \$12,070,050 | \$0 | \$12,070,050 | \$11,945,626 | 1.0% | \$11,945,626 | 1.0% |
| GENERAL FUND TOTAL | \$64,613,113 | \$42,297,979 | \$5,569,851 | \$41,485,484 | \$267,241 | \$82,056,169 | (\$10,130,082) | \$226,159,756 | \$222,624,354 | 1.6% | \$225,123,992 | 0.5% |
| LESS EXTENDED LEARNING | \$8,052,206 | \$7,889,546 | \$215,910 | \$4,492,556 | \$0 | \$12,338,441 | \$0 | \$32,988,659 | \$31,587,975 | 4.4% | \$31,587,975 | 4.4% |
| GENERAL FUND TOTAL WITHOUT EXTENDED LEARNING | \$56,560,907 | \$34,408,433 | \$5,353,941 | \$36,992,928 | \$267,241 | \$69,717,728 | (\$10,130,082) | \$193,171,097 | \$191,036,379 | 1.1% | \$193,536,017 | -0.2% |

EXPENDITURES

A number of issues will impact numerous functional expenditure categories in the 2004-2005 fiscal year budgets:

1. The Other Compensation section of the budget did not receive a general increase, and has not received a general across-the-board increase since the 1985-1986 fiscal year. Funds were allocated in 1989 and 1992 to address minimum wage increases. Individual budget increases have been included, however, as approved through the annual Budget Review process or reallocations made by account directors.
2. The Supplies & Equipment category has not received a general across-the-board increase since the 1991-92 fiscal year. Instead of applying across-the-board increases, unique needs have been addressed in other ways to deal with individual account issues as opposed to a general increase.
3. University contributions to employee benefit programs are budgeted at the individual account level. Benefit budgets are zero based for all filled positions and the budget attributable to vacancies is established based on the “average marginal” costs of the vacant positions. This “average marginal” percentage will reflect the average of individuals that select full family coverage, two-person coverage, single or no coverage for typical health and dental type benefits.
4. Effective July 1, 2004, MPSERS retirement contributions, the health benefit portion of the

retirement contribution will be charged through the payroll to all university accounts based on their employee base.

5. The budget detail places 68.18 percent of the expected Student Technology Fee revenue into one computing support expenditure budget account for student technology purposes. The remaining 31.82 percent of the revenue from this fee is budgeted as part of the General Fund in the Central Administration center. This account is used as an account to transfer funds from the General Fund to the SAP Campus Management Project.

Staff Positions

The 2004-2005 General Fund Staff FTE includes the following components:

| | |
|-----------------------|----------------|
| Budgeted Positions | 792.747 |
| Soft Funded Positions | <u>95.760</u> |
| Total Staff | <u>888.507</u> |

The number of General Fund staff positions decreased by 54.530 and the soft funded positions increased by 15.870 for a total decrease of 38.660, or a 4.2 percent decrease from the 2003-2004 original budgeted level of 927.167. Account directors through the use of their departmental resources create soft funded positions, and account directors are responsible for all salaries and benefits associated with the positions as well as future compensation increases. These were funded by reallocation of existing funds.

Budget reductions for 2003-2004 affected 69 employees throughout the university. Twenty employees moved into comparable vacant positions elsewhere at the university, 14 were reduced to less than full time or at a lower pay level, 25 were formally laid off and 10 had employment changes delayed until later in the fiscal year.

Faculty Positions

The 2004-05 General Fund budget includes 703 regular faculty tenured/tenure track) positions, a net increase of 3 from 2003-04.

As of July 26, 2004, 35 new regular faculty have been hired for the fall 2004, and 43 positions were vacated during the prior year due to retirement, resignation or death. The number of positions filled by regular faculty this fall is 642, a net decrease of 16 from the 2003-04 fiscal year and a net increase of 10 from the 2002-03 number.

| Tenured/Tenure-Track | 2002-2003 | 2003-2004 | 2004-2005 |
|-----------------------------|------------------|------------------|------------------|
| Total Positions | 693 | 700 | 703 |
| Filled Positions | 632 | 654 | 642 |
| Budgeted FTE | 697.9 | 705.9 | 697.7 |

The number of regular and temporary faculty FTE (full-time equivalent) employed by CMU during 2003-04 was 955.8. Employed FTE includes summer assignments and grant assignments, but excludes leaves without pay and reduced assignments. The 2003-04 faculty FTE remained steady over the 2002-03 FTE.

| Employed FTE | 2001-2002 | 2002-2003 | 2003-2004 |
|---------------------------|------------------|------------------|------------------|
| Tenured/Tenure-Track | 644.1 | 672.9 | 698.3 |
| Temporary | 280.4 | 283.0 | 257.5 |
| Total Employed FTE | 924.5 | 955.9 | 955.8 |

**CENTRAL MICHIGAN UNIVERSITY
2004-2005 OPERATING BUDGET - GENERAL FUND
EXPENDITURE DETAILS**

| ACCOUNT NAME | ACCT NO | 2004-2005 | 2003-2004 | % CHANGE | 2003-2004 | % CHANGE |
|---|------------|---------------------|-------------------------|---|--------------------------|--|
| | | TOTAL BUDGET | REVISED TOTAL BUDGET | 2004-2005 COMPARED TO REV 2003-2004 | ORIGINAL TOTAL BUDGET | 2004-2005 COMPARED TO ORIG 2003-2004 |
| ACADEMIC CENTERS | | | | | | |
| <u>SCIENCE & TECHNOLOGY</u> | | | | | | |
| BIOLOGY | 21100 | \$3,156,891 | \$3,029,596 | 4.2% | \$3,073,011 | 2.7% |
| BEAVER ISLAND | 21101 | 256,597 | 256,016 | 0.2% | 256,016 | 0.2% |
| CHEMISTRY | 21104 | 2,422,557 | 2,332,263 | 3.9% | 2,358,233 | 2.7% |
| MEDICAL TECHNOLOGY | 21108 | 0 | 1,000 | N/A | 1,000 | N/A |
| GEOGRAPHY | 21125 | 1,937,380 | 1,929,103 | 0.4% | 1,962,598 | -1.3% |
| ENVIRONMENTAL STUDIES | 21127 | 77,467 | 74,400 | 4.1% | 74,400 | 4.1% |
| GEOLOGY | 21130 | 941,736 | 883,353 | 6.6% | 883,353 | 6.6% |
| INDUSTRIAL & ENGINEERING TECHNOLOGY | 21137 | 1,959,056 | 1,869,032 | 4.8% | 1,894,907 | 3.4% |
| MATHEMATICS | 21140 | 4,222,099 | 4,029,676 | 4.8% | 4,088,641 | 3.3% |
| COMPUTER SCIENCE | 21141 | 1,999,243 | 1,867,573 | 7.1% | 1,893,763 | 5.6% |
| PHYSICS | 21149 | 1,757,297 | 1,628,813 | 7.9% | 1,658,332 | 6.0% |
| RADIATION SAFETY OFFICER | 21180 | 10,488 | 10,488 | 0.0% | 10,488 | 0.0% |
| SCIENCE GRAD RESEARCH ASSISTANTSHIP | 22030 | 249,683 | 261,563 | -4.5% | 261,563 | -4.5% |
| PEARCE COMPUTER CENTER | 24410 | 272,795 | 263,071 | 3.7% | 263,071 | 3.7% |
| SCIENCE COMPUTER ASST | 24440 | 0 | 9,188 | N/A | 9,188 | N/A |
| SCIENCE II LIQUID NITROGEN | 24540 | 16,600 | 16,600 | 0.0% | 16,600 | 0.0% |
| HAZARDOUS WASTE DISPOSAL | 24545 | 35,000 | 35,000 | 0.0% | 35,000 | 0.0% |
| DEVELOPMENT OFFICER-SCIENCE & TECHNOLOGY | 24616 | 55,039 | 12,500 | 340.3% | 12,500 | 340.3% |
| DEAN - SCIENCE AND TECHNOLOGY | 24617 | 874,349 | 897,063 | -2.5% | 897,063 | -2.5% |
| PROGRAM ACTIVITY - SCIENCE AND TECHNOLOGY | 24618 | 30,316 | 93,885 | -67.7% | 93,885 | -67.7% |
| RECRUITING- SCIENCE & TECHNOLOGY | 24619 | 19,000 | 19,000 | 0.0% | 19,000 | 0.0% |
| NEITHERCUT WOODLANDS | 24650 | 3,600 | 7,100 | -49.3% | 7,100 | -49.3% |
| SCIENCE & TECHNOLOGY SUBTOTAL | | \$20,297,193 | \$19,526,283 | 3.9% | \$19,769,712 | 2.7% |

**CENTRAL MICHIGAN UNIVERSITY
2004-2005 OPERATING BUDGET - GENERAL FUND
EXPENDITURE DETAILS**

| ACCOUNT NAME | ACCT NO | 2004-2005 TOTAL BUDGET | 2003-2004 REVISED TOTAL BUDGET | % CHANGE 2004-2005 COMPARED TO REV 2003-2004 | 2003-2004 ORIGINAL TOTAL BUDGET | % CHANGE 2004-2005 COMPARED TO ORIG 2003-2004 |
|---|------------|------------------------------|--------------------------------------|---|---------------------------------------|--|
| <u>COMMUNICATION & FINE ARTS</u> | | | | | | |
| ART | 21602 | 1,681,278 | 1,606,493 | 4.7% | 1,635,993 | 2.8% |
| BROADCAST AND CINEMATIC ARTS | 21603 | 1,629,871 | 1,484,307 | 9.8% | 1,493,307 | 9.1% |
| BCA LAB EQUIPMENT | 21604 | 35,000 | 35,000 | 0.0% | 35,000 | 0.0% |
| IPR CURRICULUM | 21620 | 69,682 | 56,680 | 22.9% | 56,680 | 22.9% |
| MUSEUM STUDIES | 21630 | 0 | 8,929 | N/A | 8,929 | N/A |
| JOURNALISM | 21638 | 1,446,263 | 1,324,982 | 9.2% | 1,324,982 | 9.2% |
| MUSIC EVENTS | 21646 | 75,200 | 75,200 | 0.0% | 75,200 | 0.0% |
| MUSIC | 21647 | 3,726,050 | 3,418,837 | 9.0% | 3,457,133 | 7.8% |
| MUSIC ACTIVITIES | 21648 | 58,800 | 58,800 | 0.0% | 58,800 | 0.0% |
| MUSIC EQUIP REPAIR & REPLACEMENT | 21649 | 134,667 | 134,667 | 0.0% | 164,667 | -18.2% |
| SPEECH COMMUNICATION AND DRAM ARTS | 21670 | 3,000,040 | 2,818,399 | 6.4% | 2,825,899 | 6.2% |
| SPEECH AND DRAMA ACTIVITIES | 21671 | 65,364 | 65,364 | 0.0% | 65,364 | 0.0% |
| MUSEUM FOR CULTURAL & NATURAL HISTORY | 24240 | 50,000 | 205,469 | -75.7% | 212,669 | -76.5% |
| DEVELOPMENT-CCFA | 24666 | 66,498 | 61,642 | 7.9% | 61,642 | 7.9% |
| DEAN - COMMUNICATION & FINE ARTS | 24667 | 585,106 | 480,252 | 21.8% | 480,252 | 21.8% |
| PROG ACT - COMMUNICATION & FINE ARTS | 24668 | 4,666 | 84,866 | -94.5% | 84,866 | -94.5% |
| STUDENT PERFORMING ARTS-TRAVEL | 25015 | 7,284 | 7,284 | 0.0% | 15,800 | -53.9% |
| MUSIC-BAND | 25813 | 20,000 | 20,000 | 0.0% | 20,000 | 0.0% |
| MUSIC THEATRE SCHOLARSHIPS | 28204 | 25,600 | 25,600 | 0.0% | 25,600 | 0.0% |
| COMMUNICATION & FINE ARTS SUBTOTAL | | \$12,681,369 | \$11,972,771 | 5.9% | \$12,102,783 | 4.8% |
| <u>HUMANITIES, SOCIAL & BEHAV SCIENCES</u> | | | | | | |
| ENGLISH | 21715 | 4,513,762 | 4,243,020 | 6.4% | 4,265,897 | 5.8% |
| ENGLISH LANGUAGE INSTITUTE | 21716 | 234,592 | 221,143 | 6.1% | 221,143 | 6.1% |
| BASIC WRITING PROGRAM | 21717 | 98,075 | 100,932 | -2.8% | 100,932 | -2.8% |
| PSYCHOLOGY | 21720 | 4,300,922 | 3,757,541 | 14.5% | 3,757,541 | 14.5% |
| PSYCHOLOGY INTERN SUPERVISION | 21721 | 2,080 | 2,600 | -20.0% | 2,600 | -20.0% |
| CMU/STRATHCLYDE HISTORY PHD | 21732 | 4,240 | 5,300 | -20.0% | 5,300 | -20.0% |
| HISTORY | 21735 | 2,091,172 | 1,977,388 | 5.8% | 1,995,637 | 4.8% |
| FOREIGN LANGUAGE-LITERATURE & CULTURE | 21740 | 1,570,987 | 1,431,713 | 9.7% | 1,431,713 | 9.7% |
| MILITARY SCIENCE | 21745 | 59,073 | 57,672 | 2.4% | 57,672 | 2.4% |
| POLITICAL SCIENCE | 21750 | 1,379,243 | 1,361,155 | 1.3% | 1,361,155 | 1.3% |
| PHILOSOPHY & RELIGION | 21755 | 1,633,514 | 1,519,250 | 7.5% | 1,578,187 | 3.5% |
| SOCIOLOGY & ANTHROPOLOGY & SOCIAL WORK | 21765 | 2,760,592 | 2,538,874 | 8.7% | 2,538,874 | 8.7% |
| HSBS COMPUTER LAB | 24405 | 45,475 | 71,007 | -36.0% | 71,007 | -36.0% |

CENTRAL MICHIGAN UNIVERSITY
2004-2005 OPERATING BUDGET - GENERAL FUND
EXPENDITURE DETAILS

| ACCOUNT NAME | ACCT NO | 2004-2005 TOTAL BUDGET | 2003-2004 REVISED TOTAL BUDGET | % CHANGE 2004-2005 COMPARED TO REV 2003-2004 | 2003-2004 ORIGINAL TOTAL BUDGET | % CHANGE 2004-2005 COMPARED TO ORIG 2003-2004 |
|---|---------|------------------------|--------------------------------|--|---------------------------------|---|
| DEVELOPMENT - HSBS | 24676 | 44,896 | 0 | N/A | 0 | N/A |
| DEAN - HUMAN, SOCIAL & BEH. SCIENCES | 24677 | 734,266 | 728,355 | 0.8% | 774,292 | -5.2% |
| PROG ACT - HUM, SOC & BEH SCIENCES | 24678 | 720 | 900 | -20.0% | 900 | -20.0% |
| NEUROSCIENCE | 24730 | 5,200 | 6,500 | -20.0% | 6,500 | -20.0% |
| SOCIAL WORK | 24734 | 57,273 | 56,145 | 2.0% | 56,145 | 2.0% |
| COLLEGE OF DEVELOPMENT OFFICE EXPENSES | 24676 | 26,660 | 33,325 | -20.0% | 33,325 | -20.0% |
| RECRUITING - HUM, SOC & BEH SCIENCES | 24679 | 0 | 45,176 | N/A | 45,176 | N/A |
| GRIFFIN ENDOWED CHAIR | 24681 | 37,050 | 40,900 | -9.4% | 80,900 | -54.2% |
| HUMANITIES, SOCIAL & BEHAV SCIENCES SUBTOTAL | | \$19,599,791 | \$18,198,896 | 7.7% | \$18,384,896 | 6.6% |
| <u>EDUCATION & HUMAN SERVICES</u> | | | | | | |
| TEACHER ED & PROFESSIONAL DEVELOPMENT | 21300 | 3,992,765 | 3,874,058 | 3.1% | 3,946,212 | 1.2% |
| EHS-CSS ADMISSIONS | 21320 | 212,477 | 154,799 | 37.3% | 154,799 | 37.3% |
| EHS-CSS MID-TIER | 21321 | 89,123 | 83,883 | 6.2% | 83,883 | 6.2% |
| EHS-CSS CERTIFICATION | 21322 | 142,191 | 71,318 | 99.4% | 71,318 | 99.4% |
| EHS-CSS STUDENT TEACHER SUPPORT | 21323 | 0 | 112,773 | N/A | 112,773 | N/A |
| EHS-CSS OPERATIONS | 21330 | 32,028 | 270,412 | -88.2% | 270,412 | -88.2% |
| COUNSELING & SPECIAL EDUCATION | 21340 | 1,317,702 | 1,330,646 | -1.0% | 1,330,646 | -1.0% |
| EDUCATION ADMIN & COMMUNITY LEADERSHIP | 21350 | 1,293,237 | 1,376,401 | -6.0% | 1,376,401 | -6.0% |
| HUMAN ENVIRONMENTAL STUDIES | 21360 | 2,974,819 | 2,446,055 | 21.6% | 2,507,520 | 18.6% |
| RECREATION PARK & LEISURE SERVICES | 21391 | 1,215,605 | 1,135,247 | 7.1% | 1,135,247 | 7.1% |
| INSTRUCTIONAL MATERIALS CENTER | 24160 | 127,089 | 120,189 | 5.7% | 120,189 | 5.7% |
| DEVELOPMENT - EHS | 24635 | 42,353 | 0 | N/A | 0 | N/A |
| DEAN-EDUCATION & HUMAN SERVICES | 24636 | 545,457 | 431,660 | 26.4% | 431,660 | 26.4% |
| PROGRAM ACTIVITY - EDUC & HUMAN SERVICES | 24638 | 0 | 20,651 | N/A | 20,651 | N/A |
| EHS-CSS ADMINISTRATION | 24755 | 290,210 | 211,237 | 37.4% | 211,237 | 37.4% |
| EDUCATION & HUMAN SERVICES SUBTOTAL | | \$12,275,056 | \$11,639,329 | 5.5% | \$11,772,948 | 4.3% |
| <u>BUSINESS ADMINISTRATION</u> | | | | | | |
| ACCOUNTING | 21200 | 2,096,970 | 1,997,688 | 5.0% | 1,997,688 | 5.0% |
| ECONOMICS | 21210 | 1,976,373 | 1,884,919 | 4.9% | 1,884,919 | 4.9% |
| ENTREPRENEURSHIP | 21220 | 185,850 | 182,495 | 1.8% | 182,495 | 1.8% |
| BUSINESS INFORMATION SYSTEMS | 21230 | 2,209,065 | 2,254,413 | -2.0% | 2,254,413 | -2.0% |
| MANAGEMENT | 21240 | 1,916,116 | 1,801,499 | 6.4% | 1,912,229 | 0.2% |

**CENTRAL MICHIGAN UNIVERSITY
2004-2005 OPERATING BUDGET - GENERAL FUND
EXPENDITURE DETAILS**

| ACCOUNT NAME | ACCT NO | 2004-2005 TOTAL BUDGET | 2003-2004 REVISED TOTAL BUDGET | % CHANGE 2004-2005 COMPARED TO REV 2003-2004 | 2003-2004 ORIGINAL TOTAL BUDGET | % CHANGE 2004-2005 COMPARED TO ORIG 2003-2004 |
|---|------------|------------------------------|--------------------------------------|---|---------------------------------------|--|
| MARKETING/HOSPITALITY SERVICES | 21250 | 2,153,671 | 2,130,893 | 1.1% | 2,130,893 | 1.1% |
| FINANCE & LAW | 21280 | 1,988,051 | 1,993,477 | -0.3% | 2,005,913 | -0.9% |
| BSBA ON THE WEB | 21290 | 0 | 14,358 | N/A | 14,358 | N/A |
| CBA TECHNOLOGY SERVICES | 24420 | 351,203 | 514,165 | -31.7% | 514,165 | -31.7% |
| DEVELOPMENT OFFICER - CBA | 24626 | 134,031 | 185,754 | -27.8% | 185,754 | -27.8% |
| DEAN - CBA | 24627 | 675,053 | 684,986 | -1.5% | 684,986 | -1.5% |
| PROGRAM ACTIVITY - CBA | 24628 | 85 | 85 | 0.0% | 85 | 0.0% |
| STUDENT SERVICES CENTER-CBA | 24634 | 236,248 | 248,189 | -4.8% | 248,189 | -4.8% |
| SAP UNIV ALLIANCE PROGRAM | 24705 | 23,261 | 77,987 | -70.2% | 77,987 | -70.2% |
| BUSINESS ADMINISTRATION SUBTOTAL | | \$13,945,978 | \$13,970,908 | -0.2% | \$14,094,074 | -1.1% |
| HEALTH PROFESSIONS | | | | | | |
| PHYSICAL EDUCATION/SPORT | 21380 | 1,995,640 | 1,808,639 | 10.3% | 1,808,639 | 10.3% |
| SCHOOL OF HEALTH SCIENCES | 21810 | 1,890,188 | 1,710,030 | 10.5% | 1,735,448 | 8.9% |
| PHYSICIAN ASSISTANT | 21830 | 749,116 | 695,971 | 7.6% | 695,971 | 7.6% |
| PHYSICAL THERAPY PROGRAM | 21840 | 1,094,765 | 1,103,883 | -0.8% | 1,109,463 | -1.3% |
| COMMUNICATION DISORDERS | 21890 | 2,459,221 | 2,410,147 | 2.0% | 2,410,147 | 2.0% |
| CHP VIVARIUM | 22045 | 110,996 | 105,950 | 4.8% | 0 | N/A |
| CHP CARLS CENTER | 23030 | 15,000 | 15,000 | 0.0% | 0 | N/A |
| DEVELOPMENT OFFICER-HEALTH PROFESSIONS | 24685 | 23,568 | 23,568 | 0.0% | 45,400 | -48.1% |
| DEAN - HEALTH PROFESSIONS | 24687 | 656,324 | 598,336 | 9.7% | 598,336 | 9.7% |
| PROG ACT - HEALTH PROFESSIONS | 24688 | 68,413 | 27,552 | 148.3% | 27,552 | 148.3% |
| RECRUITING - HEALTH PROFESSIONS | 24689 | 29,000 | 32,220 | -10.0% | 35,800 | -19.0% |
| CHP ADMISSIONS & ENROLLMENT | 24691 | 33,000 | 33,000 | 0.0% | 33,000 | 0.0% |
| CHP TECHNOLOGY SERVICES | 24692 | 267,817 | 143,833 | 86.2% | 0 | N/A |
| HEALTH PROFESSIONS SUBTOTAL | | \$9,393,048 | \$8,708,129 | 7.9% | \$8,499,756 | 10.5% |
| ACADEMIC CENTER TOTALS | | \$89,028,746 | \$84,016,316 | 6.0% | \$84,624,169 | 5.2% |

**CENTRAL MICHIGAN UNIVERSITY
2004-2005 OPERATING BUDGET - GENERAL FUND
EXPENDITURE DETAILS**

| ACCOUNT NAME | ACCT NO | 2004-2005 TOTAL BUDGET | 2003-2004 REVISED TOTAL BUDGET | % CHANGE 2004-2005 COMPARED TO REV 2003-2004 | 2003-2004 ORIGINAL TOTAL BUDGET | % CHANGE 2004-2005 COMPARED TO ORIG 2003-2004 |
|--------------|------------|------------------------------|--------------------------------------|---|---------------------------------------|--|
|--------------|------------|------------------------------|--------------------------------------|---|---------------------------------------|--|

SERVICE CENTERS

ACADEMIC ADMINISTRATION

| | | | | | | |
|---|-------|--------------------|--------------------|-------------|--------------------|---------------|
| HONORS PROGRAM | 21920 | 595,545 | 374,671 | 59.0% | 505,525 | 17.8% |
| FIRST YEAR EXPERIENCE | 21940 | 0 | 2,000 | N/A | 2,000 | N/A |
| CLAS/ETS INIT ACT | 24425 | 30,205 | 27,753 | 8.8% | 25,777 | 17.2% |
| ACADEMIC ADMINISTRATION | 24605 | 282,353 | 268,501 | 5.2% | 268,501 | 5.2% |
| MUSIC LICENSE FEES PAYMENTS | 24606 | 13,500 | 13,500 | 0.0% | 13,500 | 0.0% |
| HEALTH PROFESSIONS BUILDING OPENING FUNDS | 24656 | 406,169 | 585,429 | -30.6% | 1,088,600 | -62.7% |
| FACULTY PERSONNEL SERVICES | 24662 | 570,704 | 528,368 | 8.0% | 528,368 | 8.0% |
| PROG ACT - ACADEMIC | 24663 | 752,310 | 771,918 | -2.5% | 787,337 | -4.4% |
| CENTER FOR ACADEMIC EXCELLENCE | 24695 | 136,089 | 155,155 | -12.3% | 195,014 | -30.2% |
| GEN ED COORDINATOR EXPENSES | 24715 | 25,384 | 23,825 | 6.5% | 23,825 | 6.5% |
| ACCREDITATION | 24740 | 31,000 | 23,000 | 34.8% | 23,000 | 34.8% |
| OUTCOME ASSESSMENT | 24765 | 20,000 | 20,000 | 0.0% | 20,000 | 0.0% |
| CMU LIFE | 25100 | 186,000 | 0 | N/A | 0 | N/A |
| FRAMEWORK | 25110 | 6,200 | 6,200 | 0.0% | 6,200 | 0.0% |
| PROVOST OFFICE | 26140 | 437,452 | 412,053 | 6.2% | 412,303 | 6.1% |
| FACULTY BARGAINING | 26165 | 10,000 | 25,000 | -60.0% | 25,000 | -60.0% |
| ACADEMIC AFFAIRS | 26200 | 203,148 | 272,535 | -25.5% | 272,785 | -25.5% |
| CURRICULUM & ASSESSMENT | 26210 | 250,562 | 235,086 | 6.6% | 235,086 | 6.6% |
| PLACHTA/ MIDLAND TRNG CENTER | 26322 | 0 | 166,102 | N/A | 166,102 | N/A |
| ACADEMIC SENATE | 26360 | 74,799 | 70,015 | 6.8% | 70,015 | 6.8% |
| INSTITUTIONAL RESEARCH | 26385 | 284,966 | 274,718 | 3.7% | 274,718 | 3.7% |
| SERVICE ACTIVITY AWARDS | 26550 | 0 | 35,300 | N/A | 35,300 | N/A |
| CLASSROOM FURNITURE | 27510 | 17,200 | 17,200 | 0.0% | 17,200 | 0.0% |
| ACADEMIC ADMINISTRATION SUBTOTAL | | \$4,333,586 | \$4,308,329 | 0.6% | \$4,996,156 | -13.3% |

GRADUATE STUDIES

| | | | | | | |
|----------------------------------|-------|---------|---------|--------|---------|--------|
| RESEARCH COMMITTEE | 22000 | 220,754 | 204,800 | 7.8% | 204,800 | 7.8% |
| RESEARCH PROFESSORSHIP | 22020 | 60,035 | 56,096 | 7.0% | 56,096 | 7.0% |
| UNDERGRAD RESEARCH SUPPORT | 22204 | 33,601 | 50,749 | -33.8% | 50,749 | -33.8% |
| GRADUATE OFFICE RESEARCH SUPPORT | 22600 | 33,000 | 33,000 | 0.0% | 33,000 | 0.0% |
| INSTITUTIONAL MATCH | 22952 | 1,000 | 1,000 | 0.0% | 43,000 | -97.7% |

**CENTRAL MICHIGAN UNIVERSITY
2004-2005 OPERATING BUDGET - GENERAL FUND
EXPENDITURE DETAILS**

| ACCOUNT NAME | ACCT NO | 2004-2005 TOTAL BUDGET | 2003-2004 REVISED TOTAL BUDGET | % CHANGE 2004-2005 COMPARED TO REV 2003-2004 | 2003-2004 ORIGINAL TOTAL BUDGET | % CHANGE 2004-2005 COMPARED TO ORIG 2003-2004 |
|--|------------|------------------------------|--------------------------------------|---|---------------------------------------|--|
| GRADUATE OFFICE | 24660 | 646,421 | 635,347 | 1.7% | 635,347 | 1.7% |
| GRADUATE PROGRAM SUPPORT | 24661 | 625,762 | 489,953 | 27.7% | 372,098 | 68.2% |
| MSA PROGRAM | 24665 | 291,153 | 289,788 | 0.5% | 289,788 | 0.5% |
| OFFICE OF RESEARCH | 26150 | 282,154 | 257,855 | 9.4% | 257,855 | 9.4% |
| FUNDING FOR NEW INITIATIVES ACTIVITIES | 26158 | 350,000 | 350,000 | 0.0% | 350,000 | 0.0% |
| GRADUATE STUDIES SUBTOTAL | | \$2,543,880 | \$2,368,588 | 7.4% | \$2,292,733 | 11.0% |
| <u>LIBRARY</u> | | | | | | |
| LIBRARY-GENERAL | 24100 | 3,459,097 | 3,310,924 | 4.5% | 3,396,398 | 1.8% |
| LIBRARY-BUILDING OPENING | 24658 | 0 | 0 | N/A | 28,387 | N/A |
| LIBRARY-ACQUISITIONS | 24120 | 3,172,247 | 2,937,266 | 8.0% | 3,037,266 | 4.4% |
| LIBRARY-CLARKE HISTORICAL | 24200 | 489,770 | 524,486 | -6.6% | 519,925 | -5.8% |
| MICHIGAN HISTORICAL REVIEW | 24210 | 45,467 | 44,002 | 3.3% | 44,002 | 3.3% |
| LIBRARY SUBTOTAL | | \$7,166,581 | \$6,816,678 | 5.1% | \$7,025,978 | 2.0% |
| <u>COMPUTING SUPPORT</u> | | | | | | |
| FACULTY CENTER FOR INNOVATIVE TEACHING | 24300 | 330,220 | 442,735 | -25.4% | 573,095 | -42.4% |
| LIR TECHNICAL MAINTENANCE | 24310 | 253,803 | 237,152 | 7.0% | 239,152 | 6.1% |
| UNIVERSITY PARK/MMDC | 26254 | 30,000 | 30,000 | 0.0% | 29,400 | 2.0% |
| SAP MAINTENANCE COSTS | 26308 | 315,622 | 315,622 | 0.0% | 315,622 | 0.0% |
| TECHNOLOGY OPERATIONS | 26327 | 4,178,005 | 4,591,800 | -9.0% | 4,684,831 | -10.8% |
| INFORMATION TECHNOLOGY | 26376 | 266,614 | 245,324 | 8.7% | 245,574 | 8.6% |
| STUDENT TECHNOLOGY UPGRADES | 26377 | 2,802,198 | 2,802,198 | 0.0% | 2,802,198 | 0.0% |
| COMPUTING SUPPORT SUBTOTAL | | \$8,176,461 | \$8,664,831 | -5.6% | \$8,889,872 | -8.0% |
| <u>DEAN OF STUDENTS</u> | | | | | | |
| CMU VOLUNTEER CENTER | 23020 | 50,988 | 50,988 | 0.0% | 54,888 | -7.1% |
| LEADERSHIP INSTITUTE | 24646 | 86,834 | 86,769 | 0.1% | 86,769 | 0.1% |
| STUDENT ORG FUNDING | 25300 | 800,000 | 800,000 | 0.0% | 800,000 | 0.0% |
| CAREER SRVCS & RES CENTER | 25800 | 536,895 | 656,282 | -18.2% | 665,782 | -19.4% |
| COUNSELING CENTER | 25805 | 634,119 | 670,323 | -5.4% | 670,323 | -5.4% |
| ACADEMIC ASSISTANCE PROG | 25810 | 0 | 58,959 | N/A | 190,719 | N/A |
| ACADEMIC ADVISING SERVICES | 25826 | 429,296 | 377,815 | 13.6% | 381,215 | 12.6% |
| TUTORIAL SERVICES PROGRAM | 25827 | 13,300 | 13,300 | 0.0% | 13,300 | 0.0% |
| FINANCIAL AID | 25830 | 1,304,281 | 1,253,032 | 4.1% | 1,253,281 | 4.1% |
| ADMISSIONS OFFICE | 25850 | 1,652,840 | 1,484,315 | 11.4% | 1,484,565 | 11.3% |

**CENTRAL MICHIGAN UNIVERSITY
2004-2005 OPERATING BUDGET - GENERAL FUND
EXPENDITURE DETAILS**

| ACCOUNT NAME | ACCT NO | 2004-2005 TOTAL BUDGET | 2003-2004 REVISED TOTAL BUDGET | % CHANGE 2004-2005 COMPARED TO REV 2003-2004 | 2003-2004 ORIGINAL TOTAL BUDGET | % CHANGE 2004-2005 COMPARED TO ORIG 2003-2004 |
|---|------------|------------------------------|--------------------------------------|---|---------------------------------------|--|
| CENTRALIS ADMINISTRATION | 25853 | 30,000 | 33,000 | -9.1% | 33,000 | -9.1% |
| ADMISSIONS OUTREACH | 25854 | 28,288 | 37,288 | -24.1% | 42,288 | -33.1% |
| CAMPUS VISITS | 25858 | 25,000 | 50,000 | -50.0% | 50,000 | -50.0% |
| ORIENTATION | 25860 | 295,338 | 317,721 | -7.0% | 233,672 | 26.4% |
| LEADERSHIP RECRUITMENT | 25863 | 23,100 | 26,100 | -11.5% | 31,100 | -25.7% |
| REGISTRAR & RECORDS | 25870 | 1,944,136 | 1,908,454 | 1.9% | 1,930,717 | 0.7% |
| STUDENT LIFE | 25900 | 235,339 | 272,436 | -13.6% | 303,994 | -22.6% |
| DEAN OF STUDENTS | 25924 | 501,675 | 487,190 | 3.0% | 473,610 | 5.9% |
| PROG ACT - DEAN OF STUDENTS | 25925 | 38,003 | 43,138 | -11.9% | 43,138 | -11.9% |
| SEXUAL ASSAULT SERVICES | 25926 | 6,000 | 6,000 | 0.0% | 6,000 | 0.0% |
| CATALOGS & BULLETINS | 26730 | 71,000 | 71,000 | 0.0% | 82,200 | -13.6% |
| DEAN OF STUDENTS SUBTOTAL | | \$8,706,432 | \$8,704,110 | 0.0% | \$8,830,561 | -1.4% |
| <u>DIVERSITY</u> | | | | | | |
| WOMEN'S STUDIES | 21770 | 28,760 | 33,574 | -14.3% | 33,574 | -14.3% |
| STUDY ABROAD | 24520 | 14,450 | 14,450 | 0.0% | 14,450 | 0.0% |
| INTERNATIONAL STUDENT SCHOLAR & RECRUITING | 24521 | 42,064 | 57,064 | -26.3% | 57,064 | -26.3% |
| OIE GENERAL OPERATIONS | 24522 | 764,315 | 752,053 | 1.6% | 752,053 | 1.6% |
| FACULTY INTERNATIONAL DEVELOPMENT | 24523 | 20,000 | 20,000 | 0.0% | 20,000 | 0.0% |
| GAY & LESBIAN PROG | 25480 | 38,605 | 36,611 | 5.4% | 36,611 | 5.4% |
| STUDENT DISABILITY SERVICE | 25807 | 275,810 | 259,262 | 6.4% | 259,262 | 6.4% |
| INSTRUCTOR WAGES | 25811 | 54,300 | 54,300 | 0.0% | 54,300 | 0.0% |
| NATIVE AMERICAN PROGRAM | 25812 | 68,755 | 67,130 | 2.4% | 67,130 | 2.4% |
| MINORITY STUDENT SERVICES | 25815 | 342,737 | 318,103 | 7.7% | 318,103 | 7.7% |
| MINORITY DIVERSITY | 25816 | 29,077 | 29,077 | 0.0% | 39,200 | -25.8% |
| MULTI-CULTURAL PROGRAMS | 25817 | 108,542 | 104,325 | 4.0% | 104,325 | 4.0% |
| OFFICE FOR DIVERSITY | 25819 | 274,364 | 262,795 | 4.4% | 263,045 | 4.3% |
| DIVERSITY PROGRAM ACTIVITY | 25821 | 8,200 | 8,200 | 0.0% | 8,200 | 0.0% |
| KCP COLLEGE DAY | 25855 | 42,811 | 43,976 | -2.6% | 43,976 | -2.6% |
| DIVERSITY SUBTOTAL | | \$2,112,790 | \$2,060,920 | 2.5% | \$2,071,293 | 2.0% |
| <u>FINANCE & ADMINISTRATIVE SERVICES</u> | | | | | | |
| UNIVERSITY PARK LEASES | 26107 | 22,800 | 22,800 | 0.0% | 22,800 | 0.0% |
| UNIVERSITY ATTORNEY | 26130 | 458,635 | 432,272 | 6.1% | 432,272 | 6.1% |
| BUDGET AND PLANNING | 26155 | 245,112 | 213,267 | 14.9% | 213,517 | 14.8% |

**CENTRAL MICHIGAN UNIVERSITY
2004-2005 OPERATING BUDGET - GENERAL FUND
EXPENDITURE DETAILS**

| ACCOUNT NAME | ACCT NO | 2004-2005 TOTAL BUDGET | 2003-2004 REVISED TOTAL BUDGET | % CHANGE 2004-2005 COMPARED TO REV 2003-2004 | 2003-2004 ORIGINAL TOTAL BUDGET | % CHANGE 2004-2005 COMPARED TO ORIG 2003-2004 |
|---|---------|------------------------|--------------------------------|--|---------------------------------|---|
| VICE PRES - BUSINESS & FINANCE | 26300 | 267,350 | 247,792 | 7.9% | 248,042 | 7.8% |
| BUSINESS CONTINGENCY | 26319 | 12,207 | 69,234 | -82.4% | 91,234 | -86.6% |
| LEGAL SERVICES | 26330 | 22,822 | 22,822 | 0.0% | 47,822 | -52.3% |
| DEPARTMENT OF PUBLIC SAFETY | 26630 | 1,443,675 | 1,380,988 | 4.5% | 1,439,988 | 0.3% |
| FINANCE & ADMINISTRATIVE SERVICES SUBTOTAL | | 2,472,601 | \$2,389,175 | 3.5% | \$2,495,675 | -0.9% |
| <u>FINANCIAL SERVICES & REPORTING</u> | | | | | | |
| FINANCE INFORMATION SYSTEMS | 26163 | 343,710 | 319,812 | 7.5% | 263,443 | 30.5% |
| SAP IMP TM - FINANCIAL AFFAIRS | 26304 | 192,986 | 219,325 | -12.0% | 219,325 | -12.0% |
| SO FOR FINANCIAL SERVICES & REPORTING | 26320 | 227,537 | 237,679 | -4.3% | 240,079 | -5.2% |
| RISK MANAGEMENT & INSURANCE | 26400 | 142,782 | 139,479 | 2.4% | 139,479 | 2.4% |
| INSURANCE | 26405 | 464,000 | 537,996 | -13.8% | 537,996 | -13.8% |
| EXTERNAL AUDIT | 26415 | 51,488 | 51,488 | 0.0% | 51,488 | 0.0% |
| OFFICE OF CONTROLLER | 26420 | 153,152 | 143,242 | 6.9% | 143,242 | 6.9% |
| ACCOUNTING SERVICES | 26430 | 475,174 | 441,365 | 7.7% | 441,365 | 7.7% |
| BANK SERVICE CHARGES REC | 26435 | 140,000 | 140,000 | 0.0% | 140,000 | 0.0% |
| RECEIVABLE ACCOUNTING | 26440 | 983,324 | 947,873 | 3.7% | 947,873 | 3.7% |
| RECEIVABLE ACCOUNTING CREDIT CARD FEES | 26443 | 140,000 | 340,000 | -58.8% | 340,000 | -58.8% |
| UNCOLLECTIBLE RECEIVABLES | 26445 | 110,000 | 110,000 | 0.0% | 110,000 | 0.0% |
| LOAN BILLING | 26446 | 32,800 | 32,800 | 0.0% | 32,800 | 0.0% |
| ID CARD OPERATIONS | 26448 | 202,230 | 195,245 | 3.6% | 195,245 | 3.6% |
| PAYROLL ACCOUNTING | 26450 | 402,844 | 369,482 | 9.0% | 403,168 | -0.1% |
| PAYABLE ACCOUNTING | 26470 | 220,191 | 200,520 | 9.8% | 202,520 | 8.7% |
| UNIVERSITY EVENTS | 26510 | 194,025 | 232,970 | -16.7% | 251,372 | -22.8% |
| PURCHASING | 26600 | 364,363 | 356,513 | 2.2% | 410,732 | -11.3% |
| CENTRAL MAILROOM | 26610 | 150,087 | 142,706 | 5.2% | 142,706 | 5.2% |
| UNIVERSITY STORES | 26620 | 320,781 | 296,301 | 8.3% | 296,301 | 8.3% |
| UNIVERSITY FIXED ASSETS | 26622 | 141,012 | 149,548 | -5.7% | 149,548 | -5.7% |
| MOVING & DELIVERY | 26625 | 157,610 | 144,845 | 8.8% | 144,845 | 8.8% |
| PROPERTY INSURANCE | 27520 | 298,000 | 282,586 | 5.5% | 282,586 | 5.5% |
| ENVIRO & SAFETY SERVICES | 27540 | 133,255 | 128,450 | 3.7% | 128,450 | 3.7% |
| FINANCIAL SERVICES & REPORTING SUBTOTAL | | \$6,041,349 | \$6,160,225 | -1.9% | \$6,214,563 | -2.8% |

**CENTRAL MICHIGAN UNIVERSITY
2004-2005 OPERATING BUDGET - GENERAL FUND
EXPENDITURE DETAILS**

| ACCOUNT NAME | ACCT NO | 2004-2005 TOTAL BUDGET | 2003-2004 REVISED TOTAL BUDGET | % CHANGE 2004-2005 COMPARED TO REV 2003-2004 | 2003-2004 ORIGINAL TOTAL BUDGET | % CHANGE 2004-2005 COMPARED TO ORIG 2003-2004 |
|---------------------------------------|------------|------------------------------|--------------------------------------|---|---------------------------------------|--|
| <u>HUMAN RESOURCES/STAFF</u> | | | | | | |
| HRS/STUDENT EMPLOYMENT | 25835 | 5,868 | 5,868 | 0.0% | 5,868 | 0.0% |
| SAP IMP TM - HUMAN RESOURCES | 26306 | 17,350 | 30,304 | -42.7% | 37,804 | -54.1% |
| HRS/PROFESSIONAL DEVELOPMENT | 26340 | 10,126 | 15,926 | -36.4% | 26,736 | -62.1% |
| HUMAN RESOURCES | 26520 | 2,155,247 | 2,086,529 | 3.3% | 2,185,860 | -1.4% |
| NEGOTIATIONS & ARBITRATIONS (STAFF) | 26521 | 13,500 | 13,500 | 0.0% | 13,500 | 0.0% |
| HRS/COMPENSATION & BENEFITS | 26522 | 17,374 | 20,374 | -14.7% | 23,327 | -25.5% |
| HRS/EMPLOYEE RELATIONS | 26523 | 9,282 | 9,282 | 0.0% | 9,626 | -3.6% |
| STUDENT TRAINING PROGRAM | 26525 | 0 | 0 | N/A | 29,500 | N/A |
| HRS/EMPLOYMENT SERVICES | 26527 | 44,051 | 18,603 | 136.8% | 13,863 | 217.8% |
| HRS/CHIP & WORKER COMP | 26540 | 9,966 | 16,566 | -39.8% | 17,566 | -43.3% |
| WELLNESS | 26541 | 4,500 | 55,500 | -91.9% | 55,500 | -91.9% |
| HUMAN RESOURCES/STAFF SUBTOTAL | | \$2,287,264 | \$2,272,452 | 0.7% | \$2,419,150 | -5.5% |
| <u>FACILITIES MANAGEMENT</u> | | | | | | |
| FACILITIES MANAGEMENT DEPT | 27000 | 431,111 | 416,548 | 3.5% | 366,526 | 17.6% |
| AMERICAN DISABILITY ACT (ADA) | 27060 | 55,000 | 55,000 | 0.0% | 55,000 | 0.0% |
| OFF CAMPUS PROPERTY MAINTENANCE | 27102 | 20,000 | 20,000 | 0.0% | 20,000 | 0.0% |
| CARPENTRY SHOP | 27111 | 383,171 | 353,734 | 8.3% | 407,136 | -5.9% |
| ELECTRICAL SHOP | 27112 | 449,845 | 424,631 | 5.9% | 424,631 | 5.9% |
| MECHANICAL SHOP | 27113 | 902,288 | 836,575 | 7.9% | 866,244 | 4.2% |
| PAINT SHOP | 27114 | 258,412 | 237,450 | 8.8% | 237,450 | 8.8% |
| KEY SHOP | 27115 | 64,094 | 58,467 | 9.6% | 58,467 | 9.6% |
| SIGN SHOP | 27116 | 59,582 | 58,232 | 2.3% | 58,232 | 2.3% |
| GROUNDS AREA MAINTENANCE | 27118 | 1,224,855 | 1,149,619 | 6.5% | 1,149,619 | 6.5% |
| FLEET MANAGEMENT | 27120 | 245,087 | 233,416 | 5.0% | 233,416 | 5.0% |
| FACILITIES ATTENDANTS | 27122 | 4,730 | 345,728 | -98.6% | 398,342 | -98.8% |
| HVAC - GF | 27123 | 90,094 | 84,201 | 7.0% | 84,201 | 7.0% |
| MASONRY SHOP | 27125 | 126,364 | 118,430 | 6.7% | 118,430 | 6.7% |
| METAL SHOP | 27126 | 125,760 | 114,732 | 9.6% | 114,732 | 9.6% |
| CUSTODIAL SERVICE - GF | 27131 | 3,249,809 | 2,905,390 | 11.9% | 2,905,390 | 11.9% |
| CUSTODIAL SERVICE AUX RECHARGE | 27132 | 73,060 | 68,609 | 6.5% | 68,609 | 6.5% |
| EQUIPMENT REPAIR | 27134 | 10,375 | 31,602 | -67.2% | 31,602 | -67.2% |
| CARPET REPAIR AND REPLACEMENT | 27135 | 10,391 | 10,391 | 0.0% | 10,391 | 0.0% |
| PLANT ENGINEERING | 27200 | 121,500 | 146,895 | -17.3% | 146,895 | -17.3% |
| DESIGN/PROJECT MANAGEMENT | 27230 | 457,600 | 296,608 | 54.3% | 351,880 | 30.0% |

**CENTRAL MICHIGAN UNIVERSITY
2004-2005 OPERATING BUDGET - GENERAL FUND
EXPENDITURE DETAILS**

| ACCOUNT NAME | ACCT NO | 2004-2005 TOTAL BUDGET | 2003-2004 REVISED TOTAL BUDGET | % CHANGE 2004-2005 COMPARED TO REV 2003-2004 | 2003-2004 ORIGINAL TOTAL BUDGET | % CHANGE 2004-2005 COMPARED TO ORIG 2003-2004 |
|---|------------|------------------------------|--------------------------------------|---|---------------------------------------|--|
| CADD | 27260 | 0 | 89,752 | N/A | 89,752 | N/A |
| SERVICE CENTER | 27411 | 193,548 | 182,373 | 6.1% | 182,373 | 6.1% |
| ACCOUNTING - PHYPL | 27414 | 241,930 | 211,877 | 14.2% | 211,877 | 14.2% |
| TRAINING & DEVELOPMENT | 27421 | 2,276 | 2,276 | 0.0% | 2,276 | 0.0% |
| INFORMATION SYSTEMS | 27430 | 80,471 | 75,561 | 6.5% | 75,561 | 6.5% |
| PLANT UTILITIES | 27440 | 7,103,581 | 7,361,742 | -3.5% | 7,361,742 | -3.5% |
| FACILITIES MANAGEMENT SUBTOTAL | | \$15,984,935 | \$15,889,839 | 0.6% | \$16,030,774 | -0.3% |
| <u>PRESIDENT'S DIVISION</u> | | | | | | |
| PRESIDENT'S OFFICE | 26100 | 917,452 | 865,276 | 6.0% | 865,526 | 6.0% |
| UNIVERSITY FUNCTIONS | 26103 | 16,485 | 21,000 | -21.5% | 21,000 | -21.5% |
| PRES COUNCIL OF STATE COLLEGES & UNIV | 26110 | 54,800 | 58,800 | -6.8% | 58,800 | -6.8% |
| PRESIDENT'S CONTINGENCY | 26119 | 200,000 | 251,438 | -20.5% | 251,438 | -20.5% |
| AFFIRMATIVE ACTION OFFICE | 26120 | 182,072 | 169,591 | 7.4% | 169,591 | 7.4% |
| DETROIT OUTREACH OFFICE | 26145 | 139,257 | 138,352 | 0.7% | 138,352 | 0.7% |
| NEW INITIATIVES-RAO | 26156 | 168,187 | 168,187 | 0.0% | 83,000 | 102.6% |
| INSTITUTIONAL PRIORITIES | 26159 | 100,000 | 100,000 | 0.0% | 100,000 | 0.0% |
| RESEARCH TRAVEL FUND | 26161 | 13,500 | 15,000 | -10.0% | 15,000 | -10.0% |
| INSTITUTIONAL MEMBERSHIP | 26170 | 44,000 | 44,000 | 0.0% | 44,000 | 0.0% |
| BOARD OF TRUSTEES | 26180 | 82,890 | 80,756 | 2.6% | 80,756 | 2.6% |
| CAMPUS OUTREACH | 26381 | 4,000 | 5,000 | -20.0% | 5,000 | -20.0% |
| INTERNAL AUDITING | 26410 | 244,389 | 247,334 | -1.2% | 247,584 | -1.3% |
| PUBLIC RELATIONS | 26700 | 1,347,834 | 1,327,604 | 1.5% | 1,327,604 | 1.5% |
| BROCHURE PRINTING | 26710 | 55,800 | 56,800 | -1.8% | 56,800 | -1.8% |
| UNIVERSITY DIRECTORY | 26735 | 4,000 | 4,000 | 0.0% | 4,000 | 0.0% |
| GRADUATION & COMMENCEMENT | 26740 | 105,000 | 125,000 | -16.0% | 125,000 | -16.0% |
| PRESIDENT'S DIVISION SUBTOTAL | | \$3,679,666 | \$3,678,138 | 0.0% | \$3,593,451 | 2.4% |
| <u>GOVERNMENTAL RELATIONS DIVISION</u> | | | | | | |
| GOVERNMENTAL RELATIONS | 26350 | 469,222 | 470,454 | -0.3% | 470,454 | -0.3% |
| GOVERNMENTAL RELATIONS DIVISION SUBTOTAL | | 469,222 | 470,454 | -0.3% | 470,454 | -0.3% |

**CENTRAL MICHIGAN UNIVERSITY
2004-2005 OPERATING BUDGET - GENERAL FUND
EXPENDITURE DETAILS**

| ACCOUNT NAME | ACCT NO | 2004-2005 TOTAL BUDGET | 2003-2004 REVISED TOTAL BUDGET | % CHANGE 2004-2005 COMPARED TO REV 2003-2004 | 2003-2004 ORIGINAL TOTAL BUDGET | % CHANGE 2004-2005 COMPARED TO ORIG 2003-2004 |
|--|------------|------------------------------|--------------------------------------|---|---------------------------------------|--|
| <u>DEVELOPMENT & ALUMNI RELATIONS</u> | | | | | | |
| STUDENT ALUMNI ASSOC | 25355 | 2,500 | 2,500 | 0.0% | 2,500 | 0.0% |
| VP-DEVELOPMENT & ALUMNI RELATIONS | 26800 | 321,766 | 321,740 | 0.0% | 328,692 | -2.1% |
| MAJOR & PLANNED GIFTS | 26810 | 520,111 | 472,603 | 10.1% | 495,474 | 5.0% |
| DEVELOPMENT & ALUMNI RELATION SERVICES | 26820 | 592,645 | 593,156 | -0.1% | 584,090 | 1.5% |
| STEWARDSHIP & DONOR RELATIONS | 26830 | 203,976 | 195,427 | 4.4% | 187,893 | 8.6% |
| ANNUAL GIVING PROG | 26840 | 491,775 | 469,592 | 4.7% | 497,754 | -1.2% |
| CORPORATE & FOUNDATION RELATIONS | 26850 | 179,343 | 171,112 | 4.8% | 148,331 | 20.9% |
| ALUMNI RELATIONS | 26860 | 395,113 | 367,208 | 7.6% | 451,708 | -12.5% |
| COLLEGE BASED DEVELOPMENT | 26870 | 429,872 | 397,216 | 8.2% | 366,755 | 17.2% |
| DEVELOPMENT & ALUMNI RELATIONS CONTINGENCY | 26880 | 25,893 | 25,893 | 0.0% | 0 | N/A |
| CAPITAL CAMPAIGN | 26885 | 441,370 | 537,837 | -17.9% | 591,851 | -25.4% |
| EXPENSES FOR UNIV ADV SPECIAL SERVICES | 26895 | 0 | 10,000 | N/A | 10,000 | N/A |
| DEVELOPMENT & ALUMNI RELATIONS SUBTOTAL | | \$3,604,366 | \$3,564,284 | 1.1% | \$3,665,048 | -1.7% |
| <u>SCHOLARSHIPS & FINANCIAL AID</u> | | | | | | |
| MUSIC GRANTS IN AID | 28200 | 174,326 | 174,326 | 0.0% | 174,326 | 0.0% |
| SPEECH GRANTS IN AID | 28201 | 56,757 | 56,757 | 0.0% | 56,757 | 0.0% |
| BCA GRANTS IN AID | 28202 | 14,071 | 14,071 | 0.0% | 14,071 | 0.0% |
| MULTICULTURAL RECOGNITION SCHOLARSHIP | 28203 | 462,486 | 439,010 | 5.3% | 439,010 | 5.3% |
| GRADUATE FELLOWSHIP GRANT IN AID | 28250 | 556,992 | 541,821 | 2.8% | 541,821 | 2.8% |
| PRESIDENT'S FUND | 28300 | 3,642 | 3,543 | 2.8% | 3,543 | 2.8% |
| PRESIDENT'S AWARD | 28301 | 384,685 | 623,700 | -38.3% | 623,700 | -38.3% |
| BOT MERIT AWARD | 28302 | 157,508 | 226,100 | -30.3% | 226,100 | -30.3% |
| LEADERSHIP SCHOLARSHIP | 28303 | 258,298 | 261,705 | -1.3% | 261,705 | -1.3% |
| BOT ACADEMIC EXCELLENCE SCHOLARSHIP | 28305 | 600,000 | 600,000 | 0.0% | 600,000 | 0.0% |
| MULTICULTURAL ADV AWARD OF DISTINCTION | 28310 | 313,681 | 229,060 | 36.9% | 229,060 | 36.9% |
| MACOMB DAILY SCHOLARSHIP | 28320 | 2,830 | 2,753 | 2.8% | 2,753 | 2.8% |
| CENTRALIS SCHOLARSHIP | 28330 | 1,403,205 | 1,364,985 | 2.8% | 1,364,985 | 2.8% |
| FRESHMAN SCHOLARSHIP | 28340 | 250,000 | 0 | N/A | 0 | N/A |
| CMU GRANT | 28350 | 1,701,999 | 1,655,641 | 2.8% | 1,655,641 | 2.8% |
| CMU 3.5 SCHOLARSHIP | 28370 | 5,441,160 | 5,491,785 | -0.9% | 5,491,785 | -0.9% |
| HONORS COMMUNITY COLLEGE | 28375 | 277,500 | 338,145 | -17.9% | 338,145 | -17.9% |
| COFER SCHOLARSHIP | 28380 | 177,310 | 170,365 | 4.1% | 170,365 | 4.1% |
| HONORS SCHOLARSHIP | 28450 | 850,466 | 818,370 | 3.9% | 818,370 | 3.9% |
| COMM COLLEGE TRANSFER AWARD | 28455 | 154,000 | 195,000 | -21.0% | 195,000 | -21.0% |

**CENTRAL MICHIGAN UNIVERSITY
2004-2005 OPERATING BUDGET - GENERAL FUND
EXPENDITURE DETAILS**

| ACCOUNT NAME | ACCT NO | 2004-2005 TOTAL BUDGET | 2003-2004 REVISED TOTAL BUDGET | % CHANGE 2004-2005 COMPARED TO REV 2003-2004 | 2003-2004 ORIGINAL TOTAL BUDGET | % CHANGE 2004-2005 COMPARED TO ORIG 2003-2004 |
|--|------------|------------------------------|--------------------------------------|---|---------------------------------------|--|
| UNITED KINGDOM SCHOLARSHIP | 28460 | 9,847 | 9,847 | 0.0% | 9,847 | 0.0% |
| GERMAN EXCHANGE SCHOLARSHIP | 28465 | 51,001 | 51,001 | 0.0% | 51,001 | 0.0% |
| INTERNATIONAL PRESIDENTIAL SCHOLARSHIP | 28466 | 65,294 | 65,294 | 0.0% | 65,294 | 0.0% |
| MICHIGAN INDIAN TUITION GRANT | 28500 | 345,000 | 279,500 | 23.4% | 279,500 | 23.4% |
| SUPERVISOR TEACHER TUITION REFUND | 28600 | 51,296 | 51,296 | 0.0% | 51,296 | 0.0% |
| PERKINS LOAN | 28950 | 21,000 | 23,419 | -10.3% | 23,419 | -10.3% |
| UNIV CONTRIB- FED WORK STUDY | 28960 | 302,000 | 326,814 | -7.6% | 326,814 | -7.6% |
| UNIV CONTRIB - MI WORK STUDY | 28970 | 97,000 | 104,209 | -6.9% | 104,209 | -6.9% |
| SUPPLEMENTAL EDUC OPP GRANT - INST MATCH | 28980 | 154,000 | 152,865 | 0.7% | 152,865 | 0.7% |
| SCHOLARSHIPS & FINANCIAL AID SUBTOTAL | | \$14,337,354 | \$14,271,382 | 0.5% | \$14,271,382 | 0.5% |

CENTRAL ADMINISTRATION

| | | | | | | |
|--|-------|-------------|-------------|--------|-------------|--------|
| SPECIAL PROJECTS - APPROPRIATIONS | 11002 | 0 | 538,440 | N/A | 538,440 | N/A |
| RETURN FROM PARKING SERVICES | 16002 | (960,000) | 0 | N/A | 0 | N/A |
| ACTIV ASSOC W/ RESEARCH CORP | 22040 | 200,000 | 250,000 | -20.0% | 250,000 | -20.0% |
| RETURN FROM SAC | 25510 | (972,309) | (972,309) | 0.0% | (972,309) | 0.0% |
| AUXILIARY OVERHEAD-RESIDENCE SERV | 26000 | (3,000,828) | (3,177,178) | -5.6% | (3,177,178) | -5.6% |
| AUXILIARY OVERHEAD-TELECOMM | 26003 | (279,911) | (207,054) | 35.2% | (207,054) | 35.2% |
| AUXILIARY OVERHEAD-CHARTER SCHOOLS | 26004 | (420,454) | (390,939) | 7.5% | (390,939) | 7.5% |
| AUXILIARY OVERHEAD-ATHLETIC OPERATIONS | 26006 | (562,332) | (565,840) | -0.6% | (565,840) | -0.6% |
| AUXILIARY OVERHEAD-CHRP | 26007 | (47,590) | (47,887) | -0.6% | (47,887) | -0.6% |
| AUXILIARY OVERHEAD-MSO | 26009 | (69,075) | (67,507) | 2.3% | (67,507) | 2.3% |
| AUXILIARY OVERHEAD-HEALTH SERVICES | 26010 | (103,244) | (103,888) | -0.6% | (103,888) | -0.6% |
| AUXILIARY OVERHEAD-PRINTING SERVICES | 26011 | (54,173) | (54,511) | -0.6% | (54,511) | -0.6% |
| FUNDING FOR NEW INITIATIVES | 26157 | 0 | 0 | N/A | 120,187 | -0.6% |
| TECHNOLOGY FEE - 31.82% | 26378 | 1,307,391 | 1,307,391 | 0.0% | 1,307,391 | 0.0% |
| FLEX SPEND ADMIN FEE | 26529 | 22,000 | 22,000 | 0.0% | 22,000 | 0.0% |
| CAPITAL PROJECT FUNDS | 27030 | 1,556,286 | 1,556,286 | 0.0% | 1,680,200 | -7.4% |
| TRUSTEES FEES | 27800 | 8,000 | 8,000 | 0.0% | 8,000 | 0.0% |
| DEBT SERVICE | 27810 | 3,621,304 | 3,621,304 | 0.0% | 3,621,304 | 0.0% |
| AUXILIARY OVERHEAD MAINT-RESIDENCE SERV | 27910 | (2,287,963) | (2,422,420) | -5.6% | (2,422,420) | -5.6% |
| AUXILIARY OVERHEAD MAINT-PRINTING SERVICES | 27911 | (21,101) | (21,233) | -0.6% | (21,233) | -0.6% |
| AUXILIARY OVERHEAD MAINT-TELECOMM | 27913 | (44,776) | (33,122) | 35.2% | (33,122) | 35.2% |
| AUXILIARY OVERHEAD MAINT-HEALTH SERVICES | 27915 | (43,758) | (44,031) | -0.6% | (44,031) | -0.6% |
| AUXILIARY OVERHEAD MAINT-ATHLETIC OPERATIONS | 27916 | (1,266,782) | (1,274,685) | -0.6% | (1,274,685) | -0.6% |
| AUXILIARY OVERHEAD MAINT-CHRP | 27917 | (10,547) | (10,613) | -0.6% | (10,613) | -0.6% |

**CENTRAL MICHIGAN UNIVERSITY
2004-2005 OPERATING BUDGET - GENERAL FUND
EXPENDITURE DETAILS**

| ACCOUNT NAME | ACCT NO | 2004-2005 TOTAL BUDGET | 2003-2004 REVISED TOTAL BUDGET | % CHANGE 2004-2005 COMPARED TO REV 2003-2004 | 2003-2004 ORIGINAL TOTAL BUDGET | % CHANGE 2004-2005 COMPARED TO ORIG 2003-2004 |
|--|------------|------------------------------|--------------------------------------|---|---------------------------------------|--|
| AUXILIARY OVERHEAD MAINT-MSO | 27919 | (44,001) | (46,274) | -4.9% | (46,274) | -4.9% |
| GENERAL FUND RSA | 29101 | 300,000 | 300,000 | 0.0% | 300,000 | 0.0% |
| UNEMPLOYMENT COMPENSATION | 29106 | 300,000 | 150,000 | 100.0% | 150,000 | 100.0% |
| COMPENSATED ABSENCES | 29110 | 300,000 | 300,000 | 0.0% | 300,000 | 0.0% |
| WORKER'S COMPENSATION | 29113 | 230,000 | 230,000 | 0.0% | 230,000 | 0.0% |
| COMPENSATION | 29115 | 30,000 | 20,000 | 50.0% | 20,000 | 50.0% |
| FACULTY/STAFF TUITION BENEFITS | 29116 | 1,220,000 | 1,180,750 | 3.3% | 1,180,750 | 3.3% |
| EMPLOYEE ASSISTANCE PROGRAM | 29118 | 51,000 | 0 | N/A | 0 | N/A |
| OP FAMILY ILLNESS FUND | 29120 | 7,500 | 7,500 | 0.0% | 7,500 | 0.0% |
| ST FAMILY ILLNESS FUND | 29121 | 900 | 900 | 0.0% | 900 | 0.0% |
| MPSERS HEALTH | 29122 | 0 | 3,276,420 | N/A | 3,276,420 | N/A |
| SELF FUNDED MEDICAL RESERVE | 29123 | 700,050 | 1,436,000 | -51.3% | 1,436,000 | -51.3% |
| UNIVERSITY PROGRAM ACTIVITY | 29999 | 2,433,227 | 619,439 | 292.8% | 619,439 | 292.8% |
| TECHNOLOGY RETURN | | (200,000) | 0 | N/A | 0 | N/A |
| CENTRAL ADMINISTRATION SUBTOTAL | | \$1,898,814 | \$5,384,939 | -64.7% | \$5,629,040 | -66.3% |
| | | | | | | |
| SERVICE CENTERS TOTALS | | \$83,815,303 | \$87,004,344 | -3.7% | \$88,896,129 | -5.7% |
| | | | | | | |
| AUXILIARY CENTERS | | | | | | |
| CHARTER SCHOOLS | | | | | | |
| OFFICE OF THE DIRECTOR | 23303 | 289,395 | 330,435 | -12.4% | 330,435 | -12.4% |
| OFFICE OF THE ASSOC DIRECTOR | 23304 | 313,374 | 534,972 | -41.4% | 534,972 | -41.4% |
| OVERSIGHT | 23305 | 866,427 | 1,245,369 | -30.4% | 1,245,369 | -30.4% |
| GENERAL ADMIN SERVICES | 23306 | 289,390 | 301,863 | -4.1% | 301,863 | -4.1% |
| OFFICE OF TECHNOLOGY | 23307 | 484,940 | 646,112 | -24.9% | 646,112 | -24.9% |
| CONTRACT ADMIN | 23308 | 196,491 | 210,040 | -6.5% | 210,040 | -6.5% |
| EDUCATIONAL PROGRAMS | 23309 | 460,750 | 427,758 | 7.7% | 427,758 | 7.7% |
| LANSING OFFICE | 23310 | 12,993 | 74,023 | -82.4% | 74,023 | -82.4% |
| OFFICE OF GOVERNANCE | 23311 | 156,288 | 283,778 | -44.9% | 283,778 | -44.9% |
| OFFICE OF FINANCE | 23312 | 265,064 | 85,091 | 211.5% | 85,091 | 211.5% |
| DISTRIBUTIVE COSTS | 23313 | 12,993 | 4,709 | 175.9% | 4,709 | 175.9% |
| NCSI CLEARING COSTS | 23314 | 66,000 | 51,818 | 27.4% | 51,818 | 27.4% |
| FIXED COSTS | 23315 | 719,959 | 0 | N/A | 0 | N/A |
| OFFICE OF BUSINESS SERVICES | 23319 | 219,233 | 60,466 | 262.6% | 60,466 | 262.6% |
| VALUE ADDED PROJECTS | 23330 | 330,250 | 609,562 | -45.8% | 609,562 | -45.8% |
| AOIS ENHANCEMENT PROJECTS | 23331 | 693,645 | 379,097 | 83.0% | 379,097 | 83.0% |
| CHARTER SCHOOLS DPI REVENUES. | 23329 | 500,000 | 500,000 | 0.0% | 500,000 | 0.0% |

**CENTRAL MICHIGAN UNIVERSITY
2004-2005 OPERATING BUDGET - GENERAL FUND
EXPENDITURE DETAILS**

| ACCOUNT NAME | ACCT NO | 2004-2005 TOTAL BUDGET | 2003-2004 REVISED TOTAL BUDGET | % CHANGE 2004-2005 COMPARED TO REV 2003-2004 | 2003-2004 ORIGINAL TOTAL BUDGET | % CHANGE 2004-2005 COMPARED TO ORIG 2003-2004 |
|--|------------|------------------------------|--------------------------------------|---|---------------------------------------|--|
| CHARTER SCHOOLS SUBTOTAL | | \$5,877,189 | \$5,745,093 | 2.3% | \$5,745,093 | 2.3% |
| <u>UNIVERSITY RECREATION</u> | | | | | | |
| UNIVERSITY RECREATION | 25200 | 2,379,809 | 2,325,000 | 2.4% | 2,325,000 | 2.4% |
| UNIVERSITY RECREATION SUBTOTAL | | 2,379,809 | \$2,325,000 | 2.4% | \$2,325,000 | 2.4% |
| AUXILIARY CENTERS TOTALS | | \$8,256,998 | \$8,070,093 | 2.3% | \$8,070,093 | 2.3% |
| SUBSIDIZED AUXILIARY CENTERS | | | | | | |
| PUBLIC BROADCASTING | 23000 | 1,177,602 | 1,166,860 | 0.9% | 1,166,860 | 0.9% |
| ATHLETIC SUBSIDY | 25507 | 10,892,448 | 10,778,766 | 1.1% | 10,778,766 | 1.1% |
| SUBSIDY SUBTOTAL | | \$12,070,050 | \$11,945,626 | 1.0% | \$11,945,626 | 1.0% |
| SUBSIDIZED AUXILIARY CENTERS TOTALS | | \$12,070,050 | \$11,945,626 | 1.0% | \$11,945,626 | 1.0% |
| GENERAL FUND CENTERS TOTALS | | \$193,171,097 | \$191,036,379 | 1.1% | \$193,536,017 | -0.2% |

College of Extended Learning

On September 9, 2004, the College of Extended Learning was renamed ProfEd. ProfEd was created in 1971 and has program centers in approximately 43 locations across the country and cohorts in approximately 30 other locations including Canada and Mexico. Programs are offered at both the graduate and undergraduate level including non-degree certifications.

Revenue

The total revenue budget for 2004-2005 is projected at \$37,188,886 representing a 5.5 percent increase from the 2003-2004 budget.

The 2004-2005 revenues budget is based on an increase in tuition rates over the 2003-2004 budget and key strategic initiatives to improve efficiency, effectiveness and competitiveness in the Extended Learning markets. The tuition rates are increasing by approximately 7 percent for all academic program offerings except DHA. The following table shows the 2004-2005 and 2003-2004 rate comparison.

| Tuition Rates – Per Credit Hour | | | |
|--|-----------|-----------|----------------|
| Program | 2004-2005 | 2003-2004 | Percent Change |
| EDP Graduate Tuition | \$300 | \$280 | 7.1% |
| EDP Undergraduate Tuition | \$230 | \$215 | 7.0% |
| ECC Graduate Tuition (for Education Courses) | \$300 | \$280 | 7.1% |
| ECC Undergraduate Tuition (for Education Courses) | \$230 | \$215 | 7.0% |

Expenditures

The total expenditures for 2004-2005 are budgeted at \$32,988,659, which is an increase of 4.4 percent over the 2003-2004 budget. This level of expenditure results in a net margin of \$4,200,227, which will be returned to the General Fund. This represents a 14.9 percent increase from the 2003-2004 budget.

The 2004-2005 expenditures budget includes staff and faculty compensation increases, and building lease and other contractual services increases. It also includes funding for expanding programs, additional marketing, faculty recruitment and improvements in technology for students and staff.

**COLLEGE OF EXTENDED LEARNING
2004-2005 REVENUE AND EXPENDITURE BUDGET**

| ACCOUNT NAME | ACCT NO. | TOTAL REVENUE | COMPENSATION | | | | COURSE SUPPLIES/ EQUIPMENT | ADMIN SUPPLIES/ EQUIPMENT | SUPPLIES/ EQUIPMENT | 2004-05 TOTAL EXPENDITURE | 2004-05 NET MARGIN | 2003-04 REVISED NET MARGIN | % CHANGE 2004-05 COMPARED TO 2003-04 REV | 2003-04 ORIGINAL NET MARGIN | % CHANGE 2004-05 COMPARED TO 2003-04 ORIG | |
|---------------------------------|----------|---------------------|--------------------|--------------------|--------------------|------------------|----------------------------|---------------------------|---------------------|---------------------------|--------------------|----------------------------|--|-----------------------------|---|--------------------|
| | | | FACULTY SALARIES | STAFF SALARIES | OTHER COMPENSATION | BENEFITS | | | | | | | | | | TOTAL COMPENSATION |
| MDP PROGRAMS | | | | | | | | | | | | | | | | |
| MDP REGION ADM | 32000 | \$0 | \$39,000 | \$592,035 | \$0 | \$210,061 | \$941,096 | \$0 | \$1,438,350 | \$1,438,350 | \$2,279,446 | (\$2,279,446) | (\$1,976,281) | -15.3% | (\$1,933,095) | -17.9% |
| DEARBORN | 32001 | 1,530,958 | 271,072 | 88,957 | 0 | 79,213 | 439,242 | 75,452 | 114,500 | 189,952 | 629,194 | 901,764 | 711,669 | 26.7% | 707,175 | 27.5% |
| METRO COHORTS | 32002 | 368,400 | 74,775 | 0 | 0 | 8,224 | 82,999 | 23,985 | 5,650 | 29,635 | 112,634 | 255,766 | 428,441 | -40.3% | 445,979 | -42.7% |
| AUBURN HILLS | 32003 | 1,203,268 | 208,147 | 89,490 | 0 | 53,477 | 351,114 | 88,109 | 132,100 | 220,209 | 571,323 | 631,945 | 481,872 | 31.1% | 478,877 | 32.0% |
| CLTN TWNESH | 32004 | 965,749 | 163,724 | 54,578 | 0 | 48,494 | 266,796 | 24,840 | 28,200 | 53,040 | 319,836 | 645,913 | 540,939 | 19.4% | 538,553 | 19.9% |
| SOUTHFIELD | 32005 | 1,894,715 | 341,444 | 84,637 | 0 | 78,724 | 504,805 | 90,500 | 131,600 | 222,100 | 726,905 | 1,167,810 | 1,037,914 | 12.5% | 1,032,920 | 13.1% |
| TROY | 32006 | 2,165,979 | 374,684 | 88,948 | 0 | 77,125 | 540,657 | 148,720 | 159,310 | 308,030 | 848,687 | 1,317,292 | 1,493,085 | -11.8% | 1,486,201 | -11.4% |
| WARREN | 32007 | 1,381,318 | 243,543 | 87,315 | 0 | 61,145 | 392,003 | 55,432 | 120,800 | 176,232 | 568,235 | 813,083 | 528,213 | 53.9% | 524,436 | 55.0% |
| LIVONIA | 32009 | 1,029,303 | 192,697 | 83,180 | 0 | 61,324 | 337,201 | 85,528 | 135,650 | 221,178 | 558,379 | 470,924 | 465,980 | 1.1% | 462,929 | 1.7% |
| VEHICLE DESIGN | 32011 | 1,007,490 | 165,120 | 97,540 | 0 | 52,932 | 315,592 | 224,240 | 25,950 | 250,190 | 565,782 | 441,708 | 415,628 | 6.3% | 412,852 | 7.0% |
| TOTAL MDP PROGRAMS | | \$11,547,180 | \$2,074,206 | \$1,266,580 | \$0 | \$730,719 | \$4,071,505 | \$816,806 | \$2,292,110 | \$3,108,916 | \$7,180,421 | \$4,366,759 | \$4,127,460 | 5.8% | \$4,156,827 | 5.1% |
| EAST REGION PROGRAMS | | | | | | | | | | | | | | | | |
| EAST AREA ADMIN | 34200 | \$0 | \$17,000 | \$312,360 | \$0 | \$108,415 | \$437,775 | \$3,200 | \$577,693 | \$580,893 | \$1,018,668 | (\$1,018,668) | (\$977,202) | -4.2% | (\$959,538) | -6.2% |
| ABERDEEN | 34201 | 70,084 | 32,215 | 25,044 | 0 | 9,002 | 66,261 | 11,150 | 17,220 | 28,370 | 94,631 | (24,547) | 20,088 | -37.0% | 20,088 | -22.2% |
| RICHMOND | 34206 | 847,840 | 160,080 | 91,850 | 0 | 64,749 | 316,679 | 131,292 | 96,531 | 227,823 | 544,502 | 303,338 | 225,789 | 34.3% | 256,430 | 18.3% |
| FT HAMILTON | 34208 | 610,038 | 98,210 | 71,182 | 0 | 43,136 | 212,528 | 81,340 | 22,200 | 103,540 | 316,068 | 293,970 | 217,149 | 35.4% | 272,924 | 7.7% |
| INSPECTOR GEN | 34209 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 62,368 | -100.0% | 99,825 | -100.0% |
| CHATTANOOGA | 34210 | 146,664 | 28,894 | 0 | 0 | 3,177 | 32,071 | 32,820 | 64,891 | 5,100 | 32,820 | 81,773 | 47,863 | 70.8% | 39,646 | NA |
| MCGUIRE | 34212 | 548,994 | 109,690 | 57,870 | 0 | 49,647 | 217,207 | 59,500 | 20,000 | 79,500 | 296,707 | 252,287 | 227,602 | 10.8% | 279,232 | -9.6% |
| DPC | 34213 | 34,500 | 9,409 | 0 | 0 | 1,035 | 10,444 | 2,100 | 3,900 | 6,000 | 16,444 | 18,056 | 59,307 | -69.6% | 66,677 | -72.9% |
| MARYVIEW | 34218 | 95,522 | 18,125 | 0 | 0 | 1,992 | 20,117 | 10,750 | 1,600 | 12,350 | 32,467 | 63,055 | 99,492 | -36.6% | 28,400 | 122.0% |
| DALTON | 34333 | 70,980 | 18,125 | 0 | 0 | 1,992 | 20,117 | 16,500 | 1,600 | 18,100 | 32,763 | 25,292 | 29,515 | 0 | N/A | 0 |
| DCAA | 34708 | 92,400 | 11,680 | 0 | 0 | 1,272 | 12,852 | 600 | 0 | 600 | 13,452 | 78,948 | 2,304 | 3326.6% | (2,288) | 3550.5% |
| ANDREWS | 34401 | 186,245 | 57,060 | 34,255 | 0 | 19,212 | 110,527 | 15,390 | 16,400 | 31,780 | 142,307 | 25,622 | 71,515 | 73.3% | 73,385 | -40.1% |
| FT MEADE | 34402 | 231,652 | 69,880 | 34,467 | 0 | 18,648 | 122,995 | 16,650 | 10,300 | 26,950 | 149,945 | 81,707 | 10,848 | 653.2% | 98,813 | -17.3% |
| FT MYER | 34403 | 208,671 | 52,405 | 34,779 | 0 | 14,054 | 101,238 | 26,400 | 6,800 | 33,200 | 134,438 | 74,233 | 65,870 | 12.7% | (1,701) | 4464.1% |
| CENTERVILLE | 34405 | 164,790 | 58,080 | 17,996 | 0 | 12,860 | 88,936 | 45,830 | 14,596 | 60,426 | 149,362 | 23,090 | -33.2% | (18,466) | 183.5% | |
| PENTAGON | 34406 | 151,569 | 46,135 | 35,471 | 0 | 17,768 | 99,374 | 16,514 | 10,300 | 26,814 | 126,188 | 25,371 | 29,438 | -13.8% | 35,490 | -28.5% |
| FORT BELVOIR | 34409 | 229,119 | 59,925 | 35,950 | 0 | 15,760 | 111,635 | 18,700 | 11,100 | 29,800 | 141,435 | 87,694 | 130,196 | -32.7% | 104,515 | -16.1% |
| MED-MEMPHIS | 34704 | 163,327 | 34,038 | 0 | 0 | 3,743 | 37,781 | 21,800 | 5,100 | 26,900 | 64,681 | 98,646 | 156,527 | -37.0% | 175,874 | -43.9% |
| TOTAL EAST REG PROGRAMS | | \$3,852,385 | \$880,851 | \$751,224 | \$0 | \$386,462 | \$2,018,537 | \$505,426 | \$820,440 | \$1,325,866 | \$3,344,403 | \$507,982 | \$413,630 | 22.8% | \$569,256 | -0.3% |
| SOUTH REGION PROGRAMS | | | | | | | | | | | | | | | | |
| SOUTH AREA ADMIN | 34300 | \$0 | \$7,500 | \$466,090 | \$0 | \$142,494 | \$616,084 | \$0 | \$641,300 | \$641,300 | \$1,257,384 | (\$1,257,384) | (\$1,200,239) | -4.8% | (\$1,200,239) | -4.8% |
| AT HLTH SERV. | 34301 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 46,041 | -100.0% | 46,041 | -100.0% |
| FT BRAGG | 34302 | 590,041 | 141,710 | 57,870 | 0 | 42,247 | 241,827 | 67,500 | 35,000 | 102,500 | 344,327 | 245,714 | 335,858 | -26.8% | 333,860 | -26.4% |
| FT GORDON | 34303 | 117,180 | 32,059 | 45,455 | 0 | 24,681 | 102,195 | 14,000 | 15,600 | 29,600 | 131,795 | (14,615) | 124,176 | -111.8% | 122,846 | -111.9% |
| FT MCPHERSON | 34304 | 442,797 | 76,548 | 62,840 | 0 | 33,490 | 172,878 | 25,900 | 23,100 | 49,000 | 221,878 | 220,919 | 327,836 | -32.6% | 326,338 | -32.3% |
| ATLANTA METRO | 34307 | 1,802,808 | 342,748 | 0 | 0 | 37,702 | 380,450 | 187,480 | 43,300 | 230,780 | 611,230 | 1,191,578 | 1,078,268 | 10.5% | 1,075,324 | 10.8% |
| SEYMOUR JOHNSON | 34308 | 376,618 | 62,194 | 51,747 | 0 | 28,882 | 142,823 | 28,400 | 19,300 | 47,700 | 190,523 | 186,095 | 179,418 | 3.7% | 178,641 | 4.2% |
| FT POLK | 34310 | 243,315 | 55,490 | 64,908 | 0 | 33,073 | 153,471 | 27,760 | 21,900 | 49,660 | 203,131 | 40,184 | 33,155 | 21.2% | 32,598 | 23.3% |
| GWINNETT | 34311 | 56,448 | 18,945 | 0 | 0 | 2,084 | 21,029 | 1,530 | 0 | 1,530 | 22,559 | 33,889 | 101,827 | -66.7% | 101,496 | -66.6% |
| FULTON COUNTY | 34312 | 164,808 | 47,153 | 0 | 0 | 5,184 | 52,337 | 4,080 | 0 | 4,080 | 56,417 | 108,391 | 0 | N/A | 0 | |
| BREWTON PARKER | 34315 | 44,352 | 12,980 | 0 | 0 | 1,426 | 14,406 | 11,040 | 0 | 11,040 | 25,446 | 18,906 | 126,674 | -85.1% | 126,228 | -85.0% |
| HENRY COUNTY | 34316 | 625,464 | 106,181 | 0 | 0 | 11,679 | 117,860 | 47,600 | 0 | 47,600 | 165,460 | 460,004 | 294,838 | 56.0% | 294,062 | 56.4% |
| ATLANTA PUBLIC SCHOOLS | 34322 | 26,460 | 5,790 | 0 | 0 | 636 | 6,426 | 2,200 | 0 | 2,200 | 8,626 | 17,834 | 40,221 | -55.7% | 40,110 | -55.5% |
| FT. BUCHANNAN | 34324 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (7,500) | 100.0% | (7,500) | 100.0% |
| COLUMBIA | 34330 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 89,910 | -100.0% | 89,909 | -100.0% |
| SHREVEPORT | 34332 | 97,320 | 23,760 | 0 | 0 | 2,610 | 26,370 | 14,800 | 2,100 | 16,900 | 43,270 | 54,050 | 15,064 | 258.8% | 14,624 | 268.6% |
| SAVANNAH | TBD | 69,300 | 14,875 | 0 | 0 | 1,635 | 16,510 | 9,450 | 4,800 | 14,250 | 30,760 | 38,540 | 0 | N/A | 0 | |
| NEW ORLEANS | TBD | 66,528 | 11,880 | 0 | 0 | 1,316 | 13,296 | 7,000 | 5,000 | 12,000 | 25,296 | 41,232 | 0 | N/A | 0 | |
| EDS PROGRAM | TBD | 276,000 | 56,970 | 0 | 0 | 6,264 | 63,234 | 20,400 | 0 | 20,400 | 83,634 | 192,366 | 0 | N/A | 0 | |
| DEKALB COUNTY | 34335 | 824,712 | 148,739 | 0 | 0 | 16,361 | 165,100 | 65,400 | 0 | 65,400 | 230,500 | 594,212 | 464,300 | 28.0% | 463,412 | N/A |
| TOTAL SOUTH REG PROGRAMS | | \$6,824,151 | \$1,165,622 | \$748,910 | \$0 | \$391,764 | \$2,306,296 | \$534,540 | \$811,400 | \$1,345,940 | \$3,652,236 | \$2,171,915 | \$2,049,847 | 6.0% | \$2,037,750 | 6.6% |

**COLLEGE OF EXTENDED LEARNING
2004-2005 REVENUE AND EXPENDITURE BUDGET**

| ACCOUNT NAME | ACCT NO. | TOTAL REVENUE | COMPENSATION | | | | COURSE SUPPLIES/ EQUIPMENT | ADMIN SUPPLIES/ EQUIPMENT | SUPPLIES/ EQUIPMENT | 2004-05 TOTAL EXPENDITURE | 2004-05 NET MARGIN | 2003-04 REVISED NET MARGIN | % CHANGE 2004-05 COMPARED TO 2003-04 REV | 2003-04 ORIGINAL NET MARGIN | % CHANGE 2004-05 COMPARED TO 2003-04 ORIG | |
|---|----------|--------------------|--------------------|------------------|--------------------|------------------|----------------------------|---------------------------|---------------------|---------------------------|--------------------|----------------------------|--|-----------------------------|---|--------------------|
| | | | FACULTY SALARIES | STAFF SALARIES | OTHER COMPENSATION | BENEFITS | | | | | | | | | | TOTAL COMPENSATION |
| WEST REG PROGRAMS | | | | | | | | | | | | | | | | |
| MIDWEST ADMIN | 34600 | \$0 | \$9,800 | \$174,948 | \$0 | \$51,366 | \$236,114 | \$0 | \$423,300 | \$423,300 | \$659,414 | (\$659,414) | (\$459,783) | -43.4% | (\$459,783) | -43.4% |
| FT RILEY | 34603 | 122,916 | 32,976 | 26,765 | 0 | 11,421 | 71,162 | 17,000 | 4,800 | 21,800 | 92,962 | 29,954 | 37,500 | -20.1% | 37,057 | -19.2% |
| GRAND FORKS | 34604 | 143,066 | 36,877 | 36,686 | 0 | 23,763 | 97,326 | 22,000 | 7,150 | 29,150 | 126,476 | 16,590 | 20,928 | -20.7% | 20,538 | -19.2% |
| KANSAS CITY | 34606 | 217,017 | 55,728 | 35,205 | 0 | 25,768 | 116,701 | 56,200 | 7,150 | 63,350 | 180,051 | 36,966 | (458) | 8171.2% | (957) | 3962.7% |
| MINOT | 34607 | 300,918 | 76,045 | 34,016 | 0 | 19,647 | 129,708 | 48,800 | 8,125 | 56,925 | 186,633 | 114,285 | 65,651 | 74.1% | 64,929 | 76.0% |
| OFFUTT | 34608 | 131,502 | 31,495 | 33,723 | 0 | 21,979 | 87,197 | 14,700 | 9,400 | 24,100 | 111,297 | 20,205 | 11,427 | 76.8% | 11,872 | 70.2% |
| FT LEAVENWORTH | 34612 | 440,786 | 95,720 | 37,113 | 0 | 21,878 | 154,711 | 46,400 | 9,550 | 55,950 | 210,661 | 230,125 | 178,555 | 28.9% | 177,554 | 29.6% |
| CAMP PENDELTON | 34615 | 267,296 | 52,533 | 34,096 | 0 | 18,900 | 105,529 | 41,200 | 18,369 | 59,569 | 165,098 | 102,198 | 93,376 | 9.4% | 92,545 | 10.4% |
| COLUMBUS | 34701 | 959,262 | 138,690 | 59,245 | 0 | 38,002 | 235,937 | 57,900 | 30,350 | 88,250 | 324,187 | 635,075 | 627,768 | 1.2% | 625,657 | 1.5% |
| WRIGHT PAT | 34702 | 715,403 | 124,900 | 92,862 | 0 | 54,071 | 271,833 | 43,600 | 34,650 | 78,250 | 350,083 | 365,320 | 314,975 | 16.0% | 313,200 | 16.6% |
| SHAWNEE STATE | 34706 | 76,440 | 19,090 | 0 | 0 | 2,098 | 21,188 | 8,500 | 0 | 8,500 | 29,688 | 46,752 | 0 | N/A | 0 | N/A |
| HICKAM | 35703 | 376,170 | 75,694 | 60,516 | 0 | 39,103 | 175,313 | 29,200 | 18,000 | 47,200 | 222,513 | 153,657 | 52,248 | 194.1% | 51,472 | 198.5% |
| SCHOFIELD | 35706 | 289,007 | 66,034 | 34,416 | 0 | 19,891 | 120,341 | 29,200 | 6,300 | 35,500 | 155,841 | 133,166 | 183,602 | -27.5% | 182,603 | -27.1% |
| TOTAL WEST REG PROGRAMS | | \$4,039,783 | \$815,582 | \$659,591 | \$0 | \$347,867 | \$1,823,060 | \$414,700 | \$577,144 | \$991,844 | \$2,814,904 | \$1,224,879 | \$1,125,789 | 8.8% | \$1,116,687 | 9.7% |
| INTERNATIONAL PROGRAMS | | | | | | | | | | | | | | | | |
| INTL ADMIN | 35000 | \$0 | \$12,500 | \$81,852 | \$0 | \$36,608 | \$130,960 | \$0 | \$54,050 | \$54,050 | \$185,010 | (\$185,010) | (\$196,258) | 5.7% | (\$196,258) | 5.7% |
| DURHAM | 35101 | 184,800 | 28,895 | 0 | 0 | 3,177 | 32,072 | 52,500 | 2,500 | 55,000 | 97,072 | 97,728 | 84,130 | 16.2% | 83,853 | 16.5% |
| HUMBER | 35102 | 241,920 | 46,797 | 0 | 0 | 5,146 | 51,943 | 48,400 | 2,500 | 50,900 | 102,843 | 139,077 | 93,685 | 48.5% | 93,354 | 49.0% |
| WINNIPEG | 35103 | 38,808 | 9,947 | 0 | 0 | 1,093 | 11,040 | 7,000 | 2,500 | 9,500 | 20,540 | 18,268 | 56,386 | -67.6% | 56,056 | -67.4% |
| GEORGIAN | 35114 | 203,280 | 26,456 | 0 | 0 | 2,909 | 29,365 | 66,900 | 2,500 | 69,400 | 98,765 | 104,515 | 42,034 | 148.6% | 41,867 | 149.6% |
| KINGSTON | 35115 | 250,380 | 52,122 | 0 | 0 | 5,730 | 57,852 | 19,500 | 1,600 | 21,100 | 78,952 | 171,428 | 160,388 | 6.9% | 159,724 | 7.3% |
| LOYALIST | 35116 | 81,312 | 14,580 | 0 | 0 | 1,608 | 16,188 | 10,000 | 1,000 | 11,000 | 27,188 | 54,124 | 160,388 | -66.3% | 0 | N/A |
| GUADALAJARA | 35201 | 90,000 | 14,475 | 0 | 0 | 1,590 | 16,065 | 50,000 | 6,000 | 56,000 | 72,065 | 17,935 | 0 | N/A | 0 | N/A |
| MEXICO CITY | 35204 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 16,045 | -100.0% | 15,825 | -100.0% |
| TOTAL INTL PROG | | \$1,090,500 | \$205,772 | \$81,852 | \$0 | \$57,861 | \$345,485 | \$254,300 | \$72,650 | \$326,950 | \$672,435 | \$418,065 | \$416,798 | 0.3% | \$254,421 | 64.3% |
| INDEPENDENT LEARNING AND DISTANCE DELIVERY | | | | | | | | | | | | | | | | |
| DDL ADMIN | 36000 | \$0 | \$114,000 | \$421,851 | \$19,998 | \$222,196 | \$778,045 | \$0 | \$210,000 | \$210,000 | \$988,045 | (\$988,045) | (\$910,151) | -8.6% | (\$949,082) | -4.1% |
| LEARNING PKGS | 36502 | 1,181,395 | 239,553 | 0 | 0 | 64,681 | 304,234 | 489 | 19,000 | 19,489 | 323,723 | 857,672 | 875,872 | -2.1% | 843,946 | 1.6% |
| ICFS | 36503 | 27,701 | 7,770 | 0 | 0 | 2,097 | 9,867 | 0 | 0 | 0 | 9,867 | 17,834 | 17,427 | 2.3% | 10,892 | 63.7% |
| MISC WEB COURSES | 36506 | 596,415 | 226,560 | 0 | 0 | 61,170 | 287,730 | 300 | 9,000 | 9,300 | 297,030 | 299,385 | 213,140 | 40.5% | 111,830 | 167.7% |
| AUDIOLOGY | 36507 | 305,300 | 143,815 | 0 | 0 | 101,800 | 245,615 | 460 | 43,100 | 43,560 | 289,175 | 16,125 | 10,316 | 56.3% | 222 | 7163.5% |
| MSA ON-LINE | 36509 | 1,254,120 | 298,640 | 0 | 0 | 80,635 | 379,275 | 1,925 | 1,500 | 3,425 | 382,700 | 871,420 | 854,435 | 2.0% | 597,628 | 45.8% |
| MSA NUT & DIET | 36510 | 44,352 | 10,944 | 0 | 0 | 2,955 | 13,899 | 0 | 0 | 0 | 13,899 | 30,453 | 35,400 | -14.0% | 35,400 | -14.0% |
| CA WRKSHPS | 36511 | 7,500 | 2,500 | 0 | 0 | 675 | 3,175 | 0 | 0 | 0 | 3,175 | 4,325 | 4,325 | 0.0% | 4,325 | 0.0% |
| DHA | 36513 | 919,200 | 627,764 | 69,876 | 0 | 194,430 | 892,070 | 10,300 | 127,300 | 137,600 | 1,029,670 | (110,470) | 90,600 | -221.9% | 440,600 | -125.1% |
| BBSA | 36513 | 102,000 | 51,600 | 0 | 0 | 13,932 | 65,532 | 0 | 20,300 | 20,300 | 85,832 | 16,168 | (66,880) | 124.2% | (33,559) | 148.2% |
| TOTAL DDL | | \$4,437,983 | \$1,723,146 | \$491,727 | \$19,998 | \$744,571 | \$2,979,442 | \$13,474 | \$430,200 | \$443,674 | \$3,423,116 | \$1,014,867 | \$1,124,484 | -9.7% | \$1,062,202 | -4.5% |
| GREATER MICHIGAN PROG | | | | | | | | | | | | | | | | |
| GMP ADMIN | 37000 | \$8,990 | \$40,560 | \$133,384 | \$0 | \$44,666 | \$218,610 | \$109,318 | \$311,700 | \$421,018 | \$639,628 | (\$639,628) | (\$384,995) | -63.8% | (\$309,184) | -104.0% |
| ACTION SERIES | 37010 | 78,213 | 0 | 0 | 0 | 0 | 0 | 39,106 | 0 | 39,106 | 39,106 | 46,620 | 29,400 | -16.1% | 29,400 | 33.0% |
| DISNEY | 37011 | 11,687 | 0 | 0 | 0 | 0 | 0 | 9,350 | 0 | 9,350 | 9,350 | 2,337 | 3,300 | -29.2% | 6,828 | -65.8% |
| SAGINAW | 37301 | 792,120 | 154,450 | 48,312 | 0 | 49,574 | 252,336 | 97,725 | 55,953 | 153,678 | 406,014 | 386,106 | 286,423 | 34.8% | 349,614 | 10.4% |
| FLINT | 37302 | 904,359 | 163,267 | 66,709 | 0 | 49,736 | 279,712 | 96,275 | 73,100 | 169,375 | 449,087 | 455,272 | 331,141 | 37.5% | 169,255 | 169.0% |
| TRAVERSE CITY | 37401 | 626,342 | 154,379 | 83,437 | 0 | 61,851 | 299,667 | 87,550 | 37,150 | 124,700 | 424,367 | 201,975 | 287,862 | -29.8% | 415,721 | -51.4% |
| ESCANABA | 37404 | 40,000 | 0 | 0 | 0 | 0 | 19,500 | 0 | 19,500 | 19,500 | 20,500 | (18,970) | 0 | 208.1% | 0 | N/A |
| LANSING | 37601 | 996,204 | 198,435 | 65,520 | 0 | 55,155 | 319,110 | 103,550 | 91,600 | 195,150 | 514,260 | 481,944 | 453,830 | 6.2% | 376,801 | 27.9% |
| GRAND RAPIDS | 37602 | 475,360 | 95,850 | 70,073 | 0 | 50,065 | 215,988 | 52,350 | 53,400 | 105,750 | 321,738 | 153,622 | 67,692 | 126.9% | 93,828 | 63.7% |
| TOTAL GREAT MI PROG | | \$3,933,275 | \$806,941 | \$467,435 | \$0 | \$311,047 | \$1,585,423 | \$614,724 | \$622,903 | \$1,237,627 | \$2,823,050 | \$1,110,225 | \$1,072,903 | 3.5% | \$1,132,263 | -1.9% |
| EDUCATIONAL & PROFESSIONAL DEVELOPMENT | | | | | | | | | | | | | | | | |
| ADMIN | 38000 | \$0 | \$18,000 | \$203,044 | \$5,000 | \$107,376 | \$333,420 | \$1,800 | \$53,400 | \$55,200 | \$388,620 | (\$388,620) | (\$402,729) | 3.5% | (\$402,729) | 3.5% |
| PROFESSIONAL DEV | 381** | 591,550 | 65,850 | 0 | 26,300 | 9,937 | 102,087 | 286,003 | 43,795 | 329,798 | 431,885 | 159,665 | 203,505 | -21.5% | 203,505 | -21.5% |
| DIST PROF DEVL | 38700 | 1,000,075 | 40,000 | 0 | 0 | 8,500 | 48,500 | 3,600 | 3,600 | 462,250 | 510,750 | 489,325 | 375,000 | 30.5% | 375,000 | 30.5% |
| PK-12 PROGRAMS | 38701 | 81,900 | 0 | 0 | 0 | 0 | 17,500 | 1,500 | 1,500 | 19,000 | 19,000 | 62,900 | 25,000 | N/A | 25,000 | 151.6% |
| TOTAL E&PD | | \$1,673,525 | \$123,850 | \$203,044 | \$31,300 | \$125,813 | \$484,007 | \$763,953 | \$102,295 | \$866,248 | \$1,350,255 | \$323,270 | \$200,776 | 61.0% | \$200,776 | 61.0% |
| EXTENDED LEARNING | | | | | | | | | | | | | | | | |
| EXT LRN ADMIN | 30000 | \$0 | \$0 | \$362,895 | \$0 | \$141,740 | \$504,635 | \$0 | \$193,000 | \$193,000 | \$697,635 | (\$697,635) | (\$658,527) | -5.9% | (\$675,233) | -3.3% |
| DEPT INCENTIVES | 30002 | 0 | 0 | 0 | 0 | 0 | 0 | 295,183 | 0 | 295,183 | 295,183 | (302,450) | (300,000) | 2.4% | (300,000) | 1.6% |
| DEVELOPMENT | 30003 | 0 | 0 | 34,224 | 0 | 17,352 | 51,576 | 0 | 41,500 | 41,500 | 93,076 | (93,076) | (85,178) | -9.3% | (87,628) | -6.2% |
| TOTAL EXTENDED LEARNING | | \$0 | \$0 | \$397,119 | \$0 | \$159,092 | \$556,211 | \$295,183 | \$234,500 | \$529,683 | \$1,085,894 | (\$1,085,894) | (\$1,046,155) | -3.8% | (\$1,062,861) | -2.2% |

**COLLEGE OF EXTENDED LEARNING
2004-2005 REVENUE AND EXPENDITURE BUDGET**

| ACCOUNT NAME | ACCT NO. | TOTAL REVENUE | COMPENSATION | | | | COURSE SUPPLIES/ EQUIPMENT | ADMIN SUPPLIES/ EQUIPMENT | SUPPLIES/ EQUIPMENT | 2004-05 TOTAL EXPENDITURE | 2004-05 NET MARGIN | 2003-04 REVISED NET MARGIN | % CHANGE 2004-05 COMPARED TO 2003-04 REV | 2003-04 ORIGINAL NET MARGIN | % CHANGE 2004-05 COMPARED TO 2003-04 ORIG | |
|--------------------------------------|----------|---------------------|---------------------|--------------------|-----------------------|--------------------|-------------------------------|------------------------------|------------------------|---------------------------------|--------------------------|----------------------------------|---|-----------------------------------|--|-----------------------|
| | | | FACULTY SALARIES | STAFF SALARIES | OTHER COMPENSATION | BENEFITS | | | | | | | | | | TOTAL COMPENSATION |
| ACADEMIC AFFAIRS | | | | | | | | | | | | | | | | |
| ACADEMIC ADMIN | 30100 | \$0 | \$113,772 | \$389,300 | \$0 | \$170,711 | \$673,783 | \$0 | \$203,750 | \$203,750 | \$877,533 | (\$877,533) | (\$899,933) | 2.5% | (\$899,933) | 2.5% |
| ORG RESEARCH & ASSESS | 30102 | 0 | 27,492 | 135,204 | 0 | 47,114 | 209,810 | 0 | 74,750 | 74,750 | 284,560 | (284,560) | (263,349) | -8.1% | (184,262) | -54.4% |
| PRIOR LEARNING | 30104 | 50,000 | 39,996 | 0 | 0 | 10,800 | 50,796 | 0 | 5,100 | 5,100 | 55,896 | (5,896) | (18,581) | 68.3% | (18,581) | 68.3% |
| STAFF DEVELOP | 30105 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 131,000 | 131,000 | 131,000 | (131,000) | (22,000) | -495.5% | (22,000) | -495.5% |
| UNDERGRAD PROG | 30106 | 0 | 74,976 | 48,012 | 0 | 57,420 | 180,408 | 0 | 5,800 | 5,800 | 186,208 | (186,208) | (174,880) | -6.5% | (174,880) | -6.5% |
| FIPSE GRANT | 91050 | 70,104 | 0 | 45,612 | 0 | 24,492 | 70,104 | 0 | 0 | 0 | 70,104 | 0 | (30,421) | 100.0% | (31,297) | 100.0% |
| TOTAL ACADEMIC AFFAIRS | | \$120,104 | \$266,236 | \$618,128 | \$0 | \$310,537 | \$1,184,901 | \$0 | \$420,400 | \$420,400 | \$1,605,301 | (\$1,485,197) | (\$1,409,164) | -5.4% | (\$1,330,953) | -11.6% |
| MARKETING & COMMUNICATION | | | | | | | | | | | | | | | | |
| MARKETING | 31022 | \$0 | \$0 | \$05,272 | 0 | \$171,035 | \$676,307 | \$0 | \$82,100 | \$82,100 | \$758,407 | (\$758,407) | (\$707,997) | -7.1% | (\$707,997) | -7.1% |
| CEL STORES | 31023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 86,000 | 86,000 | 86,000 | (86,000) | (110,864) | 22.4% | (110,864) | 22.4% |
| DATABASE MARKETING | 31024 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 36,350 | 36,350 | 36,350 | (36,350) | (36,350) | 0.0% | (36,350) | 0.0% |
| CALL CENTER | 31026 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 39,198 | 39,198 | 39,198 | (39,198) | 0 | N/A | 0 | N/A |
| TOTAL MRKT & COMM | | \$0 | \$0 | \$05,272 | \$0 | \$171,035 | \$676,307 | \$0 | \$243,648 | \$243,648 | \$919,955 | (\$919,955) | (\$855,211) | -7.6% | (\$855,211) | -7.6% |
| BUSINESS SERVICES | | | | | | | | | | | | | | | | |
| FINANCIAL SERV | 31041 | \$500,000 | \$0 | \$480,786 | \$103,609 | \$195,179 | \$779,574 | \$0 | \$773,945 | \$773,945 | \$1,553,519 | (\$1,053,519) | (\$1,142,873) | 7.8% | (\$1,142,873) | 7.8% |
| CENTER SERV | 31042 | 170,000 | 0 | 255,205 | 0 | 136,689 | 391,894 | 0 | 17,150 | 17,150 | 409,044 | (239,044) | (248,108) | 3.7% | (248,108) | 3.7% |
| OFFICE OF TECHNOLOGY | 31043 | 0 | 0 | 391,930 | 25,000 | 164,733 | 581,663 | 0 | 350,000 | 350,000 | 931,663 | (931,663) | (923,198) | -0.9% | (923,198) | -0.9% |
| SIS | 31045 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (4,000) | 100.0% | (\$4,000) | 100.0% |
| TOTAL BUSINESS SERVICES | | \$670,000 | \$0 | \$1,127,921 | \$128,609 | \$496,601 | \$1,753,131 | \$0 | \$1,141,095 | \$1,141,095 | \$2,894,226 | (\$2,224,226) | (\$2,318,179) | 4.1% | (\$2,318,179) | 4.1% |
| LIBRARY | | | | | | | | | | | | | | | | |
| PARK LIBRARY | 31064 | \$0 | \$0 | \$242,401 | \$36,003 | \$129,200 | \$407,604 | \$0 | \$287,100 | \$287,100 | \$694,704 | (\$694,704) | (\$743,997) | 6.6% | (\$743,997) | 6.6% |
| GMP LIBRARY | 31065 | 0 | 0 | 45,012 | 0 | 23,712 | 68,724 | 0 | 5,500 | 5,500 | 74,224 | (74,224) | (68,580) | -8.2% | (68,580) | -8.2% |
| WEST LIBRARY | 31066 | 0 | 0 | 49,140 | 0 | 18,276 | 67,416 | 0 | 15,250 | 15,250 | 82,666 | (82,666) | (78,972) | -4.7% | (78,972) | -4.7% |
| EAST LIBRARY | 31067 | 0 | 0 | 46,548 | 0 | 17,580 | 64,128 | 0 | 12,600 | 12,600 | 76,728 | (76,728) | (74,198) | -3.4% | (74,198) | -3.4% |
| METRO LIBRARY | 31068 | 0 | 0 | 71,902 | 0 | 25,255 | 97,157 | 0 | 12,100 | 12,100 | 109,257 | (109,257) | (108,170) | -1.0% | (108,170) | -1.0% |
| SOUTH LIBRARY | 31069 | 0 | 0 | 60,444 | 0 | 25,416 | 85,860 | 0 | 14,300 | 14,300 | 100,160 | (100,160) | (95,663) | -4.7% | (95,663) | -4.7% |
| INTL LIBRARY | 31070 | 0 | 0 | 55,296 | 0 | 19,728 | 75,024 | 0 | 9,700 | 9,700 | 84,724 | (84,724) | (78,948) | -7.3% | (78,948) | -7.3% |
| TOTAL LIBRARY | | \$0 | \$0 | \$570,743 | \$36,003 | \$259,167 | \$865,913 | \$0 | \$366,550 | \$366,550 | \$1,222,463 | (\$1,222,463) | (\$1,248,528) | 2.1% | (\$1,248,528) | 2.1% |
| GRAND TOTAL EXTENDED LEARNING | | \$37,188,886 | \$8,052,206 | \$7,889,546 | \$215,910 | \$4,492,556 | \$20,650,218 | \$4,213,106 | \$8,125,335 | \$12,338,441 | \$32,988,659 | \$4,200,227 | \$3,654,450 | 14.9% | \$3,654,450 | 14.9% |

Residences and Auxiliary Services

The Residences and Auxiliary Services budget consists of the following major units: Residence Halls, University Apartments, Dining Commons, University Center Operations, and Printing Services. Residences and Auxiliary Services functions as a break-even operation and is not a profit center. Revenues collected in excess of direct expenses are either returned to the General Fund in the form of overhead or utility costs, to the Capital Budget, or retained by Residences and Auxiliary Services for internal maintenance and equipment needs.

Revenue

The total revenue in the 2004-2005 budgets is projected at \$52,567,300 and is based on the following assumptions.

- A 4.0 percent increase in the room and board 19 meal plan from \$5,924 for two semesters to \$6,160.
- Residence Hall capacity remains at 5,985.
- Residence hall occupancy is estimated at an average of 5,700 (95.2 percent of capacity) for the year. Apartment occupancy is predicted to average 88.0 percent for the year.

The percentage split between room and board revenue is 50.0 percent to room, 50.0 percent to board. This is an internal allocation and reflects operating costs and budget allocations.

Expenditures

The total expenditure budget for Residences and Auxiliary Services for 2003-2004 is \$52,567,300, which is a 6.6 percent increase from the 2003-2004 budget. The major assumptions and parameters on the expenditure side of the 2004-2005 budget are as follows:

- Negotiated and anticipated costs for employee compensation for 2004-2005.
- Estimated expenditures for ARAMARK management fees and the reimbursable expenses.
- Projected University overhead charge increase of 5.8 percent. This includes estimated overhead charges for Residence Services, Bookstore, Down Under Club, Goodies to Go, Printing Services and Internet access. It also includes the estimated funding needed for the ID Card Operation (66 percent).
- General Fund Subsidy increases by 47.8 percent for the 2004-05 budget reductions.
- Cost of food per student will increase approximately 4.0 percent.

**RESIDENCES AND AUXILIARY SERVICES
Consolidated Budget Summary**

| OCCUPANCY AND RATES | 2004-05 BUDGET | 2003-04 REVISED BUDGET | 2003-04 ORIGINAL BUDGET |
|--|-----------------------|------------------------------|-------------------------------|
| Residence Hall Capacity | 5,985 | 5,985 | 5,983 |
| Opening Residence Hall Occupancy | 5,930 | 5,648 | 5,700 |
| Opening Occupancy as Percent of Capacity | 99.1% | 94.4% | 95.3% |
| Average Residence Hall Occupancy | 5,700 | 5,410 | 5,430 |
| Average Occupancy as Percent of Capacity | 95.2% | 90.4% | 90.8% |
| Room and Board Rate - 19 Meal Plan | \$6,160 | \$5,924 | \$5,924 |
| Rate Increase | 4.0% | 7.2% | 7.2% |
| NET MARGIN FROM OPERATIONS | | | |
| Operating Net Margin: | | | |
| Residence Halls | \$5,967,000 | \$4,955,891 | \$4,758,881 |
| University Apartments | 541,000 | 530,757 | 517,757 |
| Residential Restaurants | 4,853,000 | 4,078,004 | 4,061,384 |
| University Center | 1,490,000 | 1,417,000 | 1,333,314 |
| Printing Services | 12,000 | 1,000 | 13,354 |
| Pooled Investment Income | 350,000 | 350,000 | 450,000 |
| SUB-TOTAL | <u>\$13,213,000</u> | <u>\$11,332,652</u> | <u>\$11,134,690</u> |
| UNALLOCATED EXPENSES | | | |
| Univ. Overhead Assess. Gen. Fund | (\$3,691,139) | (\$3,702,517) | (\$3,702,517) |
| General Fund Subsidy | (2,472,925) | (1,672,925) | (1,672,925) |
| Internet Cost Contribution | (500,000) | (500,000) | (500,000) |
| Deferred Maint. Contribution | (900,000) | (900,000) | (900,000) |
| Capital Budget Contribution | (720,600) | (720,600) | (720,600) |
| Debt Service | (2,400,000) | (2,400,000) | (2,400,000) |
| Maintenance, Replacement, Renov. | (2,528,336) | (1,436,610) | (1,238,648) |
| SUB-TOTAL | <u>(\$13,213,000)</u> | <u>(\$11,332,652)</u> | <u>(\$11,134,690)</u> |
| NET MARGIN | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> |

**RESIDENCES AND AUXILIARY SERVICES
2004-05 REVENUE AND EXPENDITURE BUDGET**

| ACCOUNT NAME | ACCT NO. | TOTAL REVENUE | COMPENSATION | | | COST OF GOODS SOLD | UTILITIES | OVERHEAD | SUPPLIES & EQUIPMENT | 2004-05 TOTAL EXPENDITURES | 2004-05 NET MARGIN | 2003-04 REVISED NET MARGIN | % CHANGE 2004-05 COMPARED TO 2003-04 REV | 2003-04 ORIGINAL NET MARGIN | % CHANGE 2004-05 COMPARED TO 2003-04 ORIG |
|--------------------------------|----------|---------------|----------------|--------------------|-------------|--------------------|-------------|----------|----------------------|----------------------------|--------------------|----------------------------|--|-----------------------------|---|
| | | | STAFF SALARIES | OTHER COMPENSATION | BENEFITS | | | | | | | | | | |
| RESIDENCE HALLS | | | | | | | | | | | | | | | |
| Barnes | 50002 | \$658,000 | \$137,900 | \$113,300 | \$76,000 | \$0 | \$164,000 | | \$125,000 | \$616,200 | \$41,800 | \$18,048 | 131.6% | \$18,508 | 125.8% |
| Beddow | 50003 | 930,000 | 158,500 | 96,800 | 78,400 | 0 | 155,000 | | 155,000 | 643,700 | 286,300 | 263,225 | 8.8% | 277,705 | 3.1% |
| Calkins | 50004 | 943,000 | 121,400 | 141,100 | 74,900 | 0 | 169,000 | | 199,000 | 705,400 | 237,600 | 188,640 | 26.0% | 270,830 | -12.3% |
| Carey | 50005 | 975,000 | 114,000 | 200,900 | 69,000 | 0 | 150,000 | | 160,000 | 693,900 | 281,100 | 163,082 | 72.4% | 66,552 | 322.4% |
| Cobb | 50006 | 1,202,000 | 120,100 | 188,300 | 65,500 | 0 | 157,000 | | 238,000 | 768,900 | 433,100 | 363,280 | 19.2% | 247,630 | 74.9% |
| Emmons | 50007 | 1,009,000 | 120,400 | 67,000 | 74,900 | 0 | 171,000 | | 171,000 | 604,300 | 404,700 | 335,967 | 20.5% | 385,877 | 4.9% |
| Herrig | 50008 | 1,073,000 | 120,400 | 113,300 | 76,100 | 0 | 147,000 | | 206,000 | 662,800 | 410,200 | 321,457 | 27.6% | 400,017 | 2.5% |
| Larzelere | 50009 | 981,000 | 152,200 | 281,200 | 90,100 | 0 | 166,000 | | 160,000 | 849,500 | 131,500 | 75,961 | 73.1% | 98,131 | 34.0% |
| Merrill | 50010 | 922,000 | 130,600 | 90,600 | 58,500 | 0 | 153,000 | | 159,000 | 591,700 | 330,300 | 315,739 | 4.6% | 298,019 | 10.8% |
| Robinson | 50011 | 753,000 | 122,500 | 98,900 | 66,700 | 0 | 165,000 | | 162,000 | 615,100 | 137,900 | 265,249 | -48.0% | 111,459 | 23.7% |
| Saxe | 50012 | 1,083,000 | 138,900 | 98,900 | 76,100 | 0 | 148,000 | | 191,000 | 652,900 | 430,100 | 362,291 | 18.7% | 390,141 | 10.2% |
| Sweeney | 50013 | 979,000 | 119,400 | 175,100 | 70,200 | 0 | 165,000 | | 195,000 | 724,700 | 254,300 | 208,664 | 21.9% | 287,144 | -11.4% |
| Thorpe | 50015 | 1,012,000 | 126,500 | 94,800 | 78,400 | 0 | 166,000 | | 176,000 | 641,700 | 370,300 | 313,115 | 18.3% | 355,575 | 4.1% |
| Trout | 50016 | 899,000 | 130,700 | 88,600 | 76,100 | 0 | 148,000 | | 164,000 | 607,400 | 291,600 | 289,982 | 0.6% | 308,412 | -5.5% |
| Troutman | 50017 | 959,000 | 129,600 | 70,000 | 70,200 | 0 | 150,000 | | 250,000 | 669,800 | 289,200 | 149,082 | 94.0% | (46,678) | -719.6% |
| Wheeler | 50018 | 1,203,000 | 168,700 | 130,800 | 81,900 | 0 | 157,000 | | 246,000 | 784,400 | 418,600 | 335,280 | 24.9% | 109,600 | 281.9% |
| Woldt | 50019 | 1,058,000 | 142,000 | 122,600 | 79,600 | 0 | 171,000 | | 180,000 | 695,200 | 362,800 | 261,121 | 38.9% | 294,251 | 23.3% |
| Kulhavi | 50025 | 942,000 | 107,000 | 92,700 | 63,200 | 0 | 239,000 | | 153,000 | 654,900 | 287,100 | 243,180 | 18.1% | 291,180 | -1.4% |
| Kessler | 50026 | 943,000 | 105,000 | 102,000 | 60,800 | 0 | 231,000 | | 154,000 | 652,800 | 290,200 | 261,869 | 10.8% | 298,869 | -2.9% |
| Campbell | 50027 | 947,000 | 112,200 | 107,100 | 66,400 | 0 | 234,000 | | 149,000 | 668,700 | 278,300 | 220,659 | 26.1% | 295,659 | -5.9% |
| Total Residence Halls | | \$19,471,000 | \$2,578,000 | \$2,474,000 | \$1,453,000 | \$0 | \$3,406,000 | | \$3,593,000 | \$13,504,000 | \$5,967,000 | \$4,955,891 | 20.4% | \$4,758,881 | 25.4% |
| APARTMENTS | | | | | | | | | | | | | | | |
| Kewadin | 50021 | 508,000 | 34,200 | 22,700 | 14,100 | 0 | 138,000 | | 91,000 | 300,000 | 208,000 | 207,826 | 0.1% | 137,236 | 51.6% |
| Northwest | 50022 | 786,000 | 84,600 | 50,500 | 29,800 | 0 | 330,000 | | 152,000 | 646,900 | 139,100 | 132,935 | 4.6% | 175,175 | -20.6% |
| Washington | 50024 | 827,000 | 65,200 | 78,800 | 28,100 | 0 | 305,000 | | 156,000 | 633,100 | 193,900 | 189,996 | 2.1% | 205,346 | -5.6% |
| Total Apartments | | \$2,121,000 | \$184,000 | \$152,000 | \$72,000 | \$0 | \$773,000 | | \$399,000 | \$1,580,000 | \$541,000 | \$530,757 | 1.9% | \$517,757 | 4.5% |
| RESIDENTIAL RESTAURANTS | | | | | | | | | | | | | | | |
| Carey RR | 50032 | 5,354,000 | 139,000 | 340,000 | 86,000 | 1,260,000 | 212,000 | | 1,235,000 | 3,272,000 | 2,082,000 | 1,865,641 | 11.6% | 1,263,381 | 64.8% |
| Merrill RR | 50033 | 3,154,000 | 135,000 | 260,000 | 73,000 | 830,000 | 139,000 | | 962,000 | 2,399,000 | 755,000 | 763,864 | -1.2% | 683,074 | 10.5% |
| Robinson RR | 50034 | 3,600,000 | 121,000 | 230,000 | 74,000 | 910,000 | 98,000 | | 1,154,000 | 2,587,000 | 1,013,000 | 567,080 | 78.6% | 1,000,570 | 1.2% |
| Woldt R | 50035 | 3,235,000 | 102,000 | 220,000 | 67,000 | 750,000 | 161,000 | | 932,000 | 2,232,000 | 1,003,000 | 881,419 | 13.8% | 1,114,359 | -10.0% |
| Total Res. Restaurants | | \$15,343,000 | \$497,000 | \$1,050,000 | \$300,000 | \$3,750,000 | \$610,000 | | \$4,283,000 | \$10,490,000 | \$4,853,000 | \$4,078,004 | 19.0% | \$4,061,384 | 19.5% |
| BOVEE UC | | | | | | | | | | | | | | | |
| Bookstore | 50042 | 10,317,000 | 515,000 | 238,000 | 275,000 | 7,298,000 | 0 | | 361,000 | 8,687,000 | 1,630,000 | 1,541,000 | 5.8% | 1,501,000 | 8.6% |
| Building | 50043 | 50,000 | 351,000 | 44,000 | 234,000 | 0 | 0 | | 81,000 | 710,000 | (660,000) | (600,000) | 10.0% | (701,000) | -5.8% |
| Sub-Total | | \$10,367,000 | \$866,000 | \$282,000 | \$509,000 | \$7,298,000 | \$0 | | \$442,000 | \$9,397,000 | \$970,000 | \$941,000 | 3.1% | \$800,000 | 21.3% |

**RESIDENCES AND AUXILIARY SERVICES
2004-05 REVENUE AND EXPENDITURE BUDGET**

| ACCOUNT NAME | ACCT NO. | TOTAL REVENUE | COMPENSATION | | | COST OF GOODS SOLD | UTILITIES | OVERHEAD | SUPPLIES & EQUIPMENT | 2004-05 TOTAL EXPENDITURES | 2004-05 NET MARGIN | 2003-04 REVISED NET MARGIN | % CHANGE 2004-05 COMPARED TO 2003-04 REV | 2003-04 ORIGINAL NET MARGIN | % CHANGE 2004-05 COMPARED TO 2003-04 ORIG |
|-----------------------------------|----------|---------------------|--------------------|--------------------|--------------------|---------------------|--------------------|--------------------|----------------------|----------------------------|---------------------|----------------------------|--|-----------------------------|---|
| | | | STAFF SALARIES | OTHER COMPENSATION | BENEFITS | | | | | | | | | | |
| BOVEE UC FOOD SERVICE | | | | | | | | | | | | | | | |
| Catering | 50048 | 721,500 | 0 | 108,200 | 0 | 277,800 | 0 | 244,300 | 630,300 | 91,200 | 97,000 | -6.0% | 149,487 | -39.0% | |
| Down Under | 50049 | 502,200 | 0 | 75,300 | 0 | 226,000 | 0 | 187,600 | 488,900 | 13,300 | (23,000) | -157.8% | (1,793) | -841.8% | |
| Goodies | 50051 | 548,100 | 0 | 78,900 | 0 | 205,000 | 0 | 119,300 | 403,200 | 144,900 | 138,000 | 5.0% | 215,265 | -32.7% | |
| Java City | 50052 | 250,800 | 0 | 35,600 | 0 | 110,500 | 0 | 40,800 | 186,900 | 63,900 | 40,000 | 59.8% | 43,277 | 47.7% | |
| Retail "C" | 50054 | 665,100 | 0 | 46,600 | 0 | 432,300 | 0 | 51,400 | 530,300 | 134,800 | 164,000 | -17.8% | 38,800 | 247.4% | |
| Health Prof. | 50055 | 72,000 | 0 | 9,400 | 0 | 31,700 | 0 | 29,000 | 70,100 | 1,900 | 0 | N/A | 12,224 | N/A | |
| Concessions | 50076 | 165,200 | 0 | 19,800 | 0 | 59,600 | 0 | 15,800 | 95,200 | 70,000 | 60,000 | 16.7% | 76,054 | -8.0% | |
| Sub-Total | | \$2,924,900 | \$0 | \$373,800 | \$0 | \$1,342,900 | \$0 | \$688,200 | \$2,404,900 | \$520,000 | \$476,000 | 9.2% | \$533,314 | -2.5% | |
| TOTAL BOVEE UC | | \$13,291,900 | \$866,000 | \$655,800 | \$509,000 | \$8,640,900 | \$0 | \$1,130,200 | \$11,801,900 | \$1,490,000 | \$1,417,000 | 5.2% | \$1,333,314 | 11.8% | |
| PRINTING SERVICES | | | | | | | | | | | | | | | |
| Univ. Press | 50082 | 1,685,000 | 508,000 | 15,000 | 238,000 | 560,000 | 0 | 345,000 | 1,666,000 | 19,000 | 33,600 | -43.5% | 18,354 | 3.5% | |
| UP Copy Center | 50083 | 184,200 | 44,000 | 6,400 | 18,000 | 32,000 | 0 | 87,500 | 187,900 | (3,700) | (5,000) | -26.0% | 4,000 | -192.5% | |
| UC Copy Center | 50084 | 121,200 | 34,000 | 0 | 9,000 | 15,000 | 0 | 66,500 | 124,500 | (3,300) | (27,600) | -88.0% | (9,000) | -63.3% | |
| Total Printing Services | | \$1,990,400 | \$586,000 | \$21,400 | \$265,000 | \$607,000 | \$0 | \$499,000 | \$1,978,400 | \$12,000 | \$1,000 | 1100.0% | \$13,354 | -10.1% | |
| Pooled Investment Income | | 350,000 | | | | | | | | 350,000 | 350,000 | 0.0% | 450,000 | -22.2% | |
| RES. & AUX. SUB-TOTAL | | \$52,567,300 | \$4,711,000 | \$4,353,200 | \$2,599,000 | \$12,997,900 | \$4,789,000 | \$9,904,200 | \$39,354,300 | \$13,213,000 | \$11,332,652 | 16.6% | \$11,134,690 | 18.7% | |
| UNALLOCATED EXPENSES | | | | | | | | | | | | | | | |
| Univ. Overhead Assess. Gen. Fund | | | | | | | 3,691,139 | | 3,691,139 | (3,691,139) | (3,702,517) | -0.3% | (3,702,517) | -0.3% | |
| General Fund Subsidy | | | | | | | 2,472,925 | | 2,472,925 | (2,472,925) | (1,672,925) | 47.8% | (1,672,925) | 47.8% | |
| Internet Cost Contribution | | | | | | | 500,000 | | 500,000 | (500,000) | (500,000) | 0.0% | (500,000) | 0.0% | |
| Deferred Maint. Contribution | | | | | | | | 900,000 | 900,000 | (900,000) | (900,000) | 0.0% | (900,000) | 0.0% | |
| Capital Budget Contribution | | | | | | | | 720,600 | 720,600 | (720,600) | (720,600) | 0.0% | (720,600) | 0.0% | |
| Debt Service | | | | | | | | 2,400,000 | 2,400,000 | (2,400,000) | (2,400,000) | 0.0% | (2,400,000) | 0.0% | |
| Maintenance, Replacement, Renov | | | | | | | | 2,528,336 | 2,528,336 | (2,528,336) | (1,436,610) | 76.0% | (1,238,648) | 104.1% | |
| Sub-Total | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$6,664,064 | \$6,548,936 | \$13,213,000 | (\$11,332,652) | 16.6% | (\$11,134,690) | 18.7% | |
| RES. & AUX. SER. TOTAL | | \$52,567,300 | \$4,711,000 | \$4,353,200 | \$2,599,000 | \$12,997,900 | \$4,789,000 | \$6,664,064 | \$16,453,136 | \$0 | \$0 | N/A | \$0 | N/A | |

Athletics

The Athletics revenue and expenditure budgets are shown separately in the Subsidized Auxiliary Centers. Almost all of the athletic related accounts were transferred from the General Fund effective July 1, 1995. The Auxiliary Fund accounts allow the financial activity of a sport or event to be fully recorded in one account and better accommodate the Athletic Department's reporting needs.

The 2004-2005-revenue budget is projected at \$15,580,102. This includes the General Fund support of \$10,892,448 and reflects the University's commitment to continue to provide the Athletic Department the same level of funding it received when it was part of the General Fund.

The General Fund support includes funding for a majority of the Faculty and Staff salaries, and Benefits. The General Fund support was increased by \$113,682 in 2004-2005. This increase is attributed to funding of compensation and scholarship increases.

In 2004-2005 the General Fund supports the faculty and staff compensation costs, scholarships, University overhead assessment and debt service associated with athletics facilities. Revenues, totaling \$4,687,654 received from ticket sales, game guarantees, fund raising and other external sources support the operating needs of the athletic programs. The Athletic Fund, noted on the next page is designed to reallocate revenues between accounts.

The 2004-05 fiscal year expenditure budgets show a total budget of \$15,580,102 yielding a projected break-even situation for 2004-2005.

Effective with the 1997-98 fiscal year the Athletic Department was given financial accountability for the Athletic Scholarship and Book Loan accounts. The accounts were transferred to the Athletic Department in fiscal year 1999-2000. At the point of transition, a decision was made to fund 168 awards at the in-state rate of tuition and 39 awards at the out-of-state rate of tuition. In subsequent years, an approved shift has occurred from in state to out-of-state awards. With the fiscal year 2004-2005, the number of in state awards equals 136 and out-of-state equals 70. The department will be responsible for any increased athletic scholarships above what is budgeted and will receive the benefit of any savings in scholarship costs. These savings can be used to award one-time scholarships in the following year or for other one-time athletic priorities. The total scholarship budget for 2004-2005 is set at \$2,954,560.

CMU ATHLETICS
2004-05 REVENUE AND EXPENDITURE BUDGET

| ACCOUNT NAME | ACCT NO. | REVENUE SOURCES | | | 2004-05 TOTAL REVENUE | COMPENSATION | | | | SUPPLIES & EQUIPMENT | 2004-05 TOTAL EXPENDITURE | 2004-05 NET MARGIN |
|--------------------------|----------|-----------------|---------|-----------|-----------------------|--------------|-----------|-----------|--------------|----------------------|---------------------------|--------------------|
| | | GENERAL FUND | OTHER | ATHLETIC | | FACULTY | STAFF | FAC/STAFF | OTHER | | | |
| | | SUPPORT | REVENUE | FUND | | SALARIES | SALARIES | BENEFITS | COMPENSATION | | | |
| ATHLETIC DIRECTOR | 55000 | \$424,600 | \$6,918 | 393,634 | \$825,152 | \$0 | \$475,679 | \$186,541 | \$42,932 | \$120,000 | \$825,152 | \$0 |
| NCAA PAYMENTS | 55002 | 0 | 560,000 | (560,000) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NCAA SPEC ASST FUND | 55003 | 0 | 40,000 | 0 | 40,000 | 0 | 0 | 0 | 0 | 40,000 | 40,000 | 0 |
| TRUST FEES/DEBT PAYMENT | 55004 | 1,929,227 | 0 | 0 | 1,929,227 | 0 | 0 | 0 | 0 | 1,929,227 | 1,929,227 | 0 |
| NCAA ACAD ENHANCE | 55005 | 129,193 | 51,790 | (11,790) | 169,193 | 0 | 89,959 | 39,234 | 20,000 | 20,000 | 169,193 | 0 |
| HALL OF FAME | 55006 | 0 | 6,000 | 3,615 | 9,615 | 0 | 0 | 0 | 315 | 9,300 | 9,615 | 0 |
| CMU SPORTS NETWORK | 55007 | 75,802 | 80,000 | 56,000 | 211,802 | 52,451 | 0 | 23,351 | 6,000 | 130,000 | 211,802 | 0 |
| COMPLIANCE | 55008 | 68,533 | 66,345 | (56,310) | 78,568 | 0 | 54,384 | 14,149 | 5,035 | 5,000 | 78,568 | 0 |
| MID AMERICAN CONFERENCE | 55010 | 0 | 0 | 145,000 | 145,000 | 0 | 0 | 0 | 0 | 145,000 | 145,000 | 0 |
| ATHL SPECIAL EVENTS | 55015 | 0 | 10,000 | (7,870) | 2,130 | 0 | 0 | 0 | 130 | 2,000 | 2,130 | 0 |
| ATHLETICS-GENERAL | 55020 | 0 | 169,146 | (115,146) | 54,000 | 0 | 0 | 0 | 30,000 | 24,000 | 54,000 | 0 |
| ATHLETIC TICKET TRADE | 55023 | 0 | 24,000 | 0 | 24,000 | 0 | 0 | 0 | 0 | 24,000 | 24,000 | 0 |
| HOST MAC TOURNAMENT #2 | 55034 | 0 | 5,000 | 6,000 | 11,000 | 0 | 0 | 0 | 0 | 11,000 | 11,000 | 0 |
| EQUIP & LOCKER ROOM | 55035 | 113,050 | 0 | 5,050 | 118,100 | 0 | 81,409 | 31,641 | 50 | 5,000 | 118,100 | 0 |
| HOST MAC TOURNAMENT | 55037 | 0 | 3,000 | 2,000 | 5,000 | 0 | 0 | 0 | 0 | 5,000 | 5,000 | 0 |
| MHSAA GBB | 55038 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| SCOREBOARDS | 55049 | 0 | 40,000 | (34,000) | 6,000 | 0 | 0 | 0 | 0 | 6,000 | 6,000 | 0 |
| SPORTS MEDICINE | 55050 | 183,747 | 45,600 | 121,550 | 350,897 | 0 | 125,995 | 57,752 | 42,150 | 125,000 | 350,897 | 0 |
| ATHLETIC AWARDS | 55051 | 0 | 0 | 11,000 | 11,000 | 0 | 0 | 0 | 0 | 11,000 | 11,000 | 0 |
| ATHLETIC INJURIES | 55052 | 12,951 | 0 | 180,000 | 192,951 | 0 | 10,514 | 2,437 | 0 | 180,000 | 192,951 | 0 |
| ATHLETIC PROMOTION | 55053 | 0 | 100,000 | 110,409 | 210,409 | 0 | 0 | 0 | 110,409 | 100,000 | 210,409 | 0 |
| POST SEASON COMPETITION | 55055 | 0 | 3,000 | 32,000 | 35,000 | 0 | 0 | 0 | 0 | 35,000 | 35,000 | 0 |
| STRENGTH & CONDITIONING | 55057 | 0 | 1,000 | 7,000 | 8,000 | 0 | 0 | 0 | 0 | 8,000 | 8,000 | 0 |
| CHEERLEADERS | 55060 | 0 | 5,000 | 7,000 | 12,000 | 0 | 0 | 0 | 0 | 12,000 | 12,000 | 0 |
| DEVELOPMENT OFFICER | 55064 | 42,357 | 0 | 0 | 42,357 | 0 | 33,783 | 8,574 | 0 | 0 | 42,357 | 0 |
| CMU CHIPPETTES | 55065 | 0 | 2,500 | 5,824 | 8,324 | 0 | 0 | 0 | 4,324 | 4,000 | 8,324 | 0 |
| HALL OF ACHIEVEMENT | 55066 | 0 | 0 | 1,700 | 1,700 | 0 | 0 | 0 | 0 | 1,700 | 1,700 | 0 |
| FB SUITES | 55067 | 0 | 109,000 | (109,000) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 50/50 RAFFLE | 55069 | 0 | 15,500 | (5,100) | 10,400 | 0 | 0 | 0 | 0 | 10,400 | 10,400 | 0 |
| CHIPPEWA CLUB | 55070 | 0 | 2,000 | 101,403 | 103,403 | 0 | 0 | 0 | 71,403 | 32,000 | 103,403 | 0 |
| FOOTBALL GUARANTEE GAMES | 55072 | 0 | 600,000 | (566,902) | 33,098 | 0 | 0 | 0 | 0 | 33,098 | 33,098 | 0 |
| FOOTBALL | 55075 | 1,066,660 | 583,586 | 76,173 | 1,726,419 | 754,974 | 31,491 | 280,195 | 44,759 | 615,000 | 1,726,419 | 0 |
| MBB GUARANTEE GAMES | 55077 | 0 | 100,000 | (76,400) | 23,600 | 0 | 0 | 0 | 0 | 23,600 | 23,600 | 0 |
| MEN'S BASKETBALL | 55081 | 452,772 | 213,021 | 5,200 | 670,993 | 334,150 | 12,376 | 106,246 | 28,221 | 190,000 | 670,993 | 0 |
| BASEBALL | 55082 | 145,520 | 98,887 | 21,963 | 266,370 | 100,894 | 0 | 44,626 | 850 | 120,000 | 266,370 | 0 |
| MEN'S TRACK & CC | 55083 | 187,572 | 48,044 | 23,056 | 258,672 | 136,650 | 0 | 50,922 | 100 | 71,000 | 258,672 | 0 |
| WRESTLING | 55085 | 161,024 | 39,916 | 35,084 | 236,024 | 112,335 | 0 | 48,689 | 0 | 75,000 | 236,024 | 0 |
| WOMEN'S ATHLETICS | 55090 | 0 | 2,432 | (1,932) | 500 | 0 | 0 | 0 | 0 | 500 | 500 | 0 |
| WOMEN'S BASKETBALL | 55091 | 248,752 | 41,791 | 121,929 | 412,472 | 176,812 | 12,376 | 59,564 | 23,720 | 140,000 | 412,472 | 0 |
| WOMEN'S SOCCER | 55092 | 109,332 | 22,591 | 37,859 | 169,782 | 81,378 | 0 | 27,954 | 450 | 60,000 | 169,782 | 0 |

CMU ATHLETICS
2004-05 REVENUE AND EXPENDITURE BUDGET

| ACCOUNT NAME | ACCT NO. | REVENUE SOURCES | | | 2004-05 TOTAL REVENUE | COMPENSATION | | | | SUPPLIES & EQUIPMENT | 2004-05 TOTAL EXPENDITURE | 2004-05 NET MARGIN |
|--|----------|----------------------|--------------------|---------------|-----------------------|--------------------|------------------|--------------------|--------------------|----------------------|---------------------------|--------------------|
| | | GENERAL FUND SUPPORT | OTHER REVENUE | ATHLETIC FUND | | FACULTY SALARIES | STAFF SALARIES | FAC/STAFF BENEFITS | OTHER COMPENSATION | | | |
| FIELD HOCKEY | 55093 | 143,000 | 13,593 | 47,032 | 203,625 | 107,436 | 0 | 35,564 | 625 | 60,000 | 203,625 | 0 |
| GYMNASTICS | 55094 | 186,982 | 46,332 | 23,548 | 256,862 | 130,499 | 0 | 56,483 | 880 | 69,000 | 256,862 | 0 |
| WOMEN'S TRACK & CC | 55097 | 131,846 | 26,657 | 44,343 | 202,846 | 96,434 | 0 | 35,412 | 0 | 71,000 | 202,846 | 0 |
| VOLLEYBALL | 55098 | 131,762 | 21,038 | 53,562 | 206,362 | 93,770 | 0 | 37,992 | 2,600 | 72,000 | 206,362 | 0 |
| SOFTBALL | 55099 | 164,090 | 23,054 | 80,946 | 268,090 | 124,162 | 0 | 39,928 | 0 | 104,000 | 268,090 | 0 |
| AT BAT | 55100 | 0 | 26,913 | (22,763) | 4,150 | 0 | 0 | 0 | 150 | 4,000 | 4,150 | 0 |
| MHSAA | 55122 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| SPORTS CAMPS | 55370 | 0 | 1,387,000 | (320,000) | 1,067,000 | 0 | 0 | 0 | 261,450 | 805,550 | 1,067,000 | 0 |
| CONCESSIONS TRNSFR | | 0 | 27,000 | (27,000) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| LICENSING TRANSFER | | 0 | 20,000 | (20,000) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OVERHEAD ASSESSMENT | | 1,829,114 | 0 | 0 | 1,829,114 | 0 | 0 | 0 | 0 | 1,829,114 | 1,829,114 | 0 |
| MPERS HEALTH CONTRIBUTION | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| SCHOLARSHIPS (W/ \$89K FOR BOOK LOANS) | | 2,954,560 | 0 | 174,333 | 3,128,893 | 0 | 0 | 0 | 0 | 3,128,893 | 3,128,893 | 0 |
| TOTAL | | \$10,892,448 | \$4,687,654 | 0 | \$15,580,102 | \$2,301,945 | \$927,966 | \$1,187,256 | \$696,553 | \$10,466,382 | \$15,580,102 | \$0 |

PROJECTED CURRENT YEAR SURPLUS (DEFICIT) \$0

PROJECTED CARRY FORWARD SURPLUS (DEFICIT) JUNE 30, 2003 \$0

PROJECTED CUMULATIVE SURPLUS (DEFICIT) JUNE 30, 2004 \$0

| General Fund Support: | <u>2004-2005</u> | <u>2003-2004</u> |
|--|----------------------------|----------------------------|
| Faculty Salaries | \$2,192,297 | \$2,132,548 |
| Staff Salaries | 927,966 | 956,691 |
| Other Compensation | 0 | 0 |
| Faculty & Staff Benefits | 1,206,890 | 1,048,548 |
| Supplies & Equipment | 0 | 0 |
| Overhead | 1,829,114 | 1,840,525 |
| Funding for debt service on \$27 million bonds | 1,929,227 | 1,932,579 |
| Scholarships (including book loans) | 2,954,560 | 2,867,875 |
| 04/05 Budget Reductions | (147,606) | |
| TOTAL GENERAL FUND SUPPORT | <u>\$10,892,448</u> | <u>\$10,778,766</u> |

Central Energy Facility

The Central Energy Facility budget has been established to recognize the expenditures for all types of utilities at the institution, including heating, cooling, and electricity, water and sewer, recycling and solid waste disposal. This budget does not include the estimated utilities for Public Broadcasting, and Beaver Island. Utilities for these units are reflected in their respective operation budgets.

The funding for the Central Energy Facility is from internal transfers. More specifically, the cost of utilities is assessed to the General Fund and to Residences and Auxiliary Services, based on the respective square footage of each of these areas. In addition, the Beaver Island and Neithercut facilities have their own individual meters so the direct expenses for those facilities are billed to the General Fund instead of being allocated based on a square footage basis.

The square footage allocation between the General Fund and Residences and Auxiliary Services over the last couple of years has shown a trend where the General Fund percentage is increasing and the Residences and Auxiliary Services percentage is decreasing. This is primarily due to the new construction of General Fund type facilities. Therefore, the General Fund is responsible for more of the utility expenditures.

In total, the projected expenditures for the Central Energy Facility will decrease 3.6 percent for 2004-05.

Major assumptions included in the expenditure side of the budget are as follows:

- The budget includes anticipated costs for employee compensation in 2004-2005.
- Purchased thermal fuel costs are anticipated to decrease by 8 percent due to the change in the natural gas volume and unit cost reductions and improved wood utilization.
- Purchased electricity costs are expected to decrease by 20.3 percent due to the signing of a 2-year agreement with Quest Energy to supply electricity to the main campus.
- Solid Waste & Recycling costs are projected to decrease by 22.9 percent as recycling containers do not need to be purchased this year.
- City water and sewer costs are expected to decrease by 14.9 percent due to reduced volumes and lower sewer unit costs.
- Total purchased utilities will decrease by 14.2 percent.
- The gas turbine generator will shut down and additional electricity will be purchased to offset. Wood is the preferred steam source. Electricity is the preferred source for chilled water.
- Full utilization of the Health Professions Building and the Towers Residence Halls addition are included.

**CMU CENTRAL ENERGY FACILITY
2004-05 EXPENDITURE BUDGET**

| ACCOUNT NAME | ACCT NO | COMPENSATION | | | | SUPPLIES & EQUIPMENT | 2004-05 | 2003-04 | % CHANGE | 2003-04 | % CHANGE | |
|---------------------------------------|---------|------------------|------------------|--------------------|------------------|----------------------|---------------------|---------------------|-------------------------|---------------------|--------------------------|-------|
| | | FACULTY SALARIES | STAFF SALARIES | OTHER COMPENSATION | BENEFITS | | TOTAL BUDGET | REVISED BUDGET | COMPARED TO 2003-04 REV | ORIGINAL TOTAL | COMPARED TO 2003-04 ORIG | |
| PERSONAL SERVICES | Various | \$0 | \$932,458 | \$107,000 | \$518,219 | \$0 | \$1,557,677 | \$1,483,882 | 5.0% | \$1,464,211 | 6.4% | |
| NUVEEN BOND PAYMENT-1988 | 50172 | 0 | 0 | 0 | 0 | 553,657 | 553,657 | 553,657 | 0.0% | 553,657 | 0.0% | |
| CO-GEN BOND PAYMENT-1990 | 50172 | 0 | 0 | 0 | 0 | 1,549,308 | 1,549,308 | 1,549,308 | 0.0% | 1,549,308 | 0.0% | |
| TRUSTEES FEE | 50172 | 0 | 0 | 0 | 0 | 10,200 | 10,200 | 9,800 | 4.1% | 9,800 | 4.1% | |
| MAINT SUPPLIES/EQUIP | Various | 0 | 0 | 0 | 0 | 585,000 | 585,000 | 468,533 | 24.9% | 352,098 | 66.1% | |
| SYSTEM MAINTENANCE | Various | 0 | 0 | 0 | 0 | 1,003,929 | 1,003,929 | 1,020,396 | -1.6% | 585,000 | 71.6% | |
| PURCHASED THERMAL FUEL | 50175 | 0 | 0 | 0 | 0 | 2,397,329 | 2,397,329 | 2,066,641 | 16.0% | 2,604,475 | -8.0% | |
| PURCHASED ELECTRICITY | 50175 | 0 | 0 | 0 | 0 | 2,875,504 | 2,875,504 | 2,966,714 | -3.1% | 3,610,168 | -20.3% | |
| PURCHASED SEWER AND WATER | 50175 | 0 | 0 | 0 | 0 | 912,000 | 912,000 | 807,352 | 13.0% | 1,071,355 | -14.9% | |
| SOLID WASTE HANDLING | 50175 | 0 | 0 | 0 | 0 | 269,745 | 269,745 | 352,630 | -23.5% | 350,011 | -22.9% | |
| TOTAL | | <u>\$0</u> | <u>\$932,458</u> | <u>\$107,000</u> | <u>\$518,219</u> | <u>\$10,156,672</u> | <u>\$11,714,349</u> | <u>\$11,278,913</u> | 3.9% | <u>\$12,150,083</u> | -3.6% | |
| CURRENT YEAR SURPLUS(DEFICIT) | | | | | | | | | | | | |
| CARRY FORWARD SURPLUS(DEFICIT) | | | | | | | | 871,170 | | | 500,000 | |
| CUMULATIVE SURPLUS(DEFICIT) | | | | | | | | <u>\$871,170</u> | | | <u>\$500,000</u> | |
| <u>EXPENDITURE ALLOCATION BY FUND</u> | | | | | | | | | | | | |
| GENERAL FUND ALLOCATION | | | | | | | | | | | | |
| \$11,714,349 x 60.64% | | | | | | | | \$7,103,581 | \$6,839,533 | 3.9% | \$7,361,742 | -3.5% |
| AUXILIARY ALLOCATION | | | | | | | | | | | | |
| \$11,714,349 x 39.36% | | | | | | | | \$4,610,768 | \$4,439,380 | 3.9% | \$4,788,341 | -3.7% |
| TOTAL | | | | | | | | <u>\$11,714,349</u> | <u>\$11,278,913</u> | 3.9% | <u>\$12,150,083</u> | -3.6% |

Health Services

The 2004-2005 Health Services budget shows a revenue increase of 16 percent and expenditure increase of 16 percent over the 2003-2004 original budget.

Revenue will increase 16 percent in 2004-2005 due to a projected increase in student customers compared to 2003-04. The General Fund will no longer provide a subsidy for Health Services due to the State budget reductions of 2003-04.

Expenditures are showing a 16 percent increase for 2004-2005. Cost increases include employee compensation and benefit increases and increased expenditures within the medical field.

**CMU HEALTH SERVICES
2004-05 REVENUE BUDGET**

| ACCOUNT NAME | ACCT NO. | 2004-05 TOTAL BUDGET | 2003-04 REVISED BUDGET | % CHANGE 2004-05 COMPARED TO 2003-04 REV | 2003-04 ORIGINAL BUDGET | % CHANGE 2004-05 COMPARED TO 2003-04 ORIG |
|------------------------------|-------------|----------------------------|------------------------------|---|-------------------------------|--|
| ADMIN/BUSINESS SERVICES | 50111 | \$11,200 | \$9,731 | 15.1% | \$31,022 | -63.9% |
| MEDICAL SERVICES | 50112 | 459,200 | 376,346 | 22.0% | 602,571 | -23.8% |
| NURSING SERVICES | 50113 | 78,400 | 52,243 | 50.1% | 90,386 | -13.3% |
| PHARMACY SERVICES | 50114 | 414,400 | 330,403 | 25.4% | 566,417 | -26.8% |
| LABORATORY SERVICES | 50115 | 156,800 | 137,247 | 14.2% | 283,208 | -44.6% |
| HEALTH ADVOCACY SERVICES | 50118 | 0 | 0 | N/A | 0 | N/A |
| ALCOHOL PREVENTION EDUCATION | 50119 | 0 | 0 | N/A | 0 | N/A |
| OTHER REVENUE | 50111 | 705,002 | 230,225 | 206.2% | 0 | N/A |
| GENERAL FUND SUPPORT | | 0 | 437,409 | -100.0% | 0 | N/A |
| Total | | <u>\$1,825,002</u> | <u>\$1,573,604</u> | 16.0% | <u>\$1,573,604</u> | 16.0% |

**CMU HEALTH SERVICES
2004-05 EXPENDITURE BUDGET**

| ACCOUNT NAME | ACCT NO. | COMPENSATION | | | | SUPPLIES & EQUIPMENT | 2004-05 TOTAL BUDGET | 2003-04 REVISED BUDGET | % CHANGE 2004-05 COMPARED TO 2003-04 REV | 2003-04 ORIGINAL BUDGET | % CHANGE 2004-05 COMPARED TO 2003-04 ORIG |
|--------------------------------|----------|------------------|------------------|--------------------|------------------|----------------------|----------------------|------------------------|--|-------------------------|---|
| | | FACULTY SALARIES | STAFF SALARIES | OTHER COMPENSATION | BENEFITS | | | | | | |
| ADMIN/BUSINESS SERVICES | 50111 | \$0 | \$214,404 | \$0 | \$94,291 | \$218,242 | \$526,937 | \$448,502 | 17.5% | \$448,502 | 17.5% |
| MEDICAL SERVICES | 50112 | 0 | 330,035 | 30,000 | 124,350 | 55,763 | 540,148 | 439,850 | 22.8% | 439,850 | 22.8% |
| NURSING SERVICES | 50113 | 0 | 114,481 | 0 | 44,344 | 24,374 | 183,199 | 163,032 | 12.4% | 163,032 | 12.4% |
| PHARMACY SERVICES | 50114 | 0 | 0 | 107,487 | 0 | 332,248 | 439,735 | 402,053 | 9.4% | 402,053 | 9.4% |
| LABORATORY SERVICES | 50115 | 0 | 74,921 | 0 | 28,654 | 31,408 | 134,983 | 120,167 | 12.3% | 120,167 | 12.3% |
| HEALTH ADVOCACY SERVICES | 50118 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | N/A | 0 | N/A |
| ALCOHOL PREVENTION PROGRAM | 50119 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | N/A | 0 | N/A |
| TOTAL | | <u>\$0</u> | <u>\$733,841</u> | <u>\$137,487</u> | <u>\$291,639</u> | <u>\$662,035</u> | <u>\$1,825,002</u> | <u>\$1,573,604</u> | 16.0% | <u>\$1,573,604</u> | 16.0% |
| CURRENT YEAR SURPLUS(DEFICIT) | | | | | | | (\$0) | \$0 | | \$0 | |
| CARRY FORWARD SURPLUS(DEFICIT) | | | | | | | <u>0</u> | <u>0</u> | | <u>0</u> | |
| CUMULATIVE SURPLUS(DEFICIT) | | | | | | | <u>(\$0)</u> | <u>\$0</u> | | <u>\$0</u> | |

Parking Services

The 2004-2005 Parking Services budget continues to be built on a break-even basis with the excess revenue over expenses being transferred as a funding source to the Capital and Operating Budgets.

Projected revenue and expenditures are anticipated to decrease .9 percent in 2004-2005 compared to the 2003-2004 original budget.

Registration Fee revenue shows a slight decline of .5 percent over the 2003-04 original budget. The two areas that adversely affected parking-permit revenues were temporary parking permits and permit refunds. 884 more students bought temporary parking permits and the amount of permit refunds increased from \$13,000 to \$50,000 in 2003-04. Although, Parking Services experienced a 6.5% reduction in the number permits sold in 2003-04 compared to 2002-03, parking permit revenue increased by 78% in 2003-04 compared to 2002-03. The permit revenue increase was the result of the permit fee increase.

The number of parking violations issued and parking violation revenue has decreased during the 2003-04 academic year. This is due to the high cost of permits, more people parking in the correct areas and the increase in parking spaces on campus.

Parking Meter revenue for 2004-05 is expected to increase approximately 25% for the fiscal year 2004-05 compared to the original 2003-04 budget. The increase revenue is based on current rates and current activity.

Total expenses for 2004-05 are decreasing .9 percent over the 2003-2004 original budgets due to employee turnover in the department and the deferral of equipment replacement. Compensation and fringe benefit expenditures are projected to increase based on the negotiated contractual obligations. Other compensation and supplies and expense remain the same as the 2003-04 original budget. The 2004-05 budget also includes an additional 2.6% increase in the return to the Capital Budget/Reserve accounts.

**CMU PARKING SERVICES
2004-05 REVENUE BUDGET**

| ACCOUNT NAME | ACCT NO. | 2004-05 TOTAL BUDGET | 2003-04 REVISED BUDGET | % CHANGE 2004-05 COMPARED TO 2003-04 REV | 2003-04 ORIGINAL BUDGET | % CHANGE 2004-05 COMPARED TO 2003-04 ORIG |
|-------------------------|-------------|----------------------------|------------------------------|---|-------------------------------|--|
| REGISTRATION FEE | 50123 | 2,079,119 | 2,033,489 | 2.2% | 2,090,160 | -0.5% |
| VIOLATIONS BUREAU | 50124 | 656,000 | 650,000 | 0.9% | 700,000 | -6.3% |
| PARKING METER INCOME | 50125 | 150,000 | 150,000 | 0.0% | 120,000 | 25.0% |
| ATHLETIC PARKING INCOME | 50128 | 30,000 | 28,000 | 7.1% | 30,000 | 0.0% |
| VEHICLE IMPOUND FEE | 50129 | 0 | 0 | N/A | 350 | -100.0% |
| TOTAL | | <u>\$2,915,119</u> | <u>\$2,861,489</u> | 1.9% | <u>\$2,940,510</u> | -0.9% |

**CMU PARKING SERVICES
2004-05 EXPENDITURE BUDGET**

| ACCOUNT NAME | ACCT NO. | COMPENSATION | | | | COST OF GOODS SOLD | SUPPLIES & EQUIPMENT | 2004-05 TOTAL BUDGET | 2003-04 REVISED BUDGET | % CHANGE 2004-05 COMPARED TO 2003-04 REV | 2003-04 ORIGINAL BUDGET | % CHANGE 2003-04 COMPARED TO 2002-03 ORIG |
|------------------------------------|----------|------------------|------------------|--------------------|-----------------|--------------------|----------------------|----------------------|------------------------|--|-------------------------|---|
| | | FACULTY SALARIES | STAFF SALARIES | OTHER COMPENSATION | BENEFITS | | | | | | | |
| PARKING SERVICES | 50130 | \$0 | \$183,447 | \$97,000 | \$73,172 | \$0 | \$127,000 | \$480,619 | \$559,154 | -14.0% | \$506,010 | -5.0% |
| PARKING LOT SEALING AND STRIPING | | 0 | 0 | 0 | 0 | 0 | 50,000 | 50,000 | 50,000 | 0.0% | 50,000 | 0.0% |
| DEBT SERVICE | | 0 | 0 | 0 | 0 | 0 | 90,000 | 90,000 | 90,000 | N/A | 90,000 | N/A |
| POLICE CAR | | 0 | 0 | 0 | 0 | 0 | - | 0 | 34,000 | N/A | 34,000 | N/A |
| TRANSFER TO GENERAL FUND | | 0 | 0 | 0 | 0 | 0 | 960,000 | 960,000 | 960,000 | N/A | 960,000 | N/A |
| TRANSFER TO CAPITAL BUDGET/RESERVE | | 0 | 0 | 0 | 0 | 0 | 1,334,500 | 1,334,500 | 1,168,335 | 14.2% | 1,300,500 | 2.6% |
| TOTAL | | \$0 | \$183,447 | \$97,000 | \$73,172 | \$0 | \$2,561,500 | \$2,915,119 | \$2,861,489 | 1.9% | \$2,940,510 | -0.9% |
| CURRENT YEAR SURPLUS (DEFICIT) | | | | | | | | \$0 | \$0 | | \$0 | |
| CARRY FORWARD SURPLUS (DEFICIT) | | | | | | | | 0 | 0 | | 0 | |
| CUMULATIVE SURPLUS (DEFICIT) | | | | | | | | \$0 | \$0 | | \$0 | |

Public Broadcasting

The 2004-2005 Public Broadcasting revenue and expenditures budget net together to break even at June 30, 2005.

The support from the General Fund to Public Broadcasting is budgeted with a .9 percent increase from the original 2003-2004 budget, which reflects budget reductions in the General Fund subsidy of \$116,686 and increases in salaries and benefits for billeted positions.

The Contributions accounts for Radio and TV are budgeted at a 2.7 percent and 3.4 percent increase, respectively, compared to the revised 2003-2004 budget. These accounts reflect various fund raising donations as well as sales underwriting.

The expenditure portion of the budget reflects a .2 percent increase compared to the 2003-2004 revised budget. Expenses related to the conversion of public television to a digital medium are not included in this budget, since funding for the DTV conversion will be through grants and the reserve for future construction.

**CMU PUBLIC BROADCASTING NETWORK
2004-2005 REVENUE BUDGET**

| ACCOUNT NAME | ACCT NO. | 2004-2005 TOTAL BUDGET | 2003-2004 REVISED BUDGET | % CHANGE 2004-2005 COMPARED TO 2003-2004 REV | 2003-2004 ORIGINAL BUDGET | % CHANGE 2004-2005 COMPARED TO 2003-2004 ORIG. |
|------------------------------|-------------|------------------------|--------------------------|--|---------------------------|--|
| RADIO | | | | | | |
| CMU | 43310 | 402,161 | 398,401 | 0.9% | 398,401 | 0.9% |
| CONTRIBUTIONS | 43313/43460 | 951,000 | 926,000 | 2.7% | 852,000 | 11.6% |
| TOWER RENT | 43313 | 28,000 | 28,000 | 0.0% | 28,000 | 0.0% |
| CORP FOR PUBLIC BROADCASTING | 63909/63901 | 266,559 | 276,108 | -3.5% | 282,727 | -5.7% |
| MISCELLANEOUS | 43305/43313 | 22,000 | 22,000 | 0.0% | 23,500 | -6.4% |
| TOTAL RADIO | | \$1,669,720 | \$1,650,509 | 1.2% | \$1,584,628 | 5.4% |
| TELEVISION | | | | | | |
| CMU | 43210 | 775,441 | 768,459 | 0.9% | 768,459 | 0.9% |
| CONTRIBUTIONS | 43213/43450 | 1,057,000 | 1,021,750 | 3.4% | 1,073,250 | -1.5% |
| TOWER RENT | 43213 | 225,000 | 185,000 | 21.6% | 185,000 | 21.6% |
| CORP FOR PUBLIC BROADCASTING | 69005 | 669,980 | 687,584 | -2.6% | 649,049 | 3.2% |
| MISCELLANEOUS | 43205/43213 | 147,450 | 218,950 | -32.7% | 199,000 | -25.9% |
| TOTAL TELEVISION | | \$2,874,871 | \$2,881,743 | -0.2% | \$2,874,758 | 0.0% |
| TOTAL REVENUE | | \$4,544,591 | \$4,532,252 | 0.3% | \$4,459,386 | 1.9% |

**CMU PUBLIC BROADCASTING NETWORK
2004-2005 EXPENDITURE BUDGET**

| ACCOUNT NAME | ACCT NO. | | | | SUPPLIES & EQUIPMENT | 2004-2005 TOTAL BUDGET | 2003-2004 REVISED BUDGET | % CHANGE 2004-2005 COMPARED TO 2003-2004 REV. | 2003-2004 ORIGINAL BUDGET | % CHANGE 2004-2005 COMPARED TO 2003-2004 ORIG. |
|--------------------------------|----------|----------------|--------------------|-----------|----------------------|------------------------|--------------------------|---|---------------------------|--|
| | | STAFF SALARIES | OTHER COMPENSATION | BENEFITS | | | | | | |
| RADIO | | | | | | | | | | |
| MANAGEMENT & GENERAL | 43350 | \$93,371 | \$5,000 | \$33,561 | \$32,723 | \$164,655 | \$166,190 | -0.9% | \$182,714 | -9.9% |
| FUNDRAISING | 43351 | 121,222 | 10,000 | 52,074 | 82,797 | \$266,093 | 284,545 | -6.5% | 263,745 | 0.9% |
| BROADCASTING | 43352 | 182,677 | 19,000 | 87,079 | 204,982 | \$493,738 | 473,099 | 4.4% | 447,099 | 10.4% |
| PROGRAMMING | 43353 | 198,570 | 48,000 | 87,351 | 300,434 | \$634,355 | 637,776 | -0.5% | 609,576 | 4.1% |
| PROGRAM INFORMATION | 43354 | 29,362 | 0 | 13,592 | 46,925 | \$89,879 | 86,608 | 3.8% | 81,493 | 10.3% |
| TOTAL RADIO | | \$625,202 | \$82,000 | \$273,657 | \$667,861 | \$1,648,720 | \$1,648,218 | 0.0% | \$1,584,627 | 4.0% |
| TELEVISION | | | | | | | | | | |
| MANAGEMENT & GENERAL | 43250 | \$153,250 | \$8,000 | \$51,360 | \$73,896 | \$286,506 | \$287,859 | -0.5% | \$319,000 | -10.2% |
| FUNDRAISING | 43251 | 134,194 | 7,000 | 57,341 | 272,114 | \$470,649 | 463,692 | 1.5% | 488,893 | -3.7% |
| BROADCASTING | 43252 | 386,044 | 51,000 | 182,120 | 336,285 | \$955,449 | 951,075 | 0.5% | 944,475 | 1.2% |
| PROGRAMMING | 43253 | 224,003 | 23,500 | 94,416 | 441,841 | \$783,760 | 815,171 | -3.9% | 793,385 | -1.2% |
| PROGRAM INFORMATION | 43254 | 66,467 | 9,250 | 32,541 | 129,000 | \$237,258 | 239,955 | -1.1% | 239,005 | -0.7% |
| DTV OPERATING EXP | 75052 | | | | | \$122,250 | 90,000 | 35.8% | 90,000 | 35.8% |
| UBIT - TOWER RENT | 43252 | | | | | \$40,000 | 40,000 | 0.0% | | |
| TOTAL TELEVISION | | \$963,958 | \$98,750 | \$417,778 | \$1,253,136 | \$2,895,872 | \$2,887,752 | 0.3% | \$2,874,758 | 0.7% |
| TOTAL EXPENDITURES | | \$1,589,160 | \$180,750 | \$691,435 | \$1,920,996 | \$4,544,591 | \$4,535,970 | 0.2% | \$4,459,385 | 1.9% |
| CURRENT YEAR SURPLUS(DEFICIT) | | | | | | (\$0) | (\$3,718) | | \$1 | |
| CARRY FORWARD SURPLUS(DEFICIT) | | | | | | 18,607 | 22,325 | | 26,893 | |
| CUMULATIVE SURPLUS(DEFICIT) | | | | | | \$18,607 | \$18,607 | | \$26,894 | |

Telecommunications

The 2004-2005 Telecommunications budget is built on a projected revenue decrease of 14.5 percent and an expenditure decrease of 1.1 percent compared to the revised budget for 2003-2004.

The decrease in revenues is a result of keeping competitive rates for phone service and administrative domestic long distance rates at a rate consistent with 2003-2004. In addition, long distance resale to students and administrative/departmental offices are expected to decrease as options such as cell phones, special long distance rates and prepaid calling cards continue to erode the market share.

The expenditure reductions are due to several cost cutting measures. There is a continued effort on evaluating each Telecommunication position as they become vacant for possible restructuring or elimination. In addition, supply expenses have decreased due to the completion of major projects; such as, the completion of the new Health Professions Building and the Towers Residence Halls addition.

**CMU TELECOMMUNICATIONS
2004-05 REVENUE BUDGET**

| ACCOUNT NAME | ACCT NO. | 2004-05 TOTAL BUDGET | 2003-04 REVISED BUDGET | % CHANGE 2004-05 COMPARED TO 2003-04 REV | 2003-04 ORIGINAL BUDGET | % CHANGE 2004-05 COMPARED TO 2003-04 ORIG |
|---|-------------|----------------------------|------------------------------|---|-------------------------------|--|
| LONG DISTANCE - STUDENTS | 50142 | \$58,630 | \$75,183 | -22.0% | \$190,695 | -69.3% |
| LONG DISTANCE - ADMINISTRATIVE | 50142 | 452,780 | 470,423 | -3.8% | 630,170 | -28.1% |
| NONTAXABLE SALES - STUDENTS | 50142 | 1,013,560 | 921,414 | 10.0% | 200,000 | 406.8% |
| MONTHLY SERVICE - ADMINISTRATIVE | 50142 | 1,767,350 | 1,767,351 | 0.0% | 1,839,300 | -3.9% |
| SERVICE ORDER CHARGES | 50142 | 830,000 | 1,777,111 | -53.3% | 620,000 | 33.9% |
| MONTHLY PHONE SERVICE - RESIDENCE HALLS | 50142 | 805,790 | 782,541 | 3.0% | 712,800 | N/A |
| MONTHLY CABLE SERVICE - RESIDENCE HALLS | 50142 | 393,120 | 384,615 | 2.2% | 358,740 | 9.6% |
| REVENUE TRANSFERS | | 0 | 58,072 | N/A | 314,000 | N/A |
| OTHER REVENUE (CELL PHONES, PAGERS) | 50142 | 91,780 | 91,778 | 0.0% | 127,200 | N/A |
| TOTAL | | <u>\$5,413,010</u> | <u>\$6,328,488</u> | -14.5% | <u>\$4,992,905</u> | 8.4% |

**CMU TELECOMMUNICATIONS
2004-05 EXPENDITURE BUDGET**

| ACCOUNT NAME | ACCT NO. | COMPENSATION | | | | SUPPLIES & EQUIPMENT | 2004-05 TOTAL BUDGET | 2003-04 REVISED BUDGET | % CHANGE 2004-05 COMPARED TO 2003-04 REV | 2003-04 ORIGINAL BUDGET | % CHANGE 2004-05 COMPARED TO 2003-04 ORIG |
|--------------------------------|----------|------------------|------------------|--------------------|------------------|----------------------|----------------------|------------------------|--|-------------------------|---|
| | | FACULTY SALARIES | STAFF SALARIES | OTHER COMPENSATION | BENEFITS | | | | | | |
| PERSONAL SERVICES | 50142 | \$0 | \$897,599 | \$335,754 | \$377,467 | \$0 | \$1,610,820 | \$1,529,831 | 5.3% | \$1,505,111 | 7.0% |
| TRUNKS - LOCAL/USAGE | 50142 | 0 | 0 | 0 | 0 | 848,800 | 848,800 | 827,298 | 2.6% | 1,090,690 | -22.2% |
| TRUNKS - TOLL/USAGE | 50142 | 0 | 0 | 0 | 0 | 222,920 | 222,920 | 301,246 | -26.0% | 512,650 | -56.5% |
| CABLE TV ROYALTIES | 50142 | 0 | 0 | 0 | 0 | 217,390 | 217,390 | 212,710 | 2.2% | 186,000 | 16.9% |
| SUPPLIES/DEPARTMENTAL | 50142 | 0 | 0 | 0 | 0 | 228,163 | 228,163 | 87,218 | 161.6% | 93,231 | 144.7% |
| SUPPLIES/RESALE - PLANT | 50142 | 0 | 0 | 0 | 0 | 1,512,860 | 1,512,860 | 1,828,944 | -17.3% | 867,060 | 74.5% |
| SUPPLIES/SYSTEM RELATED | 50142 | 0 | 0 | 0 | 0 | 300,000 | 300,000 | 297,657 | 0.8% | 348,020 | -13.8% |
| UNCOLLECTABLE WRITE-OFFS | 50142 | 0 | 0 | 0 | 0 | 13,070 | 13,070 | 11,878 | 10.0% | 15,675 | -16.6% |
| UNIVERSITY DEBT RETIREMENT | 50142 | 0 | 0 | 0 | 0 | 134,300 | 134,300 | 134,300 | 0.0% | 134,300 | 0.0% |
| OVERHEAD | 50142 | 0 | 0 | 0 | 0 | 324,687 | 324,687 | 240,168 | 35.2% | 240,168 | 35.2% |
| TOTAL | | <u>\$0</u> | <u>\$897,599</u> | <u>\$335,754</u> | <u>\$377,467</u> | <u>\$3,802,190</u> | <u>\$5,413,010</u> | <u>\$5,471,250</u> | -1.1% | <u>\$4,992,905</u> | 8.4% |
| CURRENT YEAR SURPLUS(DEFICIT) | | | | | | \$0 | \$857,238 | \$0 | | \$0 | |
| CARRY FORWARD SURPLUS(DEFICIT) | | | | | | 857,238 | 0 | 0 | | 0 | |
| CUMULATIVE SURPLUS(DEFICIT) | | | | | | <u>\$857,238</u> | <u>\$857,238</u> | <u>\$0</u> | | <u>\$0</u> | |

**SPECIFIC 2004-2005 EXPENDITURE ITEMS EXCEEDING \$200,000
CONTRACTING AUTHORITY TO BE GRANTED WITH ACCEPTANCE OF
2004-2005 BUDGET DOCUMENT**

| ACCOUNT NAME | FUNDING SOURCE/ ACCOUNT NUMBER | ESTIMATED AMOUNT | EXPLANATION |
|--|---|---------------------|---|
| 1. Library Media Acquisitions | 24120 | \$2,031,687 | Subscription services for approximately 4,300 periodicals & electronic resources (2003-2004 EBSCO Subscription Services handled 2,670 of the subscriptions for a total of \$1,439,431). |
| 2. Natural Gas Purchase | 50175 | 1,599,023 | Campus purchased natural gas. Multiple suppliers will be used for contract lengths not to exceed 3 years. |
| 3. Wood Chips for Campus Heat | 50175 | 788,305 | Campus purchased wood chips. One or multiple suppliers for contract lengths not to exceed 3 years. |
| 4. Solid Waste Removal | 50175 | 269,745 | Year 2 of a 4-year contract extension with Waste Management, Inc. for solid waste disposal and on-going recycling services from the Mt. Pleasant Recycling Facility. |
| 5. Purchased Electricity | 50175 | 2,875,504 | Electricity purchase for the University. Budget covers months 6 – 17 of a 24-month contract with Quest Energy. Other main supplier is Consumers Energy. |
| 6. City of Mt. Pleasant – Water & Sewage | 50175 | 912,000 | Campus purchased city water and sewage from the City of Mt. Pleasant per tariff rates. |

**SPECIFIC 2004-2005 EXPENDITURE ITEMS EXCEEDING \$200,000
CONTRACTING AUTHORITY TO BE GRANTED WITH ACCEPTANCE OF
2004-2005 BUDGET DOCUMENT**

| ACCOUNT NAME | FUNDING SOURCE/ ACCOUNT NUMBER | ESTIMATED AMOUNT | EXPLANATION |
|---|---|---------------------|---|
| 7. Furniture, Equipment and Other Furnishings – Auxiliary Services | Auxiliary | 2,500,000 | Includes new desks, chairs, dressers, beds, curtains, carpet and vanities for student suites and computer equipment in Residence Halls, and furniture and equipment in Dining Commons and Apartments. |
| 8. Equipment & Software | Printing Services | 400,000 | Includes replacement of purchased or leased copy machines, presses, sorters, mailers, cutters, dryers or other printing equipment. Also includes computer equipment and related software systems. |
| 9. WCMU-TV Programming | 43253 | 275,000 | Cooperative purchase of program service by Public Broadcasting System (PBS) stations. |
| 10. WCMU-FM Programming | 43353 | 230,000 | Program fees for National Public Radio (NPR). |
| 11. Furniture | Various | 1,000,000 | This is a contract with Allied/Steelcase for the purchase of office furniture. |

**SPECIFIC 2004-2005 EXPENDITURE ITEMS EXCEEDING \$200,000
CONTRACTING AUTHORITY TO BE GRANTED WITH ACCEPTANCE OF
2004-2005 BUDGET DOCUMENT**

| ACCOUNT NAME | FUNDING SOURCE/ ACCOUNT NUMBER | ESTIMATED AMOUNT | EXPLANATION |
|-------------------------------------|---|---------------------|--|
| 12. Insurance Coverage | 26405 27520 29113 | 1,037,000 | Premiums for insurance coverage of general liability, errors and omissions, auto, workers' compensation, property and other insurance coverage. Some of the premium expenses are charged back to Auxiliary Services, Extended Learning, Health Services, etc. This amount does not include internally funded retention/reserve amounts for payment of individual claims. |
| 13. Employee Benefits and Insurance | Various | 21,162,970 | Premiums for insurance coverage for medical, dental, prescription drug, long-term disability, and life for employees eligible to receive insurance. This amount includes the University contributions as well as employee payroll deductions. |
| 14. Custodial Services | 27131 | 970,000 | Purchase of custodial services and supplies for Dow Science Building, Greenhouse, CEL North, Indoor Athletic Complex, Music Building, Library, Charter Schools Office and Health Professions Building. |
| 15. Pharmaceuticals for Resale | 50114 | 550,000 | Purchase of prescription and non-prescription drugs through Hospital Purchasing Service (HPS) for resale to students. |

**SPECIFIC 2004-2005 EXPENDITURE ITEMS EXCEEDING \$200,000
CONTRACTING AUTHORITY TO BE GRANTED WITH ACCEPTANCE OF
2004-2005 BUDGET DOCUMENT**

| ACCOUNT NAME | FUNDING SOURCE/ ACCOUNT NUMBER | ESTIMATED AMOUNT | EXPLANATION |
|---|---|---------------------|---|
| 16. Office Supplies | Various | 850,000 | One (1) year contract with Office Depot for office supplies. |
| 17. Cost Per Copy Program | 50089 | 225,000 | Fourth (4th) year of a five (5) year agreement with Commercial Equipment for copier services for CMU, City of Mt. Pleasant and Mt. Pleasant Public Schools. |
| 18. Student Technology | 26375/76100 | 2,500,000 | Purchase of computer equipment for mediated classrooms, computer workstations and networking projects. |
| 19. Hardware Replacement/Maintenance & Software Maintenance | 26327 | 750,500 | Three (3) year lease agreement with IBM. |
| 20. Merit Membership | 26327 | 300,000 | Annual membership fee for internet service for campus. |
| 21. IBM Enterprise Storage Server Maintenance | 26327 | 214,000 | Fifth (5 th) of a five (5) year annual maintenance contract. |

**SPECIFIC 2004-2005 EXPENDITURE ITEMS EXCEEDING \$200,000
CONTRACTING AUTHORITY TO BE GRANTED WITH ACCEPTANCE OF
2004-2005 BUDGET DOCUMENT**

| ACCOUNT NAME | FUNDING SOURCE/ ACCOUNT NUMBER | ESTIMATED AMOUNT | EXPLANATION |
|--|---|---------------------|---|
| 22. Business Bank Card | Various | 600,000 | Five (5) year agreement for a line of credit to be established with selected financial institution to cover CMU's approximately 60 cardholder's monthly transactions. |
| 23. Microsoft Campus Agreement | 26327 | 215,000 | Second (2 nd) year of a three (3) year campus software agreement with Microsoft. |
| 24. Marketing & Advertising Chase, Davis, Inc. for CEL | CEL – Various | 900,000 | Contract with Barnes Media buying agent and other media advertising learning center locations. |
| 25. Property Leases | CEL – Various | 2,500,000 | Real estate lease costs agreements for classroom needs throughout CEL's locations. |
| 26. Cincom Software | 26327 | 430,000 | First (1 st) year of a three (3) year software maintenance agreement with Cincom. |
| 27. SAP Support | 70838 | 550,000 | Annual maintenance support for all three (3) systems. |
| | TOTAL | <u>\$46,635,734</u> | |

**“EXEMPT” ITEMS EXCEEDING \$200,000
APPROVED IN THE BY-LAW CHANGE TO CONTRACTING AUTHORITY AS REVISED JANUARY 26, 1990
FOR INFORMATIONAL PURPOSES ONLY**

| ACCOUNT NAME | FUNDING SOURCE/ ACCOUNT NUMBER | ESTIMATED AMOUNT | EXPLANATION |
|--------------------------------------|---|---------------------|--|
| 1. Educational Materials Center | 43530 | \$900,000 | The purchase of health related materials that are resold to K-12 schools across Michigan and the U.S.. |
| 2. Residence Hall Dining Commons | Auxiliary | 4,200,000 | Cost of goods sold to include food purchases and non-food supply items for resale in Dining Services Operations. |
| 3. University Center Dining Services | Auxiliary | 1,500,000 | Cost of goods sold to include food purchases and non-food supply items for resale in food service operations in the Bovee University Center. |
| 4. Printing Services | Auxiliary | 800,000 | Cost of goods sold to include printing and paper supplies for resale in Printing Services operations. |
| 5. Bookstore | Auxiliary | 7,500,000 | Cost of goods sold to include books, supplies, clothing and all other items purchased for resale in Bookstore operations. |
| | TOTAL | <u>\$14,900,000</u> | |