

*Leadership and Advocacy*

April 18, 2016

George E. Ross  
President  
Central Michigan University  
Warriner Hall 106  
Mount Pleasant, MI 48859

Dear President Ross,

On behalf of the American Council on Education (ACE), I extend the formal invitation to you and Central Michigan University to participate in the Internationalization Laboratory for 2016-2018. ACE has a strong commitment to global engagement, and the Internationalization Laboratory is our premier program for assisting members with their comprehensive internationalization efforts. I am delighted to learn that you are interested in participating with us. Over the last eleven years, 105 institutions from all sectors have successfully participated in this intensive program.

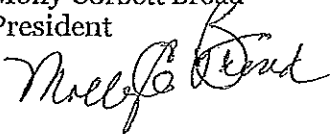
ACE limits the number of institutions in each year's cohort so that everyone receives an appropriate level of assistance for finding new ways to internationalize teaching, learning, research, and service. The success of this endeavor is dependent on our joint commitment to mutually agreed upon guidelines detailed in the enclosed customized proposal.

The Laboratory is directed by Dr. Barbara Hill, Senior Associate for Internationalization. Should you need additional information, you may contact her at 202-939-9414 or [bhill@acenet.edu](mailto:bhill@acenet.edu).

Once you have all the information you need and have reviewed the guidelines, please send a letter of commitment on the university's letterhead as confirmation of your participation. Dr. Hill and I look forward to hearing from you soon and to the prospect of working with Central Michigan University as a member of ACE's Internationalization Laboratory.

Sincerely,

Molly Corbett Broad  
President



Enclosure

cc: Michael Gealt, Provost, Central Michigan University  
~~William Holmes, Executive Director, Central Michigan University~~  
Barbara Hill, Senior Associate for Internationalization, ACE