



Office of the President

May 2, 2016

Dr. Molly Corbett Broad
President
American Council on Education
One DuPont Circle, NW
Washington DC 20036-1193

Dr. Barbara Hill
Senior Associate for Internationalization
American Council on Education
One DuPont Circle, NW
Washington DC 20036-1193

Dear Drs. Corbett Board and Hill:

On behalf of Central Michigan University, I am delighted to accept the formal invitation to the 2016-2018 cohort of the American Council on Education's Internationalization Laboratory.

We have reviewed the Internationalization Laboratory proposal and Comprehensive Internationalization framework developed by the American Council on Education and accept the terms of participation.

Dr. Michael Gealt, Executive Vice President/Provost, and Mr. William Holmes, Executive Director of International Affairs, will be leading this collaborative effort on behalf of Central Michigan University.

The faculty and staff look forward to this process and making CMU a truly international institution.

Sincerely,

A handwritten signature in black ink, appearing to read "G. E. Ross", is written over a horizontal line.

George E. Ross
President

cc: Michael Gealt, CMU
William Holmes, CMU